

**Western Cape Government  
Provincial Treasury**

**Budget**

**Estimates of Provincial Revenue  
and Expenditure**

**2013**

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**PR 52/2013**  
**ISBN 978-0-621-41640-4**

# Foreword

The 2013 Budget, in response to the current economic situation and fiscal space, allows for a shift towards government spending in areas that can make an impact on economic development and facilitate job creation.

The key objectives of Budget 2013 are to: improve government performance; maintain and strengthen key social services in health and education; invest in the capacity of the economy to grow through infrastructure investment; improve the efficiency and effectiveness of government expenditure; and facilitate partnerships with national and local government, the private sector and communities to improve socio-economic outcomes.

Besides sustaining 2012 MTEF expenditure levels, Budget 2013 allows for additional allocations geared towards supporting areas where there is potential for higher economic growth and putting in place the infrastructure and skills that can drive this growth.

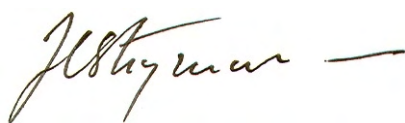
The roll out of efficiencies in the bigger social spending departments, primarily Health and Education, over the MTEF is also contributing to the fiscal space now available for economic and governance priorities.

In the period ahead votes would need to improve on outcomes and outputs within the available budgets, therefore the increasing emphasis on the efficiency and effectiveness of government expenditure and service delivery.

The Estimates of Provincial Revenue and Expenditure, 2013, is a product of extensive participation and consultation at both a strategic and technical level within the Provincial Government. The Budget Policy Committee played an important role in outlining the key themes in crafting this budget resulting in this proposed resource allocations per vote.

Budget 2013, in all its complexity and delivery aims, has been made possible through the dedication, commitment and professionalism of the Heads of departments, CEOs of public entities, CFOs, designated departmental and entity staff and the Provincial Treasury Team. To them all I would like to express my sincere appreciation.

Similarly, many thanks to the Minister of Finance, Economic Development and Tourism, Alan Winde, for his continued unstinting support and guidance.



**DR JC STEGMANN**

**HEAD OFFICIAL: PROVINCIAL TREASURY**

**DATE: 7 MARCH 2013**



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## Abbreviations

ABET	Adult Basic Education and Training
AARTO	Administration and Adjudication of Road Traffic Offences
ACSA	Airports Company South Africa
AFR	Asset Financing Reserve
ANPR	Automatic Number Plate Recognition
ART	Antiretroviral Treatment
ASOD	Average Speed Over Distance
BANC	Basic Ante-natal Care
BAS	Basic Accounting System
BBBEE	Broad Based Black Economic Empowerment
BEE	Black Economic Empowerment
BESP	Built Environment Support Programme
BFAP	Bureau for Food and Agricultural Policy
BPO	Business Process Outsourcing
C-AMP	Custodian-Asset Management
CASIDRA	Cape Agency for Sustainable Development in Rural Areas
CASP	Comprehensive Agricultural Support Programme
CBD	Central Business District
CBP	Community Based Planning
CCTV	Closed Circuit Television
CDW	Community Development Workers
Ce-I	Centre for e-Innovation
CFO	Chief Financial Officer
CGRO	Corporate Governance Review and Outlook
CID	City Improvement District
CIDB	Construction Industry Development Board
CLCs	Community Learning Centres
CMAPs	Chemicals Management Action Plans
CoCT	City of Cape Town
CPFs	Community Police Forums
CPIX	Consumer Price Index
CRDP	Comprehensive Rural Development Programme
CSC	Corporate Service Centre
CSFs	Community Safety Forums
CSIIMS	Community Safety Integrated Information System
CTICC	Cape Town International Convention Centre
DHS	District Health Services
DORA	Division of Revenue Act

DPME	Department of Performance Monitoring and Evaluation
DRDLR	Department of Rural Development and Land Reform
DWA	Department of Water Affairs
ECD	Early Childhood Development
ECM	Electronic Content Management
EDL	Examiners for Driving Licences
EDP	Economic Development Partnership
EIA	Environmental Impact Assessment
EMIS	Education Management Information System
EMS	Emergency Medical Services
EOV	Examiners of Vehicles
EPD	Executive Project Dashboard
EPM	Enterprise Project Management System
EPP	Expanded Partnership Programme
EPRE	Estimates of Provincial Revenue and Expenditure
EPS	Electronic Purchasing System
EPWP	Expanded Public Works Programme
ESMOE	Essential Steps in the Management of Obstetric and Neonatal Emergencies
FBU	Functional Business Units
FET	Further Education and Training
FGRO	Financial Governance Review and Outlook
FIFA	Federation of International Football Association
FSD	Farmer Support and Development
FSD	Frontline Service Delivery
GDP	Gross Domestic Product
GEM	Global Economic Monitor
GFS	Government Financial Statistics
GIAMA	Government Immoveable Asset Management Act
GITO	Government Information Technology Officer
GLTC	Gene Louw Traffic College
GPS	Growth Potential Study
GRAP	Generally Recognised Accounting Practice
HDIs	Historically Disadvantaged Individuals
HIV/Aids	Human Immune Virus/Acquired Immune Deficiency Syndrome
HOC	Head of Communications
HoD	Head of Department
HR	Human Resource
HRM	Human Resource Management
IAR	Immoveable Asset Register

ICB	Institutional Capacity Building and Support
ICS	Improvement of Conditions of Service
ICT	Information Communication Technology
IDMS	Infrastructure Delivery Management System
IDPs	Integrated Development Plans
IFMS	Integrated Financial Management System
IGR	Intergovernmental relations
IMCI	Integrated Management of Childhood Illness
ISDM	Integrated Service Delivery Model
IT	Information Technology
IYM	In-year monitoring
LED	Local Economic Development
LG MTEC	Local Government MTEC
LOGIS	Logistical Information System
LRAD	Land Redistribution and Agricultural Development
M&E	Monitoring and Evaluation
MCWH and N	Maternal, Child and Women's Health and Nutrition
MDB	Manufacturing Development Board
MDGs	Millennium Development Goals
MDR	Multi-Drug Resistant
MEC	Member of Executive Council
MEDS	Micro Economic Development Strategy
MFMA	Municipal Finance Management Act
MGRO	Municipal Governance Review and Outlook
MIG	Municipal Infrastructure Grant
MOD	Mass participation; Opportunity and access; Development and growth
MPAT	Management Practice Assessment Tool
MPP	Ministerial Priority Programmes
MTBPS	Medium Term Budget Policy Statement
MTEC	Medium Term Expenditure Committee
MTEF	Medium Term Expenditure Framework
MTS	Modernisation of Tertiary Services
NAAIRS	National Automated Archival Information Retrieval System
NAMC	National Agricultural Marketing Council
NAROS	National Register of Oral Sources
NC(V)	National Curriculum (Vocational)
NCC	National Consumer Commission
NDP	National Development Plan
NEMA	National Environmental Management Act



NEPA	National Education Policy Act
NGO	Non-governmental Organisation
NHI	National Health Insurance
NHW	Neighbourhood Watches
NLACC	National Land Acquisition Control Committee
NQF	National Qualification Framework
NSC	National Senior Certificate
NSDA	Negotiated Service Delivery Agreement
NSDP	National Spatial Development Perspective
OECD	Organisation for Economic Co-operation and Development
OPRE	Overview of Provincial Revenue and Expenditure
OSD	Occupational Specific Dispensation
PACS	Picture Archive Communication System
PCE	Patient Centred Experience
PDE	Patient Day Equivalent
PDMC	Provincial Disaster Management Centre
PERO	Provincial Economic Review and Outlook
PERSAL	Personnel and Salary Administration System
PFMA	Public Finance Management Act
PHC	Primary Health Care
PHP	People Housing Programme
PLACC	Provincial Land Acquisition Consideration Committee
PLTF	Provincial Land Transport Framework
PMTCT	Prevention of Mother-to-Child Transmission
PPHC	Personal Primary Health Care
PPP	Public Private Partnerships
PRASA	Passenger Rail Agency of South Africa
PRTs	Professional Resource Teams
PSDF	Provincial Spatial Development Framework
PSP	Provincial Strategic Plan
PTI	Provincial Training Institute
PTMS	Provincial Transversal Management System
RBM&E	Results-based Monitoring and Evaluation
RCC	Rolling Continuation Channel
RED	Real Enterprise Development
RIFSA	Road Infrastructure Strategic Framework of SA
RTDS	Research and Technology Development Services
RTMC	Road Traffic Management Corporation
SACSSP	South African Council for Social Service Professions

SAPS	South African Police Services
SASA	South African Schools Act
SASSA	South African Social Security Agency
SASSETA	Safety and Security Sector Education and Training Authority
SCM	Supply Chain Management
SCOA	Standard Chart of Accounts
SDIP	Service Delivery Improvement Plan
SETA	Sector Education Training Authority
SGBs	School Governing Bodies
SIP	Strategic Infrastructure Plan
SITA	State Information Technology Agency
SIZA	Sustainability Initiative of South Africa
SLIMS	SITA Library Information Management System
SMME	Small, Medium and Micro Enterprise
SMS	Senior Management Service
SOPs	Standard Operating Procedures
SPES	Specialised and Emergency Services
TB	Tuberculosis
<b>the dti</b>	Department of Trade and Industry
U-AMP	User-Asset Management
WC	Western Cape
WC IDMS	Western Cape Infrastructure Delivery Management System
WCARF	Western Cape Provincial Agricultural Research Forum
WCED	Western Cape Education Department
WCG	Western Cape Government
WCGRB	Western Cape Gambling and Racing Board
WC-IDMS	Western Cape Infrastructure Delivery Management System
WCNCB	Western Cape Nature Conservation Board
Wesgro	Western Cape Investment and Trade Promotion Agency
WIETA	Wines Initiative for Ethical Trade Association
XDR TB	Extreme Drug Resistant TB

# Overview

To promote transparency and improved legislative oversight the Estimates of Provincial Revenue and Expenditure (EPRE) are published separately from the Overview of Provincial Revenue and Expenditure (OPRE). This publication provides a summary of spending and performance plans of provincial departments, three-year receipt and payment estimates, policy developments, infrastructure expenditure information, a review on past outputs and trends and the outlook for 2013/14. The Estimates also provide information on receipts and payments estimates of all public entities falling within the governing framework of departments.

This publication should be read together with other complimentary budget documents to be tabled with the annual Budget Speech in the Provincial Parliament by the Provincial Minister for Finance, Economic Development and Tourism. These are most notably the Overview of Provincial Revenue and Expenditure and Gazetted Allocations to Local Government. The OPRE presents an overview of the 2013 Budget and discusses and anticipates budget trends and developments over the current and forthcoming Medium Term Expenditure Framework (MTEF). It also provides a snapshot of departmental objectives linked to the Provincial Strategic Objectives and a link to the socio-economic and demographic profile of the Province. In addition, it touches on an analysis of the Province's expenditure and revenue challenges.

## **Medium-term Expenditure Framework**

The Medium-term Expenditure Framework (MTEF) allows for a three-year planning and spending framework, but still retains an annual appropriation by the Provincial Parliament. The MTEF planning horizon allows departments to improve planning and to project the impact of policy choices on future budgets.

The Estimates provide details on: The receipts and payments estimates over the MTEF (2013/14 – 2015/16); audited expenditure outcomes for the past three years (2009/10 – 2011/12); and main, adjusted and revised estimates for the current financial year based on the December 2012 in-year expenditure outcomes and projections.

Table 1 reflects the consolidated picture of receipts, financing and payments for the period 2009/10 – 2015/16 as well as the annual net surplus or deficit position of the Province for this period.

**Table 1 Provincial budget summary**

R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
<b>Provincial receipts</b>										
Transfer receipts from national	28 064 895	32 536 439	35 349 580	37 581 229	37 957 292	37 957 292	<b>41 763 540</b>	10.03	43 728 490	47 659 969
Equitable share	21 762 635	24 455 824	27 052 442	28 772 188	29 119 423	29 119 423	<b>32 174 547</b>	10.49	35 053 572	38 186 186
Conditional grants	6 302 260	8 080 615	8 297 138	8 809 041	8 837 869	8 837 869	<b>9 588 993</b>	8.50	8 674 918	9 473 783
Financing	810 877	498 626	326 837	603 621	877 436	877 436	<b>64 370</b>	( 92.66)	3 000	3 000
Asset Finance Reserve	667 536	215 864	273 749	377 405	377 405	377 405		( 100.00)		
Provincial Revenue Fund	143 341	282 762	53 088	226 216	500 031	500 031	<b>64 370</b>	( 87.13)	3 000	3 000
Provincial own receipts	1 937 415	2 067 681	2 228 649	1 966 051	1 937 590	2 045 356	<b>2 077 791</b>	1.59	2 062 897	2 072 185
<b>Total provincial receipts</b>	<b>30 813 187</b>	<b>35 102 746</b>	<b>37 905 066</b>	<b>40 150 901</b>	<b>40 772 318</b>	<b>40 880 084</b>	<b>43 905 701</b>	7.40	45 794 387	49 735 154
<b>Provincial payments and provision</b>										
Provincial Payments	30 075 912	34 031 044	36 919 125	39 884 997	40 179 976	40 205 184	<b>43 670 163</b>	8.62	45 105 051	48 825 968
Current payments	22 002 616	24 884 029	27 228 425	29 938 355	30 158 537	30 143 426	<b>32 825 192</b>	8.90	34 936 807	37 264 838
Transfers and subsidies	5 442 601	6 199 239	6 368 129	6 440 482	6 567 324	6 607 832	<b>7 190 848</b>	8.82	6 781 875	7 198 214
Payments for capital assets	2 609 860	2 925 670	3 314 782	3 501 983	3 447 064	3 442 236	<b>3 646 798</b>	5.94	3 378 830	4 355 070
Payments for financial assets	20 835	22 106	7 789	4 177	7 051	11 690	<b>7 325</b>	( 37.34)	7 539	7 847
Provincial provisions	30 519	28 605	30 147	265 904	250 739	250 739	<b>235 538</b>	( 6.06)	689 337	909 185
Direct charge	30 519	28 605	30 147	31 787	31 787	31 787	<b>33 535</b>	5.50	35 547	37 183
Contingency reserve				212 173	212 173	212 173	<b>50 000</b>	( 76.43)	500 000	800 000
Net internal financing				21 944	6 779	6 779	<b>152 003</b>	2 142.26	153 790	72 002
Smoothing - previous budgets										
<b>Total provincial payments and provisions</b>	<b>30 106 431</b>	<b>34 059 649</b>	<b>36 949 272</b>	<b>40 150 901</b>	<b>40 430 715</b>	<b>40 455 923</b>	<b>43 905 701</b>		45 794 387	49 735 153
<b>Surplus (Deficit)</b>	<b>706 756</b>	<b>1 043 097</b>	<b>955 794</b>	<b>-</b>	<b>341 603</b>	<b>424 161</b>	<b>-</b>	<b>( 100.00)</b>	<b>-</b>	<b>-</b>

## Total Receipts

Total provincial receipts consists of transfer receipts from the national government i.e. equitable share and conditional grants, as well as provincial own receipts and provincial financing. Transfer receipts from the national government grow nominally by 10.03 per cent from the 2012/13 revised estimates to 2013/14. Provincial own receipts grow by 1.6 per cent between 2012/13 revised estimate and 2013/14.

Transfers from National constitute 95.1 per cent or R41.764 billion of the total receipts of the Province. Within National receipts, 77.04 per cent or R32.175 billion is allocated as provincial equitable share and the balance as conditional grants (R9.589 billion). The share of provincial own receipts decrease from 2012/13 revised estimate of 5.0 per cent to 4.7 per cent in 2013/14. This share decreases further over the MTEF to 4.5 per cent in 2014/15 and 4.2 per cent in 2015/16.

## Total Payments

The main budget provides for total payments of R43.906 billion in 2013/14, increasing to R45.794 billion and R49.735 billion in 2014/15 and 2015/16 respectively. Current payments and transfers and subsidies grow nominally at a rate of 8.9 per cent and 8.8 per cent respectively, while payments for capital assets increase by 5.9 per cent from the 2012/13 revised estimates to 2013/14.

Total payments include the allocation for direct charges to Vote 2: Provincial Parliament against the Provincial Revenue Fund as well as an unallocated contingency reserve.

## Summary Tables

Information on conditional grants is summarised in Table 2. Table 3 sets out a summary of provincial own receipts by vote whilst Table 4 sets out the summary of provincial payments and estimates by vote from 2009/10 to 2015/16 and amounts to be voted for 2013/14.

Table 5 details expenditure estimates by economic classification and Table 6 summarises infrastructure spending by vote whilst the summary of infrastructure payments and estimates by category are depicted in Table 7.

Table 8 provides departmental transfers to public entities by transferring department.

Table 9 provides information relating to transfers to local government per municipality and category. Tables 10 and 11 indicate training expenditure by vote and number of staff to be trained, training opportunities, etc. whilst Table 12 provides a summary of provincial payments and estimates by policy area.

**Table 2 Summary of conditional grants by vote and grant**

Vote and grant R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate		
	Audited 2009/10	Audited 2010/11	Audited 2011/12				2013/14	2014/15	2015/16
<b>Vote 4: Community Safety</b>			543	800	800	800	<b>3 242</b>		
Social Sector EPWP Incentive Grant for Provinces			543	800	800	800	<b>3 242</b>		
<b>Vote 5: Education</b>	302 353	889 501	1 187 187	1 323 569	1 337 749	1 337 749	<b>1 627 355</b>	<b>1 198 002</b>	<b>1 444 482</b>
Education Infrastructure Grant	169 976	255 062	385 039	431 397	431 397	431 397	<b>960 465</b>	501 249	704 153
Dinaledi Schools Grant			6 684	9 571	9 571	9 571	<b>10 096</b>	10 673	11 164
HIV and Aids (Life Skills Education) Grant	14 626	14 440	14 088	17 416	17 416	17 416	<b>17 637</b>	17 077	20 297
Further Education and Training Colleges Grant		446 971	534 659	584 213	597 589	597 589	<b>351 437</b>	373 920	396 219
National School Nutrition Programme Grant	117 751	169 775	230 041	244 784	245 588	245 588	<b>260 538</b>	282 486	299 435
Technical Secondary Schools Recapitalisation Grant		3 253	8 610	11 264	11 264	11 264	<b>11 884</b>	12 597	13 214
Social Sector EPWP Incentive Grant for Provinces			8 066	23 924	23 924	23 924	<b>12 298</b>		
Expanded Public Works Programme Integrated Grant for Provinces				1 000	1 000	1 000	<b>3 000</b>		
<b>Vote 6: Health</b>	2 851 754	3 587 695	3 723 418	3 998 984	4 013 603	4 013 603	<b>4 417 564</b>	4 751 807	5 065 144
National Tertiary Services Grant	1 583 991	1 763 234	1 973 127	2 182 468	2 182 468	2 182 468	<b>2 400 714</b>	2 537 554	2 654 281
Health Facility Revitalisation Grant <sup>Note 1</sup>							<b>629 786</b>	645 200	674 582
<i>of which the following is allocated to:</i>									
<i>Health Infrastructure component</i>	73 658	195 904	123 957	131 411	134 234	134 234	<b>122 296</b>	143 171	150 079
<i>Hospital Revitalisation component</i>	377 286	614 071	482 429	496 085	504 414	504 414	<b>493 526</b>	481 079	502 589
<i>Nursing Colleges and Schools component</i>				10 320	10 320	10 320	<b>13 964</b>	20 950	21 914
Health Professions Training and Development Grant	362 935	384 711	407 794	428 120	428 120	428 120	<b>451 667</b>	478 767	500 790
National Health Insurance Grant				11 500	11 500	11 500	<b>4 850</b>	7 000	7 396
Comprehensive HIV and Aids Grant	383 531	554 971	660 578	738 080	738 080	738 080	<b>927 547</b>	1 083 286	1 228 095
Forensic Pathology Services Grant	67 141	73 753	70 199						
Social Sector EPWP Incentive Grant for Provinces		1 051	5 334		3 467	3 467			
World Cup Health Preparation Strategy Grant	3 212								
Expanded Public Works Programme Integrated Grant for Provinces				1 000	1 000	1 000	<b>3 000</b>		
<b>Vote 7: Social Development</b>			4 704						
Social Sector EPWP Incentive Grant for Provinces			4 704						
<b>Vote 8: Department of Human Settlements</b>	1 497 437	1 940 537	1 638 845	1 725 180	1 725 180	1 725 180	<b>1 928 971</b>	1 003 495	997 229
Human Settlements Development Grant	1 497 437	1 940 037	1 638 845	1 725 180	1 725 180	1 725 180	<b>1 925 971</b>	1 003 495	997 229
<i>of which:</i>									
City of Cape Town							<b>733 484</b>	391 435	429 640
Expanded Public Works Programme Incentive Grant for Provinces		500					<b>3 000</b>		

**Table 2 Summary of conditional grants by vote and grant (continued)**

Vote and grant R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate		
	Audited 2009/10	Audited 2010/11	Audited 2011/12				2013/14	2014/15	2015/16
<b>Vote 9: Environmental Affairs and Development Planning</b>			6 000	1 000	1 000	1 000	550		
Expanded Public Works Programme Integrated Grant for Provinces			6 000	1 000	1 000	1 000	550		
<b>Vote 10: Transport and Public Works</b>	1 412 764	1 429 961	1 507 068	1 503 732	1 503 761	1 503 761	1 322 388	1 370 101	1 567 660
Provincial Roads Maintenance Grant	364 644	408 254	411 141	478 895	478 895	478 895	573 237	598 781	760 859
Devolution of Property Rate Funds Grant <sup>Note 2</sup>	250 285	264 700	346 346	319 501	319 530	319 530			
Disaster Management Grant: Transport	204 061	124 605	61 885						
Expanded Public Works Programme Integrated Grant for Provinces			21 441	9 099	9 099	9 099	14 971		
Public Transport Operations Grant	593 774	632 402	666 255	696 237	696 237	696 237	734 180	771 320	806 801
<b>Vote 11: Agriculture</b>	158 816	142 841	133 812	154 003	154 003	154 003	164 379	166 817	174 187
Land Care Programme Grant: Poverty Relief and Infrastructure Development	3 085	3 270	3 466	7 740	7 740	7 740	7 233	4 070	4 439
Comprehensive Agriculture Support Programme Grant	57 598	63 064	82 346	91 863	91 863	91 863	104 859	108 394	113 376
Disaster Management Grant: Agriculture	92 143	52 507							
Ilima/Letsema Projects Grant	5 990	24 000	48 000	50 400	50 400	50 400	51 737	54 353	56 372
Expanded Public Works Programme Integrated Grant for Provinces				4 000	4 000	4 000	550		
<b>Vote 13: Cultural Affairs and Sport</b>	79 136	90 080	95 561	101 773	101 773	101 773	124 544	184 696	225 081
Mass Participation and Sport Development Grant	38 063	40 442	42 867	44 644	44 644	44 644	55 570	58 349	61 266
Community Library Services Grant	41 073	49 638	48 694	56 129	56 129	56 129	67 058	126 347	163 815
Expanded Public Works Programme Integrated Grant for Provinces			4 000	1 000	1 000	1 000	550		
Social Sector EPWP Incentive Grant for Provinces							1 366		
<b>Total Conditional grants</b>	6 302 260	8 080 615	8 297 138	8 809 041	8 837 869	8 837 869	9 588 993	8 674 918	9 473 783

Note 1: The National Department of Health has taken the decision to combine their three infrastructure grants into one, namely the Health Facility Revitalisation Grant. The three grants which are merged include the Hospital Revitalisation Grant, Health Infrastructure Grant and the Nursing Colleges and Schools Grant. The implementation of the new Health Facility Revitalisation Grant will commence in the 2013/14 financial year.

Note 2: Devolution of Property Rate Funds Grant subsumed in the provincial equitable share as from 2013/14.

**Table 3 Summary of provincial own receipts by vote**

Vote R'000		Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
		Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
								2013/14	2012/13	2014/15	2015/16
1.	Department of the Premier	1 593	1 744	1 720	613	613	1 215	653	( 46.26)	653	682
2.	Provincial Parliament	233	151	202	52	52	169	52	( 69.23)	52	54
3.	Provincial Treasury	366 991	381 611	357 186	298 262	300 673	310 850	308 588	( 0.73)	308 667	308 750
4.	Community Safety	3 406	3 645	2 333	2 783	2 783	2 783	2 952	6.07	2 952	3 088
5.	Education	26 747	22 234	33 918	24 533	24 533	28 233	26 965	( 4.49)	28 227	29 106
6.	Health	413 813	445 432	533 535	535 813	490 747	516 665	548 500	6.16	497 551	460 678
7.	Social Development	7 981	6 811	3 900	593	593	924	810	( 12.34)	862	915
8.	Human Settlements	97 329	61 330	183 182	60 000	60 000	96 886	60 000	( 38.07)	60 000	62 760
9.	Environmental Affairs and Development Planning	1 044	1 263	1 638	318	318	1 546	1 150	( 25.61)	1 200	1 250
10	Transport and Public Works	981 059	1 103 716	1 043 618	1 011 421	1 011 421	1 037 060	1 077 264	3.88	1 110 698	1 150 697
11.	Agriculture	24 255	27 384	49 676	25 454	26 344	27 409	25 454	( 7.13)	25 454	25 454
12.	Economic Development and Tourism	11 921	7 271	10 818	5 334	17 340	19 378	24 270	25.25	25 270	27 270
13.	Cultural Affairs and Sport	1 043	4 396	6 086	825	825	872	1 083	24.20	1 261	1 430
14.	Local Government		693	837	50	1 348	1 366	50	( 96.34)	50	50
Total provincial own receipts		1 937 415	2 067 681	2 228 649	1 966 051	1 937 590	2 045 356	2 077 791	1.59	2 062 897	2 072 185

**Table 4 Summary of provincial payments and estimates by vote**

Vote R'000		Outcome						Medium-term estimate			
								% Change from Revised estimate			
		Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
1.	Department of the Premier	478 089	620 918	692 445	699 802	747 981	747 981	853 843	14.15	893 144	914 518
2.	Provincial Parliament	64 054	74 606	77 741	93 603	95 727	95 727	102 627	7.21	108 763	114 030
3.	Provincial Treasury	138 371	127 500	142 619	154 286	164 962	164 962	446 205	170.49	527 734	698 213
4.	Community Safety	272 623	288 542	306 599	358 414	364 626	364 626	388 589	6.57	411 984	434 031
5.	Education	10 613 313	11 955 743	13 361 153	14 229 057	14 360 243	14 360 243	15 601 918	8.65	16 057 300	17 368 880
6.	Health	10 371 034	12 344 628	13 387 763	14 632 361	14 743 832	14 769 040	15 871 676	7.47	16 969 903	17 939 536
7.	Social Development	1 165 389	1 222 183	1 317 002	1 411 512	1 409 712	1 409 712	1 577 602	11.91	1 703 928	1 819 415
8.	Human Settlements	1 701 333	2 165 120	1 834 400	1 920 894	1 987 582	1 987 582	2 148 631	8.10	1 198 601	1 203 483
9.	Environmental Affairs and Development Planning	263 330	299 970	348 467	379 273	377 209	377 209	421 648	11.78	445 489	469 927
10.	Transport and Public Works	3 872 191	3 807 886	4 198 575	4 608 897	4 498 613	4 498 613	4 639 226	3.13	5 038 029	5 975 764
11.	Agriculture	490 117	483 485	514 559	559 792	560 374	560 374	610 149	8.88	635 683	671 275
12.	Economic Development and Tourism	263 217	235 751	256 089	291 117	315 585	315 585	389 451	23.41	397 668	422 329
13.	Cultural Affairs and Sport	301 730	294 023	351 888	390 761	392 422	392 422	445 309	13.48	532 620	600 109
14.	Local Government	81 121	110 689	129 825	155 228	161 108	161 108	173 289	7.56	184 204	194 458
Total provincial payments and estimates by vote		30 075 912	34 031 044	36 919 125	39 884 997	40 179 976	40 205 184	43 670 163	8.62	45 105 050	48 825 968

Note: This table excludes direct charges.



**Table 5 Summary of provincial payments and estimates by economic classification**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	% Change from Revised estimate 2013/14

Current payments	22 002 616	24 884 029	27 228 425	29 938 355	30 158 537	30 143 426	32 825 192	8.90	34 936 807	37 264 838
Compensation of employees	15 739 000	17 950 605	19 821 856	21 757 875	21 900 322	21 817 586	23 830 963	9.23	25 523 778	27 380 789
Goods and services	6 262 166	6 932 523	7 405 917	8 179 686	8 257 913	8 325 536	8 994 206	8.03	9 413 005	9 884 024
Interest and rent on land	1 450	901	652	794	302	304	23	( 92.41)	24	25
Transfers and subsidies to	5 442 601	6 199 239	6 368 129	6 440 482	6 567 324	6 607 832	7 190 848	8.82	6 781 875	7 198 214
Provinces and municipalities	599 823	742 788	848 236	877 539	942 089	943 067	1 273 189	35.01	1 381 289	1 585 067
Departmental agencies and accounts	227 682	286 141	275 650	291 554	298 663	298 846	329 608	10.29	347 327	366 035
Universities and technikons	2 449	3 569	8 825	14 083	16 083	6 900	5 260	( 23.77)	4 135	4 267
Foreign governments and international organisations	104	85	95	130	864	864	138	( 84.03)	141	145
Public corporations and private enterprises	834 129	823 576	834 005	844 459	848 615	848 615	895 773	5.56	939 585	982 043
Non-profit institutions	2 097 742	2 210 730	2 562 576	2 552 138	2 643 037	2 658 041	2 692 131	1.28	2 912 992	3 074 888
Households	1 680 672	2 132 350	1 838 742	1 860 579	1 817 973	1 851 499	1 994 749	7.74	1 196 406	1 185 769
Payments for capital assets	2 609 860	2 925 670	3 314 782	3 501 983	3 447 064	3 442 236	3 646 798	5.94	3 378 830	4 355 070
Buildings and other fixed structures	2 274 544	2 464 150	2 698 004	3 035 974	2 928 384	2 915 928	3 132 112	7.41	2 922 373	3 901 817
Machinery and equipment	307 650	425 448	588 748	391 862	469 354	476 938	496 399	4.08	438 039	433 615
Heritage assets		35								
Biological assets				444	444	419		( 100.00)		
Land and subsoil assets	6 303	19 219	18 182	60 341	36 941	36 941	5 100	( 86.19)	5 355	5 625
Software and other intangible assets	21 363	16 818	9 848	13 362	11 941	12 010	13 187	9.80	13 063	14 013
Of which: "Capitalised Compensation" included in Payments for capital assets	141	137								
Of which: "Capitalised Goods and services" included in Payments for capital assets	2 030 712	2 260 546	2 307 859	1 670 414	1 816 247	1 816 247	1 601 403	( 11.83)	1 779 702	2 541 761
Payments for financial assets	20 835	22 106	7 789	4 177	7 051	11 690	7 325	( 37.34)	7 539	7 847
Total economic classification	30 075 912	34 031 044	36 919 125	39 884 997	40 179 976	40 205 184	43 670 163	8.62	45 105 051	48 825 968
Direct charge	30 519	28 605	30 147	31 787	31 787	31 787	33 535	5.50	35 547	37 183
Total economic classification (including direct charge)	30 106 431	34 059 649	36 949 272	39 916 784	40 211 763	40 236 971	43 703 698	8.62	45 140 598	48 863 151

Note: The Economic classifications as taken up in this Budget are in accordance with Version 3 of the Standard Chart of Accounts (SCOA). Version 4, at the time of preparation of this Budget, was still under development. However, it was agreed with National Treasury that for 2013/14, budgets will be captured on SCOA Version 4, except for inventory which will be captured on SCOA Version 3. SCOA Version 4 will be fully implemented from 2014/15.

**Table 6 Summary of provincial infrastructure payments and estimates by vote**

Vote R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Department of the Premier	22 291	835								
2. Provincial Parliament										
3. Provincial Treasury										
4. Community Safety										
5. Education	389 794	543 258	734 177	790 987	790 987	744 987	1 293 371	73.61	829 623	1 047 632
6. Health	663 366	942 610	806 403	889 896	910 164	897 708	917 750	2.23	919 701	961 717
7. Social Development	2 100	320								
8. Human Settlements										
9. Environmental Affairs and Development Planning			26 993	19 658	19 658	19 658	26 339	33.99	27 761	29 261
10. Transport and Public Works	2 244 330	1 932 643	2 000 669	2 212 170	2 212 170	2 212 170	2 333 926	5.50	2 631 697	3 440 318
11. Agriculture										
12. Economic Development and Tourism										
13. Cultural Affairs and Sport										
14. Local Government										
<b>Total provincial infrastructure payments</b>	3 321 881	3 419 666	3 568 242	3 912 711	3 932 979	3 874 523	<b>4 571 386</b>	17.99	4 408 782	5 478 928

**Table 7 Summary of provincial infrastructure payments and estimates by category**

Category R'000	Outcome			Main appro- priation	Adjusted appro- priation	Revised estimate	Medium-term estimate				
	Audited	Audited	Audited				% Change from Revised estimate (Nominal)	% Change from Revised estimate			
2009/10	2010/11	2011/12	2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16	2012/13- 2015/16	
New and replacement	471 977	703 436	814 400	962 682	810 875	781 480	1 413 985	80.94	973 819	1 265 141	17.42
Upgrades and additions	1 024 894	782 415	680 365	546 664	637 066	635 504	507 766	( 20.10)	475 290	623 640	( 0.63)
Rehabilitation, renovations and refurbishments	762 626	1 033 071	1 253 150	1 441 294	1 494 721	1 467 078	1 409 671	( 3.91)	1 592 450	2 077 082	12.29
Maintenance and repairs	748 077	770 850	758 833	917 214	945 214	945 254	1 131 112	19.66	1 297 096	1 476 365	16.02
Infrastructure transfers - current	78 196	12 464	12 273	2 500	2 500	2 503	14 501	479.34	13 500	2 500	( 0.04)
Infrastructure transfers - capital	183 747	96 315	42 304	29 542	29 542	29 542	70 352	138.14	56 627	34 200	5.00
Other capital projects	52 364	21 115	6 917	12 815	13 061	13 162	23 999	82.34			( 100.00)
Total provincial infrastructure payments and estimates	3 321 881	3 419 666	3 568 242	3 912 711	3 932 979	3 874 523	4 571 386	17.99	4 408 782	5 478 928	12.24

**Table 8 Summary of departmental transfers to public entities by transferring department**

Public entities (transferring vote) R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate		
	Audited 2009/10	Audited 2010/11	Audited 2011/12				2013/14	2014/15	2015/16
<b>Major Public Entity</b>									
1. South African Broadcasting Corporation Limited Vote 1: Department of the Premier					37	37	34	34	34
<b>National Government Business Enterprises:</b>									
2. South African Rail Commuter Corporation Vote 10: Transport and Public Works		300	4 500	4 000	4 000	4 000			
3. Artscape Vote 13: Cultural Affairs and Sport	125	135	142	150	150	150	669	698	715
<b>National public entities:</b>									
4. Agricultural Research Council Vote 11: Agriculture					2 221	2 221			
5. South African National Parks (SANPARKS) Vote 12: Economic Development and Tourism	250	1 400							
6. Council for Scientific and Industrial Research Vote 12: Economic Development and Tourism	3 500								
7. Social Housing Foundation Vote 8: Human Settlements			601	600	600	600			
<b>Provincial Government Business Enterprises:</b>									
8. Casidra (Pty) Ltd Vote 11: Agriculture	236 348	190 174	122 912	105 640	108 416	108 416	118 831	121 272	124 886
Vote 10: Transport and Public Works	150 948	144 424	95 612	105 640	108 416	108 416	118 831	121 272	124 886
Vote 12: Economic Development and Tourism	40 000								
	45 400	45 750	27 300						
<b>Western Cape public entities:</b>									
9. Western Cape Cultural Commission Vote 13: Cultural Affairs and Sport	595	100	150	200	200	200	250	263	270
10. Western Cape Gambling and Racing Board Vote 3: Provincial Treasury			83		2 411	2 411	10 326	10 405	10 488
11. Western Cape Investment and Trade Promotion Agency (Wesgro) Vote 1: Department of the Premier	20 325	15 000	14 956	22 000	24 000	24 000	46 644	47 300	48 441
Vote 12: Economic Development and Tourism		28							
12. Western Cape Language Committee Vote 13: Cultural Affairs and Sport	263	150	220	190	190	190	210	221	235
13. Western Cape Liquor Board Vote 12: Economic Development and Tourism				7 700	24 761	24 761	30 936	32 936	35 936
14. Western Cape Nature Conservation Board Vote 9: Environmental Affairs and Development	133 272	160 061	193 842	201 766	201 766	201 766	223 907	237 655	250 441
Vote 12: Economic Development and Tourism	133 272	160 061	192 842	201 766	201 766	201 766	223 907	237 655	250 441
			1 000						
15. Western Cape Provincial Development Council Vote 1: Department of the Premier	6 681	7 500	2 943						
Vote 12: Economic Development and Tourism	6 381	7 500	2 943						
	300								
16. Western Cape Destination Marketing Organisation Vote 12: Economic Development and Tourism	45 811	38 205	35 439	25 000	25 000	25 000			
17. Western Cape Provincial Youth Commission Vote 1: Department of the Premier	1 830								
<b>Not listed in PFMA, but indicated as a public entity in Estimates of Provincial Expenditure</b>									
18. Heritage Western Cape Vote 13: Cultural Affairs and Sport	900	400	1 380	1 452	1 452	1 452	1 423	1 500	1 600
19. Small Enterprise Development Agency (SEDA) Vote 12: Economic Development and Tourism			1 000	4 500	4 500	4 500	5 000	5 500	6 500
<b>Total</b>	449 900	413 453	378 168	373 198	399 704	399 704	438 230	457 784	479 546

**Table 9 Transfers to local government by category and municipality**

Municipalities R'000	Outcome			Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Category A	995 483	769 443	818 085	1 092 848	1 076 988	1 077 488	1 154 284	7.13	828 561	868 877
City of Cape Town	995 483	769 443	818 085	1 092 848	1 076 988	1 077 488	1 154 284	7.13	828 561	868 877
Category B	517 628	765 019	669 819	619 268	638 777	851 805	1 010 199	18.60	184 066	207 889
Beaufort West	24 488	9 504	4 647	9 392	9 978	35 429	25 312	(28.56)	3 494	3 725
Bergrivier	10 721	16 684	17 251	8 437	6 610	4 487	11 839	163.85	4 168	4 452
Bitou	62 666	56 517	19 873	19 806	20 224	34 663	83 014	139.49	6 094	6 482
Langeberg	15 074	23 130	18 031	21 065	21 315	30 315	26 234	(13.46)	5 498	9 878
Breede Valley	34 916	84 075	40 008	37 714	38 714	49 445	57 125	15.53	1 351	6 486
Cape Agulhas	16 861	19 627	41 394	31 592	31 619	45 544	31 592	(30.63)	4 800	5 110
Cederberg	10 908	35 430	9 373	10 836	11 662	40 835	20 572	(49.62)	7 202	3 398
Drakenstein	62 083	65 514	64 030	64 904	65 214	65 214	108 225	65.95	13 838	2 022
George	20 460	67 136	91 245	71 631	73 940	102 502	106 548	3.95	17 609	7 260
Kannaland	4 874	355	8 985	6 974	9 274	23 199	1 947	(91.61)	1 465	1 563
Knysna	38 168	46 828	60 936	42 834	43 208	49 443	56 345	13.96	8 071	928
Laingsburg	193	2 715	1 895	4 159	4 527	5 031	4 839	(3.82)	691	737
Hessequa	40 562	50 286	31 223	21 317	21 508	25 508	8 625	(66.19)	4 709	5 023
Matzikama	6 971	16 810	15 274	11 946	12 146	33 706	22 333	(33.74)	3 607	3 854
Mossel Bay	16 964	33 665	41 513	47 802	48 022	45 564	68 381	50.08	1 145	1 260
Oudtshoorn	10 534	19 513	13 373	16 188	18 656	23 656	28 191	19.17	812	893
Overstrand	15 482	33 302	12 245	11 430	13 148	23 416	30 272	29.28	776	4 854
Prince Albert	394	216	7 027	894	3 262	3 262	19 225	489.36	897	964
Saldanha Bay	11 777	31 546	50 731	30 232	30 341	24 285	63 579	161.80	718	790
Stellenbosch	18 018	35 924	22 954	46 104	49 404	86 866	58 237	(32.96)	1 863	6 989
Swartland	28 070	55 862	18 761	22 599	23 317	12 975	37 460	188.71	5 333	5 690
Swellendam	3 242	6 833	5 015	10 207	10 207	11 441	36 969	223.13	3 864	4 108
Theewaterskloof	25 304	30 243	46 595	47 374	48 900	40 900	55 605	35.95	6 536	6 970
Witzenberg	38 898	23 304	27 440	23 581	23 581	34 119	47 480	39.16	8 149	6 551
Other				250			250		71 376	107 902
Category C	53 709	22 471	10 152	3 648	4 507	4 507	1 908	(57.67)	1 800	1 800
Cape Winelands	8 039	5 573	2 241	1 796	1 848	1 848	1 304	(29.44)	900	900
Central Karoo	5 988	5 162	1 480	1 852	2 659	2 659		(100.00)		
Eden	25 271	3 272	6 172				604		900	900
Overberg	3 725	1 325	150							
West Coast	10 686	7 139	109							
Other										
Other <sup>Note 1</sup>				37 593	29 723		12 789		622 962	579 583
Total transfers to local government	1 566 820	1 556 933	1 498 056	1 753 357	1 749 995	1 933 800	2 179 180	12.69	1 637 389	1 658 149
Funds retained by the Department of Human Settlements	278 216	838 723	624 460	517 012	517 012	393 595	362 995	(7.77)		
(not included in the transfers to local government) <sup>Note 2</sup>										
							2013/14 Allocation (R'000)	2014/15 Allocation (R'000)	2015/16 Allocation (R'000)	
Note 1 Other										
Human Settlements Development Grant (Beneficiaries)	As only 50% of the Human Settlements Development Grant has been allocated by National Human Settlement in 2014/15 and 2015/16, allocations to municipalities have been left unallocated until allocations have been received from National.							612 060	567 589	
Western Cape Financial Management Support Grant	The allocations will be based on the outcomes and recommendations of both the Municipal Governance Review and Outlook (MGRO) and Local Government Medium Term Expenditure Committee (LG MTEC 3) processes. The grant is unallocated at this stage and municipal-specific allocations will be made in the 2013/14 Adjusted Estimates.						4 000	6 000	7 000	
Community Development Workers (CDW) Operational Support Grant	The transfer is unallocated as municipalities must first submit business plans and meet conditions of transfer before allocation.						2 903	2 903	2 903	
Thusong Service Centres Grant (Sustainability: Operational Support Grant)							1 886	1 999	2 091	
Western Cape Management Support Grant (Governance Support)							4 000			
Total							12 789	622 962	579 583	
Note 2 Funds retained by the Department of Human Settlements										
Human Settlements Development Grant (Beneficiaries)	Departmental projects						208 912			
	Individual subsidies						30 000			
	Extended Enhanced Discount Benefit Scheme						10 000			
	NHBC						17 784			
	OPSCAP						96 299			
Total							362 995			

**Table 10 Summary of provincial payments on training by vote**

Vote R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Department of the Premier	3 075	3 526	3 955	4 631	4 381	4 381	4 351	( 0.68)	4 324	4 170
2. Provincial Parliament	63	85	449	382	362	362	476	31.49	500	537
3. Provincial Treasury	4 248	2 033	3 271	3 390	3 390	3 390	1 873	( 44.75)	2 000	2 131
4. Community Safety	1 780	1 230	1 368	2 378	1 611	1 601	3 236	102.12	3 459	3 627
5. Education	118 245	102 422	108 627	103 718	103 224	103 224	127 447	23.47	127 236	133 052
6. Health	212 322	258 618	254 567	279 679	297 315	304 414	288 453	( 5.24)	324 443	339 095
7. Social Development	8 220	9 626	6 345	7 165	7 165	7 165	7 004	( 2.25)	7 361	7 361
8. Human Settlements	2 721	1 099	722	1 001	767	1 667	1 047	( 37.21)	911	953
9. Environmental Affairs and Development Planning	1 444	838	897	1 797	1 502	1 173	1 851	57.80	1 968	2 008
10. Transport and Public Works	20 772	18 838	17 037	21 620	21 441	21 651	14 588	( 32.62)	15 768	15 873
11. Agriculture	12 477	7 454	5 883	8 699	8 699	8 699	6 883	( 20.88)	7 633	8 383
12. Economic Development and Tourism	1 045	1 534	1 119	1 273	1 020	1 049	1 350	28.69	1 516	1 638
13. Cultural Affairs and Sport	1 364	979	2 126	1 582	2 062	2 062	2 326	12.80	2 437	2 553
14. Local Government	48	235	385	414	828	828	976	17.87	1 023	1 070
Total provincial payments on training	387 824	408 517	406 751	437 729	453 767	461 666	461 861	0.04	500 579	522 451

**Table 11 Information on training**

Description	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	Audited	Audited	Audited	Main	Adjusted	Revised				
	2009/10	2010/11	2011/12	appropriation	appropriation	estimate	2013/14	2012/13	2014/15	2015/16
Number of staff	76 631	77 723	78 396	80 660	80 026	80 541	81 747	1.50	81 958	81 947
Number of personnel trained	58 479	61 549	30 605	31 791	61 996	31 739	33 314	4.96	33 886	34 090
<i>of which</i>										
Male	21 183	22 101	10 857	10 591	10 590	10 589	10 700	1.05	10 933	11 097
Female	37 296	39 448	19 748	21 200	21 199	21 150	22 614	6.92	22 953	22 993
Number of training opportunities	27 427	24 198	25 469	21 268	21 268	21 233	21 315	0.39	21 346	21 349
<i>of which</i>										
Tertiary	865	948	914	967	967	967	988	2.17	996	999
Workshops	923	715	645	755	755	640	665	3.91	675	675
Seminars	168	411	414	417	417	387	422	9.04	420	420
Other	25 471	22 124	23 496	19 129	19 129	19 239	19 240	0.01	19 255	19 255
Number of bursaries offered	1 592	2 170	5 272	5 801	5 237	5 205	5 386	3.48	5 409	5 452
Number of interns appointed	599	759	1 119	953	1 110	1 122	1 096	(2.32)	1 097	1 097
Number of learnerships appointed	424	2 321	2 232	2 503	2 505	2 505	2 503	(0.08)	2 403	2 403
Number of days spent on training	6 681	6 726	6 673	6 694	6 694	6 849	6 854	0.07	6 854	6 854

**Table 12 Summary of provincial payments and estimates by policy area**

Policy Area R'000	Outcome			Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate 2012/13	2013/14	2014/15	2015/16
General public services	761 635	933 713	1 042 630	1 102 919	1 169 778	1 169 778	1 575 964	34.72	1 713 845	1 921 219
Public order and safety	272 623	288 542	306 599	358 414	364 626	364 626	388 589	6.57	411 984	434 031
Economic affairs	4 625 525	4 527 122	4 969 223	5 459 806	5 374 572	5 374 572	5 638 826	4.92	6 071 380	7 069 368
Environmental protection	263 330	299 970	348 467	379 273	377 209	377 209	421 648	11.78	445 489	469 927
Housing and community amenities	1 701 333	2 165 120	1 834 400	1 920 894	1 987 582	1 987 582	2 148 631	8.10	1 198 601	1 203 483
Health	10 371 034	12 344 628	13 387 763	14 632 361	14 743 832	14 769 040	15 871 676	7.47	16 969 903	17 939 536
Recreation, culture and religion	301 730	294 023	351 888	390 761	392 422	392 422	445 309	13.48	532 620	600 109
Education	10 613 313	11 955 743	13 361 153	14 229 057	14 360 243	14 360 243	15 601 918	8.65	16 057 300	17 368 880
Social protection	1 165 389	1 222 183	1 317 002	1 411 512	1 409 712	1 409 712	1 577 602	11.91	1 703 928	1 819 415
<b>Total payments and estimates by policy area</b>	<b>30 075 912</b>	<b>34 031 044</b>	<b>36 919 125</b>	<b>39 884 997</b>	<b>40 179 976</b>	<b>40 205 184</b>	<b>43 670 163</b>	<b>8.62</b>	<b>45 105 050</b>	<b>48 825 968</b>

## Explanatory notes

The chapter for each of the fourteen votes contains information under the following headings:

### Vote name and number

A vote is one of the main segments into which an appropriation act is divided and specifies the total amount appropriated per department in that act. Each vote follows the same format.

### To be appropriated by vote

The amount to be appropriated by a vote reflects the expenditure allocation to be voted for the 2013/14 financial year. Expenditure for the two outer-years of the Medium-term Expenditure Framework (MTEF) is also included as indicative allocations, but is not yet appropriated/voted by the Provincial Parliament.

### Accountability information

The responsible provincial executive authority, accounting officer and administering department are identified to enhance accountability.

### Overview

The overview provides a brief description of the core functions and responsibilities of the department, as well as its vision and mission statements (strategic objectives and strategic policy directions); a short overview of the main services that the department intends to deliver, a brief analysis of the demands for and expected changes in the services; the Acts, rules and regulations the department must consider; and brief information on external activities and events relevant to budget decisions. The alignment of the departmental budget to achieve government's prescribed outcomes is also briefly discussed.

## **Review of the current financial year (2012/13)**

This section corresponds with the “Outlook for the coming budget year” as presented in the 2012/13 Estimates of Provincial Expenditure. It reports on the implementation of new policy priorities, main events, and challenges from the past. It addresses problems experienced in the past, which may relate to establishing/determining the departmental estimates.

In all tables, the 2012/13 financial year has three columns (Main Appropriation, Adjusted Appropriation and Revised Estimates). The in-year-expenditure (actual and projected) as at end of December 2012 is used to indicate the 'revised estimates'.

## **Outlook for the coming financial year (2013/14)**

This section provides an outlook on the activities of the department for the coming year, focusing on new policy priorities, significant events, legislative changes and challenges that frame departmental spending plans over the MTEF. In essence, it provides an analysis of what the department will deliver in 2013/14.

## **Receipts and Financing**

The section distinguishes between provincial funding and departmental own receipts, which include; sales of goods and services other than capital assets; transfers received; interest, dividends and rent on land; sales of capital assets; and financial transactions in assets and liabilities. Sources of donor funding, which is excluded from vote appropriation, are indicated as well as any terms and conditions attached to the donor funds.

## **Payment summary**

This section contains information by programme, economic classification in the Standard Chart of Accounts (SCOA), infrastructure payments, transfers, departmental public-private partnership projects, etc. It presents the main programmes, structural changes and expenditure trends in the Vote over the 7-year period (2009/10 to 2015/16) and also reflects key assumptions, national and departmental priorities, departmental strategic interventions and thrusts and ministerial priority programmes.

The Economic classifications as taken up in this Budget are in accordance with Version 3 of the Standard Chart of Accounts (SCOA). Version 4, at the time of preparation of this Budget, was still under development. However, it was agreed with National Treasury that for 2013/14, budgets will be captured on SCOA Version 4, except for inventory which will be captured on SCOA Version 3. SCOA Version 4 will be fully implemented from 2014/15.

The numbers included in 2012/13 under the revised estimates column refer to the actual position as at 31 December 2012 (in-year monitoring report) and realistic projections for the remaining months of the 2012/13 financial year.

## **Transfers**

Transfers to selected categories are indicated, which are as follows:

- Departmental transfers to public entities falling within the governing framework, by entity;
- All other departmental transfers to entities other than transfers to public entities and local government, for example transfers to Non-Governmental Organisations (NGOs), by entity; and
- Departmental transfers to local government (municipalities), by Category A, B and C.

### **Programme description**

In this section the different programmes are presented, beginning with an overall description of respective programmes and their purposes. Policy developments specific to each programme is detailed in this section with most of the information relating to the strategic and annual performance plan as well as changes to the policy structure, service establishment, geographic distribution of services and a brief expenditure trend analysis. Each programme is listed individually alongside its purpose, as in the Appropriation Bill. Furthermore, the strategic objectives as per Annual Performance Plan are also listed. After the introduction of the programme, each sub-programme is discussed, showing the payments and estimates.

### **Personnel numbers and costs**

Personnel numbers per programme for full-time equivalent positions are disclosed at the end of each departmental chapter for the previous and current financial years, along with estimates over the MTEF.

### **Payments on training**

This section provides for a high-level aggregation of provincial spending on training, inclusive of information on the number and gender profile of persons trained and those to be trained, number of bursaries offered, interns and learnerships in the budget year and over the MTEF.

### **Reconciliation of structural changes**

In this section structural changes between programmes in the department or between programmes in the department and another department are indicated to amongst other cater for the transfer of responsibility for the provision of services between programmes or between departments.

### **Annexure tables to each Vote**

Standard detailed tables are included in the annexure to each vote. These include:

- Specification of receipts
- Payments and estimates by economic classification (summary and per programme)
- Details on public entities
- Transfers to local government by transfers/grant type, category and municipality
- Provincial payments and estimates by district and local municipality
- Summary of details of expenditure for infrastructure by category



# Vote 1

## Department of the Premier

	2013/14 To be appropriated	2014/15	2015/16
<b>MTEF allocations</b>	<b>R853 843 000</b>	<b>R893 144 000</b>	<b>R914 518 000</b>
Responsible MEC	Premier		
Administering Department	Department of the Premier		
Accounting Officer	Director-General		

### 1. Overview

#### Core functions and responsibilities

The main role and function of the Department of the Premier is to provide strategic and operational support to the Premier and the Provincial Cabinet to exercise their provincial executive authority in accordance with the Constitution of the Republic of South Africa, 1996, and the Constitution of the Western Cape, 1997. This entails coordinating the functions of the provincial administration and its departments through the development and implementation of legislation and policy. In support of the role and functions of the provincial Director-General, as reflected in section 7(3)(c) of the Public Service Act, the Department of the Premier will therefore provide the following core functions:

Executive support, providing executive governance support services;

Provincial strategic management, professionally supporting the Premier and Cabinet to effectively exercise their executive authority in respect of provincial strategic management matters; and

A Corporate Services Centre, rendering transversal corporate services on a shared services basis.

#### Vision

To be the best-run regional government in the world.

#### Mission

To achieve excellent outcomes with people who are fit for purpose, an appropriate policy agenda, aligned strategies and partnerships.

The Department of the Premier will contribute to all the strategic objectives, but perform a particular leading role as it relates to PSO 12, i.e. building the best-run regional government in the world.

## **Values**

Competence

Accountability

Integrity

Responsiveness

Caring

## **Main services**

As the Department of the Premier will perform a particular leading role as it relates to the provincial strategic objective: Building the best-run regional government in the world, it will focus on the following main services:

Through the provisioning of executive governance support services the Department will:

Provide operational support to the Premier;

Provide secretariat and related support services to the executive; and

Provide departmental management and operational support to the Director-General.

Through professionally supporting the Premier and Cabinet to effectively exercise their executive authority in respect of provincial strategic management the Department will:

Strategically support the executive in the development and implementation of high-level provincial policies and strategies;

Strategically support the executive in the monitoring of provincial performance through the provision of accurate data and information;

Facilitate strategic international relationships and strategic engagements which impact on socio-economic growth and sustainable development of the Western Cape; and

Coordinate external communication and public participation in order to ensure that the Western Cape Government communicates the delivery intents and outcomes of the provincial strategic plan to the people of the Western Cape.

Through the rendering of transversal corporate services on a shared services basis the Department will:

Optimise service delivery through innovative information communication technologies;

Render human capital services;

Render corporate assurance services;

Render a comprehensive legal support service; and

Render a corporate communication service.

## **Demands and changes in services**

In an attempt to improve corporate governance, Programme 3, Human Capital, will commence with the roll-out of the people strategy and interventions aimed at creating an organisational culture that is aligned to the values that underpin the provincial vision and mission. The programme will further introduce a new funding model for the Provincial Training Institute in an attempt for it to become more self-sustainable. The corporatisation of the human resource management function in this programme resulted in a significant increase in service delivery demands which will require the filling of critical vacancies in this and other business units of the Department. The complimenting of PERSAL with the Human Capital Management module within the Integrated Financial Management System currently being phased into government is earmarked to commence in the 2013/14 financial year.

The focus of the Microsoft migration project will now shift to migrating users beyond the CBD which will place increased service delivery demands on the Centre for e-Innovation (Programme 4). In addition, broadband will continue to be rolled out in an attempt to meet increased service delivery demands. Continued attention will be placed on further improving the level of ICT governance maturity in the province.

In Programme 5, Corporate Assurance, the establishment of the Chief Directorate: Legal Services was expanded, in line with PSO 12, to provide for a new directorate, namely the Legal Compliance Unit, the role of which will be to render pro-active compliance-related services, including compliance assessments and the provision of functional training opportunities. Further additional posts were approved in respect of the Litigation Directorate to assist the Department of Health in managing a plethora of medico-legal litigation cases that are registered against the Department annually, and to ensure appropriate administrative support to the professional staff in the unit. Internal Audit coverage and the level of Enterprise Risk Management services will remain at current levels. New demands from individual departments e.g. increase in Scope, will have to be funded by those departments, on a recoverable basis premised on a funding model designed by Vote 1. The 2012/13 financial year saw an increase in the demand for Forensic services due to the launch of an anti-corruption drive, which is anticipated to continue. The 2013/14 financial year will see commencement of re-establishing the Forensic Investigative Unit to deliver a co-sourced forensic service to departments.

## **Acts, rules and regulations**

The legislation applicable to this department is:

- Constitution of the Republic of South Africa, 1996
- Constitution of the Western Cape, 1997
- Public Finance Management Act 1 of 1999
- Intergovernmental Relations Framework Act 13 of 2005
- Public Service Act, Proc 103 of 1994
- Pensions Fund Act 24 of 1956
- Income Tax Act 58 of 1962
- State Tender Board Act 86 of 1968
- Prescription Act 68 of 1969
- Occupational Health and Safety Act 85 of 1993

Compensation for Occupational Injuries and Diseases Act 130 of 1993

Labour Relations Act 66 of 1995

Development Facilitation Act 67 of 1995

Government Employees Pension Law Proc 21 of 1996

National Archives and Record Service of South Africa Act 43 of 1996

Extension of Security of Tenure Act 62 of 1997

Basic Conditions of Employment Act 75 of 1997

Local Government: Municipal Demarcation Act 27 of 1998

Employment Equity Act 55 of 1998

Skills Development Act 97 of 1998

Local Government: Municipal Structures Act 117 of 1998

Skills Development Levies Act 9 of 1999

Promotion of Access to Information Act 2 of 2000

Promotion of Administrative Justice Act 3 of 2000

Promotion of Equality and Prevention of Unfair Discrimination Act 4 of 2000

Preferential Procurement Policy Framework Act 5 of 2000

Protected Disclosures Act 26 of 2000

Local Government: Municipal Systems Act 32 of 2000

Broad-Based Black Economic Empowerment Act 53 of 2003

Local Government: Municipal Finance Management Act 56 of 2003

Local Government: Municipal Property Rates Act 6 of 2004

Prevention and Combating of Corrupt Activities Act 12 of 2004

Public Audit Act 25 of 2004

State Information Technology Agency Act 88 of 1998

State Information Technology Act 38 of 2002

Government Immovable Asset Management Act 19 of 2007

Division of Revenue Act (annually)

Prevention of Organised Crime Act 121 of 1998

Financial Intelligence Centre Act 38 of 2001

Electronic Communications Security (Pty) Ltd Act 68 of 2002

Electronic Communications and Transactions Act 25 of 2002

Western Cape Land Administration Act 6 of 1998

Western Cape Law on the Powers and Privileges of the Provincial Legislature (Law 3 of 1995)

Western Cape Direct Charges Act 6 of 2000

Provincial Archives and Records Service of the Western Cape Act 3 of 2005  
Western Cape Provincial Public Protector Law 6 of 1994  
Western Cape Delegation of Powers Law 7 of 1994  
Provincial Development Council Law 5 of 1996  
Provincial Development Council Repeal Act 5 of 2011  
Western Cape Coat of Arms Act 7 of 1998  
Western Cape Provincial Commissions Act 10 of 1998  
Western Cape Provincial Honours Act 9 of 1999  
Members of the Western Cape Provincial Parliament Code of Conduct Act 3 of 2002  
Western Cape Provincial Youth Commission Repeal Act 2 of 2009  
Provincial Restaurant Ordinance 23 of 1964  
Committees of Inquiry Ordinance 13 of 1978

## **Budget decisions**

The modernisation priorities identified by the Provincial Cabinet, more specifically the corporatisation of shared support functions and the full implementation of the three blueprints aimed at ICT improvements, will significantly impact on the budget of the department. An amount of R28 million has been allocated for technology refresh of capital infrastructure and end user equipment. The collaboration with the City of Cape Town fibre optic broadband connectivity will cost an estimated R10 million. Funds have been earmarked for the introduction of IFMS (HCM) to initially compliment PERSAL as the payroll and HR business intelligence system for the WCG.

During the 2012/13 financial year the department experienced severe financial constraints, which necessitated the implementation of austerity measures from the second quarter. As a result, the filling of vacancies had to be deferred. Over the past two financial years the overall growth in the baseline of the Department's budget was based on agreed service levels and did not cater for any increase in service demands from client departments. This coupled with the higher than anticipated salary increases as well as the constrained international and national financial situation placed significant pressure on the budget available for service delivery. The department's budget allows for services at current agreed demand levels and any increases in services demands will have to be funded by client departments based on an agreed funding model.

Given the financial constraints there will be a need for the Department of the Premier to foster greater collaboration between its business units and also with other departments, spheres of Government and stakeholders. It is foreseen that austerity measures will remain in place over the short term, while a new funding model is developed.

## **Aligning departmental budgets to achieve government's prescribed outcomes**

There is significant alignment between the department's performance plan for 2013/14, the provincial strategic objective and the relevant national outcomes.

National outcome 12 refers to "An efficient, effective and development oriented public service and empowered, fair and inclusive citizenship". Provincial strategic objective 12 reflects the same governance intent by "Building the best-run regional government in the world." The department, together with the Provincial Treasury and the Department of Local Government will be principally responsible for its implementation.

Areas of alignment include:

Deliverables to improve service delivery quality and access (modernisation initiatives, deliverables by the Centre for e-Innovation, communication strategy and provincial brand, service delivery improvement plans, etc.);

Deliverables relating to human resource management (compliance with submission of performance agreements, performance reviews, talent management, staff development, competency assessments, ensuring peoples' values are congruent to that of the organisation, filling of vacancies, speedy finalisation of disciplinary cases, etc.). IFMS (HCM) is directly linked to Strategic Objective 12 and will positively impact on effective and efficient human resource practices as well as other business areas of the WCG. Implementation will be done in a phased process. The implementation programme will initially focus on the Human Resource Management (HRM) modules, after which other modules will be introduced to strengthen business intelligence in the WCG as a whole;

Deliverables focusing on business processes, systems, decision rights and accountability such as unqualified audits, training of finance staff, improved supply chain management, finalisation and maintenance of a provincial delegation register, archive and records management system, ensuring alignment of organisational structures with the provincial strategic plan, improved compliance to access to information and administrative justice prescripts, etc.; and

Deliverables focusing on preventing and detecting fraud and corruption including the improvement of turn-around times for the finalisation of cases.

## **2. Review 2012/13**

The Department received an unqualified audit report for the 2011/12 financial year with one other matter. Furthermore the percentage of under-spending for the year was reduced to 0.23 per cent (R1.573 million) compared to the previous year (0.39 per cent in 2010/11).

Within the Executive Secretariat (which now forms part of Strategic Programmes), the Human Rights Unit facilitated a Career Fair and Expo which was held on Youth Day, 16 June 2012. It drew attention to the challenges young people continue to face with accessing employment opportunities in the open labour-market. The Career Fair and Expo provided a platform for youth with disabilities to meet and engage with potential employers.

Furthermore, a seminar with young people was held on 28 June 2012 to deepen consciousness of the youth on the challenge of human trafficking.

The International Relations Unit established and convenes an international relations interdepartmental forum for coordination across provincial departments and Wesgro.

The International Relations Unit, furthermore, actively monitored and reported on international agreements entered between the Western Cape Government and its international partners. This included reporting on the implementation of Regional Leaders Summit Resolutions. The unit facilitated the Premier's participation in the 6<sup>th</sup> Regional Leaders Summit in Sao Paulo, which resulted, amongst other joint work, in agreement with Sao Paulo State to assist with their preparations for the 2014 FIFA World Cup. This is a legacy outcome for the branch.

In 2012/13 the Chief Directorate: Policy and Strategy focused mainly on the implementation of the Provincial Strategic Plan (PSP), providing technical content and secretariat support through the Provincial Transversal Management System (PTMS). The Policy Unit completed an audit of Working Groups and supported the development of Project Implementation Plans for all the Working Groups. Forty four (44) Working Groups in total were supported. An annual PTMS review report was also completed, which looks at alignment of the Departmental Annual Performance Plans with the Provincial Strategic Plan.

The Provincial Strategic Plan and the PTMS are in the second year of implementation. The Strategic Sector Committees (Human Development, Economic and Governance) began their deliberations in February 2011. Each department had an opportunity to present on progress in the implementation of their Strategic Objectives, twice a year at the Sector Committee meetings. Each HOD is given the opportunity at each meeting to highlight issues of concern, and to table policy and budgetary issues for deliberation on an ongoing basis. The Policy Unit plays a supportive role in a number of areas and as requested by HODs.

The Chief Directorate: Policy and Strategy also provided policy input on national and provincial key issues:

- Position paper on farmworkers strike;

- Provincial profile of the Census 2011;

- Comments on the Employment Services Bill;

- Reconciliation and Diversity Working Group concept note;

- Integrated Provincial Disability Strategy; and

- Input into National Planning Commission/Western Cape Government collaboration.

On request from the Department of Cultural Affairs and Sport, the second phase of the review of public entities, which includes the Language Committee, the Cultural Commission and Heritage Western Cape, was completed.

The Policy Unit coordinated input into the One Cape 2040 future vision strategy for the province, and liaised with the EDP on the role out of One Cape 2040. Futurescapes, a long term modeling tool was developed and implemented via training sessions with all departments.

The Chief Directorate Strategic Management Information continuously focused on improving baselines through testing the level of maturity for the methodologies and approaches for Programme and Project Management, Results-based Monitoring and Evaluation and Spatial Information. For the year under review two high-level projects were implemented. The first project focused on updating methodologies, facilitating data governance and producing relevant data and information on an implementation and result-based level both on a provincial and national level. The second project focused on the continued development of an automated and integrated provincial-wide Monitoring and Evaluation system.

In line with PSO12, Outcome theme "Management for Results", the level of maturity was tested over consecutive years for all three methodologies as implemented by the Department of the Premier. Data governance was promoted through steps towards a data quality framework for the use of provincial administrative data.

In terms of the production of Strategic Management Information, the monitoring of projects through the Executive Project Dashboard (EPD) and programme and project management methodology delivered project performance data to various stakeholders. Indicator measurement using the Results-based Monitoring and Evaluation (RBM&E) approach produced time series data for various policy thematic areas. Spatial Information using various spatial techniques produced mapping that informed spatial planning and spatial analysis on various policy related areas.

A provincial response from the WCG was also compiled and submitted to the Department of Public Service and Administration as the 'third report on the APRM Programme of Action by the WCG'.

In response to the focus areas of the Department of Performance Monitoring and Evaluation in the Presidency, the WCG achieved the following:

- Submitted the Management Practice Assessment Tool (MPAT) and its related self-assessment scored for all departments timeously;

- Conducted the Frontline-Service Monitoring Programme in accordance to the Frontline Service Delivery (FSD) inspection schedule. Unannounced monitoring visits were done in thirty four (34) sites of which nineteen (19) inspection sites were within the legislative mandate of WCG and thirty-seven (37) feedback visits;

- Continuously improved on the FOSAD commitments and its related indicator measurements; and

- The Provincial Evaluation Plan served as the rollout of the National Evaluation Policy Framework and a model for other provinces.

In collaboration with the Centre for E-Innovation, the third phase in developing an integrated and automated provincial-wide monitoring and evaluation system has delivered the following:

- Business Intelligence Solution (BI): A BI has been developed for the measurement of PSO outcome indicators and interactive data for PSO 2 and 4 has been designed and implemented, including interactive mapping. The EPD project performance data are already extracted to the solution;

- Annual Performance Assessment System (APAS): the APAS was designed, built and testing delivered the initial screens and functionality for compilation and reporting on Annual Performance Plans; and

- Enterprise Project Management System (EPM): the EPM System design, delivered a high level analysis for programme and project management for WCG and EPD. Replacement for DotP is in process.

A series of workshops with the Project Management, Monitoring and Evaluation, and Spatial Information forums continues as well as engagements with national and international external stakeholders on a national and international level. In this regard, the Chief Directorate shared its methodologies, approaches, instruments and best practices as implemented in this Province.

Strategic Communication has continued to submit monthly media analysis and media environment reports to Cabinet for consideration. Daily Media Liaison Coordinated meetings continue. Quarterly Brand audits have also been instituted as well as a coordinated management approach for departmental communication plans and budgets.



The Strategic Projects Facilitation Unit's core activity has been to give effect to the Integrated Events Strategy as adopted by Cabinet in September 2011. This has included engagements with public and private sector stakeholders to streamline the interface between provincial government and event organisers seeking support. To further give momentum to achieving this outcome the work on the events web portal has intensified.

During the review period, support has been given to a range of events that are classified as "jewels" and "incubator" events. The jewels supported included the ABSA Klein Karoo Nasionale Kunstefees and the Cape Argus Pick 'n Pay Cycle Tour. Both these events contributed significantly to the regional economy. Support was also given to incubator events such as Ultimate X 2012 Games and the Cape Town Carnival, based on their potential to reach jewel status. Events with a greater focus on social inclusion such as the Open Book Festival and Rage4Good also received support.

A facilitative role was played in accelerating a range of projects aimed at altering the region's socio-economic landscape. This included: District 6, Cape Town 2014 World Design Capital and the Green Economy. Support was given to Brazil, at their expense, in preparation for the 2014 FIFA World Cup with lessons learned in the Western Cape during the 2010 FIFA World Cup.

A number of organisational design interventions of varying focus and scope were finalised. These interventions were conducted at all thirteen departments which included the organisational design blueprints of the departments of Transport and Public Works and Economic Development and Tourism. The implementation of establishment related provisions of resolution 1 of 2012 (salary levels 10 and 12) and the implementation of nationally coordinated job evaluation processes e.g. lower level production posts, are being attended to.

Core citizen-centric and support processes (focus on administrative efficiency) were identified in all 13 departments for improvement and to date 23 standard operating procedures (SOPs) were completed (including business process tables and maps. The development of service charters (service standards included) and two service delivery improvement plans were facilitated for all 13 departments.

The provincial assessment centre assessed 714 (46 SMS and 668 MMS and other) people psychometrically to determine their person-job fit with development areas highlighted. The Barrett survey this year was optional and four departments namely Transport and Public Works; Environmental Affairs and Development Planning; Human Settlements and Local Government opted to conduct the survey. The leadership development intervention "9 Conversations in Leadership" and Barrett Action Planning interventions were rolled out. In terms of employee health and wellness the following services were provided to eleven departments: 81 wellness screening sessions, 98 health and wellness information sessions and the rollout of the e-care system. The average employee health and wellness utilisation rate of the 11 department's people was 6.3 per cent.

The compilation of various HR Oversight reports were completed for departments whilst consultations were concluded on both the HR and EE plans, all of which were timeously submitted to the relevant legislated authorities. A number of HR policies were also revised in addition to monthly HR Fact Sheets and quarterly trend analysis reports issued.

The Directorate Employee Relations successfully managed Collective Bargaining with labour and the co-ordination with the other sectors i.e. Health and Education has been improved. A concerted effort was made to improve the turnaround time with regard to individual labour relations matters. An intervention strategy was developed to deal with the huge backlog of cases inherited from departments and this has resulted in the majority of these cases being concluded. Most grievances, disputes and disciplinary cases

are current. A dedicated panel of presiding officers has been appointed and this has further improved the timelines for dealing with disciplinary cases.

Training interventions to improve the capacity of line managers to deal with labour issues are continuous and the "Progressive Discipline" training is crucial in addressing this issue.

The management of Performance Management has improved in terms of compliance with all departments being required to submit all substantiating documents prior to any performance payments being made. The enhancement of the on-line performance management system continues with a number of Provinces and National departments wanting to use the system.

The WCG continues to be the only province where 100 per cent of its Senior Managers submit their financial disclosure documentation by the required due date to the Public Service Commission.

Workplace Skills Plans in respect of all departments were drafted and timeously submitted to all role players.

Records management remains a challenge whilst the switch over to the Electronic Content Management System (ECM) is phased in. The interim systems and processes have been considerably improved to ensure a high level of compliance and improved efficiencies.

The recruitment and selection process, despite the introduction of an electronic application process and contracting directly with a service provider to do the Personnel Suitability Checks prescribed by DPSA continues to be a challenge. An analysis of the workflow and timeline indicates that the shortlisting process and getting a panel to agree to timelines to be the most time-consuming. Research into on-line recruitment systems points to a possible solution in this regard. Initiatives need to be introduced to continuously improve the current average time it takes to fill SMS and lower level posts from 67 and 114 days respectively. This will be a priority for 2013/14.

Interventions to improve the administration of leave have been positive but remains a challenge given the various categories of leave which have to be administered and because the entire system is paper-based. However the introduction of the IFMS (HCM) will make the capturing of leave obsolete as the application and approval of leave will all be actioned on-line and recorded in real-time. Whilst the latter is phased in the interventions implemented have resulted in improved turnaround times for the processing of service terminations both internally and by the GEPP.

The Centre for e-Innovation (Ce-I) continued to fulfil its transversal role in respect of ICTs as well as providing IT solutions to departments.

Ce-I supported the WCG installed base of over 16 500 corporate workstations. The Ce-I also supported a substantial installed base in more than 1 400 schools (which includes over 46 000 workstations).

Additionally, significant progress was made in respect of the implementation of the following policy initiatives:

- Migrating the Provincial Government IT operating system to a technologically more advanced system (this included a focus on the network operating system, server platforms, e-mail and the office productivity suite). A total of 14 000 users have been migrated to the new technology platform;

- Implementation of a uniform e-filing system in the provincial government with a focus on the consolidation of software licenses, central support and maintenance, as well the consolidation of the central and common hosting infrastructure; and

Particular emphasis was placed on the implementation of the IT Service Delivery Improvement Plan (SDIP) which set out to address service delivery challenges in the general environment. The three key elements of the plan related to connectivity and broadband, core infrastructure optimisation and business productivity optimisation.

Highlights of the SDIP implementation were as follows:

An MOU/SLA was signed with the City of Cape Town to ensure collaboration in respect of broadband resulting in 9 sites being connected to date;

Broadband to additional priority sites was implemented;

The IT Disaster Recovery Plan is currently being implemented; and

An average network and system uptime and availability of 99 per cent was maintained.

Furthermore, Ce-I made significant strides in respect of embedding a level 3 for ICT governance maturity (focusing on areas such as policies, strategies, norms, standards, etc.). The following achievements were key to the improved governance maturity of Ce-I:

The review of departmental ICT plans as well as the completion of implementation plans.

Establishing the role of the Enterprise Architecture Review Board and the Software Review Board.

The standardisation of software configurations on end-user equipment across the WCG (including software tools for remote management, support and software updates of end-user equipment) have also improved the level of ICT maturity in the organisation.

The monitoring of service levels in respect of services provided to departments.

Monthly Quality of Service Meetings held between Ce-I and the State Information Technology Agency (SITA).

Significant improvement shown in the Ce-I's ability to account for its assets.

In terms of the Ce-I's external facing services, the channels available to citizens to access government information and services were enhanced. Channels such as the Internet Portal, Walk-in Centre, E-mail Channel and the Call Centre were upgraded and enhanced to improve the citizens' interface with government via electronic means. The ICT infrastructure of the e-Community centres in rural areas were also enhanced, with a further 6 Cape Access Centres being operationalised.

The Directorate Enterprise Risk Management was focused on delivering on the Risk Management Implementation Plan as agreed with each respective department. These deliverables attempt to, over a period of time increase the level of risk management maturity in the province and to embed risk management in strategic planning, decision making and general management. Good progress was made in this regard.

The Chief Directorate Internal Audit was faced with a number of challenges during 2012/13. This mainly is due to the fact that the current capacity does not allow for adequate coverage of high risks in the internal audit plans. Due to the nature of these challenges, there is no short-term solution to address the capacity constraints. The total coverage of high risks in the internal audit plans across the province remained at about 40 per cent for 2012/13 and is not anticipated to increase in the short term. In addition to this, there was also limited coverage in essential areas like IT internal audit and governance and/or performance audits.

2012/13 was the first year where forensic services were outsourced for the full year. Progress was made with regards to eliminating the backlog of very old cases, and currently attention is being given to a number of 2010/11 cases which must be completed.

The Chief Directorate Legal Services rendered advice in the form of legal opinions for the Provincial Executive, provincial departments and provincial public entities. Advice of an ongoing nature was provided with regard to key projects and programmes. Contracts and correspondence were drafted or edited, with the aim of safeguarding the best interests of the Western Cape Government and its departments. Litigation matters were managed and facilitated through active participation in litigation processes and in rendering assistance to the State Attorney and advocates that were briefed to appear on behalf of the Western Cape Government.

The Chief Directorate also strengthened its functional training programme by dedicating capacity to the programme on a full-time basis, and provided training to a number of departments on legislation such as the Promotion of Access to Information Act, Promotion of Administrative Justice Act and the Consumer Protection Act.

The absence of a contract management policy for the Western Cape Government has for many years been regarded as a major risk for the organisation. The Chief Directorate prepared and consulted the policy, which is envisaged will be adopted by the Provincial Cabinet in April 2013.

The Directorate Legislation assisted a number of provincial departments with the drafting of principal and subordinate legislation. The following Bills were introduced to the Provincial Parliament:

The Western Cape Road Traffic Administration Bill, 2012

The Western Cape Transport Infrastructure Bill, 2012

The Western Cape Community Safety Bill, 2012

The Western Cape Town International Convention Centre Company Amendment Bill, 2012

The Western Cape Health Facilities Board Amendment Bill, 2012

The Western Cape District Health Councils Amendment Bill, 2012

The Western Cape Trade and Investment Promotion Agency Amendment Bill

The 17<sup>th</sup> Gambling and Racing Amendment Bill, 2012

The 18<sup>th</sup> Gambling and Racing Amendment Bill, 2012

The Western Cape Nature Conservation Board Amendment Bill, 2012

The Western Cape First Constitutional Amendment Bill, 2012

Corporate Communication focused mainly on the implementation of the refreshed Corporate Identity and the Better Together communication philosophy. A lot of effort and focus went into launching the Better Together magazine to engage our employees in the vision of the organisation, the values and the brand.

Corporate Communication introduced several channels, such as internal briefing sessions and training sessions, where communication teams were empowered on how to deliver the brand strategy while the oversight and support role was continued.

A brand assessment tool was introduced which measures the departmental communication outputs against brand to identify areas for improvement.

Departments were requested to submit communication plans that were used to assist the unit with planning and monitoring.

One of the biggest challenges faced during 2012/13 was the uncertainty around the correct service delivery model of the unit.

### **3. Outlook for 2013/14**

The Department will continue to contribute to the realisation of the Provincial Strategic Plan, and in particular to the provincial strategic objective aimed at building the best run regional government in the world, through the development and implementation of policies, protocols and guidelines on international relations. At the bilateral level, structures will be established and engagements co-ordinated or facilitated. The conclusion and implementation of mutually beneficial bilateral agreements will receive renewed attention.

The Department will contribute to the provincial strategic objective aimed at building the best run regional government through outcomes theme 'Management for Results'. The Programme Provincial Strategic Management will focus on:

Coordinated and integrated provincial government through effective transversal management: The Western Cape Government will continue to implement a system focussing on policy/strategy driven by the organisational planning cycle which makes use of interdepartmental, intergovernmental and external collaboration to achieve policy outcomes.

Effective results based monitoring and evaluation: A system of results based monitoring and evaluation which focuses on measuring the performance of the desired outcomes in relation to the policies/strategies that the Western Cape Government aims to achieve, will continue to be implemented.

During the 2013/14 financial year the Sub-programme: Policy and Strategy will continue to implement key planned deliverables:

A functional Provincial Transversal Management System (PTMS) as institutionalised with periodic policy reviews to be conducted to assess the achievement of each PSO;

Policy analysis and comments prepared for Premier and Cabinet; and

Behavioural economics pilot projects to address key policy issues.

During the 2013/14 financial year the Sub-programme: Strategic Management Information will continue to drive the process of achieving effective Results-based Monitoring and Evaluation (RBM&E). In this regard the Chief Directorate will focus on achieving the following milestones:

Producing relevant and reliable data and information;

Updating the methodologies and approaches applied for the Provincial-Wide Monitoring and Evaluation. This includes programme and project management, RBM&E and spatial information; and

Promoting data governance quality underpinning the collection of data for Strategic Management Information.

In collaboration with the Centre for E-Innovation, the development of an automated and integrated Provincial-Wide Monitoring and Evaluation system remains a priority to improve the management of performance information across the departments.

In collaboration with the Department of Performance Monitoring and Evaluation (DPME), the sub-programme will strengthen the monitoring and evaluation focus areas at a provincial level.

Strategic Communication will continue coordinating all communication efforts on delivery and outcomes of the provincial strategic plan to the people of the Western Cape in line with the brand.

Strategic Programmes will also focus on actively engaging with the international community and key stakeholders, with the main objective of growing the economy while, at the same time, promoting social inclusion within a sustainable development paradigm.

While responding to the electoral mandate, the branch will proactively focus on strategic programmes with key stakeholders and on a single, unified provincial brand through proactive and reactive communication, marketing and messaging across departments.

During the 2013/14 financial year the programme will implement the following key deliverables:

- An international relations strategy, including an approach to Official Development Assistance, to guide WCG engagement in pursuit of the Provincial Strategic Plan;

- A human rights strategy to enable mainstreaming of human rights in Western Cape Government departments in relation to their internal functioning as well as their external service delivery; and

- The comprehensive Western Cape Government brand and communication strategies will be implemented, reviewed and improved.

The following priorities will also be supported:

- Green economy initiatives;

- 2014 World Design Capital;

- A review of the Integrated Events Strategy adopted by Cabinet in 2011 to ensure synergy with the national and city strategies;

- Event-related research and impact studies;

- Support given to events with socio-economic growth and inclusivity potential;

- A web-based portal to support the events industry in their interaction with the public sector; and

- Area-based initiatives responding to communities in distress.

During the course of 2012/13 financial year the SPFU was integrated with the Directorate Priority Programmes Coordination. Ensuring that the Integrated Events Strategy continues to form the basis of engagement with the event sector will remain a core function. The event web portal will be fully operational and ways will be explored in which the portal can also benefit emerging or incubator events and potential sponsors. The issue of bidding and how target events that will bring a maximum socio-economic return on investment will be researched.

Work on projects such as Cape Town 2014 World Design Capital, the Green Economy and District 6 will be intensified so that leverage opportunities and socio-economic development are optimised and deadlines met.

Furthermore work will be done to ensure that Official Development Assistance is strategically used to further the Provincial Strategic Plan.

Organisation Development is the practice of planned interventions to enable improvements in organisational effectiveness. To achieve the Chief Directorate's aim of improvement, a healthy balance between performance delivery and achieving this performance with people in a manner that sustains people's effort and commitment to the organisation is important. Both employee engagement and service excellence needs to be supported as one cannot be achieved without the other. This can only be achieved through an integrated effort of Organisation Design, Process Design and Improvement and Organisational Behaviour.

The following organisational behaviour interventions will focus on enabling productive service delivery behaviours and the wellbeing of the Western Cape Government's people: mandatory Barrett survey for all thirteen departments, further rollout of value-based interventions to align individual and group behaviours, health and wellness services and competency assessments. The process design and improvement interventions will enable people to work smarter and deliver services more efficiently. The efficacy of departmental organisations and establishments at macro, strategic, tactical and/or operational levels will continue to be assessed and improved on an on-going prioritised basis in order to contribute to good governance and to maintain a system that makes it possible to execute the functions of government and to allocate accountability for service delivery. Furthermore, specific attention will also be given to the promotion of uniform provincial minimum work organisation norms and standards, the standardisation of job titles and of profiles, as well as the development of internal databases of organisation and establishment records in support of effective and efficient establishment management and administration.

In the next financial year the Chief Directorate Human Resource Management will:

Pilot 14 modules of the Integrated Financial Management System (IFMS) which operates on a customised version of IFMS (HCM). This system will include both self-help and a management reporting module which make provision for employees to access and update certain personal information on-line as well as provide line managers with real-time HR management information. The compilation of Human Resource Plans (HR Plans) where departments have not used the prescribed DPSA template for HR Planning will be finalised. The conclusion of the last 4 departmental HR Plans will contribute to standardisation of the HR Plans amongst all 11 Departments serviced by the CSC.

While the CSC will continue with trends reporting to Heads of Departments, it will align HR metrics to the interventions contained in the Peoples Management Strategy. In this regard a people management scorecard (HR Barometer) will be refined.

Review and consult critical HR policies and policy guidelines.

During this financial year two critical labour relations policies will be consulted, namely, the policy on Abscondment and the policy on Precautionary Suspensions. The DPSA is in the process of developing a national policy dealing with the suspension of public servants after which it will be refined, if necessary, for the WCG. The Progressive Discipline training will focus on the lower levels of supervisors other than SMS and MMS within the WCG. A 'know your rights and responsibilities' campaign is also envisaged to empower all levels of employees within the WCG. As part of the modernisation process it has also become necessary to:

Improve records management and move towards a paperless environment. In this regard, the Electronic Content Management (ECM) project will be rolled out. In order to ensure that all HR enquiries received from client Departments are tracked and responded to, the Remedy System which has recently been rolled out will be refined to improve efficiency. The timeline to conclude the verification of qualifications, citizenship, drivers' licence and criminal checks will be considerably improved by integrating the technology to be used and contracting directly with a service provider. This will positively impact on the time taken to fill a vacancy.

The CSC will continue with its Vacancy Management Strategy which will holistically address the filling of posts proactively. In conjunction with Departmental CFO's and Line Managers, the CSC will plan and prioritise the filling of all identified funded posts in accordance with the HR Annual Advertised Programme (from critical posts to least critical).

The conclusion of a contract with a new Health Risk Management service provider was stopped as a result of an interdict obtained against DPSA who was responsible for facilitating the first phase. It is not clear by when the court proceedings would be concluded but the DPSA has directed that no department or province may proceed to enter into a contract with a service provider to perform the Health Risk Management function until further notice.

A moderating guide indicating the methodology and responsibilities of all role players in the performance management process will be finalised. The development of PERMIS will be finalised.

Staff Establishment audits to manage funded vacancies will be implemented to achieve a significant reduction of vacancy rates.

Auditing of state guarantees aimed at reducing state liability by means of quarterly reports.

Quarterly status reports on establishment management and control.

The Department furthermore supports the strategic goal aimed at achieving "Effective, efficient and professional corporate services with excellent people, processes and technology to optimise service delivery by the Western Cape Government".

Programme 4: Centre for E-Innovation pursues the strategic objective: To enable optimal service delivery by providing strategic direction and innovative information and communication technologies in the Provincial Government.

Improving e-Government in the Western Cape is one of the key elements of Provincial Strategic Objective 12. This PSO confers the responsibility on the Ce-I to consolidate disparate e-government initiatives and activities under a single e-government strategy. Ce-I will therefore drive e-government maturity in the Western Cape as coordinator and integrator. The ultimate goal is to achieve a level four maturity stage (this is defined as "connected" government according to the UNDP's e-Government maturity model). The key outcomes of the e-government strategy are to achieve improved e-government services, enhanced e-governance and digitally enabled communities.

Additionally, the following policy initiatives will receive continued attention:

The implementation of the Provincial ICT Delivery Plan will focus on transversal ICT initiatives;

Migrating the Provincial Government IT operating system to a technologically more advanced system (this includes a focus on the network operating system, server platforms, e-mail and the productivity suite);

Implementation of a uniform e-filing system in the provincial government with a focus on the consolidation of software licences, central support and maintenance;

The implementation of the IT Service Delivery Improvement Plan (SDIP) which set out to address service delivery challenges in the general environment. The three key elements of the plan relate to connectivity and broadband, core infrastructure optimisation and business productivity optimisation; and



Broadband capability in the Province will be expanded in collaboration with the City of Cape Town and the State Information Technology Agency (SITA) and in accordance with the Provincial Broadband Strategy. This initiative has the potential to create developmental opportunities for citizens through the use of ICT.

IT Governance maturity will be further embedded at a level 3 maturity level and a concerted effort will be made to increase the Ce-I Service standards compliance from 75 per cent to 80 per cent.

The provincial strategic objective "To build the best run regional government in the world" has a significant impact on the output, indicators and targets for Corporate Assurance. During the 2013/14 financial year this programme will specifically focus on:

- Further improving the level of risk and control maturity in the province;

- Improving the level of fraud awareness in the province; and

- Improving the level of compliance of executive and administrative decisions to the Constitution and applicable legislation.

To this end, the following critical deliverables are applicable for the 2013/14 financial year:

- Further embed enterprise risk management in the operations of the Western Cape Government to achieve a second level risk and control maturity in 6 provincial departments;

- Deliver high-quality, value-add internal audit services that will improve the control framework of departments and ultimately the province;

- Maintain the number and quality of pro-active interventions to ultimately improve the level of fraud awareness in the Western Cape Government; and

- Conduct functional training in areas such as promotion of administrative justice and access to information, conclusion and management of contracts and the provincial legislative process.

The Directorate Enterprise Risk Management and the Chief Directorate Internal Audit will ensure that the available resources are applied effectively and efficiently to contribute to an increased control maturity in the Province.

The outsourced Forensic capacity enable the investigation of reported matters in accordance with a process communicated to the departments with an aim to reduce the investigation days. Significant focus will be placed on proactive fraud awareness campaigns and/or interventions.

The Chief Directorate Legal Services, in addition to its reactive and demand-driven services (such as the rendering of legal opinions, attending to provincial contracts, managing litigation, drafting provincial legislation and commenting on draft national legislation) will strengthen its pro-active services by capacitating the Legal Compliance Unit through which legal compliance services and functional training will be provided to provincial departments. The Chief Directorate will, via the Legal Compliance Unit, also develop a framework for executive and administrative decision-making, and support the implementation, by all departments, of the provincial contract management policy.

The much anticipated Western Cape Land Use Planning Bill will be introduced in the Provincial Parliament during the 2013/14 financial year.

Corporate Communication will continue to focus and support flagship projects such as the Better Together magazine and explore fresh ideas on how to strengthen it.

A key priority will be to analyse the departmental communication plans for 2013/14 to identify areas for collaboration and to ensure that the high impact projects are being focussed on.

The implementation of the Corporate Identity and communication strategy remains a priority. Training interventions to empower communication teams to better deliver the brand will be continued.

Focus will be given to sufficiently capacitate the unit with the necessary resources to ensure a quality service to the client departments.

## 4. Receipts and financing

### Summary of receipts

Table 4.1 hereunder gives the sources of funding for the vote.

**Table 4.1 Summary of receipts**

Receipts R'000	Outcome						Medium-term estimate						
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate						
				Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16			
Treasury funding													
Equitable share	144 731	360 815	457 684	465 079	494 651	494 049	620 149	25.52	659 450	680 795			
Financing	59 253	25 318		1 069	19 676	19 676		( 100.00)					
Asset Finance Reserve	30 253												
Provincial Revenue Fund	29 000	25 318		1 069	19 676	19 676		( 100.00)					
Own receipts (Provincial Treasury)	272 512	233 041	233 041	233 041	233 041	233 041	233 041		233 041	233 041			
Total Treasury funding				476 496	619 174	690 725	699 189	747 368	746 766	853 190	14.25	892 491	913 836
Departmental receipts													
Sales of goods and services other than capital assets	1 132	661	526	603	603	800	643	( 19.63)	643	671			
Interest, dividends and rent on land	38	16	38	10	10	6	10	66.67	10	11			
Sales of capital assets						25		( 100.00)					
Financial transactions in assets and liabilities	423	1 067	1 156			384		( 100.00)					
Total departmental receipts				1 593	1 744	1 720	613	613	1 215	653	( 46.26)	653	682
Total receipts				478 089	620 918	692 445	699 802	747 981	747 981	853 843	14.15	893 144	914 518

### Summary of receipts:

Total receipts increased by R105.862 million or 14.15 per cent from R747.981 million (2012/13 revised estimate) to R853.843 million in 2013/14.

### Treasury funding:

Equitable share funding increased by R126.100 million or 25.52 per cent from R494.049 million (2012/13 revised estimate) to R620.149 million in 2013/14.

**Departmental receipts:**

Departmental own receipts for 2013/14 are estimated at R653 000 of which R511 000 is attributed to the sale of Provincial Government Gazettes.

**Donor funding (excluded from vote appropriation)**

None.

**5. Payment summary****Key assumptions**

Provisions for improvement of conditions of service are made on the assumption that the increase will be at a maximum rate of 8.3 per cent (inclusive of a maximum of 2 per cent pay progression).

**Provincial priorities****Programme summary**

Table 5.1 below shows the budget or estimated expenditure per programme and Table 5.2 per economic classification (in summary). Details of the Government Financial Statistics (GFS) economic classifications are attached as an annexure to this vote.

**Table 5.1 Summary of payments and estimates**

Programme R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
1. Executive Support (Administration) <sup>a</sup>	65 982	52 141	58 822	56 481	57 801	57 801	62 504	8.14	65 559	68 763
2. Provincial Strategic Management	73 615	48 158	37 209	42 728	39 063	39 063	52 065	33.28	54 387	56 491
3. Human Capital (Corporate Services Centre)	57 782	85 614	127 695	134 759	138 494	138 494	154 391	11.48	161 392	153 201
4. Centre for E-Innovation	242 785	363 486	389 726	372 849	419 793	419 793	482 193	14.86	504 235	524 643
5. Corporate Assurance (Corporate Services Centre)	37 925	71 519	78 993	92 985	92 830	92 830	102 690	10.62	107 571	111 420
Total payments and estimates	478 089	620 918	692 445	699 802	747 981	747 981	853 843	14.15	893 144	914 518

<sup>a</sup> Premier's total remuneration package: R1 888 315 with effect from 1 April 2012.

Note: The budget structure of this Department deviates from the national sectoral (generic) structure because the Department underwent a modernisation process whereby the organogram of the Department was revised and the programme structure was brought into line with the organisational design of the Department. Furthermore National Treasury informed the different provinces that they could deviate, for the 2011/12 financial year, from the generic structure. The structure going forward will be discussed at a National CFO Forum, which to date has not been scheduled.

## Summary by economic classification

**Table 5.2 Summary of provincial payments and estimates by economic classification**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	414 245	564 891	649 732	657 562	711 946	711 946	795 090	11.68	831 349	850 591
Compensation of employees	210 849	266 406	337 677	356 984	382 590	382 590	430 339	12.48	457 793	484 105
Goods and services	203 113	298 193	311 811	300 312	329 090	329 090	364 751	10.84	373 556	366 486
Interest and rent on land	283	292	244	266	266	266		( 100.00)		
Transfers and subsidies to	16 959	15 392	17 377	29 250	21 879	21 879	19 934	( 8.89)	20 636	21 266
Provinces and municipalities	850			18 500	9 000	9 000	10 000	11.11	10 702	11 332
Departmental agencies and accounts	8 211	7 528	2 943		37	37	34	( 8.11)	34	34
Non-profit institutions	7 458	6 241	10 843	10 750	12 550	12 550	9 900	( 21.12)	9 900	9 900
Households	440	1 623	3 591		292	292		( 100.00)		
Payments for capital assets	46 837	40 518	25 233	12 990	14 156	14 156	38 819	174.22	41 159	42 661
Buildings and other fixed structures	22 291	835								
Machinery and equipment	24 546	39 683	25 220	12 990	14 156	14 156	38 819	174.22	41 159	42 661
Software and other intangible assets			13							
Payments for financial assets	48	117	103							
Total economic classification	478 089	620 918	692 445	699 802	747 981	747 981	853 843	14.15	893 144	914 518

## Transfers to public entities

**Table 5.3 Summary of departmental transfers to public entities**

Public entities R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Western Cape Provincial Development Council	6 381	7 500	2 943							
2. Western Cape Provincial Youth Commission	1 830									
3. WESGRO		28								
4. South African Broadcasting Corporation					37	37	34	( 8 )	34	34
<b>Total departmental transfers to public entities</b>	8 211	7 528	2 943		37	37	34	( 8.11)	34	34

## Transfers to development corporations

**Table 5.4 Summary of departmental transfers to other entities**

Entities R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- p-iation 2012/13	Adjusted appro- p-iation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
1. Library Business Corners	5 000	5 600	9 800	10 500	10 500	10 500	9 500	( 9.52)	9 500	9 500
2. Social Transformation Programme (27 Areas)	825									
3. Learning Cape Initiative					1 000	1 000		( 100.00)		
4. Cape Higher Education Consortium		500	500							
5. Non-Profit Institution	983	141	743	250	1 050	1 050	400	( 61.90)	400	400
Total departmental transfers to other entities	6 808	6 241	11 043	10 750	12 550	12 550	9 900	( 21.12)	9 900	9 900

## Transfers to local government

**Table 5.5 Summary of departmental transfers to local government by category**

Departmental transfers R'000	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- p-riation 2012/13	Adjusted appro- p-riation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Category A	850			18 500	9 000	9 000	10 000	11.11	10 702	11 332
Total departmental transfers to local government	850			18 500	9 000	9 000	10 000	11.11	10 702	11 332

## Departmental Public Private Partnership (PPP) projects

None.

## 6. Programme description

### Programme 1: Executive Support (Administration)

**Purpose:** To render relevant and timeous executive governance support services to the Executive and Director-General of the Western Cape Government.

#### Analysis per sub-programme

##### Sub-programme 1.1: Programme Support

to provide administrative support to the management of this programme

##### Sub-programme 1.2: Office of the Premier

to render an administrative support service to the Premier

**Sub-programme 1.3: Executive Council Support**

to provide cabinet secretariat and protocol services to the Provincial Cabinet and top management of the Western Cape Government and the departmental executive management team

**Sub-programme 1.4: Departmental Strategy**

to provide departmental strategic, health and safety management services

**Sub-programme 1.5: Office of the Director-General**

to provide governance support to the Director-General

**Sub-programme 1.6: Financial Management**

to provide departmental financial and administrative support services

**Policy developments**

None.

**Changes: Policy, structure, service establishment, etc. Geographic distribution of services**

This programme provides for funding of the internal functions of the department such as providing professional support to the Premier (including the official residence), Executive Council, Director-General and the rest of the department. All departmental support services are centrally situated in Cape Town.

**Expenditure trends analysis**

Although the expenditure at first decreases as a result of the closure of the Provincial Development Council, it then increases as a result of the filling of vacant posts and the responsibility of functions such as the MISS and OHSA that was transferred to this programme, as well as the hosting of the Provincial Honours.

**Strategic goal as per Strategic Plan**

**Programme 1: Executive Support (Administration)**

Render relevant and timeous executive governance support services to the Executive and Director-General of the Western Cape Government.

**Strategic objectives as per Annual Performance Plan**

**Office of the Premier**

To provide an administrative support service to the Premier.

**Executive Council Support**

To provide cabinet secretariat and protocol services to the Provincial Cabinet and top management of the Western Cape Government and the departmental executive management team.

**Departmental Strategy**

To provide departmental strategic, safety and security management services.

**Office of the Director-General**

To provide governance support to the Director-General.

## Financial Management

To provide departmental financial management and administrative support services.

**Table 6.1 Summary of payments and estimates – Programme 1: Executive Support (Administration)**

Sub-programme R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation	Adjusted appro- priation	Revised estimate	2013/14	2012/13	2014/15	2015/16
				2012/13	2012/13	2012/13				
1. Programme Support	1 897	1 585	1 601	1 811	1 811	1 811	1 644	(9.22)	1 718	1 784
2. Office of the Premier <sup>a</sup>	10 537	10 666	12 962	12 952	12 952	12 952	14 145	9.21	14 931	15 721
3. Executive Council Support	26 589	11 741	11 192	5 615	5 625	5 625	7 229	28.52	7 552	7 844
4. Departmental Strategy	2 126	2 656	3 353	4 113	3 970	3 970	5 268	32.70	5 502	5 715
5. Office of the Director-General	5 570	6 010	9 069	9 721	11 343	11 343	9 797	(13.63)	10 293	10 923
6. Financial Management	19 263	19 483	20 645	22 269	22 100	22 100	24 421	10.50	25 563	26 776
Total payments and estimates	65 982	52 141	58 822	56 481	57 801	57 801	62 504	8.14	65 559	68 763

<sup>a</sup> Premier's total remuneration package: R1 888 315 with effect from 1 April 2012.

**Table 6.1.1 Summary of provincial payments and estimates by economic classification – Programme 1: Executive Support (Administration)**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	56 071	43 257	51 441	55 911	57 426	57 426	61 995	7.96	65 039	68 233
Compensation of employees	34 968	34 110	42 280	45 741	47 750	47 750	49 811	4.32	53 846	57 091
Goods and services	21 032	9 083	9 118	10 105	9 641	9 641	12 184	26.38	11 193	11 142
Interest and rent on land	71	64	43	65	35	35		( 100.00)		
Transfers and subsidies to	9 469	7 542	5 645		38	38	5	( 86.84)	5	5
Departmental agencies and accounts	8 211	7 500	2 943		4	4	5	25.00	5	5
Non-profit institutions	842		40		34	34		( 100.00)		
Households	416	42	2 662							
Payments for capital assets	394	1 299	1 633	570	337	337	504	49.55	515	525
Machinery and equipment	394	1 299	1 633	570	337	337	504	49.55	515	525
Payments for financial assets	48	43	103							
Total economic classification	65 982	52 141	58 822	56 481	57 801	57 801	62 504	8.14	65 559	68 763

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation	Adjusted appro- priation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	9 469	7 542	5 645		38	38	5	(86.84)	5	5
Departmental agencies and accounts	8 211	7 500	2 943		4	4	5	25.00	5	5
Entities receiving transfers	8 211	7 500	2 943		4	4	5	25.00	5	5
Western Cape Provincial Development Council	6 381	7 500	2 943							
Western Cape Provincial Youth Other	1 830				4	4	5	25.00	5	5
Non-profit institutions	842		40		34	34		(100.00)		
Households	416	42	2 662							
Social benefits			2 662							
Other transfers to households	416	42								

**Programme 2: Provincial Strategic Management**

**Purpose:** To support the Premier and Cabinet professionally in order to effectively exercise their executive authority in respect of provincial strategic and stakeholder management.

**Analysis per sub-programme****Sub-programme 2.1: Programme Support**

to provide administrative support to the management of this programme

**Sub-programme 2.2: Policy and Strategy**

to support the Executive strategically in the development and implementation of high level provincial policies and strategies

**Sub-programme 2.3: Strategic Management Information**

to support the Executive in the monitoring of provincial performance through the provision of accurate data and information

**Sub-programme 2.4: Strategic Communication**

to coordinate external communication and public participation to ensure that the Western Cape Government communicates the delivery intents and outcomes of the provincial strategic plan to the people of the Western Cape

**Sub-programme 2.5: 2010 FIFA World Cup**

was to coordinate 2010 FIFA World Cup programmes and projects in the province

**Sub-programme 2.6: Strategic Programmes**

to facilitate international relations, strategic engagements and transversal programmes which promote socio-economic growth and sustainable development of the Western Cape



## **Policy developments**

The Provincial Strategic Plan was developed internally by all provincial departments and approved by Cabinet. The Plan has been finalised and its implementation, management and monitoring is currently being undertaken; the performance review of the PTMS and the PSP will be undertaken annually.

## **Changes: Policy, structure, service establishment, etc. Geographic distribution of services**

This programme provides professional support to the Premier, Cabinet and related structures to effectively exercise their executive authority strategically and within the long term vision of One Cape 2040. Provision is made for the management, monitoring and evaluation and review of provincial strategic content. A strategic communication capability is also provided. The service is centrally situated in Cape Town. The Strategic Projects Facilitation Unit, established in 2011, has been incorporated in the Strategic Programmes sub-programme to ensure a strategic and coherent approach to events, engagements and projects, including the management of Official Development Assistance.

## **Expenditure trends analysis**

This programme shows an increase as a result of the establishment of a new Strategic Programmes sub-programme, which focusses on the implementation of the events strategy, human rights and international relations, as well as more focus being placed on the monitoring of programme performance.

## **Strategic goal as per Strategic Plan**

### **Programme 2: Provincial Strategic Management**

To support the Premier and Cabinet professionally in order to effectively exercise their executive authority in respect of provincial strategic and stakeholder management.

## **Strategic objectives as per Annual Performance Plan**

### **Policy and Strategy**

To strategically support the executive in the development and implementation of high-level provincial policies and strategies.

### **Strategic Management Information**

To support the Executive in the monitoring of provincial performance through the provision of accurate data and information.

### **Strategic Communication**

To coordinate external communication and public participation to ensure that the Western Cape Government communicates the delivery intents and outcomes of the provincial strategic plan to the people of the Western Cape.

### **Strategic Programmes**

To facilitate international relations, strategic engagements and transversal programmes which impact on the socio-economic growth and sustainable development of the Western Cape.

**Table 6.2 Summary of payments and estimates – Programme 2: Provincial Strategic Management**

Sub-programme R'000	Outcome			Main appro- priation  2012/13	Adjusted appro- priation  2012/13	Revised estimate  2012/13	Medium-term estimate			
	Audited  2009/10	Audited  2010/11	Audited  2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Programme Support	1 925	1 794	2 297	2 048	2 123	2 123	2 565	20.82	2 679	2 783
2. Policy and Strategy	13 818	10 309	8 992	9 679	11 538	11 538	13 483	16.86	14 084	14 629
3. Strategic Management Information	7 142	9 218	9 088	12 125	8 703	8 703	12 639	45.23	13 203	13 713
4. Strategic Communication		2 313	7 489	3 280	3 280	3 280	3 598	9.70	3 758	3 904
5. 2010 FIFA World Cup	41 387	10 806								
6. Strategic Programmes	9 343	13 718	9 343	15 596	13 419	13 419	19 780	47.40	20 663	21 462
Total payments and estimates	73 615	48 158	37 209	42 728	39 063	39 063	52 065	33.28	54 387	56 491

**Table 6.2.1 Summary of provincial payments and estimates by economic classification – Programme 2: Provincial Strategic Management**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	49 374	45 757	35 545	42 478	37 780	37 780	51 494	36.30	53 812	55 906
Compensation of employees	25 843	26 235	23 256	25 818	26 137	26 137	31 783	21.60	34 211	36 562
Goods and services	23 485	19 477	12 270	16 613	11 566	11 566	19 711	70.42	19 601	19 344
Interest and rent on land	46	45	19	47	77	77	( 100.00)			
Transfers and subsidies to	1 723	619	1 203	250	1 041	1 041	405	( 61.10)	405	405
Provinces and municipalities	850									
Departmental agencies and accounts		28			5	5	5		5	5
Non-profit institutions	873	591	1 003	250	1 016	1 016	400	( 60.63)	400	400
Households			200		20	20	( 100.00)			
Payments for capital assets	22 518	1 782	461		242	242	166	( 31.40)	170	180
Buildings and other fixed structures	22 291	835								
Machinery and equipment	227	947	461		242	242	166	( 31.40)	170	180
Total economic classification	73 615	48 158	37 209	42 728	39 063	39 063	52 065	33.28	54 387	56 491

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	1 723	619	1 203	250	1 041	1 041	405	(61.10)	405	405
Provinces and municipalities	850									
Municipalities	850									
Municipalities	850									
Departmental agencies and accounts		28			5	5	5		5	5
Entities receiving transfers		28			5	5	5		5	5
Other		28			5	5	5		5	5
Non-profit institutions	873	591	1 003	250	1 016	1 016	400	(60.63)	400	400
Households			200		20	20		(100.00)		
Social benefits					20	20		(100.00)		
Other transfers to households			200							

**Programme 3: Human Capital (Corporate Services Centre)**

**Purpose:** Render effective, efficient and professional corporate services to the provincial government that is aligned with international best practice.

**Analysis per sub-programme****Sub-programme 3.1: Programme Support**

to provide administrative support to the management of this programme

**Sub-programme 3.2: Organisation Development**

to promote institutional capacity building through appropriate and evidence-based organisation development interventions including organisation behaviour, process improvement and organisational design

**Sub-programme 3.3: Provincial Training Institute**

to coordinate and enhance learning and development within the Western Cape Government

**Sub-programme 3.4: Human Resource Management**

to render strategic and transactional human resource management services to departments through the development of integrated HR Policies and Plans, including performance management, employee relations and the administration of service conditions which is focused on ensuring effective and efficient service delivery

**Policy developments**

This programme is grounded in the decision to establish a Corporate Services Centre and impacts on all departments through the corporatisation processes that was completed during 2010/11.

## Changes: Policy, structure, service establishment, etc. Geographic distribution of services

This programme provides for the funding of corporatised functions in human capital but excludes, corporate assurance, legal services and corporate communications and the Centre for e-Innovation. In the corporatised context the structure of this function was realigned and incorporated resources from the other departments. The Provincial Training Institute is situated outside Stellenbosch, on the farm Kromme Rhee and operates a satellite campus situated in George. The remainder of the services are centrally situated in Cape Town.

## Expenditure trends analysis

This programme's expenditure has increased due to the corporatisation of the Human Resource functions and more focus being placed on training of all provincial staff, as well as allocation of funding for the PERSAL/SAP implementation.

## Strategic goal as per Strategic Plan

### Programme 3: Human Capital (Corporate Services Centre)

Render effective, efficient and professional corporate services to the provincial government that is aligned with international best practice. Strategic objectives as per Annual Performance Plan.

### Human Capital

To provide a workforce, create an environment and develop leadership that enables optimal service delivery.

**Table 6.3 Summary of payments and estimates – Programme 3: Human Capital (Corporate Services Centre)**

Sub-programme R'000	Outcome			Main appro- priation Adjusted appro- priation Revised estimate			Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				2013/14	2012/13	2014/15	2015/16			
1. Programme Support		1 617	1 695	1 982	1 982	1 982	2 210	11.50	2 308	2 398
2. Organisation Development	18 169	26 675	29 130	36 729	36 833	36 833	40 775	10.70	42 594	44 241
3. Provincial Training Institute	12 300	16 310	17 761	19 698	20 098	20 098	20 437	1.69	21 649	22 515
4. Human Resource Management	27 313	41 012	79 109	76 350	79 581	79 581	90 969	14.31	94 841	84 047
Total payments and estimates	57 782	85 614	127 695	134 759	138 494	138 494	154 391	11.48	161 392	153 201

**Table 6.3.1 Summary of provincial payments and estimates by economic classification – Programme 3: Human Capital (Corporate Services Centre)**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	56 720	83 609	126 498	134 759	136 805	136 805	154 130	12.66	161 107	152 896
Compensation of employees	46 253	65 534	101 202	105 556	110 503	110 503	115 252	4.30	121 565	127 877
Goods and services	10 423	18 045	25 244	29 148	26 247	26 247	38 878	48.12	39 542	25 019
Interest and rent on land	44	30	52	55	55	55		( 100.00)		
Transfers and subsidies to	411	889	145		1 267	1 267	15	( 98.82)	15	15
Departmental agencies and accounts					19	19	15	( 21.05)	15	15
Non-profit institutions	410				1 000	1 000		( 100.00)		
Households	1	889	145		248	248		( 100.00)		
Payments for capital assets	651	1 093	1 052		422	422	246	( 41.71)	270	290
Machinery and equipment	651	1 093	1 052		422	422	246	( 41.71)	270	290
Payments for financial assets		23								
Total economic classification	57 782	85 614	127 695	134 759	138 494	138 494	154 391	11.48	161 392	153 201

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	411	889	145		1 267	1 267	15	(98.82)	15	15
Departmental agencies and accounts					19	19	15	(21.05)	15	15
Entities receiving transfers					19	19	15	(21.05)	15	15
Other					19	19	15	(21.05)	15	15
Non-profit institutions	410				1 000	1 000		(100.00)		
Households	1	889	145		248	248		(100.00)		
Social benefits			145		248	248		(100.00)		
Other transfers to households	1	889								

## **Programme 4: Centre for E-Innovation**

**Purpose:** To render effective, efficient and professional corporate services to the provincial government that is aligned with international best practice.

### **Analysis per sub-programme**

#### **Sub-programme 4.1: Programme Support**

to provide administrative support to the management of this programme

#### **Sub-programme 4.2: Strategic ICT Services**

to render strategic Information Communication Technology (ICT) services

#### **Sub-programme 4.3: GITO Management Services**

to provide Government Information Technology Officer (GITO) management services to the Western Cape Government

### **Policy developments**

Key policy initiatives for the Centre for E-Innovation include the implementation of the Provincial ICT Delivery Plan with a focus on transversal ICT initiatives, the implementation of the IT Services Blueprint, the collaboration with the City of Cape Town in respect of fibre optic broadband connectivity and the implementation of electronic content management (e-filing) in the provincial government.

### **Changes: Policy, structure, service establishment, etc. Geographic distribution of services**

The Centre for e-Innovation continues with two chief directorates namely Strategic ICT Services and GITO Management Services. The Centre for e-Innovation renders services across the province.

### **Expenditure trends analysis**

Expenditure in this programme has increased due to the prioritisation of Information Technology in the province, especially in the areas of fibre optic broadband connectivity in collaboration with the City of Cape Town, an increase in the number of users and sites connected to the servers, increase in licencing due to exchange rate fluctuations and the refresh of capital infrastructure and end user equipment.

### **Strategic goal as per Strategic Plan**

#### **Programme 4: Centre for E-Innovation**

To render effective, efficient and professional corporate services to the provincial government that is aligned with international best practice.

### **Strategic objectives as per Annual Performance Plan**

To enable optimal service delivery by providing strategic direction and innovative information and communication technologies in the Provincial Government.

**Table 6.4 Summary of payments and estimates – Programme 4: Centre for E-Innovation**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Programme Support	4 951	6 353	10 109	12 697	6 163	6 163	6 163		6 438	6 686
2. Strategic ICT Services	26 957	31 595	42 817	53 204	63 849	63 849	58 149	(8.93)	60 743	63 092
3. GITO Management Services	210 877	325 538	336 800	306 948	349 781	349 781	417 881	19.47	437 054	454 865
Total payments and estimates	242 785	363 486	389 726	372 849	419 793	419 793	482 193	14.86	504 235	524 643

**Table 6.4.1 Summary of provincial payments and estimates by economic classification – Programme 4: Centre for E-Innovation**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	214 793	322 029	358 473	331 849	387 997	387 997	425 601	9.69	444 663	462 999
Compensation of employees	80 245	93 313	119 008	122 343	138 343	138 343	163 139	17.92	172 118	181 275
Goods and services	134 444	228 582	239 385	209 436	249 584	249 584	262 462	5.16	272 545	281 724
Interest and rent on land	104	134	80	70	70	70		( 100.00)		
Transfers and subsidies to	5 043	5 600	9 831	29 000	19 511	19 511	19 506	( 0.03)	20 208	20 838
Provinces and municipalities				18 500	9 000	9 000	10 000	11.11	10 702	11 332
Departmental agencies and accounts					6	6	6		6	6
Non-profit institutions	5 020	5 600	9 800	10 500	10 500	10 500	9 500	( 9.52)	9 500	9 500
Households	23		31		5	5		( 100.00)		
Payments for capital assets	22 949	35 806	21 422	12 000	12 285	12 285	37 086	201.88	39 364	40 806
Machinery and equipment	22 949	35 806	21 409	12 000	12 285	12 285	37 086	201.88	39 364	40 806
Software and other intangible assets			13							
Payments for financial assets		51								
Total economic classification	242 785	363 486	389 726	372 849	419 793	419 793	482 193	14.86	504 235	524 643

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate		2013/14	2014/15
Transfers and subsidies to (Current)	5 043	5 600	9 831	29 000	19 511	19 511	19 506	(0.03)	20 838	20 208
Provinces and municipalities				18 500	9 000	9 000	10 000	11.11	11 332	10 702
Municipalities				18 500	9 000	9 000	10 000	11.11	11 332	10 702
Departmental agencies and accounts					6	6	6		6	6
Entities receiving transfers					6	6	6		6	6
Other					6	6	6		6	6
Non-profit institutions	5 020	5 600	9 800	10 500	10 500	10 500	9 500	(9.52)	9 500	9 500
Households	23		31		5	5				( 100 )
Social benefits			31		5	5				( 100 )
Other transfers to households	23									

**Programme 5: Corporate Assurance (Corporate Services Centre)**

**Purpose:** Effective, efficient and professional corporate services with excellent people, processes and technology to optimise service delivery by the Western Cape Government.

**Analysis per sub-programme****Sub-programme 5.1: Programme Support**

to provide administrative support to the management of this programme

**Sub-programme 5.2: Enterprise Risk Management**

to provide integrated enterprise risk management support services to all departments

**Sub-programme 5.3: Internal Audit**

to conduct risk-based internal audits

**Sub-programme 5.4: Forensic Investigations**

to prevent, detect and investigate alleged cases of theft, fraud and corruption

**Sub-programme 5.5: Legal Services**

to render a comprehensive legal support service to the Provincial Government

**Sub-programme 5.6: Corporate Communication**

to render corporate communication services

**Policy developments**

This programme is grounded in the decision to establish a Corporate Services Centre and impacts on all departments. Funding has been received for the strengthening of the legal and forensic services.

**Changes: Policy, structure, service establishment, etc. Geographic distribution of services**

This programme provides for the funding of corporatised functions in relation to corporate assurance services, legal services and corporate communications. In the corporatised context the structure of this function was realigned and incorporated resources from the other departments.



## Expenditure trends analysis

The expenditure in this programme increases due to the corporatisation of functions such as Enterprise Risk Management and Internal Audit, as well as the strengthening of Legal Services and the outsourcing of Forensic Investigations. Vacancies within this programme are in the process of being filled.

## Strategic goal as per Strategic Plan

### Programme 5: Corporate Assurance (Corporate Services Centre)

Effective, efficient and professional corporate services with excellent people, processes and technology to optimise service delivery by the Western Cape Government.

## Strategic objectives as per Annual Performance Plan

### Corporate Assurance

To ensure a mature control framework in all departments in the WCG enabled through embedded risk management, improved business processes and zero tolerance for fraud and corruption.

### Legal Services

To provide legal support encompassing legislative drafting, litigation support, and legal advisory and compliance services, ensuring Provincial Government decision-making that is sound in law.

### Corporate Communication

To ensure consistent application of provincial messaging and branding through rendering corporate communication services.

**Table 6.5 Summary of payments and estimates – Programme 5: Corporate Assurance (Corporate Services Centre)**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Programme Support		934	1 415	1 730	1 755	1 755	2 073	18.12	2 165	2 249
2. Enterprise Risk Management Note 1		4 296	4 852	5 967	5 987	5 987	6 881	14.93	7 188	7 466
3. Internal Audit <sup>Note 2</sup>		25 693	29 866	36 599	36 299	36 299	38 982	7.39	40 921	42 296
4. Forensic Investigations	5 893	13 210	16 963	14 668	14 668	14 668	15 562	6.09	16 256	16 885
5. Legal Services	15 607	17 108	18 624	22 226	22 326	22 326	25 417	13.84	26 651	27 578
6. Corporate Communication	16 425	10 278	7 273	11 795	11 795	11 795	13 775	16.79	14 390	14 946
Total payments and estimates	37 925	71 519	78 993	92 985	92 830	92 830	102 690	10.62	107 571	111 420

Note 1: Information for 2009/10 has been reflected in the relevant departments pre the corporatisation process.

Note 2: Information for 2009/10 has been reflected in Vote 3: Provincial Treasury.

**Table 6.5.1 Programme 5: Corporate Assurance (Corporate Services Centre)**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	37 287	70 239	77 775	92 565	91 938	91 938	101 870	10.80	106 728	110 557
Compensation of employees	23 540	47 214	51 931	57 526	59 857	59 857	70 354	17.54	76 053	81 300
Goods and services	13 729	23 006	25 794	35 010	32 052	32 052	31 516	( 1.67)	30 675	29 257
Interest and rent on land	18	19	50	29	29	29		( 100.00)		
Transfers and subsidies to	313	742	553		22	22	3	( 86.36)	3	3
Departmental agencies and accounts					3	3	3		3	3
Non-profit institutions	313	50								
Households		692	553		19	19		( 100.00)		
Payments for capital assets	325	538	665	420	870	870	817	( 6.09)	840	860
Machinery and equipment	325	538	665	420	870	870	817	( 6.09)	840	860
Total economic classification	37 925	71 519	78 993	92 985	92 830	92 830	102 690	10.62	107 571	111 420

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	313	742	553		22	22	3	(86.36)	3	3
Departmental agencies and accounts					3	3	3		3	3
Entities receiving transfers					3	3	3		3	3
Other					3	3	3		3	3
Non-profit institutions	313	50								
Households		692	553		19	19		(100.00)		
Social benefits			553		19	19		(100.00)		
Other transfers to households		692								

**7. Other Programme Information****Personnel numbers and costs****Table 7.1 Personnel numbers and costs**

Programme R'000	As at 31 March 2010	As at 31 March 2011	As at 31 March 2012	As at 31 March 2013	As at 31 March 2014	As at 31 March 2015	As at 31 March 2016
1. Executive Support (Administration)	136	127	134	128	135	135	135
2. Provincial Strategic Management	240	37	37	66	70	70	70
3. Human Capital (Corporate Services Centre)	57	354	356	384	399	400	400
4. Centre for E-Innovation	253	290	349	383	418	418	418
5. Corporate Assurance (Corporate Services Centre)		101	137	134	160	170	170
<b>Total personnel numbers</b>	686	909	1 013	1 095	1 182	1 193	1 193
Total personnel cost (R'000)	210 849	266 406	337 677	382 590	430 339	457 793	484 105
Unit cost (R'000)	307	293	333	349	364	384	406

**Table 7.2 Departmental personnel number and cost**

Description	Outcome						Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2009/10	2010/11	2011/12	Main appropriation 2012/13	Adjusted appropriation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Total for department										
Personnel numbers (head count)	686	909	1 013	1 095	1 095	1 095	1 182	7.95	1 193	1 193
Personnel cost (R'000)	210 849	266 406	337 677	356 984	382 590	382 590	430 339	12.48	457 793	484 105
of which										
Human resources component										
Personnel numbers (head count)	37	172	236	240	240	240	249	3.75	249	249
Personnel cost (R'000)	22 303	30 556	61 695	60 959	63 959	63 959	63 347	(0.96)	68 479	73 203
Head count as % of total for department	5.39	18.92	23.30	21.92	21.92	21.92	21.07		20.87	20.87
Personnel cost as % of total for department	10.58	11.47	18.27	17.08	16.72	16.72	14.72		14.96	15.12
Finance component										
Personnel numbers (head count)	76	50	57	70	70	70	74	5.71	74	74
Personnel cost (R'000)	10 744	10 804	12 906	15 656	16 970	16 970	19 223	13.28	20 731	22 161
Head count as % of total for department	11.08	5.50	5.63	6.39	6.39	6.39	6.26		6.20	6.20
Personnel cost as % of total for department	5.10	4.06	3.82	4.39	4.44	4.44	4.47		4.53	4.58
Full time workers										
Personnel numbers (head count)	656	798	813	895	895	895	881	(1.56)	892	892
Personnel cost (R'000)	204 276	238 833	285 917	302 326	327 932	327 932	367 482	12.06	390 222	411 804
Head count as % of total for department	95.63	87.79	80.26	81.74	81.74	81.74	74.53		74.77	74.77
Personnel cost as % of total for department	96.88	89.65	84.67	84.69	85.71	85.71	85.39		85.24	85.07
Part-time workers										
Personnel numbers (head count)										
Personnel cost (R'000)										
Head count as % of total for department										
Personnel cost as % of total for department										
Contract workers										
Personnel numbers (head count)	30	111	200	200	200	200	301	50.50	301	301
Personnel cost (R'000)	6 573	27 573	51 760	54 658	54 658	54 658	62 857	15.00	67 571	72 301
Head count as % of total for department	4.37	12.21	19.74	18.26	18.26	18.26	25.47		25.23	25.23
Personnel cost as % of total for department	3.12	10.35	15.33	15.31	14.29	14.29	14.61		14.76	14.93

## Training

**Table 7.3 Payments on training**

Programme R'000	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
1. Executive Support (Administration)	185	38	85	504	504	504	366	(27.38)	300	250
<i>of which</i>										
Payments on tuition	135									
Other	50	38	85	504	504	504	366	(27.38)	300	250
2. Provincial Strategic Management	860	84	128	340	90	90	125	38.89	149	145
<i>of which</i>										
Payments on tuition	680	40								
Other	180	44	128	340	90	90	125	38.89	149	145
3. Human Capital (Corporate Services Centre)	290	1 526	1 499	1 225	1 225	1 225	1 335	8.98	1 425	1 425
<i>of which</i>										
Payments on tuition	240	563	370	740	740	740	790	6.76	800	800
Other	50	963	1 129	485	485	485	545	12.37	625	625
4. Centre for E-Innovation	1 740	1 583	2 071	1 450	1 450	1 450	1 770	22.07	1 950	1 950
<i>of which</i>										
Payments on tuition	480		272				250		250	250
Other	1 260	1 583	1 799	1 450	1 450	1 450	1 520	4.83	1 700	1 700
5. Corporate Assurance (Corporate Services Centre)		295	172	1 112	1 112	1 112	755	(32.10)	500	400
Other		295	172	1 112	1 112	1 112	755	(32.10)	500	400
<b>Total payments on training</b>	3 075	3 526	3 955	4 631	4 381	4 381	4 351		4 324	4 170

**Table 7.4 Information on training**

Description	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	2009/10	2010/11	2011/12	Main appropriation 2012/13	Adjusted appropriation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Number of staff	686	909	1 013	1 095	1 095	1 095	1 182	7.95	1 193	1 193
Number of personnel trained	585	585	585	585	585	585	585		585	585
<i>of which</i>										
Male	295	295	295	295	295	295	295		295	295
Female	290	290	290	290	290	290	290		290	290
Number of training opportunities	87	87	87	87	87	87	87		87	87
<i>of which</i>										
Workshops	44	44	44	44	44	44	44		44	44
Seminars	28	28	28	28	28	28	28		28	28
Other	15	15	15	15	15	15	15		15	15
Number of bursaries offered			50	60	60	60	65	8.33	70	70
Number of interns appointed	4	9	30	51	51	51	50	(1.96 )	50	50
Number of learnerships appointed	12									

## Reconciliation of structural changes

**Table 7.5 Reconciliation of structural changes**

Programme for 2012/13			Programme for 2013/14		
Programme R'000	2013/14 Equivalent		Programme R'000		
	Pro- gramme	Sub-pro- gramme		Pro- gramme	Sub-pro- gramme
<b>1 Executive Support (Administration)</b>	<b>74 296</b>		<b>1 Executive Support (Administration)</b>	<b>62 458</b>	
Executive Secretariat		19 067	Executive Council Support		7 229
<b>2 Provincial Strategic Management</b>	<b>40 177</b>		<b>2 Provincial Strategic Management</b>	<b>52 015</b>	
Strategic Projects		7 892	Strategic Programmes		19 730
<b>1 Executive Support (Administration)</b>			<b>1 Executive Support (Administration)</b>		
Office of the Director-General		15 065	Departmental Strategy		5 268
			Office of the Director-General		9 797
	<b>114 473</b>			<b>114 473</b>	

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Table A.1 Specification of receipts

Receipts R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Sales of goods and services other than capital assets	1 132	661	526	603	603	800	643	(19.63)	643	671
Sales of goods and services produced by department (excluding capital assets)	1 117	661	526	603	603	800	643	(19.63)	643	671
Sales by market establishments	4									
Other sales	1 113	661	526	603	603	800	643	(19.63)	643	671
of which										
Commission on insurance	35	64	64	65	65	65	65		67	69
Miscellaneous capital receipts	4		4	10	10	10		(100.00)		
Other	1 074	597	458	528	528	725	578	(20.28)	576	602
Sales of scrap, waste, arms and other used current goods (excluding capital assets)	15									
Interest, dividends and rent on land	38	16	38	10	10	6	10	66.67	10	11
Interest	38	16	38	10	10	6	10	66.67	10	11
Sales of capital assets						25		(100.00)		
Other capital assets						25		(100.00)		
Financial transactions in assets and liabilities	423	1 067	1 156			384		(100.00)		
Recovery of previous year's expenditure	415	1 035	1 110			384		(100.00)		
Staff debt		27	21							
Unallocated credits	3		16							
Other	5	5	9							
Total departmental receipts	1 593	1 744	1 720	613	613	1 215	653	(46.26)	653	682

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Table A.2 Summary of payments and estimates by economic classification

Economic classification R'000	Outcome			Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	414 245	564 891	649 732	657 562	711 946	711 946	795 090	11.68	831 349	850 591
Compensation of employees	210 849	266 406	337 677	356 984	382 590	382 590	430 339	12.48	457 793	484 105
Salaries and wages	187 253	234 729	300 001	315 769	338 830	338 830	389 340	14.91	410 249	433 775
Social contributions	23 596	31 677	37 676	41 215	43 760	43 760	40 999	(6.31)	47 544	50 330
Goods and services	203 113	298 193	311 811	300 312	329 090	329 090	364 751	10.84	373 556	366 486
of which										
Administrative fees	178	235	35	20	20	20	40	100.00	45	50
Advertising	7 218	7 217	14 902	8 295	8 295	8 295	13 435	61.97	10 511	9 233
Assets <R5 000	3 369	2 903	1 471	365	365	365	658	80.27	405	420
Audit cost: External	4 391	3 773	3 356	3 500	2 313	2 313	3 900	68.61	4 000	4 200
Bursaries (employees)	323	603	642	740	740	740	1 040	40.54	1 050	1 050
Catering: Departmental activities	1 954	1 440	1 062	1 638	1 638	1 638	1 931	17.89	1 945	1 880
Communication	5 259	4 922	4 916	4 959	4 959	4 959	4 815	(2.90)	5 372	5 397
Computer services	118 962	216 501	225 878	189 683	229 831	229 831	259 874	13.07	269 061	264 835
Cons/prof: Business and advisory services	16 281	18 684	10 172	14 793	11 865	11 865	12 844	8.25	11 972	12 627
Cons/prof: Infrastructure & planning	137	43								
Cons/prof: Laboratory services			1							
Cons/prof: Legal costs	2 539	2 282	1 794	2 000	2 000	2 000	1 000	(50.00)	1 154	1 102
Contractors	4 288	5 505	1 188	9 913	10 112	10 112	4 328	(57.20)	5 974	5 755
Agency and support/ outsourced services	2 232	9 227	20 266	27 983	23 361	23 361	29 434	26.00	27 338	26 147
Entertainment	69	68	74	342	345	345	150	(56.52)	175	205
Inventory: Food and food supplies	369	322	331	690	690	690	498	(27.83)	825	870
Inventory: Fuel, oil and gas	41	20	25				20		20	20
Inventory: Learner and teacher support material	193	146	206	320	320	320	230	(28.13)	308	313
Inventory: Materials and supplies	122	77	88	185	185	185	133	(28.11)	180	185
Inventory: Medical supplies	7	1								
Inventory: Other consumables	635	268	259	865	865	865	351	(59.42)	760	800
Inventory: Stationery and printing	4 140	5 010	4 093	5 455	3 797	3 797	3 383	(10.90)	4 480	4 404
Lease payments	3 211	873	689	2 312	2 112	2 112	10	(99.53)	10	10
Rental and hiring			17				225		240	255
Property payments	1 917	1 682	1 355	1 430	1 430	1 430	1 579	10.42	1 965	2 006
Travel and subsistence	12 772	8 302	11 572	12 895	12 968	12 968	12 280	(5.31)	14 346	13 679
Training and development	3 080	2 923	3 313	3 891	3 091	3 091	3 311	7.12	3 274	3 120
Operating expenditure	3 860	3 673	1 733	5 777	5 677	5 677	6 330	11.50	5 950	5 985
Venues and facilities	5 566	1 493	2 373	2 261	2 111	2 111	2 952	39.84	2 196	1 938
Interest and rent on land	283	292	244	266	266	266		(100.00)		
Interest	283	292	244	266	266	266		(100.00)		
Transfers and subsidies to	16 959	15 392	17 377	29 250	21 879	21 879	19 934	(8.89)	20 636	21 266
Provinces and municipalities	850			18 500	9 000	9 000	10 000	11.11	10 702	11 332
Municipalities	850			18 500	9 000	9 000	10 000	11.11	10 702	11 332
Municipalities	850			18 500	9 000	9 000	10 000	11.11	10 702	11 332
Departmental agencies and accounts	8 211	7 528	2 943		37	37	34	(8.11)	34	34
Entities receiving transfers	8 211	7 528	2 943		37	37	34	(8.11)	34	34
Western Cape Provincial Development Council	6 381	7 500	2 943							
Western Cape Provincial Youth Commission	1 830									
Other		28			37	37	34	(8.11)	34	34
Non-profit institutions	7 458	6 241	10 843	10 750	12 550	12 550	9 900	(21.12)	9 900	9 900
Households	440	1 623	3 591		292	292		(100.00)		
Social benefits			3 391		292	292		(100.00)		
Other transfers to households	440	1 623	200							

## Annexure A to Vote 1

Table A.2 Summary of payments and estimates by economic classification (continued)

Economic classification R'000	Outcome			Main appro- priation  Adjusted appro- priation  Revised estimate			Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				2013/14	2012/13	2014/15	2015/16			
Payments for capital assets	46 837	40 518	25 233	12 990	14 156	14 156	38 819	174.22	41 159	42 661
Buildings and other fixed structures	22 291	835								
Other fixed structures	22 291	835								
Machinery and equipment	24 546	39 683	25 220	12 990	14 156	14 156	38 819	174.22	41 159	42 661
Transport equipment		561	5 267							
Other machinery and equipment	24 546	39 122	19 953	12 990	14 156	14 156	38 819	174.22	41 159	42 661
Software and other intangible assets			13							
Payments for financial assets	48	117	103							
Total economic classification	478 089	620 918	692 445	699 802	747 981	747 981	853 843	14.15	893 144	914 518

Note: The Economic classifications as taken up in this Budget are in accordance with Version 3 of the Standard Chart of Accounts (SCOA). Version 4, at the time of preparation of this Budget, was still under development. However, it was agreed with National Treasury that for 2013/14, budgets will be captured on SCOA Version 4, except for inventory which will be captured on SCOA Version 3. SCOA Version 4 will be fully implemented from 2014/15.



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Table A.2.1 Payments and estimates by economic classification – Programme 1: Executive Support (Administration)

Economic classification R'000	Outcome			Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	56 071	43 257	51 441	55 911	57 426	57 426	61 995	7.96	65 039	68 233
Compensation of employees	34 968	34 110	42 280	45 741	47 750	47 750	49 811	4.32	53 846	57 091
Salaries and wages	32 186	30 198	38 405	41 175	43 000	43 000	45 160	5.02	48 470	51 548
Social contributions	2 782	3 912	3 875	4 566	4 750	4 750	4 651	(2.08)	5 376	5 543
Goods and services	21 032	9 083	9 118	10 105	9 641	9 641	12 184	26.38	11 193	11 142
of which										
Administrative fees	34	33	35	20	20	20	40	100.00	45	50
Advertising	48	8	37	40	40	40	150	275.00	60	60
Assets <R5 000	1 282	118	42	159	159	159	58	(63.52)	70	85
Audit cost: External	4 391	3 773	3 356	3 500	2 313	2 313	3 900	68.61	4 000	4 200
Bursaries (employees)		40								
Catering: Departmental activities	1 054	306	305	592	592	592	876	47.97	775	700
Communication	1 215	562	737	532	532	532	593	11.47	600	625
Computer services	437	389	31	182	182	182	71	(60.99)	90	110
Cons/prof: Business and advisory services	1 475	138	75	145	167	167	65	(61.08)	80	100
Contractors	769	192	287	280	280	280	575	105.36	600	650
Agency and support/outsourced services	1 387	706	458	210	270	270	410	51.85	425	450
Entertainment	18	16	19	81	81	81	47	(41.98)	55	70
Inventory: Food and food supplies	151	124	89	190	230	230	161	(30.00)	185	210
Inventory: Fuel, oil and gas			1							
Inventory: Materials and supplies	27	13	7	30	45	45	37	(17.78)	40	40
Inventory: Medical supplies	1									
Inventory: Other consumables	145	56	42	140	175	175	66	(62.29)	75	95
Inventory: Stationery and printing	613	459	623	447	590	590	783	32.71	671	790
Lease payments	929	100	294	515	615	615	10	(98.37)	10	10
Rental and hiring			1				55		60	70
Property payments	1 029	10	1	50	50	50	5	(90.00)	5	5
Travel and subsistence	4 072	1 377	1 563	1 425	1 648	1 648	2 073	25.79	2 026	1 609
Training and development	66	7	85	504	504	504	366	(27.38)	300	250
Operating expenditure	124	113	144	100	100	100	521	421.00	275	275
Venues and facilities	1 765	543	886	963	1 048	1 048	1 322	26.15	746	688
Interest and rent on land	71	64	43	65	35	35		(100.00)		
Interest	71	64	43	65	35	35		(100.00)		
Transfers and subsidies to	9 469	7 542	5 645		38	38	5	(86.84)	5	5
Departmental agencies and accounts	8 211	7 500	2 943		4	4	5	25.00	5	5
Entities receiving transfers	8 211	7 500	2 943		4	4	5	25.00	5	5
Western Cape Provincial Development Council	6 381	7 500	2 943							
Western Cape Provincial Youth	1 830									
Other					4	4	5	25.00	5	5
Non-profit institutions	842		40		34	34		(100.00)		
Households	416	42	2 662							
Social benefits			2 662							
Other transfers to households	416	42								

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**Table A.2.1 Payments and estimates by economic classification – Programme 1: Executive Support (Administration) (continued)**

Economic classification R'000	Outcome			Main appro- priation	Adjusted appro- priation	Revised estimate	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2009/10	2010/11	2011/12	2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16
<b>Payments for capital assets</b>	394	1 299	1 633	570	337	337	504	49.55	515	525
Machinery and equipment	394	1 299	1 633	570	337	337	504	49.55	515	525
Transport equipment			387							
Other machinery and equipment	394	1 299	1 246	570	337	337	504	49.55	515	525
<b>Payments for financial assets</b>	48	43	103							
<b>Total economic classification</b>	65 982	52 141	58 822	56 481	57 801	57 801	62 504	8.14	65 559	68 763

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Table A.2.2 Payments and estimates by economic classification – Programme 2: Provincial Strategic Management

Economic classification R'000	Outcome			Main appro- piation	Adjusted appro- piation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	49 374	45 757	35 545	42 478	37 780	37 780	51 494	36.30	53 812	55 906
Compensation of employees	25 843	26 235	23 256	25 818	26 137	26 137	31 783	21.60	34 211	36 562
Salaries and wages	23 581	23 933	21 048	23 367	23 654	23 654	29 246	23.64	30 905	33 018
Social contributions	2 262	2 302	2 208	2 451	2 483	2 483	2 537	2.17	3 306	3 544
Goods and services	23 485	19 477	12 270	16 613	11 566	11 566	19 711	70.42	19 601	19 344
of which										
Administrative fees	18	11								
Advertising	2 322	2 514	3 194	1010	1010	1010	2 088	106.73	1500	1500
Assets <R5 000	363	60	22	8	8	8	50	525.00	25	25
Catering: Departmental activities	406	499	150	331	331	331	450	35.95	310	320
Communication	470	797	684	1101	1101	1101	770	(30.06)	1097	1097
Computer services	100	700		1069	1069	1069	1 000	(6.45)	1000	1000
Cons/prof: Business and advisory services	11 049	5 612	4 378	6 025	3 075	3 075	6 050	96.75	5 242	5 677
Cons/prof: Infrastructure & planning	137	43								
Cons/prof: Laboratory services			1							
Contractors	1084	2 328	155	1960	1560	1560	2 438	56.28	3 953	3 955
Agency and support/ outsourced services	281	2 959	695	2 205	1023	1023	2 749	168.72	3 000	3 000
Entertainment	15	10	9	26	29	29	17	(4138)	20	25
Inventory: Food and food	50	45	39	90	50	50	37	(26.00)	45	50
Inventory: Learner and teacher support material	13		21	10	10	10	10		10	10
Inventory: Materials and	4	2	2	20	5	5	9	80.00	10	10
Inventory: Other consumables	21	6	8	95	60	60	37	(38.33)	45	55
Inventory: Stationery and	630	1077	424	458	215	215	320	48.84	325	330
Lease payments	523	43	31	250	150	150		(100.00)		
Rental and hiring			16				110		120	125
Property payments	1	26					10		10	10
Travel and subsistence	2 117	1735	1808	999	999	999	2 337	133.93	1620	1120
Training and development	260	75	128	340	340	340	125	(63.24)	149	145
Operating expenditure	398	255	238	133	133	133	254	90.98	370	390
Venues and facilities	3 223	680	267	483	398	398	850	113.57	750	500
Interest and rent on land	46	45	19	47	77	77		(100.00)		
Interest	46	45	19	47	77	77		(100.00)		
Transfers and subsidies to	1723	619	1203	250	1041	1041	405	(6110)	405	405
Provinces and municipalities	850									
Municipalities	850									
Municipalities	850									
Departmental agencies and accounts		28			5	5	5		5	5
Entities receiving transfers		28			5	5	5		5	5
Other		28			5	5	5		5	5
Non-profit institutions	873	591	1003	250	1016	1016	400	(60.63)	400	400
Households			200		20	20		(100.00)		
Social benefits					20	20		(100.00)		
Other transfers to households			200							
Payments for capital assets	22 518	1782	461		242	242	166	(3140)	170	180
Buildings and other fixed structures	22 291	835								
Other fixed structures	22 291	835								
Machinery and equipment	227	947	461		242	242	166	(3140)	170	180
Other machinery and equipment	227	947	461		242	242	166	(3140)	170	180
Total economic classification	73 615	48 158	37 209	42 728	39 063	39 063	52 065	33.28	54 387	56 491

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Table A.2.3 Payments and estimates by economic classification – Programme 3: Human Capital (Corporate Services Centre)

Economic classification R'000	Outcome			Main appro- prium	Adjusted appro- prium	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	56 720	83 609	126 498	134 759	136 805	136 805	154 130	12.66	161 107	152 896
Compensation of employees	46 253	65 534	101 202	105 556	110 503	110 503	115 252	4.30	121 565	127 877
Salaries and wages	39 834	56 992	88 632	91 804	96 256	96 256	101 937	5.90	106 763	112 270
Social contributions	6 419	8 542	12 570	13 752	14 247	14 247	13 315	(6.54)	14 802	15 607
Goods and services	10 423	18 045	25 244	29 148	26 247	26 247	38 878	48.12	39 542	25 019
of which										
Administrative fees	59	18								
Advertising	513	3 644	10 555	6 979	6 979	6 979	10 543	51.07	8 541	7 263
Assets <R5 000	437	317	192	150	150	150	150		250	250
Bursaries (employees)	323	563	370	740	740	740	790	6.76	800	800
Catering: Departmental activities	180	286	250	380	380	380	205	(46.05)	430	430
Communication	881	849	1 053	793	793	793	790	(0.38)	890	890
Computer services	72	3 864	1 260	1 790	1 790	1 790	12 705	609.78	14 300	900
Cons/prof: Business and advisory services	926	1 472	2 144	2 700	2 700	2 700	2 200	(18.52)	2 000	2 000
Contractors	827	466	345	3 785	4 384	4 384	830	(81.07)	671	400
Agency and support/outsourced services	469	1 197	1 520	4 800	1 300	1 300	5 857	350.54	6 000	6 000
Entertainment	3	1	10	16	16	16	20	25.00	25	25
Inventory: Food and food supplies	66	65	80	165	165	165	80	(51.52)	250	250
Inventory: Fuel, oil and gas	39	20	24				20		20	20
Inventory: Learner and teacher support material	27	4	23	110	110	110	20	(81.82)	25	30
Inventory: Materials and supplies	41	15	7	50	50	50	12	(76.00)	15	20
Inventory: Medical supplies	5	1								
Inventory: Other consumables	388	155	83	180	180	180	48	(73.33)	60	70
Inventory: Stationery and printing	799	598	944	576	576	576	550	(4.51)	600	650
Lease payments	481		287	850	850	850		(100.00)		
Rental and hiring							10		10	10
Property payments	826	1 589	1 248	1 380	1 380	1 380	1 414	2.46	1 800	1 841
Travel and subsistence	1 821	1 673	2 672	2 275	2 275	2 275	1 890	(16.92)	2 000	2 250
Training and development	793	963	1 129	485	485	485	545	12.37	625	625
Operating expenditure	102	179	716	574	574	574	119	(79.27)	130	145
Venues and facilities	345	106	332	370	370	370	80	(78.38)	100	150
Interest and rent on land	44	30	52	55	55	55		(100.00)		
Interest	44	30	52	55	55	55		(100.00)		
Transfers and subsidies to	411	889	145		1 267	1 267	15	(98.82)	15	15
Departmental agencies and accounts					19	19	15	(21.05)	15	15
Entities receiving transfers					19	19	15	(21.05)	15	15
Other					19	19	15	(21.05)	15	15
Non-profit institutions	410				1 000	1 000		(100.00)		
Households	1	889	145		248	248		(100.00)		
Social benefits			145		248	248		(100.00)		
Other transfers to households	1	889								
Payments for capital assets	651	1 093	1 052		422	422	246	(41.71)	270	290
Machinery and equipment	651	1 093	1 052		422	422	246	(41.71)	270	290
Other machinery and equipment	651	1 093	1 052		422	422	246	(41.71)	270	290
Payments for financial assets		23								
Total economic classification	57 782	85 614	127 695	134 759	138 494	138 494	154 391	11.48	161 392	153 201

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Table A.2.4 Payments and estimates by economic classification – Programme 4: Centre for E-Innovation

Economic classification R'000	Outcome			Main appro- priation	Adjusted appro- priation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	214 793	322 029	358 473	331849	387 997	387 997	425 601	9.69	444 663	462 999
Compensation of employees	80 245	93 313	119 008	122 343	138 343	138 343	163 139	17.92	172 118	181 275
Salaries and wages	70 293	81 775	105 676	108 454	122 854	122 854	148 788	21.11	154 701	162 740
Social contributions	9 952	11 538	13 332	13 889	15 489	15 489	14 351	(7.35)	17 417	18 535
Goods and services	134 444	228 582	239 385	209 436	249 584	249 584	262 462	5.16	272 545	281 724
of which										
Administrative fees	66	142								
Advertising	24	5	315	100	100	100	100		160	160
Assets <R5 000	1 157	2 350	1 180				350			
Bursaries (employees)			272				250		250	250
Catering: Departmental	204	202	289	120	120	120	170	41.67	170	170
Communication	2 182	2 168	2 008	2 166	2 166	2 166	2 244	3.60	2 350	2 350
Computer services	117 996	211 005	224 148	185 587	225 735	225 735	245 028	8.55	252 371	261 525
Cons/prof: Business and advisory services	1 123	1 903	1 012	1 790	1 790	1 790	199	(88.88)	250	250
Contractors	1 458	2 408	265	3 430	3 430	3 430	260	(92.42)	200	200
Agency and support/ outsourced services	28	81	489	200	200	200	220	10.00	200	200
Entertainment	28	28	28	185	185	185	26	(85.95)	30	40
Inventory: Food and food	92	67	92	150	150	150	175	16.67	195	210
Inventory: Fuel, oil and gas	2									
Inventory: Learner and teacher support material	4	1	22							
Inventory: Materials and	48	43	68	50	50	50	55	10.00	60	60
Inventory: Medical supplies	1									
Inventory: Other consumables	73	51	108	300	300	300	150	(50.00)	350	350
Inventory: Stationery and	1 477	1 922	1 560	1 055	1 055	1 055	1 080	2.37	1 134	1 134
Lease payments	1 045	361		402	402	402		(100.00)		
Rental and hiring							50		50	50
Property payments	61	46	106				150		150	150
Travel and subsistence	4 144	2 999	4 945	7 421	7 421	7 421	5 330	(28.18)	7 750	7 750
Training and development	1 913	1 583	1 799	1 450	1 450	1 450	1 520	4.83	1 700	1 700
Operating expenditure	1 128	1 059	58	4 820	4 820	4 820	4 850	0.62	4 900	4 900
Venues and facilities	190	158	621	210	210	210	255	21.43	275	275
Interest and rent on land	104	134	80	70	70	70		(100.00)		
Interest	104	134	80	70	70	70		(100.00)		
Transfers and subsidies to	5 043	5 600	9 831	29 000	19 511	19 511	19 506	(0.03)	20 208	20 838
Provinces and municipalities				18 500	9 000	9 000	10 000	11.11	10 702	11 332
Municipalities				18 500	9 000	9 000	10 000	11.11	10 702	11 332
Municipalities				18 500	9 000	9 000	10 000	11.11	10 702	11 332
Departmental agencies and accounts					6	6	6		6	6
Entities receiving transfers					6	6	6		6	6
Other					6	6	6		6	6
Non-profit institutions	5 020	5 600	9 800	10 500	10 500	10 500	9 500	(9.52)	9 500	9 500
Households	23		31		5	5		(100.00)		
Social benefits			31		5	5		(100.00)		
Other transfers to households	23									
Payments for capital assets	22 949	35 806	21 422	12 000	12 285	12 285	37 086	201.88	39 364	40 806
Machinery and equipment	22 949	35 806	21 409	12 000	12 285	12 285	37 086	201.88	39 364	40 806
Transport equipment		561	4 880							
Other machinery and equipment	22 949	35 245	16 529	12 000	12 285	12 285	37 086	201.88	39 364	40 806
Software and other intangible assets			13							
Payments for financial assets		51								
Total economic classification	242 785	363 486	389 726	372 849	419 793	419 793	482 193	14.86	504 235	524 643

## Annexure A to Vote 1

**Table A.2.5 Payments and estimates by economic classification – Programme 5: Corporate Assurance (Corporate Services Centre)**

Economic classification R'000	Outcome			Main appro- priation	Adjusted appro- priation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	37 287	70 239	77 775	92 565	91 938	91 938	101 870	10.80	106 728	110 557
Compensation of employees	23 540	47 214	51 931	57 526	59 857	59 857	70 354	17.54	76 053	81 300
Salaries and wages	21 359	41 831	46 240	50 969	53 066	53 066	64 209	21.00	69 410	74 199
Social contributions	2 181	5 383	5 691	6 557	6 791	6 791	6 145	(9.51)	6 643	7 101
Goods and services	13 729	23 006	25 794	35 010	32 052	32 052	31 516	(1.67)	30 675	29 257
of which										
Administrative fees	1	31								
Advertising	4 311	1 046	801	166	166	166	554	233.73	250	250
Assets <R5 000	130	58	35	48	48	48	50	4.17	60	60
Catering: Departmental activities	110	147	68	215	215	215	230	6.98	260	260
Communication	511	546	434	367	367	367	418	13.90	435	435
Computer services	357	543	439	1 055	1 055	1 055	1 070	1.42	1 300	1 300
Cons/prof: Business and advisory services	1 708	9 559	2 563	4 133	4 133	4 133	4 330	4.77	4 400	4 600
Cons/prof: Legal costs	2 539	2 282	1 794	2 000	2 000	2 000	1 000	(50.00)	1 154	1 102
Contractors	150	111	136	458	458	458	225	(50.87)	550	550
Agency and support/ outsourced services	67	4 284	17 104	20 568	20 568	20 568	20 198	(1.80)	17 713	16 497
Entertainment	5	13	8	34	34	34	40	17.65	45	45
Inventory: Food and food supplies	10	21	31	95	95	95	45	(52.63)	150	150
Inventory: Learner and teacher support material	149	141	140	200	200	200	200		273	273
Inventory: Materials and supplies	2	4	4	35	35	35	20	(42.86)	55	55
Inventory: Other consumables	8		18	150	150	150	50	(66.67)	230	230
Inventory: Stationery and printing	621	954	542	2 919	1 361	1 361	650	(52.24)	1 750	1 500
Lease payments	233	369	77	295	95	95		(100.00)		
Property payments		11								
Travel and subsistence	618	518	584	775	625	625	650	4.00	950	950
Training and development	48	295	172	1 112	312	312	755	141.99	500	400
Operating expenditure	2 108	2 067	577	150	50	50	586	1072.00	275	275
Venues and facilities	43	6	267	235	85	85	445	423.53	325	325
Interest and rent on land	18	19	50	29	29	29		(100.00)		
Interest	18	19	50	29	29	29		(100.00)		
Transfers and subsidies to	313	742	553		22	22	3	(86.36)	3	3
Departmental agencies and accounts					3	3	3		3	3
Entities receiving transfers					3	3	3		3	3
Other					3	3	3		3	3
Non-profit institutions	313	50								
Households		692	553		19	19		(100.00)		
Social benefits			553		19	19		(100.00)		
Other transfers to households		692								
Payments for capital assets	325	538	665	420	870	870	817	(6.09)	840	860
Machinery and equipment	325	538	665	420	870	870	817	(6.09)	840	860
Other machinery and equipment	325	538	665	420	870	870	817	(6.09)	840	860
Total economic classification	37 925	71 519	78 993	92 985	92 830	92 830	102 690	10.62	107 571	111 420

## Annexure A to Vote 1

Table A.3.1 Details on public entities – Name of Public Entity: Western Cape Provincial Development Council

R'000	Outcome			Estimated outcome 2012/13	Medium-term estimate		
	Audited 2009/10	Audited 2010/11	Audited 2011/12		2013/14	2014/15	2015/16
<b>Revenue</b>							
<b>Non-tax revenue</b>	18	18	18				
<i>Of which:</i>							
Other non-tax revenue	18	18	18				
<b>Transfers received</b>	6 381	7 500	6 000				
<b>Total revenue</b>	6 399	7 518	6 018				
<b>Expenses</b>							
<b>Current expense</b>	6 399	7 500	6 000				
Compensation of employees	3 798	5 414	4 417				
Goods and services	2 529	2 011	1 583				
Depreciation	72	75					
<b>Total expenses</b>	6 399	7 500	6 000				
<b>Surplus/(Deficit)</b>		18	18				
<b>Cash flow summary</b>							
Adjustments for:							
<b>Operating surplus/ deficit) before changes in working capital</b>		18	18				
<b>Cash flow from operating activities</b>		18	18				
<b>Cash flow from investing activities</b>	( 43)	( 43)	( 43)				
Acquisition of Assets	( 43)	( 43)	( 43)				
<b>Net increase/decrease) in cash and cash equivalents</b>	( 43)	( 25)	( 25)				
<b>Balance Sheet Data</b>							
<b>Capital &amp; Reserves</b>	( 703)	( 685)	( 685)	( 685)	( 685)	( 685)	( 685)
<b>Total Equity and Liabilities</b>	( 703)	( 685)	( 685)	( 685)	( 685)	( 685)	( 685)

## Annexure A to Vote 1

Table A.3.2 Details on public entities – Name of Public Entity: Western Cape Provincial Youth Commission

R'000	Outcome			Estimated outcome 2012/13	Medium-term estimate		
	Audited 2009/10	Audited 2010/11	Audited 2011/12		2013/14	2014/15	2015/16
<b>Revenue</b>							
<i>Of which:</i>							
<b>Transfers received</b>	1 831						
<b>Total revenue</b>	1 831						
<b>Expenses</b>							
<b>Current expense</b>	1 174						
Compensation of employees	608						
Goods and services	544						
Depreciation	22						
<b>Total expenses</b>	1 174						
<b>Surplus/(Deficit)</b>	657						
<b>Cash flow summary</b>							
Adjustments for:							
<b>Operating surplus/ deficit) before changes in working capital</b>	657						
<b>Cash flow from operating activities</b>	657						
<b>Cash flow from investing activities</b>	( 100)						
Acquisition of Assets	( 100)						
<b>Net increase/decrease) in cash and cash equivalents</b>	557						
<b>Balance Sheet Data</b>							
<b>Capital &amp; Reserves</b>	( 166)						
<b>Total Equity and Liabilities</b>	( 166)						



## Annexure A to Vote 1

Table A.4 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Total departmental transfers/grants										
Category A	850			18 500	9 000	9 000	10 000	11.11	10 702	11 332
City of Cape Town	850			18 500	9 000	9 000	10 000	11.11	10 702	11 332
Total transfers to local government	850			18 500	9 000	9 000	10 000	11.11	10 702	11 332

Table A.4.1 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Visitor Centre at Cape Town Stadium	850									
Category A	850									
City of Cape Town	850									

Table A.4.2 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Fibre Optic Broadband Roll-out				18 500	9 000	9 000	10 000	11.11	10 702	11 332
Category A				18 500	9 000	9 000	10 000	11.11	10 702	11 332
City of Cape Town				18 500	9 000	9 000	10 000	11.11	10 702	11 332

Table A.5 Provincial payments and estimates by district and local municipality

Municipalities R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Cape Town Metro	465 789	604 608	674 684	680 104	727 883	727 883	833 406	14.50	871 495	892 003
Cape Winelands Municipalities	12 300	16 310	17 761	19 698	20 098	20 098	20 437	1.69	21 649	22 515
Stellenbosch	12 300	16 310	17 761	19 698	20 098	20 098	20 437	1.69	21 649	22 515
Total provincial expenditure by district and local municipality	478 089	620 918	692 445	699 802	747 981	747 981	853 843	14.15	893 144	914 518



# Vote 2

## Provincial Parliament

	2013/14 To be appropriated	2014/15	2015/16
<b>MTEF allocations</b>	<b>R102 627 000</b>	<b>R108 763 000</b>	<b>R114 030 000</b>
Responsible Executive Authority	Speaker		
Administering Entity	Provincial Parliament		
Accounting Officer	Secretary to Provincial Parliament		

### 1. Overview

#### Core functions and responsibilities

To provide for:

- procedural and related support to the House and committees to conduct their legislative and oversight functions effectively;
- corporate support to Members and staff to perform their duties effectively;
- the promotion of optimal public participation in parliamentary processes; and
- the promotion of sound administration so as to ensure organisational efficiency.

#### Vision

A modern parliament serving the people of the Western Cape in accordance with the principles of an open opportunity society, promoting excellence, individual choice, dignity and responsibility.

#### Mission

The Western Cape Provincial Parliament is an institution committed to provide quality procedural and administrative support to enable Members to fulfill their constitutional functions and to facilitate public involvement in its activities.

#### Main services

The provision of:

- Plenary support;
- Committee support;

Research support;

Hansard and Language services;

Enabling facilities for Members and political parties;

Institutional support: Human Resources, Information and Communication Technology and Household services;

Financial management, Supply chain management and Internal Control;

Information and Communication services (including library and public relations); and

Governance support (including risk management, monitoring and evaluation and corporate legal services).

## **Demands and changes in services**

Increased demand for more and better support as a result of:

An increase in legislation;

Improved oversight and accountability;

Increased public education and outreach;

Enhanced institutional governance;

An increase in enabling facilities for Members and political parties; and

Enhanced co-operative governance with other spheres of government.

## **Acts, rules and regulations**

Basic Conditions of Employment Act, 1997 (Act 75 of 1997)

Constitution of the Republic of South Africa, 1996 (Act 108 of 1996 as amended)

Constitution of the Western Cape, 1997 (Act 1 of 1998)

Employment Equity Act, 1998 (Act 55 of 1998)

Independent Commission for the Remuneration of Public Office-bearers Act, 1997 (Act 92 of 1997)

Labour Relations Act, 1998 (Act 66 of 1995 as amended)

Members of the Western Cape Provincial Parliament Code of Conduct Act, 2002 (Act 3 of 2002 as amended)

Financial Management of Parliament Act (Act 10 of 2009)

Preferential Procurement Policy Framework (Act 5 of 2000)

Western Cape Provincial Parliament Treasury Regulations

Payment of Members of the Western Cape Provincial Legislature Law, 1994 (Act 3 of 1994)

Powers, Privileges and Immunities of Parliament and Provincial Legislatures Act, 2004 (Act 4 of 2004)

Promotion of Access to Information Act, 2000 (Act 2 of 2000)

Remuneration of Public Office-Bearers Act, 1998 (Act 20 of 1998 as amended)

Skills Development Act, 1998 (Act 97 of 1998)

Western Cape Provincial Parliament Standing Rules, 2006

Public Finance Management Act, 1999 (Act 1 of 1999 as amended)

Western Cape Law on the Powers and Privileges of the Provincial Legislature, 1995 (Act 3 of 1995 as amended)

Western Cape Provincial Languages Act, 1998 (Act 13 of 1998)

Local Government: Municipal Finance Management Act (Act 56 of 2003)

Western Cape Parliament Petitions Act (Act 3 of 2006)

Money Bills Amendment Procedure and Related Matters Act (Act 9 of 2009)

Western Cape Provincial Parliament Witness Act (Act 2 of 2006)

Legal Deposit Act, 1997

Human Rights Commission Act, 1994

Public Protector Act, 1994

Occupational Health and Safety Act, 1993

Unemployment Insurance Act, 2001

## **2. Review 2012/13**

During the 2012/13 financial year Western Cape Provincial Parliament (WCPP) had rolled over savings from the 2011/12 financial year to:

- Fund the financial outcome of the remuneration study;

- Implement the heritage project and the valuation of paintings;

- Increase funding of the standing committees to make provision for spending priorities that could not be accommodated; and

- Provide for the increase in the allowance for Members constituency programmes.

During the 2012/13 financial year the WCPP had further implemented the results of the remuneration study for all staff.

The Enabling Facilities for Members and political parties were reviewed and additional funding was made available for Members' programmes in their constituencies. The secretarial allowance was increased to accommodate inflationary increases and the constituency allowance paid is on par with that paid by National Parliament. The research allowance allocated to political parties for the year had also been increased.

As far as Information technology services are concerned, additional hardware and software were procured to ensure that IT equipment that needed to be replaced were replaced.

The finalisation of the audiovisual equipment upgrade in the Chamber has been implemented, and the commencement of the e-filing project had taken place during the 2012/13 financial year.

The WCPP continues to provide appropriate plenary support that includes administrative support and procedural advice in the House as well as accurate information and advice on proceedings. Committee Support has been further strengthened with the filling of vacancies and training.

### **3. Outlook for 2013/14**

One of the primary goals of the WCPP is to provide procedural and related support to the House and Committees to conduct their business of making laws and performing oversight effectively.

In 2013/14 an increase in sittings of the House and more frequent committee meetings, public hearings and study visits are anticipated. Plenary support, Committee support (incl. legal), Research and Language and Hansard services will continue. Another primary goal of the WCPP is to promote public participation in its parliamentary processes and in this regard the WCPP will develop and implement programmes to this effect.

Enabling facilities for Members and financial support to Political Parties will be reviewed so as to ensure that Members' and Political parties have the appropriate resources to perform their constitutional obligations.

To give effect to its primary goal of the promotion of sound administrative support to ensure organisational efficiency the WCPP will continue investing in its staff by providing study assistance and training and development opportunities which is based on the Workplace Skills plan. Furthermore, the WCPP envisages enhancing corporate governance by collaborating with the Western Cape Government in respect of Risk Management.

In respect of Information and Communication, the WCPP will maintain its network and provide efficient e-mail and internet services to its clients. IT governance will be enhanced with the development and implementation of IT governance policies and processes.

## 4. Receipts and financing

### Summary of receipts

Table 4.1 hereunder gives the sources of funding for the vote.

**Table 4.1 Summary of receipts**

Receipts R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Treasury funding										
Equitable share	57 208	73 455	77 065	93 551	93 551	93 434	99 575	6.57	105 711	110 976
Financing	6 613	1 000	474		2 124	2 124	3 000	41.24	3 000	3 000
Provincial Revenue Fund	6 613	1 000	474		2 124	2 124	3 000	41.24	3 000	3 000
Total Treasury funding				93 551	95 675	95 558	102 575	7.34	108 711	113 976
Departmental receipts										
Sales of goods and services other than capital assets	33	24	37	4	4	57	4	( 92.98)	4	5
Interest, dividends and rent on land	134	101	147	48	48	89	48	( 46.07)	48	49
Sales of capital assets	44									
Financial transactions in assets and liabilities	22	26	18			23		( 100.00)		
Total departmental receipts				52	52	169	52	( 69.23)	52	54
Total receipts				93 603	95 727	95 727	102 627	7.21	108 763	114 030

#### Summary of receipts:

Total receipts increased by R6.900 million or 7.21 per cent from R95.727 million (2012/13 revised estimate) to R102.627 million in 2013/14.

#### Treasury funding:

Equitable share increases by R6.141 million or 6.57 per cent from R93.434 million (2012/13 revised estimates) in 2012/13 to R99.575 million in 2013/14.

#### Departmental receipts:

Total departmental own receipts are estimated at R52 000 per annum over the 2013 MTEF. The main sources of revenue collection stems from items such as interest accrued on the bank account, interest on debt, commission earned on the pay over of insurance; sale of corporate gifts; sale of meals and retained parking.

## Departmental receipts collection

Table 4.2 below is a summary of the receipts the Western Cape Provincial Parliament is responsible for collecting.

**Table 4.2 Summary of payments and estimates of receipts**

Receipts R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Administration	27 075	30 158	30 139	39 470	40 590	40 590	44 254	9.03	47 292	49 429
2. Facilities for Members and Political Parties	26 204	29 399	32 496	35 439	36 464	36 464	37 891	3.91	39 955	41 955
3. Parliamentary Services	10 775	15 049	15 106	18 694	18 673	18 673	20 482	9.69	21 516	22 646
<b>Direct charge on the Provincial Revenue Fund</b>	30 519	28 605	30 147	31 787	31 787	31 787	33 535	5.50	35 547	37 183
Members remuneration <sup>a</sup>	30 519	28 605	30 147	31 787	31 787	31 787	33 535	5.50	35 547	37 183
<b>Total payments and estimates</b>	94 573	103 211	107 888	125 390	127 514	127 514	136 162	6.78	144 310	151 213

<sup>a</sup> Speaker's total remuneration package: R1 652 224 with effect from 1 April 2012.

## Donor funding (excluded from vote appropriation)

The WCPP participates in the Legislative Support Programme which received donor funding from the European Union. Details of specific funding for 2013/14 have not been made available yet.

## 5. Payment summary

### Key assumptions

In drafting the budget, the following assumptions were made:

- continued provision of the required support services; and
- improvement of conditions of service.



## Programme summary

Table 5.1 below shows the budget or estimated expenditure per programme and Table 5.2 per economic classification (in summary). Details of the Government Financial Statistics (GFS) economic classifications are attached as an annexure to this vote.

**Table 5.1 Summary of payments and estimates**

Programme R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
1. Administration	27 075	30 158	30 139	39 470	40 590	40 590	44 254	9.03	47 292	49 429
2. Facilities for Members and Political Parties	26 204	29 399	32 496	35 439	36 464	36 464	37 891	3.91	39 955	41 955
3. Parliamentary Services	10 775	15 049	15 106	18 694	18 673	18 673	20 482	9.69	21 516	22 646
Total payments and estimates	64 054	74 606	77 741	93 603	95 727	95 727	102 627	7.21	108 763	114 030

## Summary by economic classification

**Table 5.2 Summary of provincial payments and estimates by economic classification**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	37 526	44 618	46 740	61 213	61 727	61 747	68 047	10.20	72 127	75 391
Compensation of employees	21 642	24 443	27 120	37 573	36 712	36 712	43 052	17.27	45 770	48 535
Goods and services	15 883	20 173	19 619	23 638	25 013	25 033	24 995	( 0.15)	26 357	26 856
Interest and rent on land	1	2	1	2	2	2		( 100.00)		
Transfers and subsidies to	24 032	27 629	28 799	30 673	31 698	31 678	32 889	3.82	34 826	36 765
Departmental agencies and accounts	415									
Foreign governments and international organisations	104	85	95	130	130	130	138	6.15	141	145
Non-profit institutions	22 369	25 022	27 430	29 270	30 295	30 295	31 425	3.73	33 279	35 142
Households	1 559	2 107	1 274	1 273	1 273	1 253	1 326	5.83	1 406	1 478
Payments for capital assets	2 489	2 237	2 186	1 717	2 283	2 283	1 691	( 25.93)	1 810	1 874
Machinery and equipment	2 264	1 197	1 740	850	1 416	1 416	1 526	7.77	1 645	1 709
Software and other intangible assets	225	1 040	446	867	867	867	165	( 80.97)	165	165
Payments for financial assets	7	122	16		19	19		( 100.00)		
Total economic classification	64 054	74 606	77 741	93 603	95 727	95 727	102 627	7.21	108 763	114 030

## **Transfers to public entities**

None.

## **Transfers to development corporations**

None.

## **Transfers to local government**

None.

## **Departmental Public Private Partnership (PPP) projects**

None.

# **6. Programme description**

## **Programme 1: Administration**

**Purpose:** Strategic management of the institution and to provide quality corporate support services to the Provincial Parliament.

### **Analysis per sub-programme**

#### **Sub-programme 1.1: Office of the Speaker**

to formulate and execute policy in respect of the administration and management of the Provincial Parliament

to perform the functions in terms of relevant statutory provisions

to render secretarial and office support services to Presiding Officers

#### **Sub-programme 1.2: Office of the Secretary**

to formulate operational policy and establish norms and standards in compliance with relevant legislation and practices

to manage corporate and procedural support services to provide legal support services to the administration and committees

to provide communication and information services

to provide library services to Members, staff and other users

#### **Sub-programme 1.3: Finance**

to render financial management services

#### **Sub-programme 1.4: Supply Chain Management**

to render supply chain management services

#### **Sub-programme 1.5: Internal Control**

to identify systematic weaknesses and recommend corrective measures to combat irregularities and to facilitate risk management services

### **Sub-programme 1.6: Human Resources**

to render human resource and Members' facilities management services

### **Sub-programme 1.7: Information Technology**

to render administrative and user support services and enhance and maintain information technology infrastructure

### **Sub-programme 1.8: Security and Facilities Management**

to provide household, security and logistical services, including the facilitation of occupational health and safety as well as the Sergeant-at-arms function in the House

to make limited provision for maintenance and accommodation needs

## **Policy developments**

None.

## **Changes: Policy, structure, service establishment, etc. Geographic distribution of services**

No significant changes.

## **Expenditure trends analysis**

The increase of 17.15 per cent in compensation of employee costs relates to provision of improvement of conditions of service, the continual implementation of the results of the remuneration study as well as provision made for performance awards.

The annual average nominal growth of 7.26 per cent from the revised estimate of R40.590 million in 2012/13 to 2015/16 of R49.429 million, is inflationary adjustments across the period.

The increase of 0.49 per cent in the goods and services budget is as a result of reprioritisation. Provision has been made for the roll out of the e-filing system, the upgrade of the telephony infrastructure, the launch and maintenance of the website and the implementation of the library modernisation project.

Additionally there has been an 80.97 per cent decrease in software and other intangible assets from the 2012/13 financial year to the 2013/14 financial year, mainly due to the provision made in the 2012/13 financial year for Microsoft licencing expenditure with a decreased provision made in the outer years.

Provision is made for the payment of incentive rewards to qualifying staff of the WCPP.

The capital expenditure budget for 2013/14 decreased by 22.6 per cent from 2011/12 as most of the projects were finalised in the 2012/13 financial year.

## **Strategic goals as per Strategic Plan**

### **Programme 1: Administration**

Promotion of sound administration to ensure organisational efficiency.

Corporate support to Members and staff.

## Strategic objectives as per Annual Performance Plan

Effective strategic management (planning; security; monitoring and evaluation and reporting; information management and legal services).

Effective financial management by providing management and financial accounting in terms of the relevant legislation and directives and agreed timeframes.

Corporate support to Members and staff by rendering an effective Supply Chain function.

Effective internal control system by monitoring and evaluating internal control systems.

Effective utilisation of Human Resources by providing Human Resource Management; Human Resources Development and Organisational Development in terms of the HR Strategy and within agreed timeframes.

Effective information and technological services through the provision of network management; user support, application development and maintenance and audio visual services in terms of the Information and Communication Technology strategy and agreed timeframes.

Effective household and logistical services by providing transport and accommodation; telephony; records management; facility coordination; mail and messenger services; catering; occupational health, safety and security as well as Sergeant-at-arms function in the House to the satisfaction of the Members and staff.

**Table 6.1 Summary of payments and estimates – Programme 1: Administration**

Sub-programme R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Office of the Speaker	2 654	2 689	2 250	3 752	3 318	3 318	4 106	23.75	4 330	4 558
2. Office of the Secretary	9 050	9 136	7 789	12 642	12 319	12 319	14 482	17.56	15 624	16 605
Office of the Secretary	5 340	6 147	4 784	8 512	8 083	8 083	9 857	21.95	10 710	11 278
Communication and Information	2 907	2 116	1 993	3 011	3 039	3 039	3 371	10.92	3 575	3 896
Library	803	873	1 012	1 119	1 197	1 197	1 254	4.76	1 339	1 431
3. Finance	1 325	1 585	1 751	2 266	2 278	2 278	2 672	17.30	2 841	3 013
4. Supply Chain Management	1 593	1 691	1 740	2 863	2 972	2 972	3 362	13.12	3 585	3 807
5. Internal Control	1 640	1 589	1 928	2 517	2 857	2 857	3 024	5.85	3 498	3 578
6. Human Resources	2 625	2 289	3 723	4 157	4 666	4 666	5 018	7.54	5 192	5 496
7. Information Technology	3 667	5 440	6 549	7 012	7 044	7 044	6 582	(6.56)	6 965	6 898
8. Security and Facilities Management	4 521	5 739	4 409	4 261	5 136	5 136	5 008	(2.49)	5 257	5 474
<b>Total payments and estimates</b>	<b>27 075</b>	<b>30 158</b>	<b>30 139</b>	<b>39 470</b>	<b>40 590</b>	<b>40 590</b>	<b>44 254</b>	<b>9.03</b>	<b>47 292</b>	<b>49 429</b>

**Table 6.1.1 Summary of provincial payments and estimates by economic classification – Programme 1: Administration**

Economic classification R'000	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	24 595	26 417	27 860	37 731	38 272	38 272	42 537	11.14	45 454	47 527
Compensation of employees	15 175	16 834	17 093	24 559	24 483	24 483	28 683	17.15	30 503	32 339
Goods and services	9 419	9 581	10 766	13 170	13 787	13 787	13 854	0.49	14 951	15 188
Interest and rent on land	1	2	1	2	2	2		( 100.00)		
Transfers and subsidies to	404	1 393	79	22	22	22	26	18.18	28	28
Departmental agencies and accounts		415								
Foreign governments and international organisations	1									
Households	403	978	79	22	22	22	26	18.18	28	28
Payments for capital assets	2 069	2 237	2 186	1 717	2 283	2 283	1 691	( 25.93)	1 810	1 874
Machinery and equipment	1 844	1 197	1 740	850	1 416	1 416	1 526	7.77	1 645	1 709
Software and other intangible assets	225	1 040	446	867	867	867	165	( 80.97)	165	165
Payments for financial assets	7	111	14		13	13		( 100.00)		
Total economic classification	27 075	30 158	30 139	39 470	40 590	40 590	44 254	9.03	47 292	49 429

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- piationAdjusted appro- piationRevised estimate			Medium-term estimate			
	% Change from Revised estimate									
	Audited	Audited	Audited							
	2009/10	2010/11	2011/12	2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	404	978	79	22	22	22	26	18.18	28	28
Foreign governments and international organisations	1									
Households	403	978	79	22	22	22	26	18.18	28	28
Social benefits	387	969	69							
Other transfers to households	16	9	10	22	22	22	26	18.18	28	28
Transfers and subsidies to (Capital)		415								
Departmental agencies and accounts		415								
Entities receiving transfers		415								
Government Motor Trading Account		415								

## **Programme 2: Facilities for Members and Political Parties**

**Purpose:** To provide enabling facilities and benefits to members and political parties.

### **Analysis per sub-programme**

#### **Sub-programme 2.1: Facilities and Benefits to Members**

membership fees to parliamentary and related associations

state contributions to the medical aid of continuation Members

enabling allowances to compensate Members for expenses relating to official travel, accommodation and telecommunication

#### **Sub-programme 2.2: Political Parties Support Services**

constituency allowances to enable political parties represented in the Provincial Parliament to establish and maintain infrastructure in constituencies to serve the interests of constituents

secretarial allowances to enable political parties represented in the Provincial Parliament to establish and maintain their own administrative infrastructure within the precincts of the Provincial Parliament and for the payment of a conditional allowance to enable Members to arrange programmes within their constituencies in the interest of oversight, lawmaking and public participation within the WCPP

### **Policy developments**

No significant policy developments.

### **Changes: Policy, structure, service establishment, etc. Geographic distribution of services**

There will be no significant changes.

### **Expenditure trends analysis**

The increase of R8.492 million from R29.399 million in 2010/11 to R37.891 million in 2013/14 equates to an annual average increase in nominal terms of 9.63 per cent.

There is an increase of 3.7 per cent (R1.180 million) from R31.670 million in 2012/13 to R32.850 million in 2013/14 in the transfer payments to accommodate for inflationary increases in the secretarial and constituency allowance, the payment of medical contributions in respect of continuation Members and the payment of subscription fees to the Commonwealth Parliamentary Association.

Provision has also been made for Members' programmes within their constituencies via an increase in the Secretarial allowances in the interest of oversight, law-making and public participation within the WCPP.

### **Strategic goal as per Strategic Plan**

#### **Programme 2: Facilities for Members and Political Parties**

Corporate support to Members and staff.

### **Strategic objectives as per Annual Performance Plan**

Effective Members' enabling services by providing an enabling allowance, secretarial and constituency allowances and training and development to the satisfaction of Members and within agreed timeframes.

**Table 6.2 Summary of payments and estimates – Programme 2: Facilities for Members and Political Parties**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Facilities and Benefits to Members	3 835	4 377	5 066	6 169	6 169	6 169	6 466	4.81	6 676	6 813
Allowances	2 624	3 101	3 808	4 625	4 625	4 625	4 922	6.42	5 044	5 100
Contributions	1 211	1 276	1 258	1 544	1 544	1 544	1 544		1 632	1 713
2. Political Parties Support Services	22 369	25 022	27 430	29 270	30 295	30 295	31 425	3.73	33 279	35 142
Secretarial Allowance	4 988	5 700	7 000	7 512	8 989	8 989	8 777	(2.36)	9 294	9 814
Constituency Allowance	17 381	19 322	20 430	21 758	21 306	21 306	22 648	6.30	23 985	25 328
<b>Total payments and estimates</b>	26 204	29 399	32 496	35 439	36 464	36 464	37 891	3.91	39 955	41 955

**Table 6.2.1 Summary of provincial payments and estimates by economic classification – Programme 2: Facilities for Members and Political Parties**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	2 243	3 193	3 808	4 794	4 794	4 814	5 034	4.57	5 163	5 224
Goods and services	2 243	3 193	3 808	4 794	4 794	4 814	5 034	4.57	5 163	5 224
Transfers and subsidies to	23 541	26 206	28 688	30 645	31 670	31 650	32 857	3.81	34 792	36 731
Foreign governments and international organisations	103	85	95	130	130	130	138	6.15	141	145
Non-profit institutions	22 369	25 022	27 430	29 270	30 295	30 295	31 425	3.73	33 279	35 142
Households	1 069	1 099	1 163	1 245	1 245	1 225	1 294	5.63	1 372	1 444
Payments for capital assets	420									
Machinery and equipment	420									
Total economic classification	26 204	29 399	32 496	35 439	36 464	36 464	37 891	3.91	39 955	41 955

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	23 541	26 206	28 688	30 645	31 670	31 650	32 857	3.81	34 792	36 731
Foreign governments and international organisations	103	85	95	130	130	130	138	6.15	141	145
Non-profit institutions	22 369	25 022	27 430	29 270	30 295	30 295	31 425	3.73	33 279	35 142
Households	1 069	1 099	1 163	1 245	1 245	1 225	1 294	5.63	1 372	1 444
Social benefits	1 069	1 099	1 163	1 245	1 245	1 225	1 294	5.63	1 372	1 444

**Programme 3: Parliamentary Services**

**Purpose:** To provide quality procedural and related support to the House and committees and to facilitate public participation.

**Analysis per sub-programme****Sub-programme 3.1: Plenary Support**

to provide administrative support and procedural advice to plenary sittings of the House

to provide accurate information and advice on proceedings

**Sub-programme 3.2: Committee Support**

to provide administrative support to committees

to render research services to committees

**Sub-programme 3.3: Public Education and Outreach**

to facilitate public participation and public education

**Sub-programme 3.4: Hansard and Language Services**

to manage the provision of verbatim report of House proceedings

to provide interpretation and translation services

**Policy developments**

None.

**Changes: Policy, structure, service establishment, etc. Geographic distribution of services**

No significant changes.

**Expenditure trends analysis**

The increase of R5.433 million from R15.049 million in 2010/11 to R20.482 million in 2013/14 equates to an annual average increase in nominal terms of 12.03 per cent.



There has been a 60.4 per cent increase from 2010/11 (R7.066 million) to the 2013/14 amount of R11.334 million in the Committee Support sub-programme. This increase is in direct relation to the increase in compensation of employees as it is mainly due to the filling of vacant and new posts within committees, and the systematic implementation of the results of the remuneration studies.

The decrease of 5.05 per cent in the goods and services budget is as a result of reprioritisation. Provision has been made for the development and review of new education material in support of education programmes, as well as the annual digest of Speakers Rulings.

### Strategic goals as per Strategic Plan

#### Programme 3: Parliamentary Services

Procedural and related support to the House and Committees to conduct their business of lawmaking and oversight effectively.

Promotion of optimal public involvement in parliamentary processes.

### Strategic objectives as per Annual Performance Plan

Effectively operating chamber business by providing procedural advice and administrative support to Political Office-Bearers, Members and the House, translations and interpreting services, recording of House proceedings and collecting, analysing and publicising procedural and statistical information to the satisfaction of the Members and within agreed timeframes.

Effectively operating Committee business by providing procedural advice; administrative and research support to Standing Committees, Chairpersons and Members.

Facilitate public education and outreach programmes by:

Providing quality support to committees, in the law-making, oversight and public participation processes and petitions processes.

Legislative education programme and material developed for stakeholders.

**Table 6.3 Summary of payments and estimates – Programme 3: Parliamentary Services**

Sub-programme R'000	Outcome			Main appro- p-riation Adjusted appro- p-riation Revised estimate			Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16
1. Plenary Support	2 143	2 109	2 302	2 323	2 527	2 527	2 627	3.96	2 763	2 909
2. Committee Support	4 657	7 066	8 885	10 870	10 608	10 608	11 334	6.84	11 889	12 535
Committees	3 611	4 976	6 836	8 570	7 608	7 608	8 454	11.12	8 989	9 535
Standing Committees	1 046	2 090	2 049	2 300	3 000	3 000	2 880	(4.00)	2 900	3 000
3. Public Education and Outreach	1 165	2 420	1 588	2 100	2 137	2 137	2 833	32.57	3 046	3 235
4. Hansard and Language Services	2 810	3 454	2 331	3 401	3 401	3 401	3 688	8.44	3 818	3 967
Total payments and estimates	10 775	15 049	15 106	18 694	18 673	18 673	20 482	9.69	21 516	22 646

**Table 6.3.1 Summary of provincial payments and estimates by economic classification – Programme 3: Parliamentary Services**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	10 688	15 008	15 072	18 688	18 661	18 661	20 476	9.73	21 510	22 640
Compensation of employees	6 467	7 609	10 027	13 014	12 229	12 229	14 369	17.50	15 267	16 196
Goods and services	4 221	7 399	5 045	5 674	6 432	6 432	6 107	( 5.05)	6 243	6 444
Transfers and subsidies to	87	30	32	6	6	6	6		6	6
Households	87	30	32	6	6	6	6		6	6
Payments for financial assets		11	2		6	6		( 100.00)		
Total economic classification	10 775	15 049	15 106	18 694	18 673	18 673	20 482	9.69	21 516	22 646

**Details of transfers and subsidies**

Economic classification R'000	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	87	30	32	6	6	6	6		6	6
Households	87	30	32	6	6	6	6		6	6
Social benefits	85	27	30							
Other transfers to households	2	3	2	6	6	6	6		6	6

**7. Other programme information****Personnel numbers and costs****Table 7.1 Personnel numbers and costs**

Programme R'000	As at 31 March 2010	As at 31 March 2011	As at 31 March 2012	As at 31 March 2013	As at 31 March 2014	As at 31 March 2015	As at 31 March 2016
1. Administration	43	46	48	64	64	64	64
3. Parliamentary Services	30	32	30	32	34	34	34
<b>Total personnel numbers</b>	73	78	78	96	98	98	98
Total personnel cost (R'000)	21 642	24 443	27 120	36 712	43 052	45 770	48 535
Unit cost (R'000)	296	313	348	382	439	467	495

**Table 7.2 Departmental personnel number and cost**

Description	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
<b>Total for department</b>										
Personnel numbers (head count)	73	78	78	98	96	96	98	2.08	98	98
Personnel cost (R'000)	21 642	24 443	27 120	37 573	36 712	36 712	43 052	17.27	45 770	48 535
<i>of which</i>										
<b>Human resources component</b>										
Personnel numbers (head count)	6	6	7	7	7	7	7		7	7
Personnel cost (R'000)	2 038	2 111	2 418	2 706	3 183	3 183	3 114	(2.17)	3 369	3 568
Head count as % of total for department	8.22	7.69	8.97	7.14	7.29	7.29	7.14		7.14	7.14
Personnel cost as % of total for department	9.42	8.64	8.92	7.20	8.67	8.67	7.23		7.36	7.35
<b>Finance component</b>										
Personnel numbers (head count)	11	11	12	15	15	15	15		15	15
Personnel cost (R'000)	3 245	3 056	3 510	4 932	5 156	5 156	5 849	13.44	6 220	6 594
Head count as % of total for department	15.07	14.10	15.38	15.31	15.63	15.63	15.31		15.31	15.31
Personnel cost as % of total for department	14.99	12.50	12.94	13.13	14.04	14.04	13.59		13.59	13.59
<b>Full time workers</b>										
Personnel numbers (head count)	67	71	74	90	88	88	90	2.27	90	90
Personnel cost (R'000)	19 844	21 273	25 159	33 977	34 536	34 536	39 902	15.54	42 426	44 988
Head count as % of total for department	91.78	91.03	94.87	91.84	91.67	91.67	91.84		91.84	91.84
Personnel cost as % of total for department	91.69	87.03	92.77	90.43	94.07	94.07	92.68		92.69	92.69
<b>Part-time workers</b>										
Personnel numbers (head count)										
Personnel cost (R'000)										
Head count as % of total for department										
Personnel cost as % of total for department										
<b>Contract workers</b>										
Personnel numbers (head count)	6	7	4	8	8	8	8	100.00	8	8
Personnel cost (R'000)	1 798	3 170	1 961	3 596	2 176	2 176	3 150	44.76	3 344	3 547
Head count as % of total for department	8.22	8.97	5.13	8.16	8.33	8.33	8.16		8.16	8.16
Personnel cost as % of total for department	8.31	12.97	7.23	9.57	5.93	5.93	7.32		7.31	7.31

## Training

**Table 7.3 Payments on training**

Programme R'000	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	Audited	Audited	Audited	Main appro- piation	Adjusted appro- piation	Revised estimate				
	2009/10	2010/11	2011/12	2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16
1. Administration	63	35	387	326	326	326	420	28.83	443	479
Payments on tuition	20	22	101	106	106	106	106		106	114
Other	43	13	286	220	220	220	314	42.73	337	365
2. Facilities for members and political parties		50	53	56	36	36	56	55.56	57	58
Other		50	53	56	36	36	56	55.56	57	58
3. Parliamentary services			9							
Other			9							
Total payments on training	63	85	449	382	362	362	476	31.49	500	537

**Table 7.4 Information on training**

Description	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	2009/10	2010/11	2011/12	2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16
Number of staff	73	78	78	98	96	96	98	2.08	98	98
Number of personnel trained	94	78	80	98	96	96	98	2.08	98	98
of which										
Male	47	45	33	42	41	41	45	9.76	45	45
Female	47	33	47	56	55	55	53	(3.64)	53	53
Number of training opportunities	30	29	290	30	30	30	30		30	30
of which										
Workshops	15		15	15	15	15	15		15	15
Seminars	5		5	5	5	5	5		5	5
Other	10	29	270	10	10	10	10		10	10
Number of bursaries offered	8	9	14	16	16	16	16		16	16
Number of interns appointed	5	6	6	7	7	7	7		7	7
Number of days spent on training	63	95	42	63	63	63	63		63	63

## Reconciliation of structural changes

**Table 7.5 Reconciliation of structural changes**

Programme for 2012/13			Programme for 2013/14		
Programme R'000	2013/14 Equivalent		Programme R'000	Pro- gramme	Sub-pro- gramme
	Pro- gramme	Sub-pro- gramme			
<b>1. Administration</b>	<b>44 254</b>		<b>1. Administration</b>	<b>44 254</b>	
Office of the Speaker		4 106	Office of the Speaker		4 106
Office of the Secretary		14 482	Office of the Secretary		14 482
Office of the Secretary		9 857	Office of the Secretary		9 857
Information and Communication		3 371	Communication and Information		3 371
Library		1 254	Library		1 254
Finance		2 672	Finance		2 672
Supply Chain Management		3 362	Supply Chain Management		3 362
Internal Control		3 024	Internal Control		3 024
Human Resources		5 018	Human Resources		5 018
Information Technology		6 582	Information Technology		6 582
Security and Facilities Management		5 008	Security and Facilities Management		5 008
<b>2. Facilities for Members and Political Parties</b>	<b>37 891</b>		<b>2. Facilities for Members and Political Parties</b>	<b>37 891</b>	
Facilities and Benefits to Members		6 466	Facilities and Benefits to Members		6 466
Allowances		4 929	Allowances		4 929
Contributions		1 537	Contributions		1 537
Political Parties Support Services		31 425	Political Parties Support Services		31 425
Secretarial Allowance		8 777	Secretarial Allowance		8 777
Constituency Allowance		22 648	Constituency Allowance		22 648
<b>3. Parliamentary Services</b>	<b>20 462</b>		<b>3. Parliamentary Services</b>	<b>20 462</b>	
Plenary Support		2 627	Plenary Support		2 627
Committee Support		10 042	Committee Support		11 334
Committees		7 162	Committees		8 454
Standing Committees		2 880	Standing Committees		2 880
Public Education and Outreach		2 833	Public Education and Outreach		2 833
Research		1 292	Hansard and Language Services		3 668
Hansard and Language Services		3 668			
	<b>102 607</b>			<b>102 607</b>	

## Annexure A to Vote 2

Table A.1 Specification of receipts

Receipts R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate 2013/14 2012/13	2014/15	2015/16	
<b>Sales of goods and services other than capital assets</b>	33	24	37	4	4	57	4	(92.98)	4	5
Sales of goods and services produced by department (excluding capital assets)	33	24	37	4	4	57	4	(92.98)	4	5
Other sales	33	24	37	4	4	57	4	(92.98)	4	5
<i>of which</i>										
Commission on insurance	15	10	11	4	4	10	4	(60.00)	4	5
Parking	11	14	12			8		(100.00)		
Sales of goods	7		14			39		(100.00)		
<b>Interest, dividends and rent on land</b>	134	101	147	48	48	89	48	(46.07)	48	49
Interest	134	101	147	48	48	89	48	(46.07)	48	49
<b>Sales of capital assets</b>	44									
Other capital assets	44									
<b>Financial transactions in assets and liabilities</b>	22	26	18			23		(100.00)		
Recovery of previous year's expenditure		6	6							
Staff debt	22	20	12			23				
<b>Total departmental receipts</b>	233	151	202	52	52	169	52	(69.23)	52	54

## Annexure A to Vote 2

Table A.2 Summary of payments and estimates by economic classification

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	37 526	44 618	46 740	61 213	61 727	61 747	68 047	10.20	72 127	75 391
Compensation of employees	21 642	24 443	27 120	37 573	36 712	36 712	43 052	17.27	45 770	48 535
Salaries and wages	19 496	22 058	24 398	33 881	33 182	33 182	38 796	16.92	41 289	43 816
Social contributions	2 146	2 385	2 722	3 692	3 530	3 530	4 256	20.57	4 481	4 719
Goods and services	15 883	20 173	19 619	23 638	25 013	25 033	24 995	(0.15)	26 357	26 856
of which										
Administrative fees	276	300	23	338	338	338	340	0.59	298	306
Advertising	1 634	1 364	1 195	1 063	1 063	1 321	1 322	0.08	1 325	1 398
Assets <R5 000	131	859	1 118	325	889	406	826	103.45	847	590
Audit cost: External	1 261	1 270	1 928	1 801	2 101	2 101	2 102	0.05	2 500	2 500
Bursaries (employees)	20	22	101	106	106	106	106		106	114
Catering: Departmental activities	1 181	1 618	1 327	1 380	1 493	1 497	1 697	13.36	1 634	1 677
Communication	861	717	675	1 287	1 105	1 274	1 002	(21.35)	1 166	1 179
Computer services	358	1 058	1 748	2 520	2 520	2 570	1 801	(29.92)	1 931	1 933
Cons/prof: Business and advisory service	2 958	3 446	1 736	2 263	2 663	2 471	2 685	8.66	2 474	2 530
Cons/prof: Legal cost	53	437	86	212	212	260	220	(15.38)	231	231
Contractors	883	1 363	905	1 153	1 413	1 593	1 568	(1.57)	1 657	1 709
Agency and support/ outsourced services	258	202	302	622	622	622	549	(11.74)	599	651
Entertainment	10	10	20	34	34	31	36	16.13	38	38
Inventory: Materials and supplies	47	138	187			7		(100.00)		
Inventory: Medical supplies	1	1								
Inventory: Other consumables	36	62	190	42	42	42	42		42	42
Inventory: Stationery and printing	646	696	794	477	763	762	905	18.77	981	1 054
Lease payments	111	113	123	371	160	160	100	(37.50)	105	110
Travel and subsistence	4 055	5 497	6 132	6 922	8 150	7 979	8 319	4.26	8 889	9 125
Training and development	43	63	348	276	256	410	370	(9.76)	394	423
Operating expenditure	1 055	918	648	1 019	1 017	1 019	952	(6.58)	1 106	1 212
Venues and facilities	5	19	33	66	66	62	53	(14.52)	34	34
Interest and rent on land	1	2	1	2	2	2		(100.00)		
Interest	1	2	1	2	2	2		(100.00)		
Transfers and subsidies to	24 032	27 629	28 799	30 673	31 698	31 678	32 889	3.82	34 826	36 765
Departmental agencies and accounts		415								
Entities receiving transfers		415								
Government Motor Trading		415								
Foreign governments and international organisations	104	85	95	130	130	130	138	6.15	141	145
Non-profit institutions	22 369	25 022	27 430	29 270	30 295	30 295	31 425	3.73	33 279	35 142
Households	1 559	2 107	1 274	1 273	1 273	1 253	1 326	5.83	1 406	1 478
Social benefits	1 541	2 095	1 262	1 245	1 245	1 225	1 294	5.63	1 372	1 444
Other transfers to households	18	12	12	28	28	28	32	14.29	34	34
Payments for capital assets	2 489	2 237	2 186	1 717	2 283	2 283	1 691	(25.93)	1 810	1 874
Machinery and equipment	2 264	1 197	1 740	850	1 416	1 416	1 526	7.77	1 645	1 709
Transport equipment	321	338	431		469	469	577	23.03	608	630
Other machinery and equipment	1 943	859	1 309	850	947	947	949	0.21	1 037	1 079
Software and other intangible assets	225	1 040	446	867	867	867	165	(80.97)	165	165
Payments for financial assets	7	122	16		19	19		(100.00)		
Total economic classification	64 054	74 606	77 741	93 603	95 727	95 727	102 627	7.21	108 763	114 030

Note: The Economic classifications as taken up in this Budget are in accordance with Version 3 of the Standard Chart of Accounts (SCOA). Version 4, at the time of preparation of this Budget, was still under development. However, it was agreed with National Treasury that for 2013/14, budgets will be captured on SCOA Version 4, except for inventory which will be captured on SCOA Version 3. SCOA Version 4 will be fully implemented from 2014/15.

## Annexure A to Vote 2

Table A.2.1 Payments and estimates by economic classification – Programme 1: Administration

Economic classification R'000	Outcome			Main appro- piation	Adjusted appro- piation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	24 595	26 417	27 860	37 731	38 272	38 272	42 537	11.14	45 454	47 527
Compensation of employees	15 175	16 834	17 093	24 559	24 483	24 483	28 683	17.15	30 503	32 339
Salaries and wages	13 775	15 303	15 427	22 184	22 195	22 195	25 924	16.80	27 599	29 282
Social contributions	1 400	1 531	1 666	2 375	2 288	2 288	2 759	20.59	2 904	3 057
Goods and services of which	9 419	9 581	10 766	13 170	13 787	13 787	13 854	0.49	14 951	15 188
Administrative fees	158	145	23	198	198	198	199	0.51	149	156
Advertising	1 393	987	688	558	558	816	812	(0.49)	842	913
Assets <R5 000	131	858	1 118	325	889	406	826	103.45	847	590
Audit cost: External	1 261	1 270	1 928	1 801	2 101	2 101	2 102	0.05	2 500	2 500
Bursaries (employees)	20	22	101	106	106	106	106		106	114
Catering: Departmental activities	1 038	1 260	619	867	867	867	902	4.04	958	982
Communication	458	313	323	576	563	563	578	2.66	603	609
Computer services	358	1 058	1 748	2 520	2 520	2 570	1 801	(29.92)	1 931	1 933
Cons/prof: Business and advisory service	282	56	279	45	445	432	446	3.24	171	171
Cons/prof: Legal cost	53	171	75	212	212	212	220	3.77	231	231
Contractors	665	539	679	782	1 042	1 222	1 175	(3.85)	1 207	1 238
Agency and support/ outsourced services	179	176		466	466	466	485	4.08	535	587
Entertainment	9	8	17	26	26	23	28	21.74	30	30
Inventory: Materials and supplies	47	138	187			7		(100.00)		
Inventory: Other consumables	36	43	188	42	42	42	42		42	42
Inventory: Stationery and printing	646	692	794	477	763	761	905	18.92	981	1 054
Lease payments	111	113	123	371	160	160	100	(37.50)	105	110
Travel and subsistence	1 886	1 442	1 166	1 622	2 016	2 018	2 308	14.37	2 725	2 812
Training and development	43	63	339	220	220	220	314	42.73	337	365
Operating expenditure	641	222	358	595	593	595	505	(15.13)	651	751
Venues and facilities	4	4	13							
Interest and rent on land	1	2	1	2	2	2		(100.00)		
Interest	1	2	1	2	2	2		(100.00)		
Transfers and subsidies to	404	1 393	79	22	22	22	26	18.18	28	28
Departmental agencies and accounts		415								
Entities receiving transfers		415								
Government Motor Trading		415								
Foreign governments and international organisations	1									
Households	403	978	79	22	22	22	26	18.18	28	28
Social benefits	387	969	69							
Other transfers to households	16	9	10	22	22	22	26	18.18	28	28
Payments for capital assets	2 069	2 237	2 186	1 717	2 283	2 283	1 691	(25.93)	1 810	1 874
Machinery and equipment	1 844	1 197	1 740	850	1 416	1 416	1 526	7.77	1 645	1 709
Transport equipment	321	338	431		469	469	577	23.03	608	630
Other machinery and equipment	1 523	859	1 309	850	947	947	949	0.21	1 037	1 079
Software and other intangible assets	225	1 040	446	867	867	867	165	(80.97)	165	165
Payments for financial assets	7	111	14		13	13		(100.00)		
Total economic classification	27 075	30 158	30 139	39 470	40 590	40 590	44 254	9.03	47 292	49 429



## Annexure A to Vote 2

Table A.2.2 Payments and estimates by economic classification – Programme 2: Facilities for Members and Political Parties

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	2 243	3 193	3 808	4 794	4 794	4 814	5 034	4.57	5 163	5 224
Goods and services	2 243	3 193	3 808	4 794	4 794	4 814	5 034	4.57	5 163	5 224
<i>of which</i>										
Catering: Departmental activities	31	102	158	120	233	237	400	68.78	245	250
Communication	386	371	326	650	481	650	360	(44.62)	495	495
Travel and subsistence	1 776	2 622	3 226	3 863	3 939	3 766	4 106	9.03	4 247	4 297
Training and development				56	36	56	56		57	58
Operating expenditure	50	98	98	105	105	105	112	6.67	119	124
Transfers and subsidies to	23 541	26 206	28 688	30 645	31 670	31 650	32 857	3.81	34 792	36 731
Foreign governments and international organisations	103	85	95	130	130	130	138	6.15	141	145
Non-profit institutions	22 369	25 022	27 430	29 270	30 295	30 295	31 425	3.73	33 279	35 142
Households	1 069	1 099	1 163	1 245	1 245	1 225	1 294	5.63	1 372	1 444
Social benefits	1 069	1 099	1 163	1 245	1 245	1 225	1 294	5.63	1 372	1 444
Payments for capital assets	420									
Machinery and equipment	420									
Other machinery and equipment	420									
Total economic classification	26 204	29 399	32 496	35 439	36 464	36 464	37 891	3.91	39 955	41 955

## Annexure A to Vote 2

Table A.2.3 Payments and estimates by economic classification – Programme 3: Parliamentary Services

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	10 688	15 008	15 072	18 688	18 661	18 661	20 476	9.73	21 510	22 640
Compensation of employees	6 467	7 609	10 027	13 014	12 229	12 229	14 369	17.50	15 267	16 196
Salaries and wages	5 721	6 755	8 971	11 697	10 987	10 987	12 872	17.16	13 690	14 534
Social contributions	746	854	1 056	1 317	1 242	1 242	1 497	20.53	1 577	1 662
Goods and services	4 221	7 399	5 045	5 674	6 432	6 432	6 107	(5.05)	6 243	6 444
of which										
Administrative fees	118	155		140	140	140	141	0.71	149	150
Advertising	241	377	507	505	505	505	510	0.99	483	485
Assets <R5 000		1								
Catering: Departmental activities	112	256	550	393	393	393	395	0.51	431	445
Communication	17	33	26	61	61	61	64	4.92	68	75
Cons/prof: Business and advisory service	2 676	3 390	1 457	2 218	2 218	2 039	2 239	9.81	2 303	2 359
Cons/prof: Legal cost		266	11			48		(100.00)		
Contractors	218	824	226	371	371	371	393	5.93	450	471
Agency and support/outsourced services	79	26	302	156	156	156	64	(58.97)	64	64
Entertainment	1	2	3	8	8	8	8		8	8
Inventory: Medical supplies	1									
Inventory: Other consumables		19	2							
Inventory: Stationery and printing		4				1		(100.00)		
Travel and subsistence	393	1 433	1 740	1 437	2 195	2 195	1 905	(13.21)	1 917	2 016
Training and development			9			134		(100.00)		
Operating expenditure	364	598	192	319	319	319	335	5.02	336	337
Venues and facilities	1	15	20	66	66	62	53	(14.52)	34	34
Transfers and subsidies to	87	30	32	6	6	6	6		6	6
Households	87	30	32	6	6	6	6		6	6
Social benefits	85	27	30							
Other transfers to households	2	3	2	6	6	6	6		6	6
Payments for financial assets		11	2		6	6		(100.00)		
Total economic classification	10 775	15 049	15 106	18 694	18 673	18 673	20 482	9.69	21 516	22 646

Table A.3 Provincial payments and estimates by district and local municipality

Municipalities R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Cape Town Metro	64 054	74 606	77 741	93 603	95 727	95 727	102 627	7.21	108 763	114 030
Total provincial expenditure by district and local municipality	64 054	74 606	77 741	93 603	95 727	95 727	102 627	7.21	108 763	114 030

# Vote 3

## Provincial Treasury

	2013/14 To be appropriated	2014/15	2015/16
<b>MTEF allocations</b>	<b>R446 205 000</b>	<b>R527 734 000</b>	<b>R698 213 000</b>
Responsible MEC	Provincial Minister of Finance, Economic Development and Tourism		
Administering Department	Provincial Treasury		
Accounting Officer	Head of Department and Head Official: Provincial Treasury		

### 1. Overview

#### Core functions and responsibilities

The core functions, powers and responsibilities of the Provincial Treasury are captured in section 18 of the PFMA and section 5 of the MFMA. Giving effect to National Strategic Outcomes 9 and 12 and Provincial Strategic Objective 12 of building the best run regional government in the world, the branches Fiscal and Economic Services and Governance and Asset Management will execute the following core functions and responsibilities:

- Improve financial management by emphasising conformance to all relevant prescripts of financial management, and

- Improve fiscal performance to ensure the highest level of maturity rating in planning, budgeting, monitoring and evaluation and reporting to improve the allocation and the application of financial resources.

#### Vision

Effective governance that delivers a better life for our people.

#### Mission

To build a skilled and caring organisation that drives our commitment to good governance, accountability and the efficient use of our financial resources to achieve optimum service delivery impact.

## Main services

Within the legislative context of section 18 of the PFMA and Section 5 of the MFMA, the main services to be provided by the Provincial Treasury include the following:

Internally:

- To become a highly efficient and effective regional government Ministry.
- To provide quality strategic and operational management support services.
- To provide sound financial administrative services to the Department.

Transversally or externally:

- To conduct research on the national fiscal transfer system.
- To monitor and promote revenue collections in provincial and local governments inclusive of cash management arrangements.
- To improve the conformance and responsiveness of budgets within provincial departments and entities.
- To apply economic and other analysis to inform provincial planning and budgeting processes.
- To improve the conformance and responsiveness of budgets within municipalities.
- To apply economic and other analysis to inform municipal planning and budgeting processes.
- To improve the credibility and sustainability of provincial budgets.
- To monitor the implementation of the budget in terms of accountability, data integrity and efficiency in departments.
- To improve the credibility and sustainability of municipal budgets.
- To monitor the implementation of the budget in terms of conformance, accountability, data integrity and efficiency in municipalities.
- To coordinate MFMA implementation to improve conformance and performance in municipalities.
- To entrench built-environment business principles and processes for effective infrastructure delivery.
- To render an effective information management services.
- To co-ordinate and provide financial support to special programmes/projects.
- To ensure compliance with the supply chain and asset management regularity regime across votes.
- To encourage municipalities to comply with the supply chain and asset management regularity regime.
- To provide for the implementation, management and oversight of existing provincially operated financial systems and the transition to new appropriate systems.
- To improve the understanding and application of accounting standards and financial reporting within municipalities.
- To improve compliance with standards of accounting and financial reporting in departments.
- To improve financial compliance in general.
- To improve institutionalisation of corporate governance in municipalities and departments.

## Demands and changes in service

Continuous improvement in financial planning, management and reporting are key determinants of all successful organisations. It was also determined that an improvement in financial management capability (FMC), both fiscal conformance and fiscal performance, in provincial departments, entities and municipalities will lead to improved service delivery to all the people of the Western Cape. The basic tenets are in strong support of the objectives and main elements of the National Development Plan as espoused in the 2013 State of the Nation Address.

It is the intention of the Western Cape Government to try its utmost to further approve its level of governance proficiency and resultantly also audit outcomes. For the 2011/12 financial year, four (4) Votes received clean audit reports and nine (9) Votes financially unqualified with findings. All Votes committed to have clean audit outcomes by 2014-15. To achieve this would require the dedicated and joint efforts of all Accounting Officers, Provincial Treasury, Department of the Premier and the respective Executive Authorities. Specifically, it is required from the Treasury to fulfil its support and oversight roles more effectively, mainly driven through the CGRO process.

All municipalities have committed to the principle of clean governance and clean audit reports by the 2014/15 financial year. Four (4) municipalities committed to a clean audit report for the 2011/12 financial year; an additional eight (8) municipalities for the 2012/13 financial year; an additional sixteen (16) for 2013/14 and an additional two (2) for 2014/15. To achieve this would require the dedication and joint efforts of all Municipal Managers, Municipal Chief Financial Officers, Provincial Treasury and Department of Local Government. Specifically, it is required from the Provincial Treasury to strengthen its monitoring and support functions, mainly driven through the MGRO process.

## Acts, rules and regulations

The legislative mandate, within which the Provincial Treasury operates, mainly consists of the following mix of national and provincial legislation:

### **Public Finance Management Act, 1999 (Act 1 of 1999) (PFMA)**

The Provincial Treasury is established in terms of section 17 of the **Public Finance Management Act, 1999 (Act 1 of 1999) (PFMA)**. The functions and powers of the Provincial Treasury are assigned in term of section 18 of the PFMA. These function and powers *inter alia* include the following: preparing the provincial budget; exercising control over the implementation of the provincial budget; promote and enforce transparency and effective management in respect of revenue, expenditure, assets and liabilities of provincial departments and provincial public entities; ensuring that its fiscal policies do not materially and unreasonably prejudice national economic policies; issuing of provincial treasury instructions not inconsistent with the PFMA; enforcing the PFMA and any prescribed national and provincial norms and standards; complying with the annual Division of Revenue Act; monitoring and assessing the implementation of provincial entities of national and provincial norms and standards; assisting provincial departments and provincial public entities in building their capacity for efficient, effective and transparent financial management; investigating any system of financial management and internal control applied by a provincial department or a provincial public entity; intervening by taking appropriate steps to address serious or persistent material breach of the PFMA by a provincial department or provincial public entity; promptly provide any information required by National Treasury in terms of the PFMA and anything further that is necessary to fulfil its responsibilities effectively.

### **Local Government Municipal Finance Management Act, 2003 (Act 56 of 2003)**

In terms of section 5(4) of the **Local Government Municipal Finance Management Act, 2003 (Act 56 of 2003)** (MFMA) the Provincial Treasury must *inter alia* monitor compliance with the MFMA by municipalities and municipal entities in the province, the preparation by municipalities in the province of their budgets and the monthly outcomes of the budgets and the submission of reports by municipalities in the province as required in terms of the MFMA; may assist municipalities in the province in the preparation of their budgets; may exercise any powers and must perform any duties delegated to it by the National Treasury in terms of the MFMA and may take appropriate steps if a municipality or municipal entity in the province commits a breach of the MFMA.

### **Annual Division of Revenue Act**

To provide for the equitable division of revenue raised nationally, inclusive of conditional grants, amongst the three spheres of government and matters incidental thereto.

### **Government Immoveable Asset Management Act, 2007 (Act 19 of 2007)**

To provide a uniform framework for the management of immoveable assets that are held or used by provincial (in this case) departments and to ensure the optimal coordination of the use of such immoveable assets within the context of the departmental service delivery objectives.

### **Intergovernmental Fiscal Relations Act, 1997 (Act 97 of 1997)**

To define amongst others the role of the Minister of Finance, Economic Development and Tourism and that of the Treasury as representative of the Provincial Government; promoting co-operation between spheres of government on fiscal, budgetary and financial matters; to provide insight into the prescribed processes for the determination of the equitable share and allocation of revenue raised nationally and for matters in connection therewith.

### **Intergovernmental Relations Framework Act, 2005 (Act 13 of 2005)**

To establish a framework for the national government, provincial governments and local governments to promote and facilitate intergovernmental relations; to provide for mechanisms and procedures to facilitate the settlement of intergovernmental disputes; and to provide for matters connected therewith.

### **Public Audit Act, 2004 (Act 25 of 2004)**

To provide assistance to the Auditor-General's Office in the recovering of outstanding audit fees, to appropriately respond or intervene (as the case may be) on matters arising from audit reports and to provide for matters connected therewith.

### **Preferential Procurement Policy Framework Act, 2000 (Act 5 of 2000)**

To provide the Treasury with a regulatory framework enabling and assisting departments and potential historically disadvantaged individuals (HDIs) in the sustainable development and implementation of a preferential procurement system.

### **Provincial Tax Regulation Process Act, 2001 (Act 53 of 2001)**

To regulate the intergovernmental process that must be followed by provinces in the exercise of their power in terms of section 228 of the Constitution to impose taxes, levies and duties, and flat-rate surcharges on the tax bases of any tax, levy or duty imposed by national legislation; and to provide for matters connected therewith.

**Public Service Act, 1994 (Act 103 of 1994) as amended**

To provide for the organisation and administration of the Treasury and for human resource management which includes the regulation of conditions of employment, terms of office, discipline, retirement and discharge of staff members of the Treasury and matters connected therewith.

**Western Cape Adjustments Appropriation Act, 2012 (Act 8 of 2012)**

To appropriate adjusted amounts of money from the Provincial Revenue Fund for the requirements of the Province of the Western Cape in respect of the financial year ending 31 March 2013; to amend the Western Cape Appropriation Act, 2012 in respect of certain grants; and to provide for matters connected therewith.

**Western Cape Direct Charges Act, 2000 (Act 6 of 2000) as amended**

To provide for the withdrawal of State moneys from the Western Cape Provincial Revenue Fund, as a direct charge, in accordance with the Constitution of the Republic of South Africa, 1996, the Constitution of the Western Cape, 1997 (Act 1 of 1998) and the Public Finance Management Act, 1999 (Act 1 of 1999), and for matters incidental thereof.

**Western Cape Gambling and Racing Act, 1996 (Act 4 of 1996) as amended**

To provide regulatory prescripts to support the responsible Member of the Executive Council responsible for the Act to ensure sound financial administration by the Western Cape Gambling and Racing Board, in regulating the gambling activities in the Province and to provide for matters connected therewith.

**Western Cape Law on the Powers and Privileges of the Provincial Legislature Amendment Act, 1998 (Law 3 of 1998)**

To provide the Treasury with regulatory prescripts in assisting the Provincial Parliament when necessary in meeting their financial responsibilities as set out in legislation.

**Budget decisions**

The allocated budget for the 2013 MTEF is aligned and prioritised towards Treasury's role within Provincial Strategic Objective 12, the other 11 Provincial Strategic Objectives and National Government's 12 national outcomes. To give effect to this, the Treasury Vote has been strengthened by an additional R29 million over the MTEF for building financial management institutional capacity to support departments and municipalities.

Given the constrained budget allocation, in order to balance the budget, the Department instituted ceilings, spread across the different programmes. This included cost determination for employment and goods and services, providing for an overall personnel vacancy rate of just below 8 per cent and economising on goods and services and transfer payments of around R2 million. Implementing this budget will require tight monitoring and oversight.

A Special Projects Sub-programme has been established within the Provincial Treasury to house the funds for programmes and projects that aim to support the outcomes of the Provincial Strategic Objectives and contribute to improving the effectiveness and efficiency of government services.

## Aligning departmental budgets to achieve government's prescribed outcomes

Nationally, the two outcomes being responded to are respectively: Outcomes 9: A responsive, accountable, effective and efficient local government system; and Outcome 12: An efficient, effective and development oriented public service and an empowered, fair and inclusive citizenship.

Provincially, both these national outcomes have been incorporated in Provincial Strategic Outcome (PSO) 12: Building the best run regional government in the world.

The current and planned activities, as espoused in the 2013 Annual Performance Plan for Provincial Treasury, reflects strong alignment to both National Outcomes 9 and 12 and broad alignment to the vision of the National Development Plan.

For these purposes, the Department has been allocated a budget of R446.205 million in 2013/14, R527.734 million for 2014/15 and R698.213 million in 2015/16.

The proportional allocation across the four programmes of the Department is as follows:

R45.476 million (10.19 per cent) of the 2013/14 budget is allocated to **Programme 1: Administration** to give strategic direction and to provide quality financial and other support and logistical services to the Minister, the Head of Department and Treasury as a whole.

R336.111 million (75.33 per cent) of the 2013/14 budget is allocated to **Programme 2: Sustainable Resource Management** to inform financial resource allocations, to manage the provincial budget and financial assets, to monitor the implementation of provincial, municipal and entity budgets so as to enhance the effective utilisation of available fiscal and other resources and to oversee the roll-out of the Special Projects sub-programme within the Province.

R39.811 million (8.92 per cent) of the 2013/14 budget is allocated to **Programme 3: Asset Management** to provide policy direction and to facilitate and enforce the effective and efficient management of financial systems, supply chain management and movable assets within the provincial and municipal spheres, subject to the enabling legal environment.

R24.807 million (5.56 per cent) of the 2013/14 budget is allocated to **Programme 4: Financial Governance** to develop accounting and financial management practices and maturity within provincial and local government that will contribute towards higher levels of governance, resulting in improved audit outcomes.

## 2. Review 2012/13

The intent of the 2012/13 Budget was on giving effect to what is envisaged in PSO 12. Overall, the emphasis fell on the systematic or progressive improvement of financial management practices in the Province. In this regard, Treasury's efforts were focused on firstly: ensuring conformance to all relevant prescripts of financial management, which was a prerequisite for the second outcome, which is to improve fiscal performance management. The ultimate aim was to ensure that departments, entities and municipalities achieved their intended purpose.

In respect of improving conformance and performance, the target was to achieve a level 3 financial management maturity over the 2012 MTEF, while a level 4 financial management maturity was targeted to be achieved by 2013/14 and a level 6 financial management maturity by 2021.



Some of the key achievements in 2012/13 were:

All provincial departments and entities bar Education, received unqualified audits. The number of Votes receiving clean audits reports increased to four.

A great deal of effort has gone into the development of responsive departmental, municipal and entity budgets that can contribute to improvements in socio-economic outcomes, similarly into economic and other analysis that informed planning and budgeting, budget policy formulation and better monitoring of financial and service delivery performance, in liaison with the Departments of the Premier and Local Government.

The Provincial Economic Review and Outlook 2012 (PERO) and the Medium Term Budget Statement 2013 – 2016 (MTBPS) were both tabled.

Expenditure and revenue management and monitoring of budget implementation to improve the sustainability and credibility of provincial, municipal and entity budgets has significantly improved and included steps that were introduced to enhance operational efficiency, targeting, and delivery on annual plans.

The level of infrastructure delivery, in liaison with key provincial departments, is a continuous process of improvement with the institutionalisation of the Western Cape Infrastructure Delivery Management System encouraging momentum.

Concerted efforts have been made to develop, drive, assess and assist departments, entities and municipalities in the effective and efficient management of supply chain and moveable asset management. Within the provincial sphere the regulatory regime has been standardised upon through the issuing and implementation of SCM instructions. This regime has been complemented by the development of a blueprint Accounting Officer System for SCM and standard operating procedures that depicts best practices. SCM assessments have been conducted at departments and municipalities and included support via training, assistance and guidance. These assessments were strengthened by the introduction of the CGRO and MGRO (focusing on overall improvement on governance) that particularly focus on gaps within the SCM and moveable asset environment and actions required correcting it. The establishment of SCM Forums on both the departmental and municipality level has proved to be successful in identifying best practices and promoting uniformity. The process of registering suppliers, which included road shows and workshops was highly successfully.

In respect of interlinked financial systems, further efforts on ensuring that system users are appropriately trained in accordance with their system profiles, inactive users de-activated and effective user account management was maintained. In the absence of the Integrated Financial Management Solution (IFMS), the process commenced with the roll-out of the Logistical Information System (LOGIS) to all remaining non-LOGIS institutions. Agreement was also reached with National Treasury to enhance the current legacy systems to comply with the current legislative and user requirements.

In addition, the Basic Accounting System (BAS) has to be re-implemented in respect of all departments (including Provincial Parliament and Provincial Revenue Fund) to accommodate the eight (8) new segments, Standard Chart of Accounts (SCOA). A new e-procurement solution (IPS), replacing the previous Electronic Purchasing System (EPS) has been developed and implemented at a pilot site for testing.

Within provincial departments, entities and municipalities concerted efforts were made to improve standards of accounting and financial reporting. This included the roll-out of the latest Generally Recognised Accounting Practice (GRAP) standards within municipalities and the latest accounting

policy framework for provincial departments. Initiatives to further improve the integrity of financial data as well as the competency and staffing of the financial accounting sections within CFO offices have been initiated.

Overall, the capacity in CFO offices is on the rise and this contributed to the improvement in overall financial management capabilities and governance support received from the Provincial Treasury.

The Treasury also monitored the effectiveness of financial governance structures and processes in departments and municipalities and provided assistance and training where required.

The Treasury also executed its oversight functions over the Western Cape Gambling and Racing Board (WCGRB) and assisted the public entity in achieving a clean audit outcome, its financial and non-financial targets during 2012/13.

### **3. Outlook for 2013/14**

The main thrust of the 2013/14 Budget will be to build on improving operational efficiencies and effectiveness of the institution and externally, in giving effect to what is envisaged in PSO 12, to progressively improve financial management in departments and municipalities utilising the CGRO and MGRO initiatives. A further focus will be on strengthening the delivery capability and impact of the budget spent by provincial departments and municipalities through the structured PG MTEC and LG MTEC engagements.

Key performance areas towards achieving both financial conformance and performance include:

#### **Fiscal Policy (Provincial and Local Government)**

The Fiscal Policy unit aim to improve the sustainability of provincial and municipal revenue budgets and exploring the full use of available revenue resources. Research into the national transfer system with a specific focus on the funding formula that underpins the provincial and local government allocations will be conducted, as well as researching possible new sources of provincial own revenue. Cash flow management policies, guidelines and practices will be improved within departments, municipalities and entities with the aim of improving liquidity and budgets that are credible and sustainable. Departmental oversight of the Western Cape Gambling and Racing Board to ensure financial sustainability and the effective and efficient regulation of the gaming industry in the Province will be strengthened.

#### **Budget Management (Provincial and Local Government)**

The Budget Office focuses on budget policy, planning and performance. It will promote the effective and responsive allocation of provincial resources to social and economic development objectives, national outcomes and provincial strategic objectives and priorities. Evaluations on provincial and municipal budget documentation for conformance and responsiveness will be undertaken to improve the impact and effectiveness (the attainment of desired outcomes, objectives and results) of the provincial and municipal budgets. Monitoring and evaluation on the implementation of budgets and plans against predetermined objectives will continue, focusing on the conformance of departmental accountability documents to the prescribed frameworks and guidelines, and legislative requirements.

**Public Finance (Provincial and Local Government)**

Public Finance will assess provincial budgets to improve the conformance, credibility and sustainability of the budget and for monitoring the implementation of budgets to enhance accountability, data integrity and efficiency. Improvements on the efficiency of expenditure management in departments will be addressed in conjunction with the departments. Assisting, assessing and reporting on municipal and municipal entity budgets, revenue and expenditure management, and introducing associated remedial steps, effective participation in local government IGR engagement processes; and driving the implementation of the MFMA is key focus of the Local Government Public Finance unit. Plans include improving general reporting requirements, including data integrity within municipalities and financial assistance will be provided to selected municipalities as informed by LG METC 3 and MGRO processes.

**Infrastructure**

In building on the initiatives started during 2012/13, a best practice framework for infrastructure procurement that is aligned to the latest Construction Industry Development Board (CIDB) recommendations will be further developed to improve the institutional environment. Efforts to institutionalise and implement the Western Cape Infrastructure Delivery Management System will continue, inclusive of assisting departments and entities with the development and improvement of quality User-Asset Management (U-AMP) and Custodian-Asset Management (C-AMP) plans, in line with the Government Immoveable Asset Management Act (GIAMA).

Given the focus of the 2013/14 MTEF budget, strengthening of the infrastructure unit is key to ensure the required due diligence is conducted, value for money is achieved and infrastructure budgets implemented in an efficient, effective and economic manner whilst ensuring that environmental issues are also addressed.

**Business Information and Data Management**

The main task will be the operationalisation of the nascent Business Information and Data Management unit to ensure adherence to the relevant Archives and Record Services prescripts and the implementation of systems to promote organisational sustainability. This unit will also focus on improving internal coordination within Treasury and on the improvement of intergovernmental coordination between the Province (Provincial Treasury and Local Government) and municipalities.

**Special Projects**

The purpose of the Special Projects sub-programme is to promote effective and efficient management, coordination and intergovernmental cooperation of special programmes in the Western Cape Government. Given disparate funding based on previously available provisions in departments' budgets and lack of clear roll-out plans, an add on provision will be provided under the Special Projects sub-programme in Provincial Treasury to be redistributed during the Adjustment Budget process and future MTEFs to fund projects that aim to achieve the outcomes of the Provincial Strategic Objectives and contribute to improving the effectiveness and efficiency of government services.

**Supply Chain Management (Provincial and Local Government)**

Better procurement planning through strategic sourcing will be promoted, fostering closer linkages between budget planning and service delivering for both municipalities and provincial departments. Best practice guidelines to address value for money and efficiency in procurement for both municipalities and provincial departments will be further developed.

Operational SCM skills and knowledge will be furthered in order to enhance the ability to analyse and translate complex legislative and policies requirements to ensure operational efficiencies and conformance.

Ensuring data integrity of the Western Cape Supplier Database and transparency on SCM systems will be a key focus area, inclusive of promoting supplier support, capacity building and development through structured supplier open-days and the maintenance of a supplier helpdesk. Specific focus will be on expanding the registration of suppliers in collaboration with the Department of Economic Development and Tourism. Ensuring data integrity and transparency on Supply Chain Management reporting will also be a focus area.

Structured support programmes will be rolled out to municipalities and departments through the Municipal Governance Review and Outlook and the Corporate Governance Review and Outlook processes. The focus will be on improving the quality and integrity of Supply Chain Management in both municipalities and departments.

Municipal policy reforms will be driven through planning and fostering better relationships with municipalities to implement better monitoring and evaluation.

### **Supporting and Interlinked Financial Systems**

The management and optimal utilisation of financial systems by provincial departments, as well as the integrity of data will be further improved by ensuring that system users are appropriately trained, skilled and capacitated and that the required internal controls are in place to monitor the correct and optimal utilisation of the systems, effective user account management and compliance to legislative requirements.

In addition, the further roll-out of the Logistical Information System (LOGIS) to non-LOGIS institutions and enhancement of current systems, ensuring compliance to legislative and user requirements. The new developed e-procurement solution (IPS) will also be rolled out to the WCG as a whole, replacing the current Electronic Purchasing System (EPS), improving the efficiency and effectiveness of SCM in provincial departments.

### **Accounting (Provincial and Local Government)**

The focus will be on improving the quality and integrity of financial data, accounting information and reporting to fully reflect all transactions entered into by government. The implementation of the latest accounting standards and monitoring the implementation of the transitional provisions within provincial departments and municipalities of the Western Cape will be key. Provincial departments and entities will be assisted with the preparation and assessment of Interim and Annual Financial Statements. The annual production of the Corporate Governance Review & Outlook (CGRO) on the financial governance maturity of departments will be further institutionalised.

### **Corporate Governance**

A generic set of corporate governance norms and standards for departments, municipalities and entities that are responsive to and compliant with the relevant financial legislative framework will be developed, implemented and enforced. It will include the adaptation of a generic set of governance norms and standards to meet the particular requirements of individual departments. The annual production of the Municipal Governance Review & Outlook (MGRO) on the financial governance maturity of municipalities will be further institutionalised.

## 4. Receipts and financing

### Summary of receipts

Table 4.1 below depicts the sources of funding for the vote.

**Table 4.1 Summary of receipts**

Receipts R'000	Outcome			Main appro- priation	Adjusted appro- priation	Revised estimate	Medium-term estimate			
	2009/10	2010/11	2011/12	2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16
<b>Treasury funding</b>										
Equitable share	( 1 183 )	( 21 070 )	18 474	89 065	90 865	80 688	370 658	359.37	452 108	622 504
Financing	5 075				6 465	6 465		( 100.00)		
Provincial Revenue Fund	5 075				6 465	6 465		( 100.00)		
Own receipts - Provincial Treasury (allocated to other votes)	( 232 512 )	( 233 041 )	( 233 041 )	( 233 041 )	( 233 041 )	( 233 041 )	( 233 041 )		( 233 041 )	( 233 041 )
<b>Total Treasury funding</b>	138 371	127 500	142 619	154 286	164 962	164 962	446 205	170.49	527 734	698 213
<b>Departmental receipts</b>										
Tax receipts	308 373	322 644	350 603	297 000	299 411	303 177	307 326	1.37	307 405	307 488
Sales of goods and services other than capital assets	1 444	1 907	2 163	1 214	1 214	1 936	1 214	( 37.29)	1 214	1 214
Transfers received				1	1	2 411	1	( 99.96)	1	1
Fines, penalties and forfeits	1 147	459	313			478		( 100.00)		
Interest, dividends and rent on land	53 980	53 986				2		( 100.00)		
Financial transactions in assets and liabilities	2 047	2 615	4 107	47	47	2 846	47	( 98.35)	47	47
<b>Total departmental receipts</b>	366 991	381 611	357 186	298 262	300 673	310 850	308 588	( 0.73)	308 667	308 750
<b>Total receipts</b>	138 371	127 500	142 619	154 286	164 962	164 962	446 205	170.49	527 734	698 213

### Summary of receipts:

Total receipts increased by R281.243 million or 170.49 per cent from R164.962 million (revised estimates) in 2012/13 to R446.205 million in 2013/14. This increase is mainly due to the priority funding allocations that are ring fenced for special projects. This funding will be housed under a specific new sub-programme: Special Projects created under Programme 2: Sustainable Resource Management for this purpose. Based on approved implementation plans funds will be allocated to the relevant departments in the Adjusted Budgets and future MTEFs.

### Treasury funding of which:

Equitable share allocations will amount to R370.658 million in 2013/14, R452.108 million in 2014/15 and R622.504 million in 2015/16.

Total departmental receipts for 2013/14 of R308.588 million will be allocated between the Department of the Premier (R233.041 million) and Provincial Treasury (R75.547 million). The Provincial Treasury allocates these funds to the Department of the Premier as it is also part of the Governance and Administration cluster.

### **Details of Departmental receipts:**

The departmental own receipts decreased from R310.850 million in 2012/13 (revised estimate) to R308.588 million in 2013/14. The main source of this income is in respect of tax receipts.

Tax receipts, of which casino and horse racing taxes are the main contributors, increased by R4.149 million or 1.37 per cent from a revised estimate of R303.177 million in 2012/13 to R307.326 million in 2013/14. The projected tax receipts over the MTEF shows a slight growth due to a slowdown in the economy and therefore a conservative approach was taken in budgeting for casino tax revenues.

Since 2011/12 interest, dividends and rent on land are no longer accounted for under Vote 3: Provincial Treasury but are now catered for directly within the Provincial Revenue Fund.

### **Donor funding (excluded from vote appropriation)**

None.

## **5. Payment summary**

### **Key assumptions**

Adjustments for salary increases are based on the National Treasury assumption that wage agreements will result in salary increases of 8.3 per cent for 2013/14, 8.1 per cent for 2014/15 and 6.9 per cent for 2015/16, inclusive of the 2 per cent pay progression provision in each financial year. Adjustments for the majority of the non-personnel expenditure items, classified as goods and services and payments for capital assets, are based on CPI head-line estimates of 5.3 per cent in 2013/14, which will increase with 4.9 per cent in 2014/15 and 4.6 per cent 2015/16.

### **National and provincial priorities**

Nationally, the two outcomes being responded to are respectively, Outcomes (NSOs) 9: A responsive, accountable, effective and efficient local government system; and 12: An efficient, effective and development oriented public service and an empowered, fair and inclusive citizenship.

Provincially, both these national outcomes have been incorporated in the Provincial Strategic Objective 12 (PSO 12): Building the best run regional government in the world.

### **Programme summary**

Table 5.1 indicates the budget or estimated expenditure per programme and Table 5.2 per economic classification. Details of the Government Financial Statistics (GFS) economic classifications are attached as an annexure to this vote.

**Table 5.1 Summary of payments and estimates**

Programme R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	% Change from Revised estimate
				2013/14	2012/13	2014/15				2015/16
1. Administration <sup>a</sup>	39 359	33 214	33 214	33 243	36 230	36 230	45 476	25.52	48 397	50 982
2. Sustainable Resource Management <sup>b</sup>	36 531	42 327	42 327	68 204	70 518	70 518	336 111	376.63	409 875	572 740
3. Asset Management	27 526	33 710	33 710	30 639	35 775	35 775	39 811	11.28	42 903	46 217
4. Financial Governance	34 955	18 249	18 249	22 200	22 439	22 439	24 807	10.55	26 559	28 274
Total payments and estimates	138 371	127 500	127 500	154 286	164 962	164 962	446 205	170.49	527 734	698 213

<sup>a</sup> MEC total remuneration package: R1 652 224 with effect from 1 April 2012.

<sup>b</sup> A new sub-programme: Special Projects has been included under Programme 2 to promote effective and efficient management, coordination and intergovernmental cooperation of special projects in the Province.

## Summary by economic classification

**Table 5.2 Summary of provincial payments and estimates by economic classification**

Economic classification R'000	Outcome			Main appro- priation    Adjusted appro- priation    Revised estimate			Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	134 643	123 563	135 303	148 669	155 932	155 932	173 674	11.38	183 865	194 711
Compensation of employees	93 902	89 297	94 973	113 109	110 212	110 212	128 023	16.16	137 834	148 074
Goods and services	40 741	34 246	40 301	35 560	45 720	45 720	45 651	( 0.15)	46 031	46 637
Interest and rent on land		20	29							
Transfers and subsidies to	419	736	4 640	4 100	6 699	6 699	267 769	3 897.15	338 305	497 682
Provinces and municipalities			3 450	3 500	3 450	3 450	256 598	7 337.62	327 014	486 270
Departmental agencies and accounts			83		2 411	2 411	10 326	328.29	10 405	10 488
Non-profit institutions	100	102	29							
Households	319	634	1 078	600	838	838	845	0.84	886	924
Payments for capital assets	3 106	3 089	2 633	1 517	2 317	2 317	4 762	105.52	5 564	5 820
Machinery and equipment	2 153	3 054	2 633	1 517	2 317	2 317	4 762	105.52	5 564	5 820
Heritage assets		35								
Software and other intangible assets	953									
Payments for financial assets	203	112	43		14	14		( 100.00)		
Total economic classification	138 371	127 500	142 619	154 286	164 962	164 962	446 205	170.49	527 734	698 213

## Transfers to public entities

**Table 5.3 Summary of departmental transfers to public entities**

Public entities R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Western Cape Gambling and Racing Board			83		2 411	2 411	10 326	328.29	10 405	10 488
<b>Total departmental transfers to public entities</b>			83		2 411	2 411	10 326	328.29	10 405	10 488

The Western Cape Gambling and Racing Board (WCGRB) falls within the jurisdiction of the Provincial Treasury. Although the WCGRB has been self-funded over the recent past, moving forward financial sustainability is at risk due to the loss of exclusivity fees. The revision of the exclusivity and tax regime, aimed at addressing the sustainability risk will be dealt with by Parliament during 2013/14.

## Transfers to development corporations

None.

## Transfers to local government

**Table 5.4 Summary of departmental transfers to local government by category**

Departmental transfers R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Category B			3 300		3 450	3 450	(100.00)			
Category C			150							
Other (unallocated)				3 500			4 000		6 000	7 000
Total departmental transfers to local government			3 450	3 500	3 450	3 450	4 000	15.94	6 000	7 000

Note: Support initiatives to municipalities to improve financial governance and management introduced during 2011/12 will continue, especially to the most vulnerable municipalities. R4 million has been reserved for this purpose, and although reflected as unallocated at this stage, the allocations in the 2013/14 Adjustments Estimate will be based on the outcomes and recommendations of both the MGRO and LG MTEC 3 processes.

## Departmental Public Private Partnership (PPP) projects

The Provincial Treasury does not have any departmental Public Private Partnership (PPP) projects.

The Provincial Treasury's responsibilities for PPPs within the Province are housed under Sub-programme: Public Finance (Element: Infrastructure). These are currently targeted to monitoring previously awarded PPPs, but with a number of major projects being entertained by the Departments of Transport and Public Works and Economic Development and Tourism, a ramp-up in capacity is planned for during 2013/14 to be able to play a stronger support and guiding role.



## 6. Programme description

### Programme 1: Administration

**Purpose:** To give strategic direction and to provide quality financial and other support services to the Minister and the Head of Department.

#### Analysis per sub-programme

##### Sub-programme 1.1: Office of the Minister

to assist the member of the Provincial Cabinet with those functions as assigned by legislation and/or the Premier

##### Sub-programme 1.2: Management Services

to assist the Head of the Department with the delivery of functions and responsibilities assigned either by legislation and/or by the Minister

##### Sub-programme 1.4: Financial Management

provide effective financial management to the Department

#### Policy developments

No specific policy changes are currently being considered.

#### Changes: Policy, structure, service establishment, etc. Geographic distribution of services

None.

#### Strategic goal as per Strategic Plan

##### Programme 1: Administration

Effective financial management of the department up to a level 3+ financial capability rating.

#### Strategic objectives as per Annual Performance Plan

##### Sub-programme 1.1: Office of the Minister

Strategic, administrative and communication and events support services in line with predetermined targets.

##### Sub-programme 1.2: Management Services

Number of directorates assisted with the implementation of departmental secretarial and administrative services standards.

Timeous publication of Annual Performance Plan.

Number of progress reports on the implementation of the Human Resource Plan.

##### Sub-programme 1.4: Financial Management

Clean audit outcome of the Auditor General for Financial Management.

**Table 6.1 Summary of payments and estimates – Programme 1: Administration**

Sub-programme R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- p- riation 2012/13	Adjusted appro- p- riation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
1. Office of the Minister <sup>a</sup>	4 410	4 776	4 926	5 522	5 492	5 492	6 228	13.40	6 574	7 033
2. Management Services	3 278	5 818	7 766	9 000	10 793	10 793	12 253	13.53	13 091	13 959
3. Corporate Services	11 077	3 602								
4. Financial Management	20 594	19 018	18 446	18 721	19 945	19 945	26 995	35.35	28 732	29 990
Total payments and estimates	39 359	33 214	31 138	33 243	36 230	36 230	45 476	25.52	48 397	50 982

<sup>a</sup> MEC total remuneration package: R1 652 224 with effect from 1 April 2012.

**Table 6.1.1 Summary of provincial payments and estimates by economic classification – Programme 1: Administration**

Economic classification R'000	Outcome						Medium-term estimate			
	% Change from Revised estimate									
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- p- riation 2012/13	Adjusted appro- p- riation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	36 684	29 277	27 279	31 126	33 070	33 070	39 869	20.56	41 947	44 238
Compensation of employees	21 520	19 514	18 356	20 089	20 378	20 378	24 318	19.33	26 100	28 037
Goods and services	15 164	9 743	8 894	11 037	12 692	12 692	15 551	22.53	15 847	16 201
Interest and rent on land		20	29							
Transfers and subsidies to	319	736	1 183	600	829	829	845	1.93	886	924
Departmental agencies and accounts			83							
Non-profit institutions		102	29							
Households	319	634	1 071	600	829	829	845	1.93	886	924
Payments for capital assets	2 153	3 089	2 633	1 517	2 317	2 317	4 762	105.52	5 564	5 820
Machinery and equipment	2 153	3 054	2 633	1 517	2 317	2 317	4 762	105.52	5 564	5 820
Heritage assets		35								
Payments for financial assets	203	112	43		14	14		( 100.00)		
Total economic classification	39 359	33 214	31 138	33 243	36 230	36 230	45 476	25.52	48 397	50 982

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation	Adjusted appro- priation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	319	736	1 183	600	829	829	845	1.93	886	924
Departmental agencies and accounts			83							
Entities receiving transfers			83							
Western Cape Gambling and Racing Board			83							
Non-profit institutions		102	29							
Households	319	634	1 071	600	829	829	845	1.93	886	924
Social benefits					28	28		(100.00)		
Other transfers to households	319	634	1 071	600	801	801	845	5.49	886	924

**Expenditure trends analysis**

The decrease of R3.129 million from R39.359 million in 2009/10 to R36.230 million in 2012/13 (revised estimate), equates to an average nominal decrease of 2.72 per cent per annum (three year period). The annual average nominal growth of 12.06 per cent from the revised estimate of R36.230 million in 2012/13 to R50.982 million in 2015/16, is due to mainly inflation adjustments. Limited provision has also been made for strengthening core corporate requirements towards meeting increasing demands bestowed on the Department. The transfers are for external bursars. The 105.52 per cent increase from R2.317 million in 2012/13 to R4.762 million in 2013/14 for capital assets is to provide for the increase in staff members of the department.

**Programme 2: Sustainable Resource Management**

**Purpose:** To inform financial resource allocation, to manage the provincial budget and to monitor the implementation of provincial, municipal and entity budgets to enhance the effective utilisation of available fiscal resources and to provide for special projects.

**Analysis per sub-programme****Sub-programme 2.1: Programme Support**

to provide management and administrative support to the programme

**Sub-programme 2.2: Fiscal Policy**

to provide for the effective and efficient development of revenue streams, cash and liability management

**Sub-programme 2.3: Budget Management****Provincial Government Budgets**

to provide for provincial economic analysis and advice that informs budget policy and the budget allocation process; and co-ordinate provincial budget policy, planning and performance

**Local Government Budgets**

to provide for local government economic analysis and advice that informs fiscal policy and budget allocation decisions and associated remedial steps; and assist, assess and report on policy attainment across the local government sphere and introduce associated remedial steps

## **Sub-programme 2.4: Public Finance**

### **Provincial Government Finance**

to compile a credible and sustainable main and adjustments budget and to monitor the efficient implementation thereof; assist, assess and report on provincial departmental and entity expenditure management and introduce associated remedial steps

### **Local Government Finance (Groups 1 and 2)**

to assist, assess and report on municipal and municipal entity budgets, revenue and expenditure management, and introduce associated remedial steps, effective participation in local government IGR engagement processes; and drive the implementation of the MFMA

### **Infrastructure**

to facilitate the implementation of the infrastructure delivery management system (IDMS) through the institutionalisation of good practice systems, tools and building capacity in departments and to provide advice and assistance towards the sound management of PPP projects

### **Business Information and Data Management**

to render a client interface, data collating and data information and records management service to the Provincial Treasury

## **Sub-programme 2.5: Special Projects**

to promote effective and efficient management, coordination and intergovernmental cooperation of special programmes in the Western Cape Government

## **Policy developments**

Policy developments that will receive further attention in 2013/14 are:

To improve financial conformance, a tighter legislative regime that informs financial management policy and procedure and a robust control environment will be developed and implemented.

Standard operating procedures and guidelines that creates a culture of compliance, assistance and guidance will be developed and institutionalised.

Adequate financial management structures for management accounting will be put in place to support the regulatory competencies required for the effective and efficient financial management performance.

Adequate training that supports capacity building and the development of robust skills and knowledge will be provided.

Development of cash flow management guidelines, improved cash flow planning and implementation particularly as it relates to conditional grant funding would be pursued.

Development of policies around municipal investment and borrowing.

Performance information (indicators, good 'proxy' indicators, focus on theory of change, targets) in departments in their annual performance plans (as well as quarterly performance reviews and annual reports) will be improved.

Regular assessments and reports on fiscal performance across the provincial and local government sphere and remedial steps to address fiscal performance related challenges.

Improved expenditure management practices to ensure the sustainability and credibility of provincial, municipal and entity budgets through:

Ensuring that expenditure is a true reflection of goods and services bought;

Developing minimum standards for the institutionalisation of expenditure management; and

Monitoring the implementation of budgets to enhance x-efficiency, financial prudence and fiscal discipline.

Best practice infrastructure procurement mechanisms will be explored i.e. the Western Cape Infrastructure Delivery Management System (WC-IDMS) will be implemented and quality User-Asset Management (U-AMP) and Custodian-Asset Management (C-AMP) plans will be institutionalised.

### **Changes: Policy, structure, service establishment, etc. Geographic distribution of services**

A Special Projects Sub-programme in Provincial Treasury was created to redistribute funds during the Adjustment Budget process and future MTEFs to fund projects that will aim to achieve the outcomes of the Provincial Strategic Objectives and contribute to improving the effectiveness and efficiency of government services.

### **Strategic goals as per Strategic Plan**

#### **Programme 2: Sustainable Resource Management**

Revenue adequacy, optimisation and efficiency of revenue collection for departments and municipalities to achieve a level 3+ financial capability rating.

Monitor and evaluate cash flow and investment management so that it is sustainable and credible and will enhance service delivery and improve liquidity in departments and municipalities.

Responsive budgets for all provincial departments, municipalities and entities to achieve a level 3+ financial capability rating.

Credible budgets within departments, municipalities and entities to achieve a level 3+ financial capability rating.

Increase the level of infrastructure delivery to achieve a level 3+ financial capability rating (departments of Education, Health, Transport and Public Works and municipalities) and the sound management of PPP projects.

## **Strategic objectives as per Annual Performance Plan**

### **Sub-programme 2.1: Programme Support**

Number of performance plans achieved by the programme.

### **Sub-programme 2.2: Fiscal Policy**

Number of research reports on the Fiscal Transfer System.

Number of revenue and cash management reports.

### **Sub-programme 2.3: Budget Management**

#### ***Provincial Government Budgets***

Timeous Publication of the Overview of Provincial Revenue and Expenditure.

Timeous Publication of the Medium Term Budget Policy Statement.

#### ***Local Government Budgets***

Number of Municipal annual budget assessments.

Timeous Publication of the Municipal Economic Review and Outlook.

### **Sub-programme 2.4: Public Finance**

#### ***Provincial Government Finance***

Timeous tabling of the Estimates of Provincial Revenue and Expenditure.

Number of quarterly reports on the implementation of the provincial budget to Cabinet and Parliament.

#### ***Local Government Finance (Groups 1 and 2)***

Number of Municipal budgets assessment reports.

Number of quarterly reports on the implementation of the municipal budget to Cabinet and Parliament.

Number of reports on MFMA implementation.

#### ***Infrastructure***

Number of departments in which the WC IDMS is institutionalised.

#### ***Business Information and Data Management***

The development of an information management system standard operating procedure.

### **Sub-programme 2.5: Special Projects**

Number of strategic projects/programmes that receive financial support.

**Table 6.2 Summary of payments and estimates – Programme 2: Sustainable Resource Management**

Sub-programme R'000	Outcome			Main appro- priation  Adjusted appro- priation  Revised estimate			Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				2013/14	2012/13	2014/15	2015/16			
1. Programme Support	2 438	3 024	3 848	5 666	5 925	5 925	7 038	18.78	7 548	8 075
2. Fiscal Policy	5 240	3 663	6 693	7 771	12 282	12 282	19 312	57.24	20 010	20 731
Fiscal Policy	5 240	3 663	6 693	7 771	9 871	9 871	8 986	26.65	9 605	10 243
Western Cape Gambling and Racing Board					2 411	2 411	10 326		10 405	10 488
3. Budget Management	10 004	13 749	16 784	16 167	15 534	15 534	15 949	2.67	16 074	17 184
Provincial Government	6 381	8 606	10 845	9 135	7 885	7 885	8 529	8.17	8 645	9 230
Local Government Budgets	3 623	5 143	5 939	7 032	7 649	7 649	7 420	(2.99)	7 429	7 954
4. Public Finance	18 849	21 891	34 006	38 600	36 777	36 777	41 214	12.06	45 229	47 480
Provincial Government Finance	10 659	12 832	11 310	8 502	7 245	7 245	7 576	4.57	8 133	8 709
Local Government Finance: Group 1	4 317	4 154	8 408	9 132	9 405	9 405	10 458	11.20	10 867	10 096
Local Government Finance: Group 2	3 873	4 905	8 522	10 151	9 191	9 191	10 511	14.36	12 759	14 246
Infrastructure			5 766	6 070	5 730	5 730	5 549	(3.16)	5 907	6 324
Business Information and Data Management				4 745	5 206	5 206	7 120	36.77	7 563	8 105
5. Special Projects <sup>Note</sup>							252 598		321 014	479 270
Total payments and estimates	36 531	42 327	61 331	68 204	70 518	70 518	336 111	376.63	409 875	572 740

Note: A new sub-programme: Special Projects has been included to promote effective and efficient management, coordination and intergovernmental cooperation of special projects in the Province.

**Table 6.2.1 Summary of provincial payments and estimates by economic classification – Programme 2: Sustainable Resource Management**

Economic classification R'000	Outcome			Main appro- priation  Adjusted appro- priation  Revised estimate			Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	36 431	42 327	57 874	64 704	64 657	64 657	69 187	7.01	72 456	75 982
Compensation of employees	21 708	28 360	39 715	48 880	47 695	47 695	54 045	13.31	58 190	62 507
Goods and services	14 723	13 967	18 159	15 824	16 962	16 962	15 142	( 10.73)	14 266	13 475
Transfers and subsidies to	100		3 457	3 500	5 861	5 861	266 924	4 454.24	337 419	496 758
Provinces and municipalities			3 450	3 500	3 450	3 450	256 598	7 337.62	327 014	486 270
Departmental agencies and accounts					2 411	2 411	10 326	328.29	10 405	10 488
Non-profit institutions	100									
Households			7							
Total economic classification	36 531	42 327	61 331	68 204	70 518	70 518	336 111	376.63	409 875	572 740

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	100		3 457	3 500	5 861	5 861	266 924	4454.24	337 419	496 758
Provinces and municipalities			3 450	3 500	3 450	3 450	256 598	7337.62	327 014	486 270
Provinces							252 598		321 014	479 270
Provincial agencies and funds							252 598		321 014	479 270
Municipalities			3 450	3 500	3 450	3 450	4 000	15.94	6 000	7 000
Municipalities			3 450	3 500	3 450	3 450	4 000	15.94	6 000	7 000
Departmental agencies and accounts					2 411	2 411	10 326	328.29	10 405	10 488
Entities receiving transfers					2 411	2 411	10 326	328.29	10 405	10 488
Western Cape Gambling and Racing Board					2 411	2 411	10 326	328.29	10 405	10 488
Non-profit institutions	100									
Households			7							
Other transfers to households			7							

**Expenditure trends analysis**

The programme has increased from R36.531 million in 2009/10 to R70.518 million in 2012/13 (revised estimate), which equates to an average nominal growth of 24.51 per cent per annum. The growth relates to the increasing implementation requirements of the Municipal Financial Management Act (MFMA) and associated provisioning of resources to enhance fiscal prudence. The allocation over the MTEF period will further increase from R70.518 million in 2012/13 revised estimate to R336.111 million in 2013/14 as a result of the priority funding allocations that are ring fenced under the sub-programme: Special projects. The growth from 2012/13 (revised estimate) of R70.518 million to R572.740 million in 2015/16 reflects an annual average growth of 101.01 per cent over the three year period.

**Programme 3: Asset Management**

**Purpose:** To provide policy direction and to facilitate and enforce the effective and the efficient management of provincial financial systems, supply chain and moveable asset management within the provincial and municipal spheres.

**Analysis per sub-programme****Sub-programme 3.1: Programme Support**

to provide management and administrative support to the programme

**Sub-programme 3.2: Supply Chain Management****Supply Chain Management (Provincial Government)**

to ensure that provincial institutions comply with the supply chain and asset management regulatory regime

**Supply Chain Management (Local Government)**

to assist municipalities in complying with the supply chain and asset management regulatory regime



### **Sub-programme 3.4: Supporting and Interlinked Financial Systems**

provide for the implementation, management and oversight of provincially operated financial systems and transition to new or replacement systems

#### **Policy developments**

Policy developments that will receive further attention in 2013/14 are:

To improve financial conformance, a prescribed legislative regime for financial systems and SCM that informs financial management policy and procedure and a robust control environment will be developed and implemented.

Standard operating procedures and guidelines for financial systems and SCM that creates a culture of compliance, assistance and guidance will be developed and institutionalised.

An integrated financial management system or solution will be investigated that would assist in the efficient management of internal control, data integrity and reporting.

Adequate financial management structures in SCM and financial systems will be put in place to support the regulatory competencies required for the effective and efficient financial management performance.

Regulatory frameworks and transversal policies in respect of control activities to address Systems and SCM risks in departments will be developed.

Adequate Financial Systems and SCM training that supports capacity building and the development of robust skills and knowledge will be provided.

Improved supply chain moveable asset management in provincial departments, entities and municipalities by:

- Implementing mandatory budget, planning that informs procurement planning for both municipalities and provincial departments;
- Implementing best practice guidelines to address value for money and efficiency in procurement for both municipalities and provincial departments; and
- Ensuring data integrity and transparency on SCM systems.

Improved financial systems within provincial departments and selected entities by:

- Financial systems management will be improved by ensuring that system users are appropriately trained, skilled and capacitated in accordance with their system profiles, as well as ensuring compliance to user requirement statements;
- Maintaining effective user account management; and
- Promoting integrated financial management solutions that support data integrity, transparency and accountability, and that are compliant with statutory and user requirements.

#### **Changes: Policy, structure, service establishment, etc. Geographic distribution of services**

None.

## Strategic goals as per Strategic Plan

### Programme 3: Asset Management

Enhance departmental and municipal capacity and performance to achieve a level 3+ financial capability rating for SCM and moveable asset management.

Management, utilisation and implementation of financial systems to achieve a level 3+ financial capability rating within provincial departments and selected entities.

## Strategic objectives as per Annual Performance Plan

### Sub-programme 3.1: Programme Support

Number of performance plans achieved by the programme.

### Sub-programme 3.2: Supply Chain Management

#### Supply Chain Management: Provincial Government

Number of votes assisted to improve management of supply chain and moveable asset management.

#### Supply Chain Management: Local Government

Number of municipalities assisted to improve management of supply chain and moveable asset management.

### Sub-programme 3.4: Supporting and Interlinked Financial Systems

Number of votes assisted to effectively utilise the suite of financial systems.

**Table 6.3 Summary of payments and estimates – Programme 3: Asset Management**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Programme Support	1 233	998	1 054	2 191	2 248	2 248	3 560	58.36	3 786	4 060
2. Supply Chain Management	11 420	15 373	9 614	11 773	10 442	10 442	11 774	12.76	12 518	13 429
Supply Chain Management: Provincial Government	7 016	8 924	9 613	7 409	6 922	6 922	7 145	3.22	7 542	8 091
Supply Chain Management: Local Government		1	1	4 364	3 520	3 520	4 629	31.51	4 976	5 338
Immoveable Asset Management	4 404	6 448								
3. Liabilities Management	2 313	2 535								
4. Supporting and Interlinked Financial Systems	12 560	14 804	20 038	16 675	23 085	23 085	24 477	6.03	26 599	28 728
<b>Total payments and estimates</b>	<b>27 526</b>	<b>33 710</b>	<b>30 706</b>	<b>30 639</b>	<b>35 775</b>	<b>35 775</b>	<b>39 811</b>	<b>11.28</b>	<b>42 903</b>	<b>46 217</b>

**Table 6.3.1 Summary of provincial payments and estimates by economic classification – Programme 3: Asset Management**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	% Change from Revised estimate
				2013/14	2012/13	2014/15				2015/16
Current payments	27 526	33 710	30 706	30 639	35 771	35 771	39 811	11.29	42 903	46 217
Compensation of employees	21 136	25 201	19 815	24 623	22 851	22 851	27 533	20.49	29 708	31 922
Goods and services	6 390	8 509	10 891	6 016	12 920	12 920	12 278	( 4.97)	13 195	14 295
Transfers and subsidies to					4	4		( 100.00)		
Households					4	4		( 100.00)		
Total economic classification	27 526	33 710	30 706	30 639	35 775	35 775	39 811	11.28	42 903	46 217

**Details of transfers and subsidies**

None.

**Expenditure trends analysis**

The programme has increased by R8.249 million from R27.526 million in 2009/10 to R35.775 million (revised estimate) in 2012/13, with an average nominal growth of 9.13 per cent per annum. This is due to the steps that were taken to increase the oversight and guidance over supply chain management and financial systems management. Over the MTEF period the allocation will increase by an average nominal growth of 8.91 per cent per annum from R35.775 million in 2012/13 to R46.217 million in 2015/16. This is mainly due to further roll out and implementation of financial systems, as well as the strengthening of the supply chain management in municipalities.

**Programme 4: Financial Governance**

**Purpose:** Development of accounting and financial management control practices within provincial and local government that will contribute toward higher levels of governance.

**Analysis per sub-programme****Sub-programme 4.1: Programme Support**

to provide management and administrative support to the programme

**Sub-programme 4.2: Accounting Services****Local Government Accounting**

to improve the understanding and application of accounting standards and financial reporting within municipalities; the target for 2015 being full compliance with the minimum accounting standards framework and related financial laws and regulations

### **Provincial Government Financial Accounting and Compliance**

to improve the understanding of the provincial accounting reporting framework and financial reporting by departments and provincial entities and to gear departments to a state of readiness for accrual accounting as well as to drive the functioning of internal control units within departmental CFO offices

#### **Sub-programme 4.3: Corporate Governance**

to strengthen the internal control environment of municipalities through the implementation of risk management, internal audit and compliance with financial laws and regulations

### **Policy developments**

Policy developments that will receive further attention in 2013/14 are:

Standard operating procedures and guidelines in accounting and financial governance that create a culture of compliance, assistance and guidance will be developed and institutionalised.

Adequate financial management structures in financial accounting and governance will be put in place to support the regulatory competencies required for the effective and efficient financial management performance.

Regulatory frameworks and transversal policies in respect of control activities in accounting and financial governance to address risks in departments will be developed.

Adequate accounting and financial governance training that supports capacity building and the development of robust skills and knowledge will be provided.

Government accounting reforms in provincial departments, entities and municipalities to improve the quality and integrity of financial accounting by:

- Continuous assessments and support in the preparation and assessment of Interim and Annual Financial Statements.
- Roll-out and implement accounting policy frameworks (GRAP and Modified Cash Basis) by departments and municipalities.
- Providing credible information in the Annual Financial Statements for decision making by implementing accrual accounting in departments through appropriate disclosure information.
- Monitoring and reporting quarterly on the Corporate/Municipal Governance Review & Outlook GAPS of departments and municipalities respectively to drive the improvement of financial management capabilities.

### **Changes: Policy, structure, service establishment, etc. Geographic distribution of services**

Changes being made in 2012/13 involve the changes as a result of the approved reconfiguration 3 process i.e. the further bolstering of the Local Government Accounting unit to cater for MFMA responsibilities.

Further changes for the 2013/14 financial year entails the shifting of the Financial Management Improvement Programme (FMIP) function within Programme 4 from Corporate Governance to Provincial Government Financial Accounting and Compliance. The FMIP together with the Financial Governance Review and Outlook (FGRO) processes have been collapsed into the Corporate Governance Review and Outlook (CGRO), a strategy that is aligned to achieve PSO12.

## Strategic goals as per Strategic Plan

### Programme 4: Financial Governance

Ensure the development of accounting practices within provincial and local government that will promote effective and efficient capturing of REAL movements/accountability and contribute towards attaining level 3 and higher auditable organisations.

Enable departments and municipalities to achieve a level 3+ financial management capability over the next 5 years.

## Strategic objectives as per Annual Performance Plan

### Sub-programme 4.1: Programme Support

Number of performance plans achieved by the programme.

### Sub-programme 4.2: Accounting Services

#### Local Government Accounting

Number of municipalities assisted to comply with the GRAP standards.

#### Provincial Government Financial Accounting and Compliance

Number of votes assisted to comply with accounting standards.

Number of votes assisted to improve internal controls.

### Sub-programme 4.3: Corporate Governance

Number of municipalities assisted to improve corporate governance.

Number of departments assisted to improve corporate governance.

**Table 6.4 Summary of payments and estimates – Programme 4: Financial Governance**

Sub-programme R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
1. Programme Support	1 777	1 452	1 437	1 791	2 068	2 068	2 327	12.52	2 469	2 304
2. Accounting Services	7 292	7 844	9 775	11 046	10 637	10 637	13 941	31.06	14 933	16 147
Provincial Government Financial Accounting and Compliance	4 619	4 619	5 370	5 625	5 496	5 496	7 375	34.19	7 862	8 573
Local Government Accounting	2 673	3 225	4 405	5 421	5 141	5 141	6 566	27.72	7 071	7 574
3. Corporate Governance	4 664	7 516	8 232	9 363	9 734	9 734	8 539	(12.28)	9 157	9 823
4. Risk Management	2 721									
5. Provincial Internal Audit	18 501	1 437								
Sub-programme Support	4 570									
G&A Cluster	4 941									
Economic Cluster	5 630									
Social Cluster	3 360									
Total payments and estimates	34 955	18 249	19 444	22 200	22 439	22 439	24 807	10.55	26 559	28 274

**Table 6.4.1 Summary of provincial payments and estimates by economic classification – Programme 4: Financial Governance**

Economic classification R'000	Outcome			Main appro- priation      Adjusted appro- priation      Revised estimate			Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	34 002	18 249	19 444	22 200	22 434	22 434	24 807	10.58	26 559	28 274
Compensation of employees	29 538	16 222	17 087	19 517	19 288	19 288	22 127	14.72	23 836	25 608
Goods and services	4 464	2 027	2 357	2 683	3 146	3 146	2 680	( 14.81)	2 723	2 666
Transfers and subsidies to					5	5		( 100.00)		
Households					5	5		( 100.00)		
Payments for capital assets	953									
Software and other intangible assets	953									
Total economic classification	34 955	18 249	19 444	22 200	22 439	22 439	24 807	10.55	26 559	28 274

**Details of transfers and subsidies**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)					5	5		(100.00)		
Households					5	5		(100.00)		( 100 )
Social benefits					5	5		(100.00)		( 100 )

**Expenditure trends analysis**

The decrease of R12.516 million from R34.955 million in 2009/10 to R22.439 million in 2012/13 (revised estimate) is mainly due to the shared Internal Audit functions that were shifted to the Department of the Premier during the 2010/11 financial year. This is an annual average decrease of 13.74 per cent over the three year period. Over the period 2012/13 (revised estimate) to 2015/16, the total nominal growth for the programme is 8.01 per cent per annum, which is a result of posts that were created during the reconfiguration process.

## 7. Other programme information

### Personnel numbers and costs

**Table 7.1 Personnel numbers and costs**

Programme R'000	As at 31 March 2010	As at 31 March 2011	As at 31 March 2012	As at 31 March 2013	As at 31 March 2014	As at 31 March 2015	As at 31 March 2016
1. Administration	71	55	49	70	63	63	63
2. Sustainable Resource Management	61	95	87	112	121	121	121
3. Asset Management	67	54	52	60	66	66	66
4. Financial Governance	101	44	41	49	50	50	50
<b>Total personnel numbers</b>	<b>300</b>	<b>248</b>	<b>229</b>	<b>291</b>	<b>300</b>	<b>300</b>	<b>300</b>
Total personnel cost (R'000)	93 902	89 297	94 973	110 212	128 023	137 834	148 074
Unit cost (R'000)	313	360	415	379	427	459	494

**Table 7.2 Departmental personnel number and cost**

Description	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
<b>Total for department</b>										
Personnel numbers (head count)	300	248	229	324	291	291	300	3.09	300	300
Personnel cost (R'000)	93 902	89 297	94 973	113 109	110 212	110 212	128 023	16.16	137 834	148 074
<i>of which</i>										
<b>Human resources component</b>										
Personnel numbers (head count)	24									
Personnel cost (R'000)	6 289	2 896								
Head count as % of total for department	8.00									
Personnel cost as % of total for department	6.70	3.24								
<b>Finance component</b>										
Personnel numbers (head count)	32	39	42	34	32	32	33	3.13	33	33
Personnel cost (R'000)	7 168	8 009	9 476	9 147	8 466	8 466	9 966	17.72	10 670	11 456
Head count as % of total for department	10.67	15.73	18.34	10.49	11.00	11.00	11.00		11.00	11.00
Personnel cost as % of total for department	7.63	8.97	9.98	8.09	7.68	7.68	7.78		7.74	7.74
<b>Full time workers</b>										
Personnel numbers (head count)	293	245	226	324	286	286	300	4.90	300	300
Personnel cost (R'000)	91 797	88 747	94 382	113 109	109 111	109 111	128 023	17.33	137 834	148 074
Head count as % of total for department	97.67	98.79	98.69	100.00	98.28	98.28	100.00		100.00	100.00
Personnel cost as % of total for department	97.76	99.38	99.38	100.00	99.00	99.00	100.00		100.00	100.00
<b>Part-time workers</b>										
Personnel numbers (head count)										
Personnel cost (R'000)										
Head count as % of total for department										
Personnel cost as % of total for department										
<b>Contract workers</b>										
Personnel numbers (head count)	7	3	3		5	5		(100.00)		
Personnel cost (R'000)	2 105	550	591		1 101	1 101		(100.00)		
Head count as % of total for department	2.33	1.21	1.31		1.72	1.72				
Personnel cost as % of total for department	2.24	0.62	0.62		1.00	1.00				



## Training

**Table 7.3 Payments on training**

Programme R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	% Change from Revised estimate
				2013/14	2012/13	2014/15				2015/16
1. Administration	3 574	652	1 063	1 042	1 042	1 042	841	(19.29)	888	936
<i>of which</i>										
Payments on tuition	2 020	197	306	375	375	375	600	60.00	629	658
Other	1 554	455	757	667	667	667	241	(63.87)	259	278
2. Sustainable Resource Management		532	1 115	1 187	1 187	1 187	536	(54.84)	577	620
Payments on tuition		306	471	498	498	498		(100.00)		
Other		226	644	689	689	689	536	(22.21)	577	620
3. Asset Management		237	420	444	444	444	275	(38.06)	297	319
<i>of which</i>										
Payments on tuition		237	420	444	444	444	275	(38.06)	297	319
4. Asset Management	674	612	673	717	717	717	221	(69.18)	238	256
<i>of which</i>										
Payments on tuition	195	535	416	440	440	440	221	(49.77)	238	256
Other	479	77	257	277	277	277		(100.00)		
<b>Total payments on training</b>	<b>4 248</b>	<b>2 033</b>	<b>3 271</b>	<b>3 390</b>	<b>3 390</b>	<b>3 390</b>	<b>1 873</b>	<b>(44.75)</b>	<b>2 000</b>	<b>2 131</b>

**Table 7.4 Information on training**

Description	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	2009/10	2010/11	2011/12	2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16
Number of staff	300	248	229	324	290	291	300	3.09	300	300
Number of personnel trained	115	112	200	200	200	200	200		200	200
<i>of which</i>										
Male	51	58	100	100	100	100	100		100	100
Female	64	54	100	100	100	100	100		100	100
Number of training opportunities	277	189	266	266	266	266	266		266	266
<i>of which</i>										
Tertiary	71	26	69	69	69	69	69		69	69
Workshops	25	30	45	45	45	45	45		45	45
Seminars	3	15	22	22	22	22	22		22	22
Other	178	118	130	130	130	130	130		130	130
Number of bursaries offered	16	26	26	26	26	26	26		26	26
Number of interns appointed	15	8	18	18	18	18	18		18	18
Number of learnerships appointed	17									
Number of days spent on training	11	120	120	120	120	120	120		120	120

## Reconciliation of structural changes

None.

## Annexure A to Vote 3

Table A.1 Specification of receipts

Receipts R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
<b>Tax receipts</b> (Casino and LGM taxes)	308 373	322 644	350 603	297 000	299 411	303 177	<b>307 326</b>	1.37	307 405	307 488
Casino and LGM taxes	284 528	296 313	321 750	277 000	279 411	279 411	<b>287 326</b>	2.83	287 405	287 488
Horseracing taxes	23 845	26 331	28 853	20 000	20 000	23 766	<b>20 000</b>	(15.85)	20 000	20 000
<b>Sales of goods and services other than capital assets</b>	1 444	1 907	2 163	1 214	1 214	1 936	<b>1 214</b>	(37.29)	1 214	1 214
Sales of goods and services produced by department (excluding capital assets)	1 444	1 907	2 163	1 213	1 213	1 936	<b>1 213</b>	(37.35)	1 213	1 213
Administrative fees	1 425	1 888	2 163	1 201	1 201	1 936	<b>1 201</b>	(37.96)	1 201	1 201
Agricultural activities		1 888								
Licences or permits	1 405									
Other	20		2 163	1 201	1 201	1 936	<b>1 201</b>	(37.96)	1 201	1 201
Other sales	19	19		12	12		<b>12</b>		12	12
<i>of which</i>										
Commission on insurance	19	19								
Other				12	12		<b>12</b>		12	12
Sales of scrap, waste, arms and other used current goods (excluding capital assets)				1	1		<b>1</b>		1	1
<b>Transfers received from</b>				1	1	2 411	<b>1</b>	(99.96)	1	1
Households and non-profit institutions				1	1	2 411	<b>1</b>	(99.96)	1	1
<b>Fines, penalties and forfeits</b>	1 147	459	313			478		(100.00)		
<b>Interest, dividends and rent on land</b>	53 980	53 986				2		(100.00)		
Interest	53 980	53 986				2		(100.00)		
<b>Financial transactions in assets and liabilities</b>	2 047	2 615	4 107	47	47	2 846	<b>47</b>	(98.35)	47	47
Recovery of previous year's expenditure	1 846									
Staff debt	5									
Unallocated credits	186									
Cash surpluses	10									
Other		2 615	4 107	47	47	2 846	<b>47</b>	(98.35)	47	47
<b>Total departmental receipts</b>	366 991	381 611	357 186	298 262	300 673	310 850	<b>308 588</b>	(0.73)	308 667	308 750

## Annexure A to Vote 3

Table A.2 Summary of payments and estimates by economic classification

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
<b>Current payments</b>	134 643	123 563	135 303	148 669	155 932	155 932	173 674	11.38	183 865	194 711
Compensation of employees	93 902	89 297	94 973	113 109	110 212	110 212	128 023	16.16	137 834	148 074
Salaries and wages	81 954	77 761	82 885	99 336	96 837	96 837	112 640	16.32	121 267	130 251
Social contributions	11 948	11 536	12 088	13 773	13 375	13 375	15 383	15.01	16 567	17 823
Goods and services	40 741	34 246	40 301	35 560	45 720	45 720	45 651	(0.15)	46 031	46 637
of which										
Administrative fees	90	63	90	90	92	92	95	3.26	100	104
Advertising	953	463	2 162	30	195	195	470	141.03	378	395
Assets <R5 000	419	394	367	550	383	383	430	12.27	451	472
Audit cost: External	10 066	9 722	8 171	5 275	3 775	3 775	4 195	11.13	4 401	4 603
Bursaries (employees)	484	231	338	600	600	600	600		629	658
Catering: Departmental activities	369	376	322	420	573	573	501	(12.57)	525	549
Communication	1 831	1 059	861	1 155	943	943	1 516	60.76	1 590	1 647
Computer services	2 454	2 574	4 290	565	3 812	3 812	1 638	(57.03)	1 718	1 797
Cons/prof: Business and advisory services	12 079	8 986	12 583	13 884	18 914	18 914	20 584	8.83	20 906	20 544
Cons/prof: Legal costs		224	5		27	27		(100.00)		
Contractors	438	543	455	525	670	670	803	19.85	808	814
Agency and support/outsourced services	119	46	52		70	70	120	71.43	126	132
Entertainment	135	91	107	236	226	226	255	12.83	261	262
Inventory: Food and food supplies	83	71	89	123	104	104	108	3.85	103	104
Inventory: Learner and teacher support material	16	64								
Inventory: Material and supplies		1								
Inventory: Other consumables	77	17	43	46	59	59	48	(18.64)	50	52
Inventory: Stationery and printing	3 021	4 296	2 412	3 448	2 873	2 873	3 265	13.64	3 096	3 059
Lease payments	291	220		900	300	300	320	6.67	336	216
Property payments	1 572	22	259	300	480	480	1 297	170.21	1 393	1 460
Transport provided: Departmental activity	2	6	44		3	3		(100.00)		
Travel and subsistence	4 151	2 813	4 344	4 389	5 975	5 975	5 341	(10.61)	5 597	5 856
Training and development	1 368	852	661	1 136	1 006	1 006	1 273	26.54	1 371	1 473
Operating expenditure	304	466	1 910	1 298	3 970	3 970	2 210	(44.33)	1 581	1 802
Venues and facilities	419	646	736	590	670	670	582	(13.13)	611	638
Interest and rent on land		20	29							
Interest		20	29							
<b>Transfers and subsidies to</b>	419	736	4 640	4 100	6 699	6 699	267 769	3897.15	338 305	497 682
Provinces and municipalities			3 450	3 500	3 450	3 450	256 598	7337.62	327 014	486 270
Provinces							252 598		321 014	479 270
Provincial agencies and funds							252 598		321 014	479 270
Municipalities			3 450	3 500	3 450	3 450	4 000	15.94	6 000	7 000
Municipalities			3 450	3 500	3 450	3 450	4 000	15.94	6 000	7 000
Departmental agencies and accounts			83		2 411	2 411	10 326	328.29	10 405	10 488
Entities receiving transfers			83		2 411	2 411	10 326	328.29	10 405	10 488
Western Cape Gambling and Racing Board			83		2 411	2 411	10 326	328.29	10 405	10 488
Non-profit institutions	100	102	29							
Households	319	634	1 078	600	838	838	845	0.84	886	924
Social benefits					33	33		(100.00)		
Other transfers to households	319	634	1 078	600	805	805	845	4.97	886	924
<b>Payments for capital assets</b>	3 106	3 089	2 633	1 517	2 317	2 317	4 762	105.52	5 564	5 820
Machinery and equipment	2 153	3 054	2 633	1 517	2 317	2 317	4 762	105.52	5 564	5 820
Transport equipment	13	619					1 135		1 191	1 245
Other machinery and equipment	2 140	2 435	2 633	1 517	2 317	2 317	3 627	56.54	4 373	4 575
Heritage assets		35								
Software and other intangible assets	953									
<b>Payments for financial assets</b>	203	112	43		14	14		(100.00)		
<b>Total economic classification</b>	138 371	127 500	142 619	154 286	164 962	164 962	446 205	170.49	527 734	698 213

Note: The Economic classifications as taken up in this Budget are in accordance with Version 3 of the Standard Chart of Accounts (SCOA). Version 4, at the time of preparation of this Budget, was still under development. However, it was agreed with National Treasury that for 2013/14, budgets will be captured on SCOA Version 4, except for inventory which will be captured on SCOA Version 3. SCOA Version 4 will be fully implemented from 2014/15.

## Annexure A to Vote 3

Table A.2.1 Payments and estimates by economic classification – Programme 1: Administration

Economic classification R'000	Outcome			Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	36 684	29 277	27 279	31 126	33 070	33 070	39 869	20.56	41 947	44 238
Compensation of employees	21 520	19 514	18 356	20 089	20 378	20 378	24 318	19.33	26 100	28 037
Salaries and wages	18 900	17 021	16 036	17 681	18 041	18 041	21 479	19.06	23 037	24 742
Social contributions	2 620	2 493	2 320	2 408	2 337	2 337	2 839	21.48	3 063	3 295
Goods and services	15 164	9 743	8 894	11 037	12 692	12 692	15 551	22.53	15 847	16 201
of which										
Administrative fees	90	55	80	90	92	92	95	3.26	100	104
Advertising	869	322	233	30	127	127	400	214.96	305	319
Assets <R5 000	419	394	367	550	383	383	430	12.27	451	472
Audit cost: External	2 089	2 700	2 169	2 500	2 500	2 500	3 445	37.80	3 614	3 780
Bursaries (employees)	494	80	84	600	600	600	600		629	658
Catering: Departmental activities	106	139	59	55	180	180	189	5.00	198	207
Communication	1 768	1 017	800	1 048	836	836	1 272	52.15	1 359	1 416
Computer services	762	703	668	565	760	760	1 383	81.97	1 451	1 517
Cons/prof: Business and advisory services	1 827	1 226	1 046	1 240	1 764	1 764	1 439	(18.42)	1 510	1 533
Cons/prof: Legal costs		28			27	27		(100.00)		
Contractors	320	438	328	270	412	412	418	1.46	423	428
Agency and support/outsourced services	99	46	38		2	2		(100.00)		
Entertainment	83	37	27	77	67	67	81	20.90	85	86
Inventory: Food and food supplies	22	18	22	63	44	44	30	(31.82)	30	30
Inventory: Learner and teacher support material	16	64								
Inventory: Material and supplies		1								
Inventory: Other consumables	58	14	44	46	59	59	33	(44.07)	35	36
Inventory: Stationery and printing	1 428	789	957	758	817	817	1 274	55.94	1 005	874
Lease payments	291	220		900	300	300	320	6.67	336	216
Rental and hiring						480		(100.00)		
Property payments	1 572	22	259	300	480		1 297		1 393	1 460
Transport provided: Departmental activity	2	4	44							
Travel and subsistence	1 603	939	1 159	1 346	2 158	2 158	1 934	(10.38)	2 029	2 123
Training and development	931	268	54	242	112	112	241	115.18	259	278
Operating expenditure	204	188	383	357	911	911	595	(34.69)	556	582
Venues and facilities	111	31	73		61	61	75	22.95	79	82
Interest and rent on land		20	29							
Interest		20	29							
Transfers and subsidies to	319	736	1 183	600	829	829	845	1.93	886	924
Departmental agencies and accounts			83							
Entities receiving transfers			83							
Western Cape Gambling and Racing Board			83							
Non-profit institutions		102	29							
Households	319	634	1 071	600	829	829	845	1.93	886	924
Social benefits					28	28		(100.00)		
Other transfers to households	319	634	1 071	600	801	801	845	5.49	886	924
Payments for capital assets	2 153	3 089	2 633	1 517	2 317	2 317	4 762	105.52	5 564	5 820
Machinery and equipment	2 153	3 054	2 633	1 517	2 317	2 317	4 762	105.52	5 564	5 820
Transport equipment	13	619					1 135		1 191	1 245
Other machinery and equipment	2 140	2 435	2 633	1 517	2 317	2 317	3 627	56.54	4 373	4 575
Heritage assets		35								
Payments for financial assets	203	112	43		14	14		(100.00)		
Total economic classification	39 359	33 214	31 138	33 243	36 230	36 230	45 476	25.52	48 397	50 982

## Annexure A to Vote 3

Table A.2.2 Payments and estimates by economic classification – Programme 2: Sustainable Resource Management

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	36 431	42 327	57 874	64 704	64 657	64 657	69 187	7.01	72 456	75 982
Compensation of employees	21 708	28 360	39 715	48 880	47 695	47 695	54 045	13.31	58 190	62 507
Salaries and wages	19 063	24 999	34 901	43 175	42 073	42 073	47 677	13.32	51 319	55 115
Social contributions	2 645	3 361	4 814	5 705	5 622	5 622	6 368	13.27	6 871	7 392
Goods and services	14 723	13 967	18 159	15 824	16 962	16 962	15 142	(10.73)	14 266	13 475
of which										
Advertising	84	141	1 557		68	68	70	2.94	73	76
Audit cost: External	7 204	6 433	5 290	2 375	875	875	450	(48.57)	472	494
Bursaries (employees)		14	124							
Catering: Departmental activities	98	140	132	158	211	211	187	(11.37)	196	205
Communication	16	10	36	60	60	60	145	141.67	145	145
Computer services	48	6			136	136	255	87.50	267	280
Cons/prof: Business and advisory services	4 980	2 863	6 432	8 420	10 005	10 005	8 645	(13.59)	7 871	6 792
Contractors	45	44	76	128	128	128	194	51.56	194	194
Agency and support/ outsourced services					68	68	120	76.47	126	132
Entertainment	21	32	51	105	105	105	114	8.57	116	116
Inventory: Food and food supplies	17	28	38	30	30	30	39	30.00	39	39
Inventory: Other consumables	8	2	( 1 )				15		15	16
Inventory: Stationery and printing	874	2 980	1 159	2 038	1 454	1 454	1 513	4.06	1 589	1 661
Transport provided: Departmental					3	3		(100.00)		
Travel and subsistence	1 172	747	1 988	1 713	2 160	2 160	1 913	(11.44)	2 001	2 094
Training and development		219	215	417	317	317	536	69.09	577	620
Operating expenditure		202	892	300	1 262	1 262	854	(32.33)	488	510
Venues and facilities	156	106	170	80	80	80	92	15.00	97	101
Transfers and subsidies to	100		3 457	3 500	5 861	5 861	266 924	4454.24	337 419	496 758
Provinces and municipalities			3 450	3 500	3 450	3 450	256 598	7337.62	327 014	486 270
Provinces							252 598		321 014	479 270
Provincial agencies and funds							252 598		321 014	479 270
Municipalities			3 450	3 500	3 450	3 450	4 000	15.94	6 000	7 000
Municipalities			3 450	3 500	3 450	3 450	4 000	15.94	6 000	7 000
Departmental agencies and accounts					2 411	2 411	10 326	328.29	10 405	10 488
Entities receiving transfers					2 411	2 411	10 326	328.29	10 405	10 488
Western Cape Gambling and Racing Board					2 411	2 411	10 326	328.29	10 405	10 488
Non-profit institutions	100									
Households			7							
Other transfers to households			7							
Total economic classification	36 531	42 327	61 331	68 204	70 518	70 518	336 111	376.63	409 875	572 740

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Table A.2.3 Payments and estimates by economic classification – Programme 3: Asset Management

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	27 526	33 710	30 706	30 639	35 771	35 771	39 811	11.29	42 903	46 217
Compensation of employees	21 136	25 201	19 815	24 623	22 851	22 851	27 533	20.49	29 708	31 922
Salaries and wages	18 119	21 587	17 015	21 358	19 794	19 794	24 006	21.28	25 932	27 859
Social contributions	3 017	3 614	2 800	3 265	3 057	3 057	3 527	15.37	3 776	4 063
Goods and services	6 390	8 509	10 891	6 016	12 920	12 920	12 278	(4.97)	13 195	14 295
of which										
Advertising			372							
Audit cost: External	277	312								
Bursaries (employees)	( 7 )	53	47							
Catering: Departmental activities	53	49	40	120	100	100	65	(35.00)	68	71
Communication	18	12	7	25	25	25	62	148.00	49	49
Computer services	1 196	1 433	3 600		2 798	2 798		(100.00)		
Cons/prof: Business and advisory services	3 735	4 842	4 999	3 814	6 981	6 981	10 000	43.25	11 000	12 000
Cons/prof: Legal costs		196	5							
Contractors	46	44	29	76	79	79	115	45.57	115	115
Agency and support/outsourced services	20		14							
Entertainment	13	13	5	27	27	27	30	11.11	30	30
Inventory: Food and food supplies	17	18	21	19	19	19	26	36.84	21	22
Inventory: Other consumables	6	1								
Inventory: Stationery and printing	238	234	187	258	248	248	239	(3.63)	251	262
Transport provided: Departmental activity		2								
Travel and subsistence	714	680	613	643	826	826	808	(2.18)	848	887
Training and development		176	174	283	183	183	275	50.27	297	319
Operating expenditure			319	321	1 204	1 204	348	(71.10)	191	200
Venues and facilities	64	444	459	430	430	430	310	(27.91)	325	340
Transfers and subsidies to					4	4		(100.00)		
Households					4	4		(100.00)		
Other transfers to households					4	4		(100.00)		
Total economic classification	27 526	33 710	30 706	30 639	35 775	35 775	39 811	11.28	42 903	46 217

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Table A.2.4 Payments and estimates by economic classification – Programme 4: Financial Governance

Economic classification R'000	Outcome			Main appro- priation	Adjusted appro- priation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	34 002	18 249	19 444	22 200	22 434	22 434	24 807	10.58	26 559	28 274
Compensation of employees	29 538	16 222	17 087	19 517	19 288	19 288	22 127	14.72	23 836	25 608
Salaries and wages	25 872	14 154	14 933	17 122	16 929	16 929	19 478	15.06	20 979	22 535
Social contributions	3 666	2 068	2 154	2 395	2 359	2 359	2 649	12.29	2 857	3 073
Goods and services	4 464	2 027	2 357	2 683	3 146	3 146	2 680	(14.81)	2 723	2 666
of which										
Administrative fees		8	10							
Audit cost: External	496	277	712	400	400	400	300	(25.00)	315	329
Bursaries (employees)	( 3 )	84	83							
Catering: Departmental activities	112	48	91	87	82	82	60	(26.83)	63	66
Communication	29	20	18	22	22	22	37	68.18	37	37
Computer services	448	432	22		118	118		(100.00)		
Cons/prof: Business and advisory services	1 537	55	106	410	164	164	500	204.88	525	219
Contractors	27	17	22	51	51	51	76	49.02	76	77
Entertainment	18	9	24	27	27	27	30	11.11	30	30
Inventory: Food and food supplies	27	7	8	11	11	11	13	18.18	13	13
Inventory: Other consumables	5									
Inventory: Stationery and printing	481	293	109	394	354	354	239	(32.49)	251	262
Travel and subsistence	662	447	584	687	831	831	686	(17.45)	719	752
Training and development	437	189	218	194	394	394	221	(43.91)	238	256
Operating expenditure	100	76	316	320	593	593	413	(30.35)	346	510
Venues and facilities	88	65	34	80	99	99	105	6.06	110	115
Transfers and subsidies to					5	5		(100.00)		
Households					5	5		(100.00)		
Social benefits					5	5		(100.00)		
Payments for capital assets	953									
Software and other intangible assets	953									
Total economic classification	34 955	18 249	19 444	22 200	22 439	22 439	24 807	10.55	26 559	28 274

## Annexure A to Vote 3

Table A.3 Details on public entities – Name of Public Entity: Western Cape Gambling and Racing Board

R'000	Outcome			Estimated outcome 2012/13	Medium-term estimate		
	Audited	Audited	Audited		2013/14	2014/15	2015/16
	2009/10	2010/11	2011/12		2013/14	2014/15	2015/16
<b>Revenue</b>							
<b>Non-tax revenue</b>	31 800	33 945	34 871	30 583	30 235	30 576	30 948
Sale of goods and services other than capital assets	30 688	32 319	33 590	29 503	29 155	29 476	29 848
<i>Of which:</i>							
Admin fees	30 688	32 319	33 590	29 503	29 155	29 476	29 848
Other non-tax revenue	1 112	1 626	1 281	1 080	1 080	1 100	1 100
<b>Transfers received</b>				2 411	10 326	10 405	10 488
<b>Total revenue</b>	31 800	33 945	34 871	32 994	40 561	40 981	41 436
<b>Expenses</b>							
<b>Current expense</b>	26 693	27 902	28 937	42 433	41 578	40 816	41 256
Compensation of employees	17 949	19 589	21 456	25 747	27 533	29 157	30 123
Goods and services	7 605	7 350	7 773	16 000	13 359	10 972	10 447
Depreciation	1 139	963	( 292)	686	686	686	686
<b>Transfers and subsidies</b>	443	444	489	589	526	574	591
<b>Total expenses</b>	27 136	28 346	29 426	43 022	42 104	41 390	41 847
<b>Surplus/(Deficit)</b> <sup>Note</sup>	4 664	5 599	5 445	( 10 028)	( 1 543)	( 409)	( 411)
<b>Cash flow summary</b>							
Adjust surplus/(deficit) for accrual transactions	112	( 142)	( 1 437)	( 662)	1 766	( 662)	( 662)
Adjustments for:							
Depreciation	1 216	962	( 292)	686	686	686	686
Interest	( 1 099)	( 1 099)	( 1 116)	( 1 348)	1 080	( 1 348)	( 1 348)
Net (profit)/loss on disposal of fixed assets	( 5)	( 5)	( 29)				
<b>Operating surplus/ (deficit) before changes in working capital</b>	4 776	5 457	4 008	( 10 690)	223	( 1 071)	( 1 073)
Changes in working capital							
(Decrease)/increase in accounts payable	1 360	1 360	( 1 004)	( 930)	( 930)	( 930)	( 930)
Decrease/(increase) in accounts receivable	( 210)	( 210)	57	465	465	465	465
<b>Cash flow from operating activities</b>	5 926	6 607	3 061	( 11 155)	( 242)	( 1 536)	( 1 538)
<b>Cash flow from investing activities</b>	607	607	405	634	( 1 263)	800	860
Acquisition of Assets	( 518)	( 518)	( 750)	( 714)	( 2 343)	( 280)	( 220)
Other flows from Investing Activities	1 125	1 125	1 155	1 348	1 080	1 080	1 080
<b>Cash flow from financing activities</b>	875	875	( 1 945)	1 932	1 932	1 932	1 932
<b>Net increase/decrease) in cash and cash equivalents</b>	7 408	8 089	1 521	( 8 589)	427	1 196	1 254
<b>Balance Sheet Data</b>							
<b>Carrying Value of Assets</b>	1 231	1 485	2 517	1 710	1 660	1 660	1 660
<b>Cash and Cash Equivalents</b>	23 624	23 624	26 959	10 003	10 004	10 003	10 003
<b>Receivables and Prepayments</b>	1 160	1 160	1 051	830	830	830	830
<b>Inventory</b>	37	37	31				
<b>Total Assets</b>	26 052	26 306	30 558	12 543	12 494	12 493	12 493
<b>Capital &amp; Reserves</b>	9 410	9 410	12 698	( 9 380)	( 10 656)	( 12 024)	( 12 024)
<b>Trade and Other Payables</b>	6 504	6 758	5 756	14 923	16 150	17 517	17 517
<b>Managed Funds</b>	10 138	10 138	12 104	7 000	7 000	7 000	7 000
<b>Total Equity and Liabilities</b>	26 052	26 306	30 558	12 543	12 494	12 493	12 493

Note: The 2013/14, 2014/15 and 2015/16 years have deficits which result from the non-cash items set off against income. The deficits in 2012/13 and 2013/14 have been funded by the retention of previous year surpluses.



## Annexure A to Vote 3

Table A.4 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
<b>Total departmental transfers/grants</b>										
<b>Category B</b>			3 300		3 450	3 450		(100.00)		
Beaufort West			300		150	150		(100.00)		
Bergvriër					200	200		(100.00)		
Bitou			200		200	200		(100.00)		
Cape Agulhas			200							
Cederberg					400	400		(100.00)		
George			200		200	200		(100.00)		
Kannaland			100		300	300		(100.00)		
Knysna					350	350		(100.00)		
Laingsburg			300		150	150		(100.00)		
Matzikama			300		200	200		(100.00)		
Mossel Bay			200		150	150		(100.00)		
Oudtshoorn			100		250	250		(100.00)		
Prince Albert			200		150	150		(100.00)		
Saldanha Bay			200							
Stellenbosch					300	300		(100.00)		
Swartland			300		450	450		(100.00)		
Theewaterskloof			400							
Witzenberg			300							
<b>Category C</b>			150							
Overberg			150							
<b>Other (unallocated) <sup>Note</sup></b>				3 500			4 000		6 000	7 000
<b>Total transfers to local government</b>			3 450	3 500	3 450	3 450	4 000	15.94	6 000	7 000

Note: Support initiatives to municipalities to improve financial governance and management introduced during 2011/12 will continue over the MTEF, especially to the most vulnerable municipalities. Over the MTEF, R4 million in 2013/14, R6 million in 2014/15 and R7 million in 2015/16 have been reserved for this purpose, and although reflected as unallocated at this stage, the allocations in the respective annual Adjusted Estimates will be based on the outcomes and recommendations of both the MGRO and LG MTEC 3 processes.

## Annexure A to Vote 3

Table A.4.1 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Financial Management Support Grant			3 450	3 500	3 450	3 450	4 000	15.94	6 000	7 000
Category B			3 300		3 450	3 450		(100.00)		
Beaufort West			300		150	150		(100.00)		
Bergrivier					200	200		(100.00)		
Bitou			200		200	200		(100.00)		
Cape Agulhas			200							
Cederberg					400	400		(100.00)		
George			200		200	200		(100.00)		
Kannaland			100		300	300		(100.00)		
Knysna					350	350		(100.00)		
Laingsburg			300		150	150		(100.00)		
Matzikama			300		200	200		(100.00)		
Mossel Bay			200		150	150		(100.00)		
Oudtshoorn			100		250	250		(100.00)		
Prince Albert			200		150	150		(100.00)		
Saldanha Bay			200							
Stellenbosch					300	300		(100.00)		
Swartland			300		450	450		(100.00)		
Theewaterskloof			400							
Witzenberg			300							
Category C			150							
Overberg			150							
Other (unallocated)				3 500			4 000		6 000	7 000

Note: Support initiatives to municipalities to improve financial governance and management introduced during 2011/12 will continue over the MTEF, especially to the most vulnerable municipalities. Over the MTEF, R4 million in 2013/14, R6 million in 2014/15 and R7 million in 2015/16 have been reserved for this purpose, and although reflected as unallocated at this stage, the allocations in the respective annual Adjusted Estimates will be based on the outcomes and recommendations of both the MGRO and LG MTEC 3 processes.

Table A.5 Provincial payments and estimates by district and local municipality

Municipalities R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Cape Town Metro	138 371	127 500	142 619	154 286	164 962	164 962	446 205	170.49	527 734	698 213
Total provincial expenditure by district and local municipality	138 371	127 500	142 619	154 286	164 962	164 962	446 205	170.49	527 734	698 213

# Vote 4

## Department of Community Safety

	2013/14 To be appropriated	2014/15	2015/16
<b>MTEF allocations</b>	<b>R 388 589 000</b>	<b>R 411 984 000</b>	<b>R 434 031 000</b>
Responsible MEC	Provincial Minister of Community Safety		
Administering Department	Department of Community Safety		
Accounting Officer	Head of Department, Community Safety		

### 1. Overview

#### Vision

A safer open opportunity society for all... free of the fear of crime.

#### Mission

The Department of Community Safety aims to increase safety for all the people in the Province by:

- Improving safety through effective oversight of policing;

- Making safety everyone's responsibility;

- Promoting road safety; and

- Optimising safety and security risk management.

#### Core Functions and responsibilities

To provide strategic management and administrative support services to the line functions of the Department. Also supports the Ministry and the Office of the Head of Department.

To implement the constitutional and legislative mandate of civilian oversight over law enforcement agencies and to implement both National and provincial policies on safety and security.

To facilitate safety interventions which are responsive to identified community safety needs.

To promote road safety in the Province by providing traffic law enforcement services, facilitating road safety education, communication, awareness and providing training and development opportunities to all traffic policing officials and other law enforcement officials.

To consolidate the management of systems and processes impacting on the security risk profile of the Western Cape Government.

## Main services

To develop systems aimed at the gathering of safety information and establishing the ability to analyse such information. To enable the Department to accurately determine the policing needs and priorities based on such safety information and research conducted.

To use the oversight mandate of the Province to improve policing in the Province resulting in increased safety. To improve professional policing by conducting regular oversight visits and audits of police aimed at monitoring police conduct, evaluating police efficiency, effectiveness and dealing with complaints from the community regarding service delivery by the police.

To develop safety plans and strategies that will make safety everybody's responsibility based on the whole of society approach.

To promote good community police relations, enhance police accountability and facilitate the exercise of effective and efficient monitoring of policing functions in 149 communities.

The implementation of multi stakeholder safety interventions with communities, municipalities and social cluster departments.

To maintain law and order for all modes of transport by providing consolidated and integrated traffic policing operations.

Conducting road safety education and awareness interventions and participating in institutionalised structures and processes over the budget period so as to contribute to reducing road fatalities.

Provide training and development to traffic law enforcement officers, examiners for driving licenses and examiners of vehicles to ensure uniform norms and standards.

To reduce opportunities for crime and inappropriate behaviour which compromises a safe working environment and the ability to optimally access and deploy provincial resources such as services, staff, assets and information.

To contribute towards the management and mitigation of risks at all levels within provincial institutions which relates to personnel, information, document and communication security.

## Demands for and expected changes in services

The demand for services is influenced by the mandate of the Department to report on the **state of policing in the Province** based on information gathered through regular oversight visits to all police stations, research in the field of policing, dealing with service delivery complaints against SAPS and regular interaction with all role-players in the field, such as Community Police Forums (CPFs), Community Safety Forums (CSFs), etc.

Focus areas within the Department include the development of a **database of all community organisations** actively involved in the fields of policing and safety within each of the 149 police precincts.

The development of Information Technology systems to support the **Expanded Partnership Programme (EPP)** with CPFs and the Integrated Safety Information System will be coordinated by the Sub-programme in close partnership with the Centre for e-Innovation.

The Department will provide **reports** which enables the Provincial Executive to accurately determine the PNPs as contemplated in section 206(1) of the Constitution, allowing for the deployment of limited safety, including but not limited to SAPS resources, to the areas most in need.

The provincial mandate to conduct oversight over policing has been articulated in great detail in the **Community Safety Bill**, which was introduced to the Provincial Parliament and published for comment on 29 October 2012 per Government Gazette no. 7047. The promulgation of this legislation would largely affect the services provided by the Department.

The Department will monitor the progress of **service delivery complaints** referred for investigation by means of a case flow management system ensuring that complaints are finalised within the norm of three (3) months as prescribed by the service delivery standards.

The Department will further observe and monitor police conduct at **high profile protest actions**, and embark on court "**watching briefs**" to observe high profile court cases where police members are accused of serious criminal activity, as well as gang-related murders. The purpose of these watching briefs is to identify systemic failures or lack of adequate policing to prevent the reoccurrence of such incidents.

The changing mandate of the IPID has resulted in the Department having to accept greater responsibilities to report on the compliance by the SAPS in terms of the **Domestic Violence Act** (Act 116 of 1998) (DVA).

The Department will be implementing the EPP system at CPFs and achieving at least 70 per cent compliance with the standards of service delivery set for CPFs within the EPP programme. Furthermore, the sub-programme will conduct performance audits of CPFs twice a year, in order to gain an improved understanding of CPF performance, what challenges CPFs face, as well as proposed interventions. These audits will also be used to facilitate the deployment of **training resources to those CPFs most in need**.

In order to **enhance the level of active citizenship** in the field of safety, the Department will establish Community Safety Forums (CSFs), and where practicable, include existing stakeholder forums with the objective of integrating the newly established CSF with existing structures.

The Department will focus on the implementation of a number of **specialised interventions** such as drug abuse, gangs, school safety and youth development. Such interventions shall be undertaken in partnership with various role-players most notable the Chrysalis Youth Academy, the Violence Prevention Through Urban Upgrade programme, the City of Cape Town, City Improvement Districts, non-governmental organisations active in the field of safety and the religious fraternity.

As part of this the **training programmes for Neighbourhood Watches** (NHWs) will be re-focused on deepening the understanding and knowledge base of community dimensions pertaining to social cohesion and the legislative aspects of their daily functions.

The objective of **delivering effective and efficient traffic law enforcement** will be achieved through a 24/7 law enforcement service, which will be encapsulated in a Provincial operational plan developed in conjunction with strategic partners to guide traffic operations within the Province.

The **National Rolling Law Enforcement Plan**, which gives guidance to provincial law enforcement activities, highlights the following special focus areas Provinces must focus on Driver Fitness; Moving Violations; Public Transport; Vehicle Fitness; Pedestrian Safety; and Crime Prevention.

It remains the objective of the Department to develop a **professional Traffic Policing workforce**. In order to achieve this and make significant advances in this direction, nine formal training courses will be presented.

The objective of **influencing road user behaviour** by conducting road safety education and awareness interventions is designed to educate citizens on road safety matters but ultimately to address the root causes of traffic offences.

The Department is required to explore how best the Province is able to align WCG resources, facilities and staff (across all departments) to increasing safety, both within and around WCG property infrastructure and facilities. The belief is that Government controlled spaces are to reflect the kind of community spaces we wish to see and experience. A diagnostic exercise has identified areas that necessitate the development of innovative responses. A portfolio of programmes and projects will be compiled incorporating the innovative responses adopted.

The Programme remains intent (with its interventions) on reducing opportunities for crime and inappropriate behaviour, creating safer and more secure operating environments. These include more effective access control strategies and operational deployment plans.

## **Acts, Rules and Regulations**

### **Section 206, Constitution of South Africa Act 108 of 1996**

The Western Cape Government (WCG) determines the Policing Needs and Priorities (PNPs) of the Province.

Each Province is entitled to:

- Monitor police conduct;
- Oversee the effectiveness and efficiency of police;
- Promote good relations between police & communities;
- Assess the effectiveness of visible policing; and

Liaise with Cabinet members responsible for policing with respect to crime and policing in the Province.

The Province may investigate any complaint of police inefficiency or a breakdown in relations between police and any community (including appointing a commission of inquiry) and must make recommendations to the National Minister responsible for policing.

Schedule 5 of the Constitution gives the Provincial sphere of Government exclusive legislative competence over provincial roads and traffic. Section 104 provides for the legislative authority of Provinces which is vested in its Provincial legislatures, and confers on the Provincial legislature the power to pass legislation for its Province with regards to any matter within a functional area listed in Schedule 5.

### **Constitution of the Western Cape (Act 1 of 1998), Section 66 Policing functions of Western Cape Government**

#### **66.(1) The WCG is entitled to -**

- Monitor police conduct;
- Assess the effectiveness of visible policing;
- Oversee the effectiveness and efficiency of the police service, including receiving reports on the police service;
- Promote good relations between the police and the community; and
- Liaise with the national Cabinet member responsible for policing with respect to crime and policing in the Western Cape.

#### **66.(2) In order to perform the functions set out in subsection (1), the Western Cape Government**

- May investigate, or appoint a commission of inquiry into, any complaints of police inefficiency or a breakdown in relations between the police and any community; and
- Must make recommendations to the national Cabinet member responsible for policing.

## Legislative Mandate

LEGISLATION	ACT NO
Constitution of the Republic of South Africa, 1996	(Act 108 of 1996)
Constitution of the Western Cape, 1998	(Act 1 of 1998)
Control of Access to Public Premises and Vehicle Act, 1985	(Act 53 of 1985)
Criminal Procedure Act, 1977	(Act 51 of 1977)
Municipal Finance Management Act, 2003	(Act 56 of 2003)
Local Government Municipal Systems Act, 2000	(No. 32 of 2000)
Local Government Municipal Systems Amendment Act, 2003	(Act 44 of 2003)
National Archives of South Africa Act, 1996	(Act 43 of 1996)
National Land Transport Transition Amendment Act, 2001	(Act 31 of 2001)
National Land Transportation Transition Act, 2000	(Act 22 of 2000)
National Land Transport Act, 2009	(Act 5 of 2009)
National Road Traffic Act, 1996	(Act 93 of 1996)
Occupational Health and Safety Act, 1996	(Act 85 of 1993)
Preferential Procurement Policy Framework Act, 2000	(Act 5 of 2000)
Private Security Industry Regulations Act, 2001	(Act 56 of 2001)
Promotion of Access to Information Act, 2000	(Act 2 of 2000)
Promotion of Administrative Justice Act, 2000	(Act 3 of 2000)
Protected Disclosures Act, 2000	(Act 26 of 2000)
Protection of Information Act, 1982	(Act 84 of 1982)
Public Finance Management Act, 1999	(Act 1 of 1999)
Public Service Act, 1994	(Act 103 of 1994)
Radio Amendment Act, 1991	(Act 99 of 1991)
Road Traffic Act, 1989	(Act 29 of 1989)
Road Traffic Management Corporation Act, 1999	(Act 20 of 1999)
Road Transportation Act, 1977	(Act 74 of 1977)
South African Police Service Act, 1995	(Act 68 of 1995)
South African Police Service Amendment Act, 1998	(Act 83 of 1998)
The Administrative Adjudication of Road Traffic Offences Act, 1998	(Act 46 of 1998)
The Annual Division of Revenue Act, 2009	(Act 12 of 2009)
Western Cape Road Traffic Act, 1988	(Act 12 of 1998)

## Budget decisions

The Provincial Strategic Objective 5: Increasing Safety (PSO 5) was adopted by the Provincial Executive as one of 12 Provincial Strategic Objectives for the Western Cape.

The focus of PSO 5 is to make every community in the Province a safe place in which to live, work, learn, relax and move about. The Department of Community Safety is tasked with the responsibility to develop and implement PSO 5 within the concept of the whole-of-society approach, "making safety everyone's responsibility".

The Department had adopted the following planned policy initiatives on the road to achieving the Provincial Strategic Objective of Increasing Safety:

1. Active monitoring of police conduct in protests (court actions) (System for reports from SAPS e.g. loss of firearms, Ombudsman)
2. Introduction of a system of mandatory reports
3. Establishment of oversight teams (watching briefs)
4. Increased use of technology in monitoring police conduct
5. Cash Flow Management System (IT system to manage responsiveness to public)
6. Establish a Western Cape Provincial police ombudsman
7. Trend analyses of systemic deficiencies in policing
8. Co-production concept (Expanded Partnership Programme) of CPFs
9. Establishment of an integrated information system
10. Monitoring of Municipal Police Plan (evaluation of police plan)
11. Policy framework for monitoring of municipal police services
12. Policy on various partnerships
13. Capacitating CPFs to perform 1<sup>st</sup> level monitoring of SAPS
14. Neighbourhood watch accreditation
15. Pilot safety and security safety solutions
16. Change road user behaviour

Furthermore, the Department, in close cooperation with the Western Cape Safety Lab will support initiatives that are aimed at the development of evidence based, innovative responses to the safety concerns that exist within the province.

It is envisaged that a total of 1 300 community members will be provided with NHW training and equipment.

The EPWP programme provides an ideal opportunity to create work within the areas of safety promotion, create economic activities in communities most at need and to provide people with a sustainable alternative to crime and a lack of safety. The Department of Community Safety is currently actively participating in the EPWP programme through its school safety project at about 200 high safety- risk schools. During this year, the Department will facilitate a partnership aimed at improving the control and management of the approximately 750 school safety volunteers through a formal memorandum of agreement with School Governing Bodies empowering them to deal with the appointment and day-to-day monitoring of such volunteers.

The Department also wishes to expand the EPWP programme significantly over the next MTEF period to increase safety through a number of programmes. During this financial year, the Department will roll out the "Youth for Safety Work Programme" with the aim of having 450 Chrysalis Graduates placed in the programme by the end of the third quarter. The Department will formalise its partnership with the City Improvement Districts (CID), aimed at the placement of a minimum of 100 Chrysalis Graduates within an internship at CIDs.



The Department will also facilitate the running of a four (4) (one per quarter) Community Outreach Programmes with Chrysalis Graduates, deploying 150 Youth per quarter in a priority area to clean public areas and promote safety. During the December festive season period, the Department will coordinate the placement of Youth for Safety Work Programme beneficiaries within municipal areas to work with existing programmes and organisations aimed at increasing safety.

Two established SHADOW centres situated in George and Athlone respectively, together with additional centres planned for Worcester and Vredenburg, will support the prosecution of drivers driving under the influence of alcohol. Impoundment facilities for public transport vehicles have been established in Ndabeni, Beaufort West and George which will ensure that public transport vehicle impoundment can be implemented with the necessary infrastructure to support law enforcement actions.

The road network of the Province has a significant bearing on safety in the Province not only for road users but also as the "arteries" through which crime flows within the Province creating the opportunity to reduce crime through effective traffic law enforcement. Road users must feel safe on the Province's roads, in line with Provincial Strategic Objective 3 – "Increasing access to safe and efficient transport" and Provincial Strategic Objective 5 – "Increasing safety. This will be achieved through traffic management by the provision of effective traffic law enforcement services. Currently certain dysfunctions hamper the provision of such a service. These dysfunctions include the fragmentation of traffic law enforcement services, the lack of uniform operating procedures, varying interpretations of performance, the local authorities either having their own or no road safety strategy, and duplication of management structures as well as duplication of services in geographical areas.

The strategic objective of influencing road user behaviour by conducting road safety education and awareness interventions is designed to educate citizens on road safety matters but ultimately to address the root causes of traffic offences. The number of road safety education and awareness interventions will be increased and a number of plans will be developed as per the Provincial Strategic Objective 3 contained in the Safely Home programme. Some of these will focus on school going learners in order to influence the eventual behaviour of future drivers as well as pedestrian behaviour. Public education is equally fragmented and not executed at a scale that is accessible to the whole of society.

The Department will attempt to increasingly use the status of the WCG as landlord to not only protect the buildings and land it owns but also the people who use and visit those institutions.

The benefit of proven practices and consolidated procurement must, however, not be lost and the duplication of 'specialised' capacity must not be encouraged. To this end, the Programme is required to co-ordinate and optimise all direct security spending by the various Departments of the WCG. Intelligent Access Control reports and surveillance footage will increasingly be used as tools to investigate losses and or breaches. The efficiency of the system would in time also serve to be a deterrent and accordingly remove opportunities to commit crime.

The Programme will further pilot a new software application and utilise it to capture all security risk management processes. Once these processes are mapped, they will be used to generate templates and management reports and move the Chief Directorate closer towards a paperless environment. The software will enable analysis of all data generated by the access control system in order to simplify the data into a more user friendly format. Registered users can then access a central server. The software will enable security risk management to improve its engagement and delivery to Departments

The Programme aims to consolidate the management of systems and processes impacting on the security risk profile of the Western Cape Government.

## Aligning departmental budgets to achieve Governments prescribed outcomes

In pursuit of delivering on the vision of an open opportunity for all... free of the fear of crime, the Department of Community Safety has developed Strategic Goals and Objectives which are linked to the Provincial Strategic Objective 5 (PSO 5) "Increasing Safety". The outcome oriented goals bear strong links to PSO 3 "Increasing access to safe and efficient transport" and PSO 12 "Building the best-run regional government in the world". These provincial strategic objectives contribute to the national government outcomes, which address some of the most challenging obstacles to development.

The Provincial Strategic objectives contribute specifically to National Government Outcome 3 "All people are and feel safe".

In order to achieve our Provincial Strategic Objectives and National Government Outcome, each Programme is underpinned by a policy thrust and work group which it has as its link the strategic goals, strategic objectives, and plan to achieve these, articulated in the Annual Performance Plan.

## 2. Review 2012/13

The Western Cape has been faced with challenges of social cohesion like gang violence, substance abuse, high levels of crime and road fatalities which require the Department to address these issues that deeply affect the vulnerable citizens by strengthening its relationship with SAPS and communities.

During the year under review the Department of Community Safety has been tasked to ensure the achievement of its Constitutional mandate to exercise civilian oversight over law enforcement agencies and Provincial Strategic Objective (PSO) 5 to "Increase Safety. In order for the Department to exercise and achieve the above-mentioned, it needed to increase its efforts to ensure the alignment between budget and planning. The Department will continue to align its development path and efforts to the key imperatives stated in the 5 year strategic plan and PSO 5 of the Department.

The Department of Community Safety is in the implementation phase of its (PSO) 5, which consist of 4 working groups that will assist the Department in achieving what is tasked for to "Increase Safety". These work groups are as follow:

- Maximise the safety contribution of WCG institutions, assets and people

- Civilian Oversight

- Road Safety

- Strengthen "whole-of-society" community safety initiatives through public-private partnerships

Each of the above-mentioned work groups are linked to the Departmental Budget Structure/Programme which is responsible for the implementation and achievement of the work group outcomes as they are mandated by the Western Cape Government (WCG).

Work Group 1 "**Maximise the safety contribution of WCG institutions, assets and people**" has to ensure that the institutions of the WCG – as well as the WCG's operating environment – become significantly safer and increasingly more positive places to work in, use and visit as well as to ensure that the quality of the basket of services offered by the WCG is significantly enhanced. The work group also aims to maximise the safety contribution of WCG institutions to its surrounding communities.

The Department has revisited the security risk management function. A paradigm shift assisted by the Provincial Strategic Objective 5 (PSO 5) Increasing Safety, has been initiated and informs developments within the security risk management domain. To accommodate these developments, it has become necessary to revisit current systems and processes to demonstrate how safety and security can be enhanced by influencing planning processes. This will enable WCG departments to align and optimise resources capable of mitigating security related risks.

The Department has conducted safety improvement opportunities at 10 hospital facilities and 20 schools within the Province. It has also done a presentation indicating the complex and transversal nature of security functions which was acknowledged by the Cabinet.

Work Group 2 **"Civilian Oversight"** focuses on increasing safety through effective oversight in partnership with communities and organisations. However the Department is faced with the huge challenge of SAPS refusing them access to certain documents/reports. The Department has published the Draft Community Safety Bill and held consultation sessions with all CPFs, most municipalities, NGO's, etc. Formal submissions were received from 13 organisations. The Bill is aimed at clarifying the role and responsibilities of the Department as it relates to the Constitutional mandate of provinces to oversee the functioning of SAPS. The Community Safety Bill was published by Provincial Parliament for public comments and was recently discussed by the Standing Committee on 19 February 2013 on the way forward.

In order to bolster its civilian oversight function, the Department conducted safety research and information projects initiated during the year under review, such as; the Community Safety Barometer project, the Client Satisfaction Survey project, Policing Needs and Priority project, the Assessment of the Police Resource Allocation project, the Community survey focusing on the Community Police Forums' functionality project, the Community Safety Integrated Information System (CSIIMS) project, "watching briefs" at high profile protest action and court cases as well as the Expanded Public Works Programme (EPWP) School Safety project.

Work Group 3 **"Road Safety"** has to ensure a shift in contestable freight haulage from road to rail and a reduction in road fatalities in the Western Cape. During the year under review there has been a 27 per cent reduction road fatalities reported. This was achieved through enforced compliance through visible and innovative enforcement tactics which included a focus on freight transport driver and vehicle fitness as prescribed by the relevant legislation.

As a result of the large number of road fatalities experienced on the R62 from Aberdeen to Beaufort West and the N1 to Touws River over the past years, a fatigue management programme was initiated, specifically targeting these routes. The programme involves the stopping of all public transport vehicles (taxis) travelling these roads between 20:00 – 06:00 every evening. Since the inception of the project, no fatalities or taxi related incidents were reported on this road.

Provincial Traffic Centres, as part of their weekly operational plans, had to setup twenty four (24) road blocks over week-ends, twelve (12) on Fridays and twelve (12) on Saturday between the hours of 20:00 - 06:00. The primary focus of these interventions was to screen drivers for drinking and driving. A high success rate in respect of arrests was achieved since the start of the initiative in April 2010 and a noticeable decrease in drinking and driving as well as alcohol related crashes and fatalities during these times have become apparent. Another positive result of these interventions was that drugs, illegal goods and substances to the value of approximately R54 million was confiscated.

Work Group 4 **"Whole-of-society approach"** has to ensure that it provides strengthened 'whole-of-society' community safety initiatives, through public-private partnerships with well thought-out design, management and resourcing.

The Department of Community Safety, in partnership with the police and communities, aimed to encourage a peaceful and safe Province. Over the period under review, our priorities remained to reduce drug and alcohol related crime, interpersonal violence, and poor adherence to road traffic safety. The achievements of the PSO 5 of increasing safety have contributed meaningfully to the achievement of National Government Outcomes and in particular the outcome of "All people in South Africa are and feel safe".

The Department will continue to align its capacity and resources internally to enhance the strategic support function and to seek greater alignment of related safety resources transversally across WCG departments.

### **3. Outlook 2013/14**

The Department of Community Safety is tasked with the responsibility of developing and implementing PSO 5 within the concept of the whole-of-society approach, "making safety everyone's responsibility".

The main objective of the strategy is to continue with and reinforce existing partnerships as well as to initiate new sustainable partnerships in order to act as a catalyst and support the creation of safe, positive environments and communities in which crime is less likely to happen in the first place. This strategy will give effect to the vision of the WCG of "Better Together".

The WCG's whole of society approach works from the premise that safety is everyone's responsibility and utilises the network of safety partnerships between Government and civil society as a basis for bringing the Provincial strategy of increasing safety to fruition. The network of safety partnerships involves CPFs, community safety forums, municipalities, non-governmental organisations (NGOs) as well as businesses.

The key-activities upon which the implementation of PSO 5 is reliant include the following:

- Enhanced oversight over policing activities in the Province;

- The development of an Integrated Safety Information System aimed at improving the ability of the Provincial Executive to determine the PNPs of the Province as per Section 206(1) of the Constitution;

- The strengthening of partnerships aimed at the promotion of good relationships between the police and communities, including CPFs;

- The evaluation of the efficiency of policing in the Province through a process of significantly more regular visits to all police stations, watching briefs over high impact court cases and improved follow-up on findings of and recommendations made by the Department;

- Improving the manner in which complaints from the community about policing is dealt with by greater use of technology and the establishment of an Ombudsman function;

- The establishment of the Provincial Safety Advisory Council;

- Increased recognition of the fact that the road network of the Province has a significant bearing on safety in the Province not only for road users but also as the "arteries" through which crime flows within the Province creating the opportunity to reduce crime through effective traffic law enforcement; and

- Increasingly use the status of the WCG as landlord to not only protect the buildings and land it owns but also the people who use and visit those institutions.

The Community Safety Bill is another advancement emulating from PSO 5 that was developed in order to provide a regulatory environment for the monitoring of policing.

The establishment of "Watching Briefs": In order to effectively conduct our Constitutional responsibility to monitor police conduct as articulated in Section 206(3)(a) this policy initiative was piloted with much success during the 2012/13 financial year. It entails identifying cases involving police misconduct or cases of high impact on the safety of the Province and then tracing the progress, or lack thereof, until the matter is concluded in court, with regular feedback to the Provincial Minister and the Standing Committee. This methodology strengthens the oversight capacity of the Department as it greatly reduces its dependency on information supplied by SAPS.

The introduction of a system of Mandatory Reports as purported under Section 206(3)(c) of the Constitution entitles the Department to receive reports from the police. The types of reports needed by the Department to evaluate the efficiency of the police on a continuous basis have now been identified and specified. Under this system police, including the metro police, traffic and private security service providers in the Province are "compelled" to report on these areas regularly so that the Department may analyse such reports in order to identify and detail any possible systemic weaknesses that may exist in policing in the Province. The mandatory reports also include information relevant to the safety of the Province, such as lost fire-arms.

**Promoting of Professional Policing:** This initiative aims to prevent a build-up of frustration amongst communities about poor service delivery by the police. The Department has, in partnership with the Institute for Safety and Security, developed and piloted a system commonly referred to as the Report a Cop/ Reward a Cop campaign. This system enables for reports about police conduct to be submitted to the Department via SMS short-code 35395, social media (Twitter: @RewardaCop) including the 24/7 phone line (021 483 4332) and email [Policing.Complaints@westerncape.gov.za](mailto:Policing.Complaints@westerncape.gov.za).

**The Expanded Partnership Programme (EPP)** which is based on the concepts of *behavioural economics* is aimed at increasing the efficiency and sustainability of the CPFs in the Province. PSO 5 is highly dependent on the involvement of the whole of society in achieving its overall objective of making safety everyone's responsibility. The development of strong civil society structures is therefore critical to the success of PSO 5. The criminal justice domain in which the Department operate is, however, highly regulated and it is therefore difficult to establish viable civil society structures in this environment. It was therefore decided to explore options of how best to enhance the efficiency of the civil society structures that are legally mandated to operate in this environment, namely the CPFs and CPF boards. To do this the EPP was piloted in 2012/13 with significant success. The EPP entails, at the risk of oversimplification, the setting of minimum standards of service delivery to every CPF with a financial model linked directly to the successful performance of each of the service standards. The EPP has enabled the Department to guide the CPFs in the performance of a first level of oversight of the police and building partnerships between the communities and the police. It has also increased the effectiveness of the Department in enabling it to move away from the *one-size-fits-all* approach to training and capacitating CPFs. The financial risks associated with funding programmes within community structures are mitigated whilst the financial sustainability of these structures, especially in previously disadvantaged communities are greatly enhanced.

The Department has also commenced with a project to develop a **data-warehouse** to ensure the integrated management of safety information across the Department, known as the Integrated Information Management System (IIMS). In November 2011, a Project Manager with technical skills was appointed to develop the IIMS. Exploratory discussions were held with various institutions such as the Institute for Security Studies on linking the IIMS to their Crime-Hub.

The **monitoring of police conduct** is one of the entitlements bestowed on Provinces in accordance with Section 206(3) of the Constitution. Due to the increase of the number of protest marches experienced in the Province, the monitoring of police conduct at such marches has become a priority. The Department will commission staff to undertake physical observation of police at protest marches as well as utilising technology (electronic media, video cameras and CCTV footage) to achieve this.

It is also reported in the media and via the Criminal Justice Sector that in some cases there is an apparent serious lack of investigative abilities in SAPS, which results in the needless release of criminals involved in serious crimes, especially in gang-related matters. The Department will establish teams to conduct "watching briefs" at court. The intention is to observe priority cases and to identify policy gaps or other contributing factors that hinders successful prosecution.

The Department has successfully established communication channels for the reporting of **service delivery complaints** against the SAPS. These complaints are referred to SAPS and progress is monitored by the department. The Department is obliged to forward the majority of cases to SAPS, even if the complainant requested an independent enquiry, due to a lack of investigative capacity within the Department. It is therefore necessary that the investigative capacity within the Department be improved through the establishment of an ombudsman with enough staff to investigate police service delivery matters.

In order to monitor the efficiency and effectiveness of SAPS, the Department will introduce a system of **mandatory reports**.

The development of a **policy framework** for monitoring of municipal police services is also prioritised for the 2013/14 financial year. The Department currently attends the Civilian Oversight Committee (CIVOC) meetings of the City of Cape Town and the Swartland Municipality respectively. Since this is not considered adequate, a policy for the effective monitoring of municipal police services needs to be developed.

Continuous clamping down on **non-compliant motorists** and checking of vehicles in integrated law enforcement activities has brought with it successes in the confiscation of drugs to the value of R59 million on National and Provincial routes. In one such instance, a vehicle stopped at a Vehicle Check Point delivered a host of ammunition, illegal arms and turned out to belong to a farmer who was killed only hours before in Knysna.

A steady downward trend in fatal crashes and **fatalities** is being experienced in the Western Cape. Research by the Road Traffic Management Corporation (RTMC) documented in their Road Traffic Report of March 2011 attributes this reduction to "effective and efficient co-ordination of road traffic law enforcement across the three tiers of Government as per the National Rolling Enforcement Plan as well as the identification of and greater focus on critical offences as per the offence survey results." This Plan included a target of stopping and checking a million vehicles per month, nation-wide, and the Western Cape has consistently exceeded its target of stopping and checking 160 000 vehicles per month.

The national initiative of including **special enforcement blitzes** started in the Western Cape when it was realised that drinking and driving claims its highest number of fatalities over weekends. The best practice of special weekend alcohol blitzes was introduced to ensure that each of the twelve Traffic Centres sets up two dedicated roadblocks per weekend, one on a Friday and the other on a Saturday, to specifically focus on testing drivers for alcohol usage. Several meetings with medical personnel in different districts laid the foundation for this initiative, to ensure professional service delivery when it is necessary to draw test samples of blood.

The WCG is the leading agent in preparing the Province for implementation of the **Administration and Adjudication of Traffic Offences** (AARTO) when promulgated by the National Minister of Transport. Twenty six (26) Issuing Authorities within the Western Cape have been registered with the RTMC and 90 per cent of operational training is completed. Regular AARTO meetings keep all authorities informed.

In order to professionalise the Traffic Policing fraternity in the Western Cape, the **Gene Louw Traffic College** (GLTC), an accredited training provider with both the RTMC and Safety and Security Sector Education and Training Authority (SASSETA), presents both formal and informal training courses. The formal training courses include a Traffic Officer training course for new traffic officers as well as training courses for Examiners of Vehicles (EOV) and Examiners for Driving Licences (EDL). The GLTC is the only training provider in the Province for the latter two courses. Various informal courses are presented based on needs identified for Provincial Traffic and Local Authorities, including refresher and firearm training. Training courses are aimed at equipping traffic officials and other law enforcement officers with the required competencies to provide a professional service with regard to road safety, resulting in the reduction of road fatalities as per Provincial Strategic Objective 3 and the UN Decade of Action's prescripts.

The Department will **enhance safety and security implementation** through contributing towards reducing opportunities for crime and inappropriate behaviour which compromises a safe working environment and the ability to optimally access and deploy provincial resources such as services, staff, assets and information. It will also enhance safety and security capacity by contributing towards the management and mitigation of risks at all levels within provincial institutions and which relates to personnel, information, document, and communication security.

**The strategic focus of PSO 5 is to increase safety in the Province by making it a safe place in which to live, work, learn, and relax and to move about.**

The Department aims to **develop a common vision and understanding** on how best to work towards greater safety and security by optimising security related resources, services and/or related spend within the WCG.

A **performance audit** on systems and procedures to account for performance information culminated in major business improvement procedures that addressed the lack of administrative databases, which were hampering the strategic functioning of the Department's security programme, has been completed. A number of databases and a helpdesk have been established to address security, occupational health and safety risks in an integrated manner. The Department has assessed a number of outsourced security service providers and effectively managed the downtime of the Electronic Access Control System by putting other counter measures in place. The monitoring of all these systems and processes will continue and be intensified during the 2012/13 financial year.

The Department has enforced stringent **access control** measures at access points by intensifying random searches which has resulted in more security breaches detected, reported and investigated than was anticipated. By maximising security services, access to WCG premises has been enhanced in order to minimise theft. Proper investigation of reported breaches has been conducted and counter-measures provided in order to create a secure environment. Measures implemented included raising the levels of security awareness and the installation of Closed Circuit Television (CCTV) cameras as well as providing additional guarding services - *inter alia* the Medical Depot, which was identified as a high risk area.

The Department will continue to support the security bid processes to ensure compliance with **Transversal Procurement** directives. The Departmental Site Specification Committees provided WCG Departments with a template comprising the number of guards, profile of guards, relevant legislation, code of conduct, etc. After pre-evaluation and successful bid processes, regular monitoring and evaluation will take place to ensure compliance with bid documents, SLAs, PSRIA registration and Security Aid, particularly in respect of guarding services contracts and the access control service provider. The introduction and management of systems and processes will enable more effective monitoring and evaluation of these contracts. The Department continues to ensure compliance with regard to the Minimum Information Security Standard (MISS). It will assist and support Heads of Department in executing their managerial duties and responsibilities in ensuring compliance with security risk regulatory prescripts.



## 4. Receipts and financing

### Summary of receipts

Table 4.1 hereunder gives the sources of funding for the vote.

**Table 4.1 Summary of receipts**

Receipts R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Treasury funding										
Equitable share	266 538	283 728	303 723	350 362	356 574	356 574	382 395	7.24	409 032	430 943
Conditional grants			543	800	800	800	3 242	305.25		
Social Sector EPWP Incentive Grant for Provinces			543	800	800	800	3 242	305.25		
Financing	2 679	1 169		4 469	4 469	4 469		( 100.00)		
Provincial Revenue Fund	2 679	1 169		4 469	4 469	4 469		( 100.00)		
Total Treasury funding	269 217	284 897	304 266	355 631	361 843	361 843	385 637	6.58	409 032	430 943
Departmental receipts										
Sales of goods and services other than capital assets	2 626	2 463	1 483	2 094	2 058	2 032	2 189	7.73	2 253	2 303
Fines, penalties and forfeits	83	220	342	156	192	218	207	( 5.05)	215	220
Interest, dividends and rent on land	20	333	3	26	26	26	27	3.85	27	28
Financial transactions in assets and liabilities	677	629	505	507	507	507	529	4.34	457	537
Total departmental receipts	3 406	3 645	2 333	2 783	2 783	2 783	2 952	6.07	2 952	3 088
Total receipts	272 623	288 542	306 599	358 414	364 626	364 626	388 589	6.57	411 984	434 031

### Summary of receipts:

Total receipts increased by R23.963 million or 6.57 per cent from R364.626 million in 2012/13 (revised estimate) to R388.589 million in 2013/14.

### Treasury Funding:

Equitable share funding increased by R25.821 million or 7.24 per cent from R356.574 million in 2012/13 (revised estimate) to R382.395 million in 2013/14.

### Details of Departmental receipts:

Total departmental own receipts are expected to increase by R169 000 or 6.07 per cent from R2.783 million in 2012/13 (revised estimate) to R2.952 million in 2013/14. The increase relates to increased revenue expected from course fees and escort fees. The main sources of income are the sales of goods and services in respect of course fees, impound fines, commission on insurance and escort fees. Sales of goods and services are estimated at R2.189 million in 2013/14.

## **Donor funding (excluded from vote appropriation)**

None.

## **5. Payment summary**

### **Key assumptions**

The National and Provincial Government priorities are taken into consideration when drawing up the annual budget. The Department also has to take several factors into account when compiling its budget, such as the improvement of conditions of service, inflation and any conditional or earmarked allocations. The final budget allocation is then approved and signed off by both the Accounting Officer and the responsible executive authority.

### **National Priorities**

When drawing up this Annual Budget, the priorities in the State of the Nation Address, which include, improving service delivery, economy, poverty alleviation, and fighting against crime, were taken into consideration. This is in support of the 12 targeted outcomes identified by National Government i.e. building a safer country and creating a better South Africa.

### **Provincial Priorities**

The Department will ensure the effective and efficient usage of its resources and efforts, to ensure the achievement of the Strategic Objectives as it appears in the Provincial Strategic Plan i.e. Increase Safety in the Province. This budget will aim to address the programme initiatives and will be implemented to ultimately deliver the planned outcome results.

The imperatives to achieving these strategic goals are:

- To implement the Constitutional and Legislative mandate of civilian oversight over law enforcement agencies and implement both national and provincial policies on safety and security.

- To focus on designing institutions and approaches for safety and security partnerships and promote community policing which will contribute to developing a whole-of-society model.

- To promote road safety in the Province by providing traffic law enforcement services, facilitating road safety education, communication, awareness and providing training and development opportunities to all traffic policing officials and other law enforcement officials.

- To render a comprehensive, integrity based security risk management support service to Provincial Departments for the management of their respective security risks.

## Programme summary

Table 5.1 below shows the budget or estimated expenditure per programme and Table 5.2 per economic classification (in summary).

**Table 5.1 Summary of payments and estimates**

Programme R'000	Outcome			Main appro- priation  Adjusted appro- priation  Revised estimate			Medium-term estimate			
	Audited  2009/10	Audited  2010/11	Audited  2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Administration <sup>a</sup>	39 326	35 870	33 855	38 627	37 104	36 704	39 886	8.67	42 620	45 265
2. Civilian Oversight	11 124	14 085	15 570	21 995	25 298	25 298	21 582	( 14.69)	22 926	24 035
3. Crime Prevention & Community Police Relations <sup>b</sup>	45 952	41 727	42 352	49 280	47 643	47 643	64 103	34.55	66 683	69 858
4. Traffic Management	135 524	153 004	164 561	192 087	190 703	190 703	203 246	6.58	216 013	227 974
5. Security Risk Management	40 697	43 856	50 261	56 425	63 878	64 278	59 772	( 7.01)	63 742	66 899
Total payments and estimates	272 623	288 542	306 599	358 414	364 626	364 626	388 589	6.57	411 984	434 031

<sup>a</sup> MEC total remuneration package: R1 652 224 with effect from 1 April 2012.

<sup>b</sup> National Conditional Grant: Social Sector Expanded Public Works Programme (EPWP) Incentive Grant for Provinces: R3 242 000 (2013/14).

## Summary by economic classification

**Table 5.2 Summary of provincial payments and estimates by economic classification**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	243 865	254 429	271 568	339 345	325 460	325 405	356 987	9.71	379 169	400 090
Compensation of employees	173 835	179 212	192 917	237 827	230 344	230 049	259 242	12.69	278 606	296 212
Goods and services	70 021	75 214	78 648	101 515	95 113	95 351	97 745	2.51	100 563	103 878
Interest and rent on land	9	3	3	3	3	5	( 100.00)			
Transfers and subsidies to	11 869	11 498	11 413	13 675	15 536	15 540	14 690	( 5.47)	15 922	16 625
Provinces and municipalities	15	10	13		50	50	13	( 74.00)	14	15
Departmental agencies and accounts					5	5	( 100.00)			
Public corporations and private enterprises	20									
Non-profit institutions					80	80	( 100.00)			
Households	11 834	11 488	11 400	13 675	15 401	15 405	14 677	( 4.73)	15 908	16 610
Payments for capital assets	15 666	20 654	23 084	5 394	23 303	23 303	16 912	( 27.43)	16 893	17 316
Buildings and other fixed structures	8									
Machinery and equipment	15 652	20 654	23 084	5 394	23 303	23 303	16 912	( 27.43)	16 893	17 316
Software and other intangible assets	6									
Payments for financial assets	1 223	1 961	534		327	378	( 100.00)			
Total economic classification	272 623	288 542	306 599	358 414	364 626	364 626	388 589	6.57	411 984	434 031

### **Transfers to public entities**

None.

### **Transfers to development corporations**

None.

### **Transfers to local government**

None.

### **Departmental Public Private Partnership (PPP) projects**

None.

## **6. Programme description**

### **Programme 1: Administration**

**Purpose:** To provide strategic management and administrative support services to the line functions of the Department. It also supports the Ministry and the Office of the Head of Department. The Programme's objective is to efficiently contribute to the offices to the MEC and HoD in order for these to provide strategic leadership.

#### **Analysis per sub-programme**

##### **Sub-programme 1.1: Office of the MEC**

to provide administrative and support services to the Provincial Minister

##### **Sub-programme 1.2: Office of the Head of Department**

to provide administrative and support services to the office of the Head of the Department

##### **Sub-programme 1.3: Financial Management**

to ensure departmental financial compliance through the provision of financial management and advisory services

to make limited provisions for maintenance of accommodation needs

##### **Sub-programme 1.4: Corporate Services**

to enhance Departmental effectiveness through facilitating strategic planning, management of programme performance

### **Policy developments**

Improve the maturity of all aspects of financial management, organisational performance and corporate governance to ensure the department obtains an unqualified audit report and to ensure business excellence.

## Changes: Policy, structure, service establishment, etc. Geographic distribution of services

This Programme comprises the Chief Directorate: Corporate Services with two directorates, namely the Directorate Finance and the Directorate Strategic Services and Communications. The overall purpose of this programme is to provide governance and efficient support to the Department.

### Expenditure trends analysis

The Programme shows an average increase of 7.24 per cent over the MTEF period. This increase is in line with the inflationary increase which is mainly driven by personnel costs. In 2013/14 Goods & services shows a decrease of 0.54 per cent, when measured against the 2012/13 revised estimate. This decrease is attributed to less spending on agency and support services.

### Strategic Goal

To ensure internal process excellence.

### Strategic objectives as per Annual Performance Plan

To provide strategic leadership.

To ensure effective financial management.

To enhance departmental performance management processes.

**Table 6.1 Summary of payments and estimates – Programme 1: Administration**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Office of the MEC <sup>a</sup>	4 745	5 328	5 098	5 340	4 826	4 826	5 695	18.01	6 102	6 478
2. Office of the HOD	2 826	3 139	4 277	3 624	4 383	4 283	3 415	(20.27)	3 655	3 874
3. Financial Management	13 998	15 169	15 588	17 447	16 148	15 848	17 741	11.94	19 011	20 224
4. Corporate Services	17 757	12 234	8 892	12 216	11 747	11 747	13 035	10.96	13 852	14 689
<b>Total payments and estimates</b>	39 326	35 870	33 855	38 627	37 104	36 704	39 886	8.67	42 620	45 265

<sup>a</sup> MEC total remuneration package: R1 652 224 with effect from 1 April 2012.

**Table 6.1.1 Summary of provincial payments and estimates by economic classification – Programme 1: Administration**

Economic classification R'000	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	38 503	33 979	31 206	38 243	35 413	35 011	39 016	11.44	41 710	44 313
Compensation of employees	27 081	23 307	20 852	27 990	26 409	25 947	30 003	15.63	32 299	34 527
Goods and services	11 419	10 671	10 353	10 250	9 002	9 062	9 013	( 0.54)	9 411	9 786
Interest and rent on land	3	1	1	3	2	2		( 100.00)		
Transfers and subsidies to	113	447	1 646		642	642		( 100.00)		
Households	113	447	1 646		642	642		( 100.00)		
Payments for capital assets	624	544	810	384	1 040	1 040	870	( 16.35)	910	952
Machinery and equipment	624	544	810	384	1 040	1 040	870	( 16.35)	910	952
Payments for financial assets	86	900	193		9	11		( 100.00)		
Total economic classification	39 326	35 870	33 855	38 627	37 104	36 704	39 886	8.67	42 620	45 265

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation	Adjusted appro- priation	Revised estimate	Medium-term estimate			
							% Change from Revised estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				2012/13	2012/13	2012/13	2013/14
Transfers and subsidies to (Current)	113	447	1 646		642	642		(100.00)		
Households	113	447	1 646		642	642		(100.00)		
Social benefits	113	447	1 481		642	642		(100.00)		
Other transfers to households			165							

**Programme 2: Civilian Oversight**

**Purpose:** To implement the constitutional and legislative mandate of civilian oversight over law enforcement agencies and implement both national and provincial policies on safety and security.

**Analysis per sub-programme****Sub-programme 2.1 Programme Support**

to provide management and strategic leadership to the programme

**Sub-programme 2.2: Policy and Research**

to develop systems aimed at the gathering of safety information and establishing the ability to analyse such information. To enable the Department to accurately determine the policing needs and priorities based on such safety information and research conducted

**Sub-programme 2.3: Monitoring and Evaluation**

to use the oversight mandate of the Province to improve policing in the Province resulting in increased safety. To improve professional policing by conducting regular oversight visits and audits of police aimed at monitoring police conduct, evaluating police efficiency, effectiveness and dealing with complaints from the community regarding service delivery by the police

**Policy developments**

The Department will continue with its endeavour to enact provincial legislation that will enable the Province to effectively discharge its monitoring of policing functions as described in the Constitution of the Republic of South Africa.

**Changes: Policy, structure, service establishment, etc. Geographic distribution of services**

The Programme consists of Safety Information and Research, and Compliance Monitoring and Investigation. The Constitution of South Africa Act 108 of 1996, Section 206; South African Police Service Act 68 of 1995, section 3(1); South African Police Service Amendment Act 83 of 1998; National Crime Prevention Strategy, 1996; and Provincial Strategic Objective 5 "to increase safety" as it appears in the Provincial Strategic Objective, which is currently still in process.

**Expenditure trends analysis**

The Programme shows a substantial decrease of 14.69 per cent when compared to the 2012/13 revised estimate from R25.298 million in 2012/13 to R21.582 million in 2013/14. The reason for the decrease is due to the once-off establishment in 2012/13 of the Commission of Inquiry for the alleged inefficiencies at Khayelitsha Police Station.

However, over the outer years of the MTEF period the average growth for the programme is 5.53 per cent which is in line with inflationary increases.

**Strategic Goal**

To increase safety in communities through effective oversight towards improving performance of policing.

**Strategic objectives as per Annual Performance Plan**

To provide strategic leadership to the Programme.

To influence the safety resource allocation to address actual community safety needs.

To monitor and oversee the police in order to promote professional policing.

**Table 6.2 Summary of payments and estimates – Programme 2: Civilian Oversight**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Programme Support <sup>a</sup>	1 555	1 468	1 914	1 973	1 889	1 933	2 676	38.44	2 860	3 044
2. Policy & Research	5 069	8 162	7 893	11 096	7 896	7 852	8 928	13.70	9 512	10 062
3. Monitoring & Evaluation	4 500	4 455	5 763	8 926	15 513	15 513	9 978	(35.68)	10 554	10 929
Total payments and estimates	11 124	14 085	15 570	21 995	25 298	25 298	21 582	(14.69)	22 926	24 035

<sup>a</sup> Sub-programme 2.1: Programme Support is additional to the National Treasury budget and programme structure.

**Table 6.2.1 Summary of provincial payments and estimates by economic classification – Programme 2: Civilian Oversight**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	% Change from Revised estimate
				2013/14	2012/13	2014/15				2015/16
Current payments	10 695	13 564	14 242	21 634	24 801	24 801	21 131	( 14.80)	22 454	23 541
Compensation of employees	7 681	8 060	9 656	13 413	13 217	13 099	14 257	8.84	15 425	16 514
Goods and services	3 014	5 504	4 586	8 221	11 584	11 702	6 874	( 41.26)	7 029	7 027
Transfers and subsidies to	56			236	1	1		( 100.00)		
Departmental agencies and accounts					1	1		( 100.00)		
Households	56			236						
Payments for capital assets	368	401	1 326	125	496	496	451	( 9.07)	472	494
Machinery and equipment	368	401	1 326	125	496	496	451	( 9.07)	472	494
Payments for financial assets	5	120	2							
Total economic classification	11 124	14 085	15 570	21 995	25 298	25 298	21 582	( 14.69)	22 926	24 035

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	56			236	1	1	(100.00)			
Departmental agencies and accounts					1	1	(100.00)			
Entities receiving transfers					1	1	(100.00)			
Other					1	1	(100.00)			
Households	56			236						
Other transfers to households	56			236						



## **Programme 3: Crime Prevention and Community Police Relations**

**Purpose:** To make safety everyone's responsibility by creating partnerships with community based organisations, by building the capacity of Community Police Forums (CPFs) and Neighbourhood Watches (NHWs) and by establishing multi stakeholder safety forums that will facilitate responses to the safety needs and concerns that exist within communities.

### **Analysis per sub-programme**

#### **Sub-programme 3.1: Social Crime Prevention**

to develop safety plans and strategies that will make safety everybody's responsibility based on the whole of society approach

#### **Sub-programme 3.2: Community Police Relations**

to promote good community police relations, enhance police accountability and facilitate the exercise of effective and efficient monitoring of policing functions in 149 communities

#### **Sub-programme 3.3: Promotion of Safety**

the implementation of multi stakeholder safety interventions with communities, municipalities and social cluster departments

### **Policy developments**

Making safety everyone's responsibility by focusing on designing institutions and approaches for safety and security partnerships and promote community policing which will contribute to developing a whole-of-society model, thereby providing co-ordinating frameworks for safety.

### **Changes: Policy, structure, service establishment, etc. Geographic distribution of services**

The Programme consists of Social Crime Prevention, Community Liaison and Promotion of Safety. Constitution of South Africa Act 108 of 1996, Section 206; South African Police Service Act 68 of 1995, section 3(1); South African Police Service Amendment Act 83 of 1998; National Crime Prevention Strategy, 1996; and Provincial Strategic Objective 5 "to increase safety" as it appears in the Provincial Strategic Objective which is currently still in process.

### **Expenditure trends analysis**

The Programme shows an average growth of 13.61 per cent over the MTEF period. The Sub-programme: Social Crime Prevention shows a substantial increase of 29.59 per cent for the 2013/14 financial year on the 2012/13 revised estimate. This increase is attributed to additional funding received for the Expanded Public Works Programme. The Sub-programme: Community Liaison also shows a substantial increase of 24.83 per cent for the 2013/14 financial year on the 2012/13 revised estimate. The reason for the increase is due to the Extended Partnership Programme funding being shifted from Sub-programme: Crime Prevention, to Sub-programme: Community Liaison.

### **Strategic goal**

To facilitate safety interventions which are responsive to identified community safety needs.

### Strategic objectives as per Annual Performance Plan

To facilitate safety interventions which are responsive to identified community safety needs.

To enable community structures to facilitate the collection of safety information.

To promote safety interventions.

**Table 6.3 Summary of payments and estimates – Programme 3: Crime Prevention & Community Police Relations**

Sub-programme R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
1. Social Crime Prevention <sup>a</sup>	36 205	32 969	32 519	35 900	35 563	35 563	46 087	29.59	47 064	49 200
2. Community Police Relations	8 861	8 758	9 509	9 680	8 380	8 380	10 461	24.83	11 683	12 336
3. Promotion of Safety	886		324	3 700	3 700	3 700	7 555	104.19	7 936	8 322
Total payments and estimates	45 952	41 727	42 352	49 280	47 643	47 643	64 103	34.55	66 683	69 858

<sup>a</sup> 2013/14: Includes National Conditional Grant: Social Sector Expanded Public Works Programme (EPWP) Incentive Grant for Provinces: R3 242 000.

### Earmarked Allocations

Included in Sub-programme 3.3: Promotion of Safety is an earmarked allocation amounting to R5 000 000 (2013/14), R5 270 000 (2014/15) and R5 512 000 (2015/16) for the purpose of the Safety incubator partnership.

**Table 6.3.1 Summary of provincial payments and estimates by economic classification – Programme 3: Crime Prevention & Community Police Relations**

Economic classification R'000	Outcome			Main appro- priation Adjusted appro- priation Revised estimate			Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	34 690	31 525	31 786	35 766	32 287	32 262	48 697	50.94	50 017	52 456
Compensation of employees	15 680	14 978	14 943	18 516	16 675	16 974	19 981	17.72	21 427	23 038
Goods and services	19 010	16 547	16 843	17 250	15 612	15 288	28 716	87.83	28 590	29 418
Transfers and subsidies to	10 573	9 228	9 014	13 439	14 724	14 724	14 677	( 0.32)	15 908	16 610
Households	10 573	9 228	9 014	13 439	14 724	14 724	14 677	( 0.32)	15 908	16 610
Payments for capital assets	573	657	1 518	75	631	631	729	15.53	758	792
Machinery and equipment	573	657	1 518	75	631	631	729	15.53	758	792
Payments for financial assets	116	317	34		1	26		( 100.00)		
Total economic classification	45 952	41 727	42 352	49 280	47 643	47 643	64 103	34.55	66 683	69 858

**Details of transfers and subsidies**

Economic classification R'000	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	Audited	Audited	Audited	Main appo- riation	Adjusted appo- riation	Revised estimate				
	2009/10	2010/11	2011/12	2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	10 573	9 228	9 014	13 439	14 724	14 724	14 677	(0.32)	15 908	16 610
Households	10 573	9 228	9 014	13 439	14 724	14 724	14 677	(0.32)	15 908	16 610
Other transfers to households	10 573	9 228	9 014	13 439	14 724	14 724	14 677	(0.32)	15 908	16 610

**Programme 4: Traffic Management**

**Purpose:** To optimise road safety in the Province by providing traffic law enforcement services, facilitating road safety education, communication, awareness and providing training and development opportunities to all traffic policing officials and other law enforcement officials.

**Analysis per sub-programme****Sub-programme 4.1: Programme Support**

to provide management and strategic support to the Programme

**Sub-programme 4.2: Traffic Law Enforcement**

to maintain law and order for all modes of transport by providing consolidated and integrated traffic policing operations

**Sub-programme 4.3: Road Safety Management**

conducting road safety education and awareness interventions and participating in institutionalised structures and processes over the budget period so as to contribute to reducing road fatalities

**Sub-programme: 4.4: Traffic Training and Development**

provide training and development to traffic law enforcement officers, examiners for driving licenses and examiners of vehicles to ensure uniform norms and standards

**Policy developments**

The Programme will lead the implementation of (Administrative Adjudication of Road Traffic Offences) AARTO and ensure provincial and local government readiness for implementation. The Programme will develop systems and processes to manage data for use in operational planning and directing operational partners.

**Changes: Policy, structure, service establishment, etc. Geographic distribution of services**

The Department will depending on the National proclamation, implement the AARTO Act which will bring about policy changes. Geographically the Somerset West office will move to Athlone into the newly established SHADOW centre. Integrated provincial traffic safety strategies, policies and training will contribute towards the achievement of the national and provincial government strategic goal of seamless government, improved service delivery, and reduction of fatalities, Burden of Disease and ultimately poverty alleviation.

## Expenditure trends analysis

The Programme shows an average growth of 6.13 per cent over the MTEF period which is in line with inflationary increases. The Sub-programme, Programme Support, shows a substantial increase of 35.57 per cent when comparing the 2012/13 adjusted budget with the 2013/14 financial year. The increase is attributed to funding provided for strategic support services for the Programme.

## Strategic goal

To increase safety by optimising road safety in the Western Cape.

## Strategic objectives as per Annual Performance Plan

To effectively manage and support the Programme.

To provide an efficient and effective traffic law enforcement service.

To positively influence road user behavior.

To develop a professional Traffic Policing workforce.

**Table 6.4 Summary of payments and estimates – Programme 4: Traffic Management**

Outcome				Main Main Adjusted Revised appropriation appropriation estimate 2012/13 2012/13 2012/13			Medium-term estimate				
Sub-programme R'000	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate				
							2013/14	2012/13	2014/15	2015/16	
1.	Programme Support	1 458	1 801	1 886	2 119	1 889	1 889	2 561	35.57	2 730	2 889
2.	Traffic Law Enforcement	115 991	131 876	140 703	163 660	163 105	163 275	173 996	6.57	185 068	195 278
3.	Road Safety Management	6 062	6 513	7 584	9 838	9 239	9 069	9 971	9.95	10 570	11 170
4.	Traffic Training & Development	12 013	12 814	14 388	16 470	16 470	16 470	16 718	1.51	17 645	18 637
Total payments and estimates		135 524	153 004	164 561	192 087	190 703	190 703	203 246	6.58	216 013	227 974

## Earmarked Allocation

Programme 4: Traffic Management is an earmarked allocation amounting to R203.246 million (2013/14), R215.485 million (2014/15) and R226.845 million (2015/16) given its strategic importance from a PSO perspective and the resultant impact that is envisaged with the allocation.

**Table 6.4.1 Summary of provincial payments and estimates by economic classification – Programme 4: Traffic Management**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	122 164	135 793	148 276	187 727	170 348	170 323	189 135	11.04	202 044	213 715
Compensation of employees	91 500	107 107	118 576	139 123	136 632	136 632	153 798	12.56	165 264	175 646
Goods and services	30 658	28 684	29 698	48 604	33 716	33 691	35 337	4.89	36 780	38 069
Interest and rent on land	6	2	2							
Transfers and subsidies to	1 110	516	74		169	172	13	( 92.44)	14	15
Provinces and municipalities	15	10	13		50	50	13	( 74.00)	14	15
Departmental agencies and accounts					4	4		( 100.00)		
Public corporations and private enterprises	20									
Non-profit institutions					80	80		( 100.00)		
Households	1 075	506	61		35	38		( 100.00)		
Payments for capital assets	11 256	16 160	15 919	4 360	19 870	19 870	14 098	( 29.05)	13 955	14 244
Buildings and other fixed structures	8									
Machinery and equipment	11 242	16 160	15 919	4 360	19 870	19 870	14 098	( 29.05)	13 955	14 244
Software and other intangible assets	6									
Payments for financial assets	994	535	292		316	338		( 100.00)		
Total economic classification	135 524	153 004	164 561	192 087	190 703	190 703	203 246	6.58	216 013	227 974

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priationAdjusted appro- priationRevised estimate			Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				2013/14	2012/13	2014/15	2015/16			
Transfers and subsidies to (Current)	1 110	516	74		169	172	13	(92.44)	14	15
Provinces and municipalities	15	10	13		50	50	13	(74.00)	14	15
Municipalities	15	10	13		50	50	13	(74.00)	14	15
Municipalities	15	10	13		50	50	13	(74.00)	14	15
Departmental agencies and accounts					4	4		(100.00)		
Entities receiving transfers					4	4		(100.00)		
Other					4	4		(100.00)		
Public corporations and private enterprises	20									
Public corporations	20									
Other transfers	20									
Non-profit institutions					80	80		(100.00)		
Households	1 075	506	61		35	38		(100.00)		( 100 )
Social benefits	1 075	456	2							
Other transfers to households		50	59		35	38		(100.00)		( 100 )

## **Programme 5: Security Risk Management**

**Purpose:** To develop a common vision and understanding on how best to manage safety and security by optimising security related resources, services and/or related spend within the Western Cape Government (WCG).

### **Analysis per sub-programme**

#### **Sub-programme 5.1: Programme Support**

to enhance the holist management of systems, processes, strategic development and administration impacting of the safety and security risk profile of the WCG

#### **Sub-programme 5.2: Provincial Security Operations**

to reduce opportunities for crime and inappropriate behaviour which compromises a safe working environment and the ability to optimally access and deploy provincial resources such as services, staff, assets and information

#### **Sub-programme 5.3: Security Advisory Services**

to contribute towards the management and mitigation of risks at all levels within provincial institutions and which relates to personnel, information, document and communication security

### **Policy developments**

Developing and implementing transversal security risk management solutions within the Provincial Government to maximise the security spend.

### **Changes: Policy, structure, service establishment, etc. Geographic distribution of services**

A portfolio of programmes and projects will be compiled incorporating the innovative responses adopted. The aforementioned would require a realignment of resources within the Department and within the Programme in order to pursue the implementation thereof.

Incorporating the new strategic insights gained, the Programme will continue to advise and support WCG Departments and to enhance safety within the service delivery environments.

### **Expenditure trends analysis**

The Programme shows an average growth increase of 1.34 per cent over the MTEF period. This marginal increase is due to the once off increase on the 2012/13 main appropriation during the 2012 Adjusted Estimate process for the security diagnostic research project. Therefore, if a comparison is made between the 2012/13 main budget and the 2013/14 allocation, then an increase of 5.9 per cent is observed, which is in line with inflationary increases.

### **Strategic goal**

To maximise the safety contribution of WCG institutions, assets and people.

### **Strategic objectives as per Annual Performance Plan**

To optimise safety and security strategic development and administration.

To enhance safety and security implementation.

To enhance safety and security capacity.

**Table 6.5 Summary of payments and estimates – Programme 5: Security Risk Management**

Sub-programme R'000	Outcome			Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Programme Support	1 661	3 099	4 046	5 252	12 636	12 636	5 774	(54.31)	6 157	6 515
2. Provincial Security Operations	32 695	34 052	39 043	41 511	41 965	42 365	42 877	1.21	45 695	47 946
3. Security Advisory Services	6 341	6 705	7 172	9 662	9 277	9 277	11 121	19.88	11 890	12 438
Total payments and estimates	40 697	43 856	50 261	56 425	63 878	64 278	59 772	(7.01)	63 742	66 899

Note: Programme was previously classified as Programme 3.

**Table 6.5.1 Summary of provincial payments and estimates by economic classification – Programme 5: Security Risk Management**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	37 813	39 568	46 058	55 975	62 611	63 008	59 008	( 6.35)	62 944	66 065
Compensation of employees	31 893	25 760	28 890	38 785	37 411	37 397	41 203	10.18	44 191	46 487
Goods and services	5 920	13 808	17 168	17 190	25 199	25 608	17 805	( 30.47)	18 753	19 578
Interest and rent on land					1	3		( 100.00)		
Transfers and subsidies to	17	1 307	679			1		( 100.00)		
Households	17	1 307	679			1		( 100.00)		
Payments for capital assets	2 845	2 892	3 511	450	1 266	1 266	764	( 39.65)	798	834
Machinery and equipment	2 845	2 892	3 511	450	1 266	1 266	764	( 39.65)	798	834
Payments for financial	22	89	13		1	3		( 100.00)		
Total economic classification	40 697	43 856	50 261	56 425	63 878	64 278	59 772	( 7.01)	63 742	66 899

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	17	1 307	679			1		(100.00)		
Households	17	1 307	679			1		(100.00)		
Social benefits	17	1 307	679			1		(100.00)		

## 7. Other programme information

### Personnel numbers and costs

**Table 7.1 Personnel numbers and costs**

Programme R'000	As at 31 March 2010	As at 31 March 2011	As at 31 March 2012	As at 31 March 2013	As at 31 March 2014	As at 31 March 2015	As at 31 March 2016
1. Administration	103	56	63	83	92	92	92
2. Civilian Oversight	26	26	31	38	36	36	36
3. Crime Prevention & Community Police Relations	74	56	49	62	62	62	62
4. Traffic Management	557	572	580	610	664	664	664
5. Security Risk Management	116	118	148	160	163	163	163
<b>Total personnel numbers</b>	876	828	871	953	1 017	1 017	1 017
Total personnel cost (R'000)	173 835	179 212	192 917	230 049	259 242	278 606	296 212
Unit cost (R'000)	198	216	221	241	255	274	291



**Table 7.2 Departmental personnel number and cost**

Description	Outcome						Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2009/10	2010/11	2011/12	Main appropriation 2012/13	Adjusted appropriation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
<b>Total for department</b>										
Personnel numbers (head count)	876	828	871	953	953	953	1 017	6.72	1 017	1 017
Personnel cost (R'000)	173 835	179 212	192 917	237 827	230 344	230 049	259 242	12.69	278 606	296 212
<i>of which</i>										
<b>Human resources component</b>										
Personnel numbers (head count)	42	7								
Personnel cost (R'000)	9 717	5 632								
Head count as % of total for department	4.79	0.85								
Personnel cost as % of total for department	5.59	3.14								
<b>Finance component</b>										
Personnel numbers (head count)	34	32	40	44	44	44	44		44	44
Personnel cost (R'000)	8 068	8 358	9 365	11 894	11 214	11 214	12 555	11.96	13 482	14 324
Head count as % of total for department	3.88	3.86	4.59	4.62	4.62	4.62	4.33		4.33	4.33
Personnel cost as % of total for department	4.64	4.66	4.85	5.00	4.87	4.87	4.84		4.84	4.84
<b>Full time workers</b>										
Personnel numbers (head count)	846	795	844	947	947	921	979	6.30	979	979
Personnel cost (R'000)	169 535	176 556	191 259	236 644	229 161	226 771	255 797	12.80	274 956	292 362
Head count as % of total for department	96.58	96.01	96.90	99.37	99.37	96.64	96.26		96.26	96.26
Personnel cost as % of total for department	97.53	98.52	99.14	99.50	99.49	98.58	98.67		98.69	98.70
<b>Part-time workers</b>										
Personnel numbers (head count)										
Personnel cost (R'000)										
Head count as % of total for department										
Personnel cost as % of total for department										
<b>Contract workers</b>										
Personnel numbers (head count)	30	33	27	6	6	32	38	18.75	38	38
Personnel cost (R'000)	4 300	2 656	1 658	1 183	1 183	3 278	3 445	5.09	3 650	3 850
Head count as % of total for department	3.42	3.99	3.10	0.63	0.63	3.36	3.74		3.74	3.74
Personnel cost as % of total for department	2.47	1.48	0.86	0.50	0.51	1.42	1.33		1.31	1.30

## Training

**Table 7.3 Payments on training**

Programme R'000	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	2009/10	2010/11	2011/12	2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16
1. Administration	477	86	123	399	329	329	475	44.38	505	496
<i>of which</i>										
Payments on tuition	477	86	123	399	329	329	475	44.38	505	496
2. Civilian Oversight	163	229	269	172	108	108	263	143.52	281	297
<i>of which</i>										
Payments on tuition	163	229	269	172	108	108	263	143.52	281	297
3. Crime Prevention & Community Police Relations	235	110	159	367	103	103	312	202.91	331	352
<i>of which</i>										
Payments on tuition	235	110	159	367	103	103	312	202.91	331	352
4. Traffic Management	631	711	397	1 315	819	819	1 722	110.26	1 845	1 960
<i>of which</i>										
Payments on tuition	631	711	397	1 315	819	819	1 722	110.26	1 845	1 960
5. Security Risk Management	274	94	420	125	252	242	464	91.74	497	522
Payments on tuition	274	94	420	125	252	242	464	91.74	497	522
<b>Total payments on training</b>	1 780	1 230	1 368	2 378	1 611	1 601	3 236	102.12	3 459	3 627

**Table 7.4 Information on training**

Description	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	2009/10	2010/11	2011/12	Main appropriation 2012/13	Adjusted appropriation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Number of staff	876	828	871	953	953	953	1 017	6.72	1 017	1 017
Number of personnel trained	693	700	650	512	512	512	700	36.72	700	700
<i>of which</i>										
Male	426	350	300	306	306	306	350	14.38	350	350
Female	267	350	350	206	206	206	350	69.90	350	350
Number of training opportunities	90	116	109	140	140	140	125	(10.71)	138	138
<i>of which</i>										
Tertiary	35	45	40	40	40	40	40		45	45
Workshops	30	30	30	30	30	30	40	33.33	50	50
Seminars	5	6	4	10	10	10	10		8	8
Other	20	35	35	60	60	60	35	(41.67)	35	35
Number of bursaries offered *	35	44	40	50	50	47	60	27.66	15	15
Number of interns appointed	16	30	30	20	20	32	30	(6.25)	30	30

\* New bursaries offered.

## Reconciliation of structural changes

None.

## Annexure A to Vote 4

Table A.1 Specification of receipts

Receipts R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
	2013/14	2012/13	2014/15	2015/16						
<b>Sales of goods and services other than capital assets</b>	2 626	2 463	1 483	2 094	2 058	2 032	<b>2 189</b>	7.73	2 253	2 303
Sales of goods and services produced by department (excluding capital assets)	2 626	2 457	1 480	2 094	2 058	2 032	<b>2 189</b>	7.73	2 253	2 303
Other sales	2 626	2 457	1 480	2 094	2 058	2 032	<b>2 189</b>	7.73	2 253	2 303
of which										
Academic services: Registration, tuition & examination fees	1 610	1 624	556	988	988	962	<b>1 037</b>	7.80	1 087	1 105
Boarding services	117	138	158	90	90	90	<b>95</b>	5.56	100	105
Commission on insurance	110	125	141	132	132	132	<b>138</b>	4.55	138	143
Sport gatherings	749	540	592	851	815	815	<b>884</b>	8.47	890	909
Replacement: Security cards	31	30	33	33	33	33	<b>35</b>	6.06	38	41
Other	9									
Sales of scrap, waste, arms and other used current goods (excluding capital assets)		6	3							
<b>Fines, penalties and forfeits</b>	83	220	342	156	192	218	<b>207</b>	(5.05)	215	220
<b>Interest, dividends and rent on land</b>	20	333	3	26	26	26	<b>27</b>	3.85	27	28
Interest	20	333	3	26	26	26	<b>27</b>	3.85	27	28
<b>Financial transactions in assets and liabilities</b>	677	629	505	507	507	507	<b>529</b>	4.34	457	537
Recovery of previous year's expenditure	213	79	71	209	209	209	<b>214</b>	2.39	142	180
Staff debt	273	265	168	76	76	76	<b>70</b>		70	70
Other	191	285	266	222	222	222	<b>245</b>	10.36	245	287
<b>Total departmental receipts</b>	<b>3 406</b>	<b>3 645</b>	<b>2 333</b>	<b>2 783</b>	<b>2 783</b>	<b>2 783</b>	<b>2 952</b>	6.07	2 952	3 088

## Annexure A to Vote 4

Table A.2 Summary of payments and estimates by economic classification

Economic classification R'000	Outcome			Main appro- prietion 2012/13	Adjusted appro- prietion 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
<b>Current payments</b>	243 865	254 429	271 568	339 345	325 460	325 405	356 987	9.71	379 169	400 090
Compensation of employees	173 835	179 212	192 917	237 827	230 344	230 049	259 242	12.69	278 606	296 212
Salaries and wages	149 288	152 480	164 198	202 443	197 314	197 333	220 966	11.98	238 492	254 228
Social contributions	24 547	26 732	28 719	35 384	33 030	32 716	38 276	16.99	40 114	41 984
Goods and services	70 021	75 214	78 648	101 515	95 113	95 351	97 745	2.51	100 563	103 878
of which										
Administrative fees	91	203	172	101	219	240	254	5.83	264	273
Advertising	1 241	1 181	1 596	2 008	3 239	2 696	2 961	9.83	3 096	3 239
Assets <R5 000	797	1 893	1 449	1 656	1 267	1 217	927	(23.83)	967	893
Audit cost: External	3 344	3 419	3 315	3 196	2 403	2 403	3 391	41.12	3 535	3 687
Bursaries (employees)	448	404	435	610	657	657	626	(4.72)	655	683
Catering: Departmental activities	1 076	1 265	1 669	955	1 737	1 939	1 032	(46.78)	1 079	1 127
Communication	3 409	2 845	3 690	3 202	3 799	3 736	3 293	(11.86)	3 441	3 599
Computer services	1 266	1 988	3 350	3 345	2 324	2 124	2 742	29.10	2 867	2 998
Cons/prof: Business and advisory services	2 268	3 936	2 666	5 637	9 693	9 580	3 463	(63.85)	3 880	4 023
Cons/prof: Legal costs	38	252	15	79	5 012	5 232	1 055	(79.84)	637	338
Contractors	4 521	5 439	4 614	3 025	2 358	2 475	2 857	15.43	3 137	3 221
Agency and support/outsourced services	1 088	1 305	1 438	305	808	809		(100.00)		
Entertainment	70	80	98	141	110	110	116	5.45	119	125
Inventory: Fuel, oil and gas	6	28	42	35	17	17	75	341.18	78	82
Inventory: Learner and teacher support material	26		4	37						
Inventory: Materials and supplies	135	304	165	129	182	184	150	(18.48)	157	163
Inventory: Medical supplies	895	1 096	1 678	822	955	955	622	(34.87)	637	653
Inventory: Other consumables	3 139	2 162	3 949	3 167	4 317	4 803	3 371	(29.81)	3 523	3 682
Inventory: Stationery and printing	2 102	2 095	1 959	2 490	1 773	1 769	2 318	31.03	2 421	2 531
Lease payments	1 862	1 868	563	17 449	2 136	2 166	2 662	22.90	2 783	2 907
Rental and hiring			3			42		(100.00)		
Property payments	2 773	8 072	9 868	13 079	14 615	14 672	14 271	(2.73)	14 913	15 584
Travel and subsistence	25 197	22 241	23 156	25 396	24 674	24 946	24 959	0.05	25 872	26 797
Training and development	1 332	949	933	1 768	954	944	2 610	176.48	2 804	2 944
Operating expenditure	12 025	11 544	10 923	12 296	11 236	10 996	23 252	111.46	22 926	23 523
Venues and facilities	872	645	898	587	628	639	738	15.49	772	806
Interest and rent on land	9	3	3	3	3	5		(100.00)		
Interest	9	3	3	3	3	5		(100.00)		
<b>Transfers and subsidies to</b>	11 869	11 498	11 413	13 675	15 536	15 540	14 690	(5.47)	15 922	16 625
Provinces and municipalities	15	10	13		50	50	13	(74.00)	14	15
Municipalities	15	10	13		50	50	13	(74.00)	14	15
Municipalities	15	10	13		50	50	13	(74.00)	14	15
Departmental agencies and accounts					5	5		(100.00)		
Entities receiving transfers					5	5		(100.00)		
Other					5	5		(100.00)		
Public corporations and private enterprises	20									
Public corporations	20									
Other transfers	20									
Non-profit institutions					80	80		(100.00)		
Households	11 834	11 488	11 400	13 675	15 401	15 405	14 677	(4.73)	15 908	16 610
Social benefits	1 205	2 210	2 162		642	643		(100.00)		
Other transfers to households	10 629	9 278	9 238	13 675	14 759	14 762	14 677	(0.58)	15 908	16 610
<b>Payments for capital assets</b>	15 666	20 654	23 084	5 394	23 303	23 303	16 912	(27.43)	16 893	17 316
Buildings and other fixed structures	8									
Buildings	8									
Machinery and equipment	15 652	20 654	23 084	5 394	23 303	23 303	16 912	(27.43)	16 893	17 316
Transport equipment	9 935	13 268	14 349	1 201	19 665	19 431	15 541	(20.02)	15 812	16 503
Other machinery and equipment	5 717	7 386	8 735	4 193	3 638	3 872	1 371	(64.59)	1 081	813
Software and other intangible assets	6									
<b>Payments for financial assets</b>	1 223	1 961	534		327	378		(100.00)		
<b>Total economic classification</b>	272 623	288 542	306 599	358 414	364 626	364 626	388 589	6.57	411 984	434 031

Note: The Economic classifications as taken up in this Budget are in accordance with Version 3 of the Standard Chart of Accounts (SCOA). Version 4, at the time of preparation of this Budget, was still under development. However, it was agreed with National Treasury that for 2013/14, budgets will be captured on SCOA Version 4, except for inventory which will be captured on SCOA Version 3. SCOA Version 4 will be fully implemented from 2014/15.

## Annexure A to Vote 4

Table A.2.1 Payments and estimates by economic classification – Programme 1: Administration

Economic classification R'000	Outcome			Main appro- priation	Adjusted appro- priation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	38 503	33 979	31 206	38 243	35 413	35 011	39 016	11.44	41 710	44 313
Compensation of employees	27 081	23 307	20 852	27 990	26 409	25 947	30 003	15.63	32 299	34 527
Salaries and wages	23 545	20 514	18 528	24 683	23 572	23 223	26 490	14.07	28 592	30 631
Social contributions	3 536	2 793	2 324	3 307	2 837	2 724	3 513	28.96	3 707	3 896
Goods and services	11 419	10 671	10 353	10 250	9 002	9 062	9 013	(0.54)	9 411	9 786
of which										
Administrative fees	60	60	57	64	78	78	83	6.41	87	91
Advertising	235	41	46	315	216	361	259	(28.25)	271	283
Assets <R5 000	331	189	185	322	283	233	236	1.29	247	258
Audit cost: External	3 344	3 419	3 315	3 196	2 403	2 403	3 391	41.12	3 535	3 687
Bursaries (employees)	168	80	53	218	198	198	174	(12.12)	182	190
Catering: Departmental activities	140	79	123	119	161	133	89	(33.08)	93	97
Communication	826	545	583	600	533	533	662	24.20	692	724
Computer services	311	518	538	544	596	561	577	2.85	604	631
Cons/prof: Business and advisory services	153	146	317	120	113	100	90	(10.00)	94	99
Cons/prof: Legal costs	18	177	1	65	35	35	35		37	38
Contractors	280	220	94	321	132	174	253	45.40	265	277
Agency and support/outsourced services	840	1 301	1 438	305	808	808		(100.00)		
Entertainment	45	45	38	75	43	43	54	25.58	56	59
Inventory: Materials and supplies	9	5	2	5	3	3	3		3	3
Inventory: Medical supplies	744	851	900	450	930	930	550	(40.86)	562	574
Inventory: Other consumables	79	56	37	30	32	86	39	(54.65)	41	43
Inventory: Stationery and printing	435	466	364	472	345	291	354	21.65	370	387
Lease payments	372	429	217	1 095	492	492	567	15.24	593	620
Rental and hiring			3			1		(100.00)		
Property payments	386	253	67	140	98	98	140	42.86	146	153
Travel and subsistence	1 913	1 422	1 488	1 190	887	942	851	(9.66)	890	931
Training and development	309	129	70	181	131	131	301	129.77	323	306
Operating expenditure	368	218	354	338	405	348	205	(41.09)	215	225
Venues and facilities	53	22	63	85	80	80	100	25.00	105	110
Interest and rent on land	3	1	1	3	2	2		(100.00)		
Interest	3	1	1	3	2	2		(100.00)		
Transfers and subsidies to	113	447	1 646		642	642		(100.00)		
Households	113	447	1 646		642	642		(100.00)		
Social benefits	113	447	1 481		642	642		(100.00)		
Other transfers to households			165							
Payments for capital assets	624	544	810	384	1 040	1 040	870	(16.35)	910	952
Machinery and equipment	624	544	810	384	1 040	1 040	870	(16.35)	910	952
Transport equipment	153	161	165		473	473	486	2.75	508	531
Other machinery and equipment	471	383	645	384	567	567	384	(32.28)	402	421
Payments for financial assets	86	900	193		9	11		(100.00)		
Total economic classification	39 326	35 870	33 855	38 627	37 104	36 704	39 886	8.67	42 620	45 265

## Annexure A to Vote 4

Table A.2.2 Payments and estimates by economic classification – Programme 2: Civilian Oversight

Economic classification R'000	Outcome			Main appro- priation	Adjusted appro- priation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	10 695	13 564	14 242	21 634	24 801	24 801	21 131	(14.80)	22 454	23 541
Compensation of employees	7 681	8 060	9 656	13 413	13 217	13 099	14 257	8.84	15 425	16 514
Salaries and wages	6 743	6 996	8 386	11 693	11 658	11 586	12 455	7.50	13 481	14 436
Social contributions	938	1 064	1 270	1 720	1 559	1 513	1 802	19.10	1 944	2 078
Goods and services	3 014	5 504	4 586	8 221	11 584	11 702	6 874	(41.26)	7 029	7 027
of which										
Administrative fees		18	19		37	37	38	2.70	39	40
Advertising	102	235	1	600	530	530	354	(33.21)	370	387
Assets <R5 000	49	87	81	117	125	125	77	(38.40)	80	84
Bursaries (employees)	13		68	64	32	32	120	275.00	126	131
Catering: Departmental activities	74	83	111	85	196	196	84	(57.14)	88	92
Communication	235	186	204	320	297	286	339	18.53	355	371
Computer services	9	288	1 190	868	548	548	1 155	110.77	1 208	1 264
Cons/prof: Business and advisory services	1 157	2 905	1 174	3 417	1 506	1 506	1 631	8.30	2 007	2 100
Cons/prof: Legal costs					4 954	5 095	1 020	(79.98)	600	300
Contractors	3	320	119	290	80	80		(100.00)		
Agency and support/outsourced services	13									
Entertainment	4	13	24	13	10	10	13	30.00	13	14
Inventory: Materials and supplies		3			15	15		(100.00)		
Inventory: Other consumables	17	18	37	37	61	61	22	(63.93)	23	24
Inventory: Stationery and printing	154	122	315	239	220	208	234	12.50	245	256
Lease payments	71	157	52	220	285	285	165	(42.11)	173	181
Property payments			1		105	105		(100.00)		
Travel and subsistence	828	497	652	731	1 529	1 529	562	(63.24)	588	615
Training and development	150	229	201	108	76	76	143	88.16	155	166
Operating expenditure	126	339	330	1 055	928	928	858	(7.54)	897	938
Venues and facilities	9	4	7	57	50	50	59	18.00	62	64
Transfers and subsidies to	56			236	1	1		(100.00)		
Departmental agencies and accounts					1	1		(100.00)		
Entities receiving transfers					1	1		(100.00)		
Other					1	1		(100.00)		
Households	56			236						
Other transfers to households	56			236						
Payments for capital assets	368	401	1 326	125	496	496	451	(9.07)	472	494
Machinery and equipment	368	401	1 326	125	496	496	451	(9.07)	472	494
Transport equipment	295	325	630		305	336	319	(5.06)	334	349
Other machinery and equipment	73	76	696	125	191	160	132	(17.50)	138	145
Payments for financial assets	5	120	2							
Total economic classification	11 124	14 085	15 570	21 995	25 298	25 298	21 582	(14.69)	22 926	24 035

## Annexure A to Vote 4

Table A.2.3 Payments and estimates by economic classification – Programme 3: Community Police Relations

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	34 690	31 525	31 786	35 766	32 287	32 262	48 697	50.94	50 017	52 456
Compensation of employees	15 680	14 978	14 943	18 516	16 675	16 974	19 981	17.72	21 427	23 038
Salaries and wages	13 547	12 780	12 794	15 896	14 350	14 629	17 229	17.77	18 493	19 911
Social contributions	2 133	2 198	2 149	2 620	2 325	2 345	2 752	17.36	2 934	3 127
Goods and services	19 010	16 547	16 843	17 250	15 612	15 288	28 716	87.83	28 590	29 418
of which										
Administrative fees		57	11		20	20	21	5.00	22	23
Advertising	762	824	1 497	749	1 820	1 380	2 160	56.52	2 259	2 363
Assets <R5 000	168	103	117	65	42	42	76	80.95	79	83
Bursaries (employees)	34	45	95	109	69	69	111	60.87	116	121
Catering: Departmental activities	497	772	1 032	355	871	1 018	531	(47.84)	555	580
Communication	696	491	461	385	402	402	400	(0.50)	416	435
Computer services	23	30	18	10	187	22	11	(50.00)	11	12
Cons/prof: Business and advisory services	922	868	1 175	2 100	633	533	1 492	179.92	1 519	1 552
Cons/prof: Legal costs						73		(100.00)		
Contractors	743	212	205	271	239	314	301	(4.14)	314	329
Agency and support/outsourced services	222	4				1		(100.00)		
Entertainment	3	9	7	13	10	10	12	20.00	12	13
Inventory: Materials and supplies	3		2							
Inventory: Medical supplies	10	56			19	19		(100.00)		
Inventory: Other consumables	146		11	1	3	4	4		4	4
Inventory: Stationery and printing	501	196	194	456	274	210	431	105.24	449	469
Lease payments	264	251	129	897	382	382	322	(15.71)	335	350
Rental and hiring						27		(100.00)		
Property payments	12	1		2	5	5	2	(60.00)	2	2
Travel and subsistence	2 304	1 619	1 703	1 324	1 499	1 620	884	(45.43)	920	962
Training and development	201	65	64	258	34	34	201	491.18	215	231
Operating expenditure	10 912	10 507	9 756	10 150	8 935	8 935	21 489	140.50	21 083	21 596
Venues and facilities	587	437	366	105	168	168	268	59.52	279	293
Transfers and subsidies to	10 573	9 228	9 014	13 439	14 724	14 724	14 677	(0.32)	15 908	16 610
Households	10 573	9 228	9 014	13 439	14 724	14 724	14 677	(0.32)	15 908	16 610
Other transfers to households	10 573	9 228	9 014	13 439	14 724	14 724	14 677	(0.32)	15 908	16 610
Payments for capital assets	573	657	1 518	75	631	631	729	15.53	758	792
Machinery and equipment	573	657	1 518	75	631	631	729	15.53	758	792
Transport equipment	280	295	407		590	325	622	91.38	647	679
Other machinery and equipment	293	362	1 111	75	41	306	107	(65.03)	111	113
Payments for financial assets	116	317	34		1	26		(100.00)		
Total economic classification	45 952	41 727	42 352	49 280	47 643	47 643	64 103	34.55	66 683	69 858

## Annexure A to Vote 4

Table A.2.4 Payments and estimates by economic classification – Programme 4: Traffic Management

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	122 164	135 793	148 276	187 727	170 348	170 323	189 135	11.04	202 044	213 715
Compensation of employees	91 500	107 107	118 576	139 123	136 632	136 632	153 798	12.56	165 264	175 646
Salaries and wages	77 493	90 402	99 902	116 965	115 829	115 976	129 785	11.91	140 122	149 447
Social contributions	14 007	16 705	18 674	22 158	20 803	20 656	24 013	16.25	25 142	26 199
Goods and services	30 658	28 684	29 698	48 604	33 716	33 691	35 337	4.89	36 780	38 069
of which										
Administrative fees	31	59	64	37	71	86	90	4.65	93	95
Advertising	140	81	49	344	672	424	188	(55.66)	196	206
Assets <R5 000	227	909	565	1 068	740	740	455	(38.51)	475	377
Bursaries (employees)	145	239	141	178	281	281	172	(38.79)	180	188
Catering: Departmental activities	342	287	378	369	484	551	304	(44.83)	318	332
Communication	1 426	1 141	1 192	1 615	1 412	1 360	1 608	18.24	1 681	1 759
Computer services	908	1 057	1 069	915	985	985	991	0.61	1 036	1 082
Cons/prof: Business and advisory services	28	7					250		260	272
Cons/prof: Legal costs	20	75	14	14	23	23		(100.00)		
Contractors	1 198	843	1 021	721	512	512	565	10.35	590	562
Agency and support/outsourced services	13									
Entertainment	16	5	20	24	31	31	20	(35.48)	21	21
Inventory: Fuel, oil and gas	6	28	42	35	17	17	75	341.18	78	82
Inventory: Learner and teacher support material	26		4	37						
Inventory: Materials and supplies	123	276	83	123	162	162	146	(9.88)	153	159
Inventory: Medical supplies	141	146	771	372	5	5	72	1340.00	75	79
Inventory: Other consumables	2 767	2 078	3 286	2 849	4 020	4 562	2 995	(34.35)	3 130	3 271
Inventory: Stationery and printing	869	776	892	1 126	736	736	1 097	49.05	1 146	1 198
Lease payments	1 062	963	67	14 782	902	932	1 513	62.34	1 582	1 652
Rental and hiring						14		(100.00)		
Property payments	1 058	649	858	608	1 208	967	795	(17.79)	831	868
Travel and subsistence	18 859	17 995	18 013	21 228	19 733	19 753	21 509	8.89	22 286	23 066
Training and development	486	472	256	1 137	538	538	1 550	188.10	1 665	1 772
Operating expenditure	597	457	464	733	932	749	676	(9.75)	706	738
Venues and facilities	170	141	449	289	252	263	266	1.14	278	290
Interest and rent on land	6	2	2							
Interest	6	2	2							
Transfers and subsidies to	1 110	516	74		169	172	13	(92.44)	14	15
Provinces and municipalities	15	10	13		50	50	13	(74.00)	14	15
Municipalities	15	10	13		50	50	13	(74.00)	14	15
Municipalities	15	10	13		50	50	13	(74.00)	14	15
Departmental agencies and accounts					4	4		(100.00)		
Entities receiving transfers					4	4		(100.00)		
Other					4	4		(100.00)		
Public corporations and private enterprises	20									
Public corporations	20									
Other transfers	20									
Non-profit institutions					80	80		(100.00)		
Households	1 075	506	61		35	38		(100.00)		
Social benefits	1 075	456	2							
Other transfers to households		50	59		35	38		(100.00)		
Payments for capital assets	11 256	16 160	15 919	4 360	19 870	19 870	14 098	(29.05)	13 955	14 244
Buildings and other fixed structures	8									
Buildings	8									
Machinery and equipment	11 242	16 160	15 919	4 360	19 870	19 870	14 098	(29.05)	13 955	14 244
Transport equipment	9 055	12 327	12 550	1 201	17 670	17 670	13 398	(24.18)	13 575	14 162
Other machinery and equipment	2 187	3 833	3 369	3 159	2 200	2 200	700	(68.18)	380	82
Software and other intangible assets	6									
Payments for financial assets	994	535	292		316	338		(100.00)		
Total economic classification	135 524	153 004	164 561	192 087	190 703	190 703	203 246	6.58	216 013	227 974



## Annexure A to Vote 4

Table A.2.5 Payments and estimates by economic classification – Programme 5: Security Risk Management

Economic classification R'000	Outcome			Main appro- prium	Adjusted appro- prium	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	37 813	39 568	46 058	55 975	62 611	63 008	59 008	(6.35)	62 944	66 065
Compensation of employees	31 893	25 760	28 890	38 785	37 411	37 397	41 203	10.18	44 191	46 487
Salaries and wages	27 960	21 788	24 588	33 206	31 905	31 919	35 007	9.67	37 804	39 803
Social contributions	3 933	3 972	4 302	5 579	5 506	5 478	6 196	13.11	6 387	6 684
Goods and services	5 920	13 808	17 168	17 190	25 199	25 608	17 805	(30.47)	18 753	19 578
of which										
Administrative fees		9	21		13	19	22	15.79	23	24
Advertising	2		3		1	1		(100.00)		
Assets <R5 000	22	605	501	84	77	77	83	7.79	86	91
Bursaries (employees)	88	40	78	41	77	77	49	(36.36)	51	53
Catering: Departmental activities	23	44	25	27	25	41	24	(41.46)	25	26
Communication	226	482	1 250	282	1 155	1 155	284	(75.41)	297	310
Computer services	15	95	535	1 008	8	8	8		8	9
Cons/prof: Business and advisory services	8	10			7 441	7 441		(100.00)		
Cons/prof: Legal costs						6		(100.00)		
Contractors	2 297	3 844	3 175	1 422	1 395	1 395	1 738	24.59	1 968	2 053
Entertainment	2	8	9	16	16	16	17	6.25	17	18
Inventory: Materials and supplies		20	78	1	2	4	1	(75.00)	1	1
Inventory: Medical supplies		43	7		1	1		(100.00)		
Inventory: Other consumables	130	10	578	250	201	90	311	245.56	325	340
Inventory: Stationery and printing	143	535	194	197	198	324	202	(37.65)	211	221
Lease payments	93	68	98	455	75	75	95	26.67	100	104
Property payments	1 317	7 169	8 942	12 329	13 199	13 497	13 334	(1.21)	13 934	14 561
Travel and subsistence	1 293	708	1 300	923	1 026	1 102	1 153	4.63	1 188	1 223
Training and development	186	54	342	84	175	165	415	151.52	446	469
Operating expenditure	22	23	19	20	36	36	24	(33.33)	25	26
Venues and facilities	53	41	13	51	78	78	45	(42.31)	48	49
Interest and rent on land					1	3		(100.00)		
Interest					1	3		(100.00)		
Transfers and subsidies to	17	1 307	679			1		(100.00)		
Households	17	1 307	679			1		(100.00)		
Social benefits	17	1 307	679			1		(100.00)		
Payments for capital assets	2 845	2 892	3 511	450	1 266	1 266	764	(39.65)	798	834
Machinery and equipment	2 845	2 892	3 511	450	1 266	1 266	764	(39.65)	798	834
Transport equipment	152	160	597		627	627	716	14.19	748	782
Other machinery and equipment	2 693	2 732	2 914	450	639	639	48	(92.49)	50	52
Payments for financial assets	22	89	13		1	3		(100.00)		
Total economic classification	40 697	43 856	50 261	56 425	63 878	64 278	59 772	(7.01)	63 742	66 899

## Annexure A to Vote 4

Table A.3 Provincial payments and estimates by district and local municipality

Municipalities R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Cape Town Metro	194 776	200 179	209 023	250 799	257 282	257 282	269 891	4.90	285 871	301 006
West Coast Municipalities	14 348	14 543	15 983	18 053	16 848	16 848	21 073	25.08	22 383	23 609
Matzikama	6 238	6 376	6 916	8 325	7 630	7 630	10 297	34.95	10 964	11 583
Saldanha Bay	8 110	8 167	9 067	9 727	9 218	9 218	10 776	16.90	11 419	12 026
Cape Winelands Municipalities	11 517	11 932	13 658	15 536	16 044	16 044	16 945	5.62	18 014	18 993
Breede Valley	11 517	11 932	13 658	15 536	16 044	16 044	16 945	5.62	18 014	18 993
Overberg Municipalities	12 557	15 500	17 927	19 622	19 577	19 577	21 509	9.87	22 865	24 136
Swellendam	6 370	7 116	8 152	9 163	9 118	9 118	9 962	9.26	10 579	11 162
Across wards and municipal projects	6 187	8 384	9 775	10 459	10 459	10 459	11 547	10.40	12 286	12 974
Eden Municipalities	22 744	27 276	30 197	32 227	32 741	32 741	34 756	6.15	36 869	38 894
Mossel Bay	7 988	9 607	9 391	9 685	10 324	10 324	11 374	10.17	12 075	12 724
Oudtshoorn	7 705	10 154	12 388	13 194	13 313	13 313	13 671	2.69	14 484	15 303
Knysna	7 051	7 515	8 418	9 347	9 104	9 104	9 711	6.67	10 310	10 867
Central Karoo Municipalities	16 681	19 112	19 811	22 178	22 134	22 134	24 415	10.31	25 982	27 393
Laingsburg	4 985	5 426	5 291	6 572	6 321	6 321	7 918	25.26	8 420	8 876
Beaufort West	11 696	13 686	14 520	15 606	15 813	15 813	16 497	4.33	17 562	18 517
Total provincial expenditure by district and local municipality	272 623	288 542	306 599	358 414	364 626	364 626	388 589	6.57	411 984	434 031

# Vote 5

## Department of Education

	2013/14 To be appropriated	2014/15	2015/16
<b>MTEF allocations</b>	<b>R15 601 918 000</b>	<b>R16 057 300 000</b>	<b>R17 368 880 000</b>
Responsible MEC	Provincial Minister of Education		
Administering Department	Department of Education		
Accounting Officer	Head of Department, Education		

### 1. Overview

#### Core Functions and Responsibilities

Curriculum and Assessment support.

Administrative and financial support systems.

Institutional development and support systems, structures and programmes.

#### Vision

Creating opportunity for all through improved education outcomes.

This is given expression through the three over-arching goals:

Improved language and mathematics in primary schools;

Improved number and quality of passes in the National Senior Certificate; and

Reduction in number of under-performing schools.

#### Mission

To provide quality education to all learners in the province through the following:

Overall planning for, and management of, the education system;

Support for public education institutions;

Education in public ordinary schools;

Support to independent schools;

Education in public special schools;

Early childhood development (ECD) in Grade R;

Training opportunities for teachers and non-teachers;

A targeted food programme and other poverty alleviation and safety measures; and

Support to teachers through provision of basic conditions of service, incentives and employee wellness programmes.

### **Demands and changes in services and expected changes in the services and resources**

The population of the Western Cape has grown since last census in 2001, and continues to grow. According to the 2011 census released by Statistics South Africa (StatsSA), the Western Cape is home to 5 822.734 million people, representing 11 per cent of South Africa's total population. The population grew by 28.7 per cent between 2001 and 2011.

In-migration pressures have put strain on the provision of classrooms, Learning and Teaching Support Material (LTSM), equipment, teaching staff and general support.

The advent of a national ministry for Higher Education and the classification of the Department of Basic Education initiated a series of anticipated shifts which include changes to the governance of FET Colleges.

### **Acts, rules and regulations**

The Constitution of the Republic of South Africa, 1996 (Act 108 of 1996)

The Constitution of the Western Cape Province, 1998 (Act 1 of 1998)

The South African Schools Act (SASA), 1996 (Act 84 of 1996), as amended

The National Education Policy Act (NEPA), 1996 (Act 27 of 1996)

The Further Education and Training Colleges Act, 2006 (Act 16 of 2006)

Further Education and Training Colleges Amendment Act, 2012 (Act 3 of 2012)

The General and Further Education and Training Quality Assurance Act, 2001 (Act 58 of 2001), as amended in 2008 (Act 50 of 2008)

The Employment of Educators Act, 1998 (Act 76 of 1998)

The Western Cape Provincial School Education Act, 1997 (Act No 12 of 1997)

The Public Finance Management Act, 1999 (Act 1 of 1999), as amended

The Annual Division of Revenue Acts

The Public Service Act, 1994, as amended [Proclamation 103 of 1994]

The South African Qualifications Authority Act, 1995 (Act 58 of 1995)

The Adult Basic Education and Training Act, 2000 (Act 52 of 2000)

The South African Council for Educators Act (Act 31 of 2000)

## Budget decisions

The expenditure on education in the province has grown by, on average, 15.6 per cent per annum in nominal terms since 2009/10. Education receives the second largest portion of the provincial budget. The majority of the increased funding provides for the Improvement in Conditions of Service as well as National Education Sector priorities, as approved by the Council of Education Ministers (CEM), as follows:

For the 2013 MTEF, i.e. for the period to 2015/16 the national sector initiatives target –

- National workbooks;
- Curriculum and assessment policy statements;
- Annual national assessments;
- Infrastructure development;
- Expansion of no-fee schools;
- Universalisation of Grade R; and
- Municipal services.

The number and category of learners are the main cost drivers in the allocation of the education department's budget. Learners fall into six broad funding categories: Grade R, primary school, secondary school, learners with special needs (LSEN), FET college learners and learners at adult centres.

The funding of the educational institutions mainly consists of staff and norms and standards funding. Except in the case of Grade R at independent sites and adult learning centres, where they receive "norms and standards" funding payments that are also used to pay teaching and administrative staff.

By far the greatest portion of the budget goes to the primary and secondary school system, including schools for LSEN. In the school system, personnel are equitably allocated in terms of the post provisioning norms according to reported learner numbers, community poverty rankings and subjects offered. Norms and standards funding is allocated according to national poverty quintiles with the poorest quintile receiving, on average, six times more than the least poor.

Non-conditional and non-capital non-personnel expenditure represents 7.8 per cent of total expenditure for the 2013/14 financial year. Non-personnel expenditure includes norms and standards funding for public ordinary primary and secondary schools and learner transport schemes, as well as for transfer payments to independent schools, public special schools, ABET centres and ECD schools and sites.

Capital expenditure has increased from 3.04 per cent of the expenditure in 2009/10 to 7.7 per cent of the estimated expenditure for 2013/14. This includes mainly provision for infrastructure projects as well as for computers and equipment. The reason for the increase is due to the funding provided for the accelerated capital infrastructure delivery programme in the Education Infrastructure Grant.

Programme 2: Public ordinary school education continues to be the main focus of the department's funding. Seventy two per cent of the budget for 2013/14 is allocated to this Programme. The main services included under this Programme are primary and secondary school education at public ordinary schools (excluding infrastructure), human resource development for institution-based personnel as well as the National School Nutrition Programme conditional grant. Forty one point six per cent of the Programme's budget is allocated to primary schools and 27.7 per cent to secondary schools.

Programme 7: Early childhood development has had considerable growth from 2009/10 to 2013/14, where additional resources have been provided to promote participation in Grade R as well as for the EPWP to provide for the training of ECD practitioners at ECD sites and to provide resource kits for these sites.

### **Aligning departmental budgets to achieve government's prescribed outcomes**

On a national level, the work of the WCED is aligned to the National Outcome 1 "Improved Quality of Basic Education".

The WCED will drive the Provincial Strategic Objective Number 2 "Improving Education Outcomes" with its full budget assigned for that purpose. It will support the other objectives in various ways and to varying degrees.

## **2. Review 2012/13**

Highlights to date include –

### **Grade R**

High quality Early Childhood Education has been recognised as a lever to improve language and mathematics in the Province. Levels 1, 4 and 5 of the ECD practitioner qualification are offered via the FET Colleges. The WCED continues to supply resources to Grade R classes at 150 ECD independent sites and public schools annually. In addition 50 new Grade R classrooms, equipped with furniture and a basic startup kit, are built at selected schools annually. There are 64 019 learners enrolled in Grade R in the province, of whom 58 953 are in public ordinary schools. There are currently 917 public ordinary schools and 881 subsidised independent sites that receive a Grade R learner subsidy.

### **Grades 1 – 12**

Progress in regard to academic performance is not a short-term process but one which requires systematic and systemic interventions. The WCED tests all learners in Grades 3, 6 and 9 in mathematics and languages annually. The detailed diagnostic data from the tests informs the on-going process of upskilling teachers and providing the necessary reading and study materials to all schools. The testing programme is complemented by the annual national programme of testing.

Language and Mathematics training is offered annually in the school holidays to teachers at 250 primary schools and to Grade R teachers.

The WCED provides booklets on study skills to all Grade 12 learners annually. Satellite Grade 12 teaching programmes were provided for over 145 schools in 2012. Grade 12 support has been extended on a number of levels and the High School Programme has been expanded to include a school-wide focus.

2012 was the fifth year of the National Senior Certificate (NSC) examination. There was a great deal of support provided to Western Cape schools. The Western Cape achieved an 82.8 per cent pass rate. In 2012, there were 3 712 more candidates who passed than in 2011 and 1 104 more who gained access to a Bachelor's degree. The pass rate for Mathematics increased to 73.5 per cent, up from 68.7 per cent in 2011. For Physical Science the 2012 pass rate was 70.9 per cent, up from the 2011 figure of 65.3 per cent.

### **Skills Development**

The six FET colleges concentrate on providing programmes that correspond with the needs of industry and on the academic performance of their students as the NC(V) programme goes to scale. There are 43 497 full-time equivalent students. The focus is on expansion and on improving the quality of passes.

In the field of Adult Education over 32 000 Learners attended Community Learning Centres (CLCs) in 2012.

## **3. Outlook for 2013/14**

The broad policies, priorities and strategic goals of the WCED are expressed in the Strategic Plan.

### **Language and Mathematics**

The WCED will improve language and mathematics outcomes by directing maximum resources, both human and financial, to the first three years of schooling. This will be coupled with the WCED testing programme at Grades 3, 6 and 9. Targets will be set at each school.

### **Accountability**

All officials will sign performance contracts with targets for improving learner performance. Performance is monitored on a quarterly basis. There will also be far greater attention placed on the management of schools at the district levels, with principals, officials and teachers held to account for their role in improving individual school performance.

### **Faster response times and support**

The WCED will improve its responsiveness and efficiency through an on-going focus on changing the organisational culture and improving the department's business processes and systems. The Head Office and District offices of the WCED are structured, designed and equipped to provide a rapid response service and support to schools and teachers.

### **Teacher development**

The WCED emphasises the need for the full quota of teaching time to be used. Teachers are provided with texts on time. Teachers will also be provided with opportunities for on-going professional development and training. Officials will provide administrative and academic support to teachers and schools on demand.

### **Quality texts and materials**

The WCED will, in line with the introduction of the new curriculum, ensure that every classroom is text-rich with reading books and textbooks for all learners in Grades 1 - 12 as appropriate. Programmes for textbook recovery and use will be implemented. There will be auxiliary use of technology to deliver a quality curriculum into the classroom.

### **Poverty and crime**

Poverty and crime impact severely on learning. The WCED, in collaboration with other government departments and civil society organisations, will provide food and other poverty-alleviation measures to address the needs of poor learners. We will continue to make schools safer through physical safety measures, co-operation with other agencies and actively promoting community involvement in protecting schools. In addition, the WCED with other government departments and the South African Police Services will continue to conduct random inspections and tests at schools for drugs and weapons.

### **School maintenance**

The WCED has a list of priorities for infrastructure maintenance and will adopt the most cost effective and efficient means of maintaining schools. This will receive a greater proportion of the budget annually to ensure that backlogs are met.

### **Redress**

The WCED will direct its human and financial resources to those districts and schools that have historically experienced under-investment.

### **Migration and new schools**

The WCED continues to use the best available research to plan for in-migration to the Western Cape and use research trends to ensure that schools and teachers are available to provide quality education to the children who enter the province. Innovative means will be sought to address current backlogs in infrastructure provision.

### **School management and leadership**

The WCED continues to provide targeted management training and in-school support to members of school management and SGBs.

Every decision taken in relation to education in the Western Cape is informed by the need to attain the learner achievement outcomes stated. A diversified curriculum will be offered after primary school to ensure that learners are provided with appropriate opportunities to develop their skills and knowledge.

There is no quick fix when it comes to improving the quality of education provided by the Western Cape. It is only through a sustained, focused and systematic approach that the WCED will achieve the stated targets.



## 4. Receipts and financing

### Summary of receipts

Table 4.1 hereunder gives the sources of funding for the vote.

**Table 4.1 Summary of receipts**

Receipts R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Treasury funding										
Equitable share	10 183 413	11 035 789	12 069 418	12 843 155	12 922 506	12 918 806	13 937 705	7.89	14 831 071	15 895 292
Conditional grants	302 353	889 501	1 187 187	1 323 569	1 337 749	1 337 749	1 627 355	21.65	1 198 002	1 444 482
Education Infrastructure Grant <sup>a</sup>	169 976	255 062	385 039	431 397	431 397	431 397	960 465	122.64	501 249	704 153
Dinaledi Schools Grant			6 684	9 571	9 571	9 571	10 096	5.49	10 673	11 164
HIV and Aids (Life Skills Education) Grant	14 626	14 440	14 088	17 416	17 416	17 416	17 637	1.27	17 077	20 297
Further Education and Training Colleges Grant <sup>b</sup>		446 971	534 659	584 213	597 589	597 589	351 437	( 41.19)	373 920	396 219
National School Nutrition Programme Grant	117 751	169 775	230 041	244 784	245 588	245 588	260 538	6.09	282 486	299 435
Technical Secondary Schools Recapitalisation Grant		3 253	8 610	11 264	11 264	11 264	11 884	5.50	12 597	13 214
Social Sector EPWP Incentive Grant for Provinces			8 066	23 924	23 924	23 924	12 298	( 48.60)		
Expanded Public Works Programme Integrated Grant for Provinces				1 000	1 000	1 000	3 000	200.00		
Financing	100 800	8 219	70 630	37 800	75 455	75 455	9 893	( 86.89)		
Asset Finance Reserve	100 800	8 219	52 703	30 000	30 000	30 000		( 100.00)		
Provincial Revenue Fund			17 927	7 800	45 455	45 455	9 893	( 78.24)		
Total Treasury funding				14 204 524	14 335 710	14 332 010	15 574 953	8.67	16 029 073	17 339 774
Departmental receipts										
Sales of goods and services other than capital assets	9 127	11 193	12 611	10 974	10 974	10 974	13 406	22.16	13 499	14 120
Fines, penalties and forfeits	383	511	560	228	228	566	228	( 59.72)	228	238
Interest, dividends and rent on land	1 394	324	1 081	1 998	1 998	1 998	1 998		1 998	2 090
Financial transactions in assets and liabilities	15 843	10 206	19 666	11 333	11 333	14 695	11 333	( 22.88)	12 502	12 658
Total departmental receipts				24 533	24 533	28 233	26 965	( 4.49)	28 227	29 106
Total receipts				14 229 057	14 360 243	14 360 243	15 601 918	8.65	16 057 300	17 368 880

<sup>a</sup> Education Infrastructure Grant: The increase in the 2013/14 allocation is due to the Province receiving their portion of funding of the School Infrastructure Backlog Grant as part of their Education Infrastructure Grant funding.

<sup>b</sup> Further Education and Training Colleges Grant: A policy decision has been taken that from 2013/14 part of the FET Colleges Grant will be provided as a subsidy to be transferred directly to the Further Education and Training Colleges.

### **Summary of receipts:**

Total receipts are expected to increase by R1.242 billion or 8.65 per cent from R14.360 billion in 2012/13 revised estimate to R15.602 billion in 2013/14, and is expected to continue increasing over the 2013 MTEF to R17.369 billion in 2015/16.

### **Treasury funding:**

Equitable share financing is the main contributor to departmental receipts. Funding from this source of revenue will increase from R12.919 billion in 2012/13 (revised estimate) to R13.938 billion in 2013/14 and is expected to continue increasing over the MTEF to R15.895 billion in 2015/16.

Conditional grants are expected to increase by R289.606 million or 21.65 per cent from R1.338 billion in 2012/13 revised estimate to R1.627 billion in 2013/14, this is due to the Education Infrastructure Grant increasing from R431.397 million 2012/13 revised estimate to R960.465 million in 2013/14, due to the Province receiving their portion of funding of the School Infrastructure Backlog Grant as part of their Education Infrastructure Grant.

The Further Education and Training Colleges Grant declines from the 2012/13 revised estimates given the policy decision to provide a subsidy directly transferred to the Further Education and Training Colleges.

Departmental receipts are expected to decrease by 4.49 per cent from the revised estimate of R28.233 million in 2012/13 to R26.965 million in 2013/14. The main source of departmental receipts over the 2013 MTEF relates to sale of goods and services other than capital assets and financial transactions in assets and liabilities.

### **Donor funding (excluded from vote appropriation)**

None.

## **5. Payment summary**

### **Key assumptions**

Provision has been made for the personnel-related costs associated with PSCBC Resolution No. 1/2012, including the general salary adjustments, homeowners' allowances and other associated personnel costs.

Provision has been made for salary increases of 7.8 per cent for 2013/14, 7.6 per cent for 2014/15 and 6.9 per cent for 2015/16. These increases are inclusive of a maximum of 1.5 per cent pay progression.

Inflationary provision for non-personnel expenditure is 5.2 per cent for 2013/14, 4.9 per cent for 2014/15 and 4.6 per cent for 2015/16.

### **National priorities**

National Outcome 1: Improved Quality of Basic Education

### **Provincial priorities**

Provincial Strategic Objective 2: Improving Education Outcomes

## Programme summary

Table 5.1 below shows the budget or estimated expenditure per programme and Table 5.2 per economic classification (in summary). Details of the Government Financial Statistics (GFS) economic classifications are attached as an annexure to this vote.

**Table 5.1 Summary of payments and estimates**

Programme R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
1. Administration <sup>a</sup>	489 163	497 574	532 038	580 013	591 261	591 261	599 417	1.38	631 491	666 636
2. Public Ordinary School Education <sup>b,f,g,i</sup>	7 895 163	8 813 431	9 765 759	10 364 530	10 384 098	10 384 098	11 222 303	8.07	11 922 781	12 750 339
3. Independent School Subsidies	55 522	59 696	63 554	68 874	72 697	72 697	81 078	11.53	85 495	89 428
4. Public Special School Education	605 280	688 458	754 782	811 265	870 479	870 479	894 743	2.79	954 691	1 008 814
5. Further Education and Training <sup>d</sup>	368 917	446 971	534 659	584 213	597 589	597 589	351 437	( 41.19)	373 920	396 219
6. Adult Basic Education and Training	29 479	32 152	33 098	35 818	35 818	35 818	37 896	5.80	39 755	41 752
7. Early Childhood Development <sup>i</sup>	264 006	295 228	339 593	392 969	386 030	386 030	456 576	18.27	508 731	611 681
8. Infrastructure Development <sup>c,h</sup>	389 794	543 258	734 194	790 987	790 987	790 987	1 293 371	63.51	829 623	1 047 632
9. Auxiliary and Associated Services <sup>e</sup>	515 989	578 975	603 476	600 388	631 284	631 284	665 097	5.36	710 813	756 379
Total payments and estimates	10 613 313	11 955 743	13 361 153	14 229 057	14 360 243	14 360 243	15 601 918	8.65	16 057 300	17 368 880

<sup>a</sup> MEC total remuneration package: R1 652 224 with effect from 1 April 2012.

<sup>b</sup> National conditional grant: National School Nutrition Programme (NSNP): R260 538 000 (2013/14), R282 486 000 (2014/15), R299 435 000 (2015/16).

<sup>c</sup> National conditional grant: Education Infrastructure Grant (EIG): R960 465 000 (2013/14), R501 249 000 (2014/15), R704 153 000 (2015/16).

<sup>d</sup> National conditional grant: Further Education and Training (FET) Colleges: R351 437 000 (2013/14), R373 920 000 (2014/15) and R396 219 000 (2015/16).

<sup>e</sup> National conditional grant: HIV and Aids (Life Skills Education): R17 637 000 (2013/14), R17 077 000 (2014/15), R20 297 000 (2015/16).

<sup>f</sup> National conditional grant: Technical Secondary Schools Recapitalisation: R11 884 000 (2013/14), R12 597 000 (2014/15), R13 214 000 (2015/16).

<sup>g</sup> National conditional grant: Dinaledi Schools Grant: R10 096 000 (2013/14), R10 673 000 (2014/15) and R11 164 000 (2015/16).

<sup>h</sup> National conditional grant: Expanded Public Works Programme Integrated Grant for Provinces: R3 000 000 (2013/14).

<sup>i</sup> National conditional grant: Social Sector Expanded Public Works Programme Incentive Grant for Provinces: R12 298 000 (2013/14).

## Summary by economic classification

**Table 5.2 Summary of provincial payments and estimates by economic classification**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
<b>Current payments</b>	9 115 685	10 245 561	11 206 814	12 041 049	12 195 218	12 172 109	<b>13 073 375</b>	7.40	13 922 174	15 007 960
Compensation of employees	8 214 843	9 193 266	9 997 071	10 733 920	10 835 720	10 812 621	<b>11 621 100</b>	7.48	12 344 928	13 293 936
Goods and services	900 842	1 052 295	1 209 743	1 307 129	1 359 498	1 359 488	<b>1 452 275</b>	6.83	1 577 246	1 714 024
<b>Transfers and subsidies to</b>	1 164 546	1 260 490	1 483 057	1 430 761	1 422 801	1 445 910	<b>1 315 468</b>	(9.02)	1 433 127	1 493 955
Departmental agencies and accounts	4 604	4 926	5 256	5 524	5 524	5 534	<b>5 821</b>	5.19	6 106	6 387
Non-profit institutions	1 096 762	1 168 002	1 389 936	1 358 068	1 386 509	1 386 509	<b>1 276 176</b>	(7.96)	1 391 910	1 450 842
Households	63 180	87 562	87 865	67 169	30 768	53 867	<b>33 471</b>	(37.86)	35 111	36 726
<b>Payments for capital assets</b>	323 593	448 697	669 240	753 135	738 112	738 112	<b>1 208 749</b>	63.76	697 461	862 218
Buildings and other fixed structures	302 194	425 806	612 467	685 874	669 088	669 088	<b>1 133 810</b>	69.46	619 040	780 193
Machinery and equipment	11 989	18 708	54 923	65 159	68 168	68 168	<b>72 703</b>	6.65	76 076	79 572
Software and other intangible assets	9 410	4 183	1 850	2 102	856	856	<b>2 236</b>	161.21	2 345	2 453
<i>Of which: "Capitalised Goods and services" included in Payments for Capital Assets</i>	74 209	213 820	215 738	167 518	241 179	241 179	<b>142 414</b>	(40.95)	111 874	114 937
<b>Payments for financial assets</b>	9 489	995	2 042	4 112	4 112	4 112	<b>4 326</b>	5.20	4 538	4 747
<b>Total economic classification</b>	10 613 313	11 955 743	13 361 153	14 229 057	14 360 243	14 360 243	<b>15 601 918</b>	8.65	16 057 300	17 368 880

### Transfers to public entities

None.

### Transfers to development corporations

None.

### Transfers to local government

None.

### Departmental Public Private Partnership (PPP) projects

None.

## 6. Programme description

### Programme 1: Administration

**Purpose:** To provide overall management of, and support to, the education system in accordance with the National Education Policy Act, Public Finance Management Act and other relevant policies.

#### Analysis per sub-programme

##### Sub-programme 1.1: Office of the MEC

to provide for the functioning of the office of the Member of the Executive Council (MEC) for education

##### Sub-programme 1.2: Corporate Services

to provide management services that are not education specific for the education system

to make limited provision for, and maintenance of, accommodation

##### Sub-programme 1.3: Education Management

to provide education management services for the education system

##### Sub-programme 1.4: Human Resource Development

to provide human resource development for office-based staff

##### Sub-programme 1.5: Education Management Information System (EMIS)

to provide education management information in accordance with the National Education Information Policy

#### Policy developments

None.

#### Changes: Policy, structure, service establishment, etc. Geographic distribution of services

None.

#### Expenditure trends analysis

##### Sub-programme 1.3: Education Management

The decrease in expenditure is mainly due to the institutionalisation of The Khanya Project and the resultant reduction of posts.

#### Strategic Goals

Improved language and mathematics in primary schools.

Improved number and quality of passes in the National Senior Certificate.

Reduction in number of under-performing schools.

#### Strategic objectives as per Annual Performance Plan

To direct human and financial resources to those districts and schools that have historically experienced under-investment and ensure overall financial and HR management.

To improve the responsiveness and efficiency of the WCED through a focus on improving the department's business processes and systems.

To provide targeted management training for officials, members of school management teams and School Governing Bodies (SGBs).

**Table 6.1 Summary of payments and estimates – Programme 1: Administration**

Sub-programme R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- p-riation 2012/13	Adjusted appro- p-riation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
1. Office of the MEC <sup>a</sup>	4 200	4 886	5 550	5 497	6 843	6 843	7 217	5.47	7 725	8 193
2. Corporate Services	201 957	210 833	214 370	224 699	235 416	235 416	247 457	5.11	265 412	281 307
3. Education Management	258 824	256 223	285 468	316 136	316 436	316 436	303 122	(4.21)	321 178	338 251
4. Human Resource Development <sup>b</sup>	974	1 119	1 306	2 996	8 881	8 881	9 341	5.18	3 304	3 456
5. Education Management Information System (EMIS)	23 208	24 513	25 344	30 685	23 685	23 685	32 280	36.29	33 872	35 429
Total payments and estimates	489 163	497 574	532 038	580 013	591 261	591 261	599 417	1.38	631 491	666 636

<sup>a</sup> MEC total remuneration package: R1 652 224 with effect from 1 April 2012.

<sup>b</sup> 2013/14: The cost for human resource development is included in sub-programmes with the same name in each of the relevant programmes. R9 341 000 is included in Programme 1, Sub-programme 1.4 and R112 295 000 is included in Programme 2, Sub-programme 2.3 as there is no method by which the recording of the actual expenditure related to a particular person can be distributed between the human resource development sub-programmes.

**Table 6.1.1 Summary of provincial payments and estimates by economic classification – Programme 1: Administration**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- p-riation 2012/13	Adjusted appro- p-riation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	352 030	366 999	398 383	453 525	477 601	474 655	488 866	2.99	515 516	545 327
Compensation of employees	229 661	250 450	252 346	271 078	283 249	280 306	310 226	10.67	333 792	355 156
Goods and services	122 369	116 549	146 037	182 447	194 352	194 349	178 640	( 8.08)	181 724	190 171
Transfers and subsidies to	110 311	118 653	97 041	62 881	51 643	54 589	43 308	( 20.67)	45 440	47 530
Departmental agencies and accounts						3	2	( 33.33)	2	3
Non-profit institutions	106 775	110 257	90 640	61 150	49 862	49 862	41 433	( 16.90)	43 473	45 472
Households	3 536	8 396	6 401	1 731	1 781	4 724	1 873	( 60.35)	1 965	2 055
Payments for capital assets	17 333	10 927	34 572	59 495	57 905	57 905	62 917	8.66	65 997	69 032
Machinery and equipment	8 035	6 744	32 722	57 393	57 049	57 049	60 681	6.37	63 652	66 579
Software and other intangible assets	9 298	4 183	1 850	2 102	856	856	2 236	161.21	2 345	2 453
Payments for financial assets	9 489	995	2 042	4 112	4 112	4 112	4 326	5.20	4 538	4 747
Total economic classification	489 163	497 574	532 038	580 013	591 261	591 261	599 417	1.38	631 491	666 636

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation	Adjusted appro- priation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	49 356	53 325	47 816	49 932	48 218	51 164	39 263	(23.26)	41 197	43 092
Departmental agencies and accounts						3	2	(33.33)	2	3
Entities receiving transfers						3	2	(33.33)	2	3
Other						3	2	(33.33)	2	3
Non-profit institutions	45 820	44 929	41 415	48 201	46 437	46 437	37 388	(19.49)	39 230	41 034
Households	3 536	8 396	6 401	1 731	1 781	4 724	1 873	(60.35)	1 965	2 055
Social benefits	3 488	2 664	4 688	1 731	1 781	4 724	1 873	(60.35)	1 965	2 055
Other transfers to households	48	5 732	1 713							
Transfers and subsidies to (Capital)	60 955	65 328	49 225	6 401	3 425	3 425	4 045	18.10	4 243	4 438
Non-profit institutions	60 955	65 328	49 225	12 949	3 425	3 425	4 045	18.10	4 243	4 438

**Programme 2: Public Ordinary School Education**

**Purpose:** To provide public ordinary education from Grades 1 to 12 in accordance with the South African Schools Act.

**Analysis per sub-programme****Sub-programme 2.1: Public Primary Schools**

to provide specific public primary ordinary schools with resources required for Grades 1 to 7

**Sub-programme 2.2: Public Secondary Schools**

to provide specific public secondary ordinary schools with the resources required for Grades 8 to 12

**Sub-programme 2.3: Human Resource Development**

to provide for the professional and other development of educators and non-educators in public ordinary schools

**Sub-programme 2.4: Conditional Grants**

to provide identified poor and hungry learners in public ordinary schools with the minimum food needed to learn effectively in school through the National School Nutrition Programme (NSNP)

to recapitalise technical secondary schools

to provide support to Dinaledi schools

to provide for the Social Sector Expanded Public Works Programme (EPWP) Incentive for Provinces

## Policy developments

**The Basic Education Laws Amendment Act, 15 of 2011**, was enacted on 19 September 2011. The purpose of the Act is to accommodate aspects of the creation of the Department of Basic Education and related matters. It amends the National Education Policy Act (NEPA) and the South African Schools Act (SASA); the Employment of Educators Act (Act No. 76 of 1998), the South African Council for Educators Act (Act No. 31 of 2000) and General and Further Education and Training Quality Assurance Act (Act No. 58 of 2001). The Act now provides for various types of special schools, additional functions of school principals and training of governing bodies by a recognised governing body association.

**The Western Cape Provincial School Education Amendment Act, No. 7 of 2010**, was published in the Provincial Gazette Extraordinary, No. 6823, on 8 December 2010. The Act aligns the Western Cape Provincial Schools Act, 12 of 1997, with the South African Schools Act, 84 of 1996, which has been amended eight times during the same period; expands education policy-making powers of the Provincial Minister and rule-making powers of the Head of Department; provides for inspection of schools; regulates anew the establishment and functions of an education council for the province; provides for the distinction between special schools for learners with barriers to learning and special schools which provide education with a specialised focus; authorises the Provincial Minister to prescribe norms and standards regarding basic infrastructure and capacity in public schools; prohibits dangerous objects, illegal drugs and alcoholic liquor on school premises; prohibits political activities at school during school time; prohibits payment of unauthorised remuneration to certain employees; provides that certain educators shall be deemed discharged in certain circumstances; reduces the period of time for the lodging of certain grievances and expands the power of the Provincial Minister to make regulations.

## Changes: Policy, structure, service establishment, etc. Geographic distribution of services

None.

## Expenditure trends analysis

### Sub-programme 2.1 and 2.2: Public Primary and Secondary Schools

The increase in expenditure is mainly due to the provision for the implementation of the National Curriculum Statement, provision for the implementation of no fee schools, improvement of conditions of service and inflation.

### Sub-programme 2.3: Human Resource Development

The increase is mainly due to provision for human resource development for educators.

### Sub-programme 2.4: Conditional Grants

The increase in expenditure is due to the increase in the Conditional Grant funding.

## Strategic Goals

Improved language and mathematics in primary schools.

Improved number and quality of passes in the National Senior Certificate.

Reduction in number of under-performing schools.



## Strategic objectives as per Annual Performance Plan

To ensure that teachers are equipped to teach by means of on-going professional development.

To ensure that language and mathematics outcomes improve by directing maximum resources (both human and financial) to the first three years of schooling.

To ensure excellent management of schools.

To ensure that every classroom is text-rich.

To provide targeted food and other poverty-alleviation and safety measures.

To ensure prioritised, cost-effective and efficient infrastructure maintenance.

To ensure that schools and teachers are provided to match demographic trends.

**Table 6.2 Summary of payments and estimates – Programme 2: Public Ordinary School Education**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Public Primary Schools	4 658 898	5 241 241	5 741 001	6 034 727	6 028 831	6 019 737	6 497 717	7.94	6 894 055	7 411 648
2. Public Secondary Schools	3 039 474	3 311 542	3 693 241	3 968 986	3 993 087	4 002 181	4 325 526	8.08	4 605 170	4 891 658
3. Human Resource Development <sup>a</sup>	79 040	87 620	86 181	95 198	88 818	88 818	112 295	26.43	117 800	123 220
4. Conditional grants <sup>b</sup>	117 751	173 028	245 336	265 619	273 362	273 362	286 765	4.90	305 756	323 813
Total payments and estimates	7 895 163	8 813 431	9 765 759	10 364 530	10 384 098	10 384 098	11 222 303	8.07	11 922 781	12 750 339

<sup>a</sup> 2013/14: The cost for human resource development is included in sub-programmes with the same name in each of the relevant programmes. R9 341 000 is included in Programme 1, Sub-programme 1.4 and R112 295 000 is included in Programme 2, Sub-programme 2.3 as there is no method by which the recording of the actual expenditure related to a particular person can be distributed between the human resource development sub-programmes.

<sup>b</sup> 2013/14: Includes National Conditional Grants: National School Nutrition Programme: R260 538 000, Technical Secondary Schools Recapitalisation: R11 884 000, Social Sector EPWP Incentive Grant to Provinces: R4 247 000 and Dinaledi Schools Grant: R10 096 000.

**Table 6.2.1 Summary of provincial payments and estimates by economic classification – Programme 2: Public Ordinary School Education**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	7 399 432	8 346 655	9 129 844	9 771 178	9 819 189	9 799 579	10 556 765	7.73	11 200 175	11 997 719
Compensation of employees	6 848 084	7 635 610	8 346 726	8 961 266	8 967 371	8 947 768	9 641 600	7.75	10 228 730	10 967 810
Goods and services	551 348	711 045	783 118	809 912	851 818	851 811	915 165	7.44	971 445	1 029 909
Transfers and subsidies to	495 558	465 475	629 374	589 363	558 035	577 645	651 668	12.81	708 056	737 402
Departmental agencies and accounts						7	2	( 71.43)	2	2
Non-profit institutions	468 425	423 522	584 577	561 307	532 979	532 979	623 681	17.02	678 697	706 692
Households	27 133	41 953	44 797	28 056	25 056	44 659	27 985	( 37.34)	29 357	30 708
Payments for capital assets	173	1 301	6 541	3 989	6 874	6 874	13 870	101.77	14 550	15 218
Buildings and other fixed structures							6 000		6 294	6 584
Machinery and equipment	173	1 301	6 541	3 989	6 874	6 874	7 870	14.49	8 256	8 634
Total economic classification	7 895 163	8 813 431	9 765 759	10 364 530	10 384 098	10 384 098	11 222 303	8.07	11 922 781	12 750 339

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	464 281	440 510	547 685	569 735	552 469	572 079	651 668	13.91	708 056	737 402
Departmental agencies and accounts						7	2	(71.43)	2	2
Entities receiving transfers						7	2	(71.43)	2	2
Other						7	2	(71.43)	2	2
Non-profit institutions	437 148	398 557	502 888	541 679	527 413	527 413	623 681	18.25	678 697	706 692
Households	27 133	41 953	44 797	28 056	25 056	44 659	27 985	(37.34)	29 357	30 708
Social benefits	23 318	26 298	28 684	5 832	5 832	5 832	6 135	5.20	6 436	6 732
Other transfers to households	3 815	15 655	16 113	22 224	19 224	38 827	21 850	(43.72)	22 921	23 976
Transfers and subsidies to (Capital)	31 277	24 965	81 689	19 628	5 566	5 566		(100.00)		
Non-profit institutions	31 277	24 965	81 689	19 628	5 566	5 566		(100.00)		

## Programme 3: Independent School Subsidies

**Purpose:** To support independent schools in accordance with the South African Schools Act.

### Analysis per sub-programme

#### Sub-programme 3.1: Primary Phase

to support independent schools in the Grades 1 to 7

#### Sub-programme 3.2: Secondary Phase

to support independent schools in the Grades 8 to 12

### Policy developments

None.

### Changes: Policy, structure, service establishment, etc. Geographic distribution of services

None.

### Expenditure trends analysis

#### Sub-programmes 3.1 and 3.2: Primary and Secondary Phase

The increase in expenditure is mainly due to inflation as well as growth in the number of learners in this sector.

### Strategic Goals

Improved language and mathematics in primary schools.

Improved number and quality of passes in the National Senior Certificate.

Reduction in number of under-performing schools.

### Strategic objectives as per Annual Performance Plan

To render support to independent schools in accordance with the relevant legislation to ensure quality education for learners in these schools.

**Table 6.3 Summary of payments and estimates – Programme 3: Independent School Subsidies**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Primary Phase	22 610	24 015	28 563	29 400	29 609	33 618	48 475	44.19	50 846	53 185
2. Secondary Phase	32 912	35 681	34 991	39 474	43 088	39 079	32 603	(16.57)	34 649	36 243
Total payments and estimates	55 522	59 696	63 554	68 874	72 697	72 697	81 078	11.53	85 495	89 428

**Table 6.3.1 Summary of provincial payments and estimates by economic classification – Programme 3: Independent School Subsidies**

Economic classification R'000	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to Non-profit institutions	55 522	59 696	63 554	68 874	72 697	72 697	81 078	11.53	85 495	89 428
	55 522	59 696	63 554	68 874	72 697	72 697	81 078	11.53	85 495	89 428
Total economic classification	55 522	59 696	63 554	68 874	72 697	72 697	81 078	11.53	85 495	89 428

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	55 522	59 696	63 554	68 874	72 697	72 697	81 078	11.53	85 495	89 428
Non-profit institutions	55 522	59 696	63 554	68 874	72 697	72 697	81 078	11.53	85 495	89 428

**Programme 4: Public Special School Education**

**Purpose:** To provide public education in special schools in accordance with the South African Schools Act and White Paper 6 on Special Needs Education: Building an Inclusive Education and Training System.

**Analysis per sub-programme****Sub-programme 4.1: Schools**

to provide specific public special schools with resources

**Sub-programme 4.2: Human Resource Development**

to provide for the professional and other development of educators and non-educators in public special schools

**Policy developments**

On 1 April 2010, the *Children's Act* (Act No. 38 of 2005) came into effect. In terms of Section 196(3) of the Children's Act, those schools of industry and reform schools, which are currently the responsibility of a provincial Department of Education, become the responsibility of the provincial Department of Social Development, within two years of the commencement of the relevant chapter in the Act. This implies that schools of industry and reform schools in South Africa will be transferred to the Department of Social Development by the end of April 2013.

**Changes: Policy, structure, service establishment, etc. Geographic distribution of services**

None.

## Expenditure trends analysis

### Sub-programme 4.1: Schools

The increase in expenditure is mainly due to the provision for improvement of conditions of service, occupational specific dispensation, growth in learner numbers, inflation and for expanding inclusive education.

### Strategic Goals

Improved language and mathematics in primary schools.

Improved number and quality of passes in the National Senior Certificate.

Reduction in number of under-performing schools.

### Strategic objectives as per Annual Performance Plan

To maximise successful academic and social participation of all learners in the culture and curriculum of educational institutions and minimise barriers to learning (Education White Paper 6).

**Table 6.4 Summary of payments and estimates – Programme 4: Public Special School Education**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate 2013/14	2012/13	2014/15	2015/16
1. Schools	605 280	688 458	754 782	811 264	870 478	870 478	894 742	2.79	954 690	1 008 813
2. Human Resource Development <sup>a</sup>				1	1	1	1		1	1
<b>Total payments and estimates</b>	<b>605 280</b>	<b>688 458</b>	<b>754 782</b>	<b>811 265</b>	<b>870 479</b>	<b>870 479</b>	<b>894 743</b>	<b>2.79</b>	<b>954 691</b>	<b>1 008 814</b>

<sup>a</sup> 2013/14: The cost for human resource development is included in sub-programmes with the same name in each of the relevant programmes. R9 341 000 is included in Programme 1, Sub-programme 1.4 and R112 295 000 is included in Programme 2, Sub-programme 2.3 as there is no method by which the recording of the actual expenditure related to a particular person can be distributed between the human resource development sub-programmes.

**Table 6.4.1 Summary of provincial payments and estimates by economic classification – Programme 4: Public Special School Education**

Economic classification R'000	Outcome			Main appro- priation  Adjusted appro- priation  Revised estimate			Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				2013/14	2012/13	2014/15	2015/16			
Current payments	491 033	557 233	622 495	676 207	737 421	737 273	754 766	2.37	807 856	855 224
Compensation of employees	484 440	551 270	607 313	660 237	719 451	719 303	736 741	2.42	788 946	835 442
Goods and services	6 593	5 963	15 182	15 970	17 970	17 970	18 025	0.31	18 910	19 782
Transfers and subsidies to	114 247	128 680	127 712	122 446	120 446	120 594	126 709	5.07	132 917	139 032
Non-profit institutions	112 011	126 924	126 595	121 125	119 125	119 125	125 319	5.20	131 459	137 507
Households	2 236	1 756	1 117	1 321	1 321	1 469	1 390	( 5.38)	1 458	1 525
Payments for capital assets		2 545	4 575	12 612	12 612	12 612	13 268	5.20	13 918	14 558
Buildings and other fixed structures				9 612	9 612	9 612	10 112	5.20	10 607	11 095
Machinery and equipment		2 545	4 575	3 000	3 000	3 000	3 156	5.20	3 311	3 463
Of which: "Capitalised Goods and services" included in Goods and services				9 612	9 612	9 612	10 112	5.20	10 607	11 095
Total economic classification	605 280	688 458	754 782	811 265	870 479	870 479	894 743	2.79	954 691	1 008 814

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	112 287	112 477	121 779	120 186	118 186	118 334	124 332	5.07	130 424	136 424
Non-profit institutions	110 051	110 721	120 662	118 865	116 865	116 865	122 942	5.20	128 966	134 899
Households	2 236	1 756	1 117	1 321	1 321	1 469	1 390	(5.38)	1 458	( 5 )
Social benefits	2 236	1 756	1 117	1 321	1 321	1 469	1 390	(5.38)	1 458	( 5 )
Transfers and subsidies to (Capital)	1 960	16 203	5 933	2 260	2 260	2 260	2 377	5.18	2 493	2 608
Non-profit institutions	1 960	16 203	5 933	2 260	2 260	2 260	2 377	5.18	2 493	2 608

**Programme 5: Further Education and Training**

**Purpose:** To provide Further Education and Training (FET) at public FET colleges in accordance with the Further Education and Training Colleges Act (Act 16/2006), inclusive of provisions of the FETC Amendment Act, 2010.

**Analysis per sub-programme****Sub-programme 5.1: Public Institutions**

to provide specific public FET colleges with resources

## Policy developments

The Department of Higher Education and Training (DHET) was established in May 2009 with the intention that it will ultimately be responsible for higher education institutions, including FET colleges, SETAs and Adult Education and Training. The DHET and provincial education departments signed a protocol agreement on the transition, interim governance and management of the FET colleges, and DHET has invited provinces to constitute provincial technical task teams to manage the transfer of functions relating to FET Colleges as a national competence.

The Higher Education and Training Laws Amendment Act, 2010 (Act 25 of 2010), was published in Government Gazette No. 33853 on 7 December 2010. It amends the FET Colleges Act, 2006, (Act 16 of 2006) and the Adult Basic Education and Training Act, 2000 (Act 52 of 2000), so as to make provision for the employment of educators at public centres, salaries and other conditions of service, the educator establishment, powers of employers, appointments and the filling of posts, the transfer of educators, secondment, retirement, discharge, incapacity and misconduct and the performance of other work by educators. It also provides for, *inter alia*, transitional arrangements with regard to public centres; the determination of national education policy for public centres, for directive principles of national education policy, consultation on policy and legislation, the publication of national education policy and the monitoring and evaluation of adult education and training, including quality assurance in respect of the qualifications offered by public and private centres.

The *Further Education and Training Colleges Amendment Act, 2012 (Act 3 of 2012)*, came into effect on 3 May 2012, and amends the FET Colleges Act of 2006 (Act 16 of 2006). The Minister of Higher Education and Training determined, in Government Notice No. 367, published in Government Gazette No. 35336, dated 11 May 2012, that some of the provisions of the Further Education and Training Amendment Act, 2012 (Act 3 of 2012), will come into effect from the date of signature by the President (11 May 2012 as the date of Notice by the Minister) except for Sections 11, 12, 13, 14, 28(3) and 32(b).

Section 14 deals with finances linked to the distribution of the Conditional Grant, and sections 11, 12, 13, 28(3) and 32(b) deal with the transfer of the staff from Provincial Education Departments to DHET subject to the provisions of section 197 of the Labour Relations Act, 1995 (Act 55 of 1995). These processes must first be completed before the relevant sections can come into effect on the date to be determined by the Minister and published by a further Notice in the Government Gazette.

At the beginning of 2011, FET colleges were authorised to re-introduce Report 191 Programmes for engineering related trades at levels N1 - N3 and to re-introduce all Report 191 Programmes at levels N4 - N6. Accordingly, the enrolment numbers for these programmes reflect an increase.

The *Norms and Standards for the funding of FET Colleges* were implemented from 1 April 2010. The norms and standards are based on the cost of providing the National Certificate: Vocational Programmes. The funding formula has three components, namely *personnel*; *capital* and *non-personnel/non-capital*. The transfer of funds to FET colleges occurs in the form of a conditional grant, with monthly transfers.

## Changes: Policy, structure, service establishment, etc. Geographic distribution of services

See above.

## Expenditure trends analysis

### Sub-programme 5.1: Public Institutions

The decrease in expenditure is due to the decrease in the Conditional Grant funding for this sector.

## Strategic Goals

Improved language and mathematics in primary schools.

Improved number and quality of passes in the National Senior Certificate.

Reduction in number of under-performing schools.

## Strategic objectives as per Annual Performance Plan

To ensure institutional and programme planning alignment in order to deliver relevant, responsive programmes towards meeting local business, industry, community and student needs and to maintain an enabling environment for high quality integrated theory/practical programme delivery through institutional governance and management and operational support at all college levels.

**Table 6.5 Summary of payments and estimates – Programme 5: Further Education and Training**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Public Institutions <sup>a</sup>	368 917	446 971	534 659	584 213	597 589	597 589	351 437	(41.19)	373 920	396 219
<b>Total payments and estimates</b>	368 917	446 971	534 659	584 213	597 589	597 589	351 437	(41.19)	373 920	396 219

<sup>a</sup> 2013/14: Includes National Conditional grant: Further Education and Training (FET) Colleges : R351 437 000.

**Table 6.5.1 Summary of provincial payments and estimates by economic classification – Programme 5: Further Education and Training**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
<b>Current payments</b>	212 675	251 685	259 553	282 277	282 277	282 246	302 639	7.23	322 730	342 675
Compensation of employees	212 670	251 685	259 553	282 277	282 277	282 246	302 639	7.23	322 730	342 675
Goods and services	5									
<b>Transfers and subsidies to</b>	156 242	195 286	275 106	301 936	315 312	315 343	48 798	( 84.53)	51 190	53 544
Non-profit institutions	126 988	165 042	243 928	267 988	315 012	315 012	48 798	( 84.51)	51 190	53 544
Households	29 254	30 244	31 178	33 948	300	331		( 100.00)		
<b>Total economic classification</b>	368 917	446 971	534 659	584 213	597 589	597 589	351 437	( 41.19)	373 920	396 219



**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
<b>Transfers and subsidies to (Current)</b>	156 242	195 286	275 106	301 936	269 660	269 691	<b>20 298</b>	(92.47)	21 293	22 272
Non-profit institutions	126 988	165 042	243 928	267 988	269 360	269 360	<b>20 298</b>	(92.46)	21 293	22 272
Households	29 254	30 244	31 178	33 948	300	331		(100.00)		
Social benefits	522	147	105		300	331		(100.00)		
Other transfers to households	28 732	30 097	31 073	33 948						
<b>Transfers and subsidies to (Capital)</b>					45 652	45 652	<b>28 500</b>	(37.57)	29 897	31 272
Non-profit institutions					45 652	45 652	<b>28 500</b>	(37.57)	29 897	31 272

**Programme 6: Adult Basic Education and Training**

**Purpose:** To provide Adult Education and Training (AET) in accordance with the Adult Basic Education and Training Act, 52 of 2000, inclusive of provisions of the AET Amendment Act, 2010.

**Analysis per sub-programme****Sub-programme 6.1: Public Centres**

to support specific public AET Centres

**Sub-programme 6.2: Subsidies to Private Centres**

to support specific private AET Centres through subsidies

**Sub-programme 6.3: Professional Services**

to provide educators and students at ABET Centres with departmentally managed support services

**Sub-programme 6.4: Human Resource Development**

to provide for the professional and other development of management, educators and support staff at AET Centres

**Policy developments**

The Regulations relating to the Minimum Requirements for the Constitution of a Governing Body of a Public ABET Centre, were promulgated in terms of section 8(7) of the Adult Education and Training Act, 2000 (Act 52 of 2000), in Provincial Gazette Extraordinary No. 6952, dated 23 February 2012. They provide for, among others, the composition, meetings, election and dissolution of a governing body of a public ABET centre.

**Regulations relating to the Registration of Private AET Centres**

After initial publication for comment the regulations were reworked and tabled with the Department of the Premier: State Attorney. The regulations were also aligned to the Amended AET Act, published in December 2010 by the Department of Higher Education. The regulations were published in Provincial Gazette, No. 6838, on 4 March 2011.

### Interim General Education and Training Certificate (GETC) Adult Education and Training (AET)

On 11 December 2009, the revised interim General Education and Training Certificate (GETC) Adult Education and Training (AET) registered under ID No 64309 at SAQA was published. The qualification was gazetted on 5 November 2009, and is approved for adult learners at AET Level 4 (NQF level1) for public and private centres.

### Changes: Policy, structure, service establishment, etc. Geographic distribution of services

See above.

### Strategic Goals

Improved language and mathematics in primary schools.

Improved number and quality of passes in the National Senior Certificate.

Reduction in number of under-performing schools.

### Strategic objectives as per Annual Performance Plan

To provide support to AET Centre management and governance structures through policy development and strategic interventions that facilitate effective teaching in Adult Learning Centres; to provide educators and students at AET sites with departmentally managed curriculum support services and to provide for the professional development of educators and non-educators.

**Table 6.6 Summary of payments and estimates – Programme 6: Adult Basic Education and Training**

Sub-programme R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Public Centres	6 901	7 165	5 850	9 631	9 631	9 631	10 347	7.43	10 856	11 524
2. Subsidies to Private Centres	22 578	24 987	27 248	26 185	26 185	26 185	27 547	5.20	28 897	30 226
3. Professional Services <sup>a</sup>				1	1	1	1		1	1
4. Human Resource Development <sup>b</sup>				1	1	1	1		1	1
<b>Total payments and estimates</b>	<b>29 479</b>	<b>32 152</b>	<b>33 098</b>	<b>35 818</b>	<b>35 818</b>	<b>35 818</b>	<b>37 896</b>	<b>5.80</b>	<b>39 755</b>	<b>41 752</b>

<sup>a</sup> 2013/14: All professional services are currently allocated to Sub-programme 9.2 - Professional Services, as there is no method by which expenditure can be split at present.

<sup>b</sup> 2013/14: The cost for human resource development is included in sub-programmes with the same name in each of the relevant programmes. R9 341 000 is included in Programme 1, Sub-programme 1.4 and R112 295 000 is included in Programme 2, Sub-programme 2.3 as there is no method by which the recording of the actual expenditure related to a particular person can be distributed between the human resource development sub-programmes.

**Table 6.6.1 Summary of provincial payments and estimates by economic classification – Programme 6: Adult Basic Education and Training**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	% Change from Revised estimate
				2013/14	2012/13	2014/15				2015/16
Current payments	6 901	7 165	5 850	9 631	9 631	9 631	10 347	7.43	10 856	11 524
Compensation of employees	6 621	6 099	5 670	8 262	8 262	8 262	8 905	7.78	9 342	9 940
Goods and services	280	1 066	180	1 369	1 369	1 369	1 442	5.33	1 514	1 584
Transfers and subsidies to	22 578	24 987	27 248	26 187	26 187	26 187	27 549	5.20	28 899	30 228
Non-profit institutions	22 578	24 987	27 248	26 187	26 187	26 187	27 549	5.20	28 899	30 228
Total economic classification	29 479	32 152	33 098	35 818	35 818	35 818	37 896	5.80	39 755	41 752

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	22 578	24 987	27 248	26 187	26 187	26 187	27 549	5.20	28 899	30 228
Non-profit institutions	22 578	24 987	27 248	26 187	26 187	26 187	27 549	5.20	28 899	30 228

**Programme 7: Early Childhood Development**

**Purpose:** To provide Early Childhood Development (ECD) at the Grade R level in accordance with White Paper 5.

**Analysis per sub-programme****Sub-programme 7.1: Grade R in Public Schools**

to provide specific public ordinary schools with resources required for Grade R

**Sub-programme 7.2: Grade R in Community Schools**

to support particular community centres [ECD independent schools] at the Grade R level

**Sub-programme 7.3: Pre-Grade R training**

to provide training and payment of stipends of Pre-Grade R Practitioners

**Sub-programme 7.4: Human Resource Development**

to provide departmental services for the professional and other development of educators and non-educators in ECD sites

**Sub-programme 7.5: Conditional Grant**

to provide for projects under programme 5 specified by the Department of Basic Education and funded by conditional grants

## **Policy developments**

None.

### **Changes: Policy, structure, service establishment, etc. Geographic distribution of services**

The sector is in the process of on-going expansion through the building of classrooms onto Public Ordinary Schools.

## **Expenditure trends analysis**

### **Sub-programme 7.1 and 7.2: Grade R in Public Schools and Community Centres**

The basis of funding increasingly changes over from a personnel model to a subsidised model. Transfer payments are increased to support universal 5 year old enrolment.

### **Sub-programme 7.3: Pre-Grade R training**

The increase in expenditure is mainly due to an increase for the training of ECD Learnerships.

### **Sub-programme 7.5: Conditional Grants**

The decrease in expenditure is due to the decrease in the Conditional Grant funding for the Social Sector Expanded Public Works Programme Incentive Grant.

## **Strategic Goals**

Improved language and mathematics in primary schools.

Improved number and quality of passes in the National Senior Certificate.

Reduction in number of under-performing schools.

## **Strategic objectives as per Annual Performance Plan**

To provide specific public ordinary schools and identified independent schools with resources required for Grade R and provide conditions that encourage more schools to establish Grade R classes in existing available classrooms or new Grade R classrooms; to co-ordinate the level 1, 4 and 5 training of ECD practitioners.

**Table 6.7 Summary of payments and estimates – Programme 7: Early Childhood Development**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate 2013/14	2012/13	2014/15	2015/16
1. Grade R in Public Schools	149 888	169 912	198 658	231 274	238 274	236 962	303 590	28.12	358 145	455 517
2. Grade R in Community Centres	45 869	45 288	46 838	47 530	40 530	41 842	50 002	19.50	51 002	52 000
3. Pre-grade R Training <sup>a</sup>	68 249	80 028	86 031	90 240	90 240	90 240	94 932	5.20	99 583	104 163
4. Human Resource Development <sup>b</sup>				1	1	1	1		1	1
5. Conditional Grant <sup>c</sup>			8 066	23 924	16 985	16 985	8 051	(52.60)		
<b>Total payments and estimates</b>	<b>264 006</b>	<b>295 228</b>	<b>339 593</b>	<b>392 969</b>	<b>386 030</b>	<b>386 030</b>	<b>456 576</b>	<b>18.27</b>	<b>508 731</b>	<b>611 681</b>

<sup>a</sup> 2013/14: The cost of the Expanded Public Works Programme (EPWP) for the training of ECD learnerships is included in Sub-programme 7.3. R94 932 000.

<sup>b</sup> 2013/14: The cost for human resource development is included in sub-programmes with the same name in each of the relevant programmes. R9 341 000 is included in Programme 1, Sub-programme 1.4 and R112 295 000 is included in Programme 2, Sub-programme 2.3 as there is no method by which the recording of the actual expenditure related to a particular person can be distributed between the human resource development sub-programmes.

<sup>c</sup> 2013/14: Includes Social Sector Expanded Public Works Programme Incentive Grant to Provinces: R8 051 000.

**Table 6.7.1 Summary of provincial payments and estimates by economic classification - Programme 7: Early Childhood Development**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate 2013/14	2012/13	2014/15	2015/16
<b>Current payments</b>	94 718	98 749	114 203	143 722	114 420	114 420	127 245	11.21	134 972	222 599
Compensation of employees	58 740	61 048	63 855	70 217	70 217	70 217	75 342	7.30	80 691	165 052
Goods and services	35 978	37 701	50 348	73 505	44 203	44 203	51 903	17.42	54 281	57 547
<b>Transfers and subsidies to</b>	169 288	196 479	225 390	249 247	271 610	271 610	329 331	21.25	373 759	389 082
Non-profit institutions	169 154	196 040	225 191	247 864	270 227	270 227	327 876	21.33	372 233	387 486
Households	134	439	199	1 383	1 383	1 383	1 455	5.21	1 526	1 596
<b>Total economic classification</b>	<b>264 006</b>	<b>295 228</b>	<b>339 593</b>	<b>392 969</b>	<b>386 030</b>	<b>386 030</b>	<b>456 576</b>	<b>18.27</b>	<b>508 731</b>	<b>611 681</b>

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate 2013/14	2012/13	2014/15	2015/16
<b>Transfers and subsidies to (Current)</b>	169 288	196 479	224 830	248 772	270 762	270 762	328 581	21.35	373 234	388 533
Non-profit institutions	169 154	196 040	224 631	247 389	269 379	269 379	327 126	21.44	371 708	386 937
Households	134	439	199	1 383	1 383	1 383	1 455	5.21	1 526	1 596
Social benefits	134	439	199	1 383	1 383	1 383	1 455	5.21	1 526	1 596
<b>Transfers and subsidies to (Capital)</b>			560	475	848	848	750	(11.56)	525	549
Non-profit institutions			560	475	848	848	750	(11.56)	525	549

## **Programme 8: Infrastructure Development**

**Purpose:** To provide and maintain infrastructure facilities for the administration and schools.

### **Analysis per sub-programme**

#### **Sub-programme 8.1: Administration**

includes goods and services required for infrastructure development and maintenance of office buildings

#### **Sub-programme 8.2: Public Ordinary Schools**

includes goods and services required for infrastructure development and maintenance at public ordinary schools

#### **Sub-programme 8.3: Special Schools**

includes goods and services required for infrastructure development and maintenance at public special schools

#### **Sub-programme 8.4: Early Childhood Development**

includes goods and services required for infrastructure development and maintenance at public ordinary schools

### **Policy developments**

None.

### **Changes: Policy, structure, service establishment, etc. Geographic distribution of services**

None.

### **Expenditure trends analysis**

#### **Sub-programme 8.1: Administration**

Funds provided for Human Resource Capacity and infrastructure development and maintenance of office buildings.

#### **Sub-programme 8.2: Public Ordinary Schools**

The increase of expenditure is mainly due to provide capital infrastructure at public ordinary schools.

#### **Sub-programme 8.3: Special Schools**

The increase of expenditure is mainly due to provide capital infrastructure at public special schools.

#### **Sub-programme 8.4: Early Childhood Development**

The expenditure is for the building of Grade R classrooms at public ordinary schools.

### **Strategic Goals**

Improved language and mathematics in primary schools.

Improved number and quality of passes in the National Senior Certificate.

Reduction in number of under-performing schools.

## Strategic objectives as per Annual Performance Plan

To ensure prioritised, cost-effective and efficient infrastructure maintenance and to ensure that schools are built to match priority demographic trends.

**Table 6.8 Summary of payments and estimates – Programme 8: Infrastructure Development**

Sub-programme R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	% Change from Revised estimate
				2013/14	2012/13	2014/15				2015/16
1. Administration <sup>a</sup>							16 893		15 390	16 000
2. Public Ordinary School Education <sup>a, b</sup>	350 772	453 216	658 936	714 517	725 249	725 249	1 193 479	64.56	726 204	1 000 632
Public Primary Schools: infrastructure <sup>a, b</sup>	222 736	291 959	328 949	472 311	501 402	501 402	861 837	71.89	461 335	537 268
Public Secondary Schools: Infrastructure <sup>a, b</sup>	128 036	161 257	329 987	242 206	223 847	223 847	331 642	48.16	264 869	463 364
3. Public Special School Education <sup>a</sup>	31 283	55 390	36 790	40 470	22 196	22 196	45 000	102.74	54 419	
4. Early Childhood Development <sup>a</sup>	7 739	34 652	38 468	36 000	43 542	43 542	37 999	(12.73)	33 610	31 000
Total payments and estimates	389 794	543 258	734 194	790 987	790 987	790 987	1 293 371	63.51	829 623	1 047 632

<sup>a</sup> 2013/14: Includes the Education Infrastructure grant: R960 465 000.

<sup>b</sup> 2013/14: Includes the Expanded Public Works Programme Integrated for Provinces: R3 000 000.

### Earmarked allocations:

Included in Sub-programme 8.1 Administration is an earmarked allocation amounting to R16 893 000 (2013/14), R15 390 000 (2014/15) and R16 000 000 (2015/16) for the purpose of office buildings and Human Resource Capacity.

Included in Sub-programme 8.2: Public Ordinary Schools (Public Primary Schools) is an earmarked allocations amounting to R101 204 000 (2013/14), R136 490 000 (2014/15) and R171 071 000 (2015/16) for the purpose of maintenance of schools including Emergency maintenance and the national conditional grant Expanded Public Works Programme Integrated Grant for Provinces as well as capital infrastructure amounting to R760 633 000 (2013/14), R324 845 000 (2014/15) and R366 197 000 (2015/16).

Included in Sub-programme 8.2: Public Ordinary Schools (Public Secondary Schools) is an earmarked allocations amounting to R67 469 000 (2013/14), R90 994 000 (2014/15) and R114 047 000 (2015/16) for the purpose of maintenance of schools including Emergency maintenance and the national conditional grant Expanded Public Works Programme Integrated Grant for Provinces as well as capital infrastructure amounting to R264 173 000 (2013/14), R173 875 000 (2014/15) and R349 317 000 (2015/16).

Included in Sub-programme 8.3: Special Schools is an earmarked allocations amounting to R45 000 000 (2013/14), R54 419 000 (2014/15) for the purpose of capital infrastructure.

Included in Sub-programme 8.4: Early Childhood Development is an earmarked allocations amounting to R37 999 000 (2013/14), R33 610 000 (2014/15) and R31 000 000 (2015/16) for the purpose of capital infrastructure.

**Table 6.8.1 Summary of provincial payments and estimates by economic classification – Programme 8: Infrastructure Development**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	73 719	85 245	126 554	114 725	138 641	138 641	175 494	26.58	227 484	285 118
Compensation of employees					2 000	2 000	5 948	197.40		
Goods and services	73 719	85 245	126 554	114 725	136 641	136 641	169 546	24.08	227 484	285 118
Transfers and subsidies to	13 881	39 706	3 199							
Non-profit institutions	13 881	39 706	3 199							
Payments for capital assets	302 194	418 307	604 441	676 262	652 346	652 346	1 117 877	71.36	602 139	762 514
Buildings and other fixed structures	302 194	418 307	604 441	676 262	652 176	652 176	1 117 698	71.38	602 139	762 514
Machinery and equipment					170	170	179	5.29		
Of which: "Capitalised Goods and services" included in Payments for Capital Assets	74 209	206 321	207 694	157 906	231 567	231 567	132 302	( 42.87)	101 267	103 842
Total economic classification	389 794	543 258	734 194	790 987	790 987	790 987	1 293 371	63.51	829 623	1 047 632

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Capital)	13 881	39 706	3 199							
Non-profit institutions	13 881	39 706	3 199							

**Programme 9: Auxiliary and Associated Services**

**Purpose:** To provide the education institutions as a whole with support.

**Analysis per sub-programme****Sub-programme 9.1: Payments to SETA**

to provide human resource development for employees in accordance with the Skills Development Act

**Sub-programme 9.2: Professional Services**

to provide educators and learners in public ordinary schools with departmentally managed support services

**Sub-programme 9.3: External Examinations**

to provide for departmentally managed examination services

**Sub-programme 9.4: Conditional Grant Projects**

to provide for projects specified by the Department of Basic Education that are applicable to more than one programme and funded from conditional grants



## Policy developments

None.

## Changes: Policy, structure, service establishment, etc. Geographic distribution of services

None.

## Expenditure trends analysis

### Sub-programme 9.3: External Examinations

Provision is made for inflation.

### Sub-programme 9.4: Conditional Grant Projects

The increase in expenditure is due to the increase in the Conditional Grant funding for this sector.

## Strategic Goals

Improved language and mathematics in primary schools.

Improved number and quality of passes in the National Senior Certificate.

Reduction in number of under-performing schools.

## Strategic objectives as per Annual Performance Plan

To provide access to all external examinations; ensure the credibility of the examination and assessment processes; ensure that all schools manage examinations and school-based assessment effectively; and support learning.

**Table 6.9 Summary of payments and estimates – Programme 9: Auxiliary and Associated Services**

Sub-programme R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
1. Payments to SETA	4 604	4 926	5 256	5 524	5 524	5 524	5 811	5.20	6 096	6 376
2. Professional Services <sup>b</sup>	388 935	454 216	471 390	456 138	464 129	464 129	487 265	4.98	522 702	555 036
3. External Examinations	107 824	105 393	112 742	121 310	144 215	144 215	154 384	7.05	164 938	174 670
4. Conditional Grant <sup>a</sup>	14 626	14 440	14 088	17 416	17 416	17 416	17 637	1.27	17 077	20 297
Total payments and estimates	515 989	578 975	603 476	600 388	631 284	631 284	665 097	5.36	710 813	756 379

<sup>a</sup> 2013/14: Includes the National conditional grant: HIV and AIDS (Life Skills Education): R17 637 000.

<sup>b</sup> 2013/14: All professional services are currently allocated to Sub-programme 9.2 - Professional Services.

**Table 6.9.1 Summary of provincial payments and estimates by economic classification – Programme 9: Auxiliary and Associated Services**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	485 177	531 830	549 932	589 784	616 038	615 664	657 253	6.76	702 585	747 774
Compensation of employees	374 627	437 104	461 608	480 583	502 893	502 519	539 699	7.40	580 697	617 861
Goods and services	110 550	94 726	88 324	109 201	113 145	113 145	117 554	3.90	121 888	129 913
Transfers and subsidies to	26 919	31 528	34 433	9 827	6 871	7 245	7 027	( 3.01)	7 371	7 709
Departmental agencies and accounts	4 604	4 926	5 256	5 524	5 524	5 524	5 817	5.30	6 102	6 382
Non-profit institutions	21 428	21 828	25 004	3 573	420	420	442	5.24	464	485
Households	887	4 774	4 173	730	927	1 301	768	( 40.97)	805	842
Payments for capital assets	3 893	15 617	19 111	777	8 375	8 375	817	( 90.24)	857	896
Buildings and other fixed structures		7 499	8 026		7 300	7 300		( 100.00)		
Machinery and equipment	3 781	8 118	11 085	777	1 075	1 075	817	( 24.00)	857	896
Software and other intangible assets	112									
Of which: "Capitalised Goods and services" included in Payments for Capital Assets		7 499	8 044							
Total economic classification	515 989	578 975	603 476	600 388	631 284	631 284	665 097	5.36	710 813	756 379

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	26 919	31 528	34 406	9 827	6 871	7 245	7 027	(3.01)	7 371	7 709
Departmental agencies and accounts	4 604	4 926	5 256	5 524	5 524	5 524	5 817	5.30	6 102	6 382
Entities receiving transfers	4 604	4 926	5 256	5 524	5 524	5 524	5 817	5.30	6 102	6 382
Other	4 604	4 926	5 256	5 524	5 524	5 524	5 817	5.30	6 102	6 382
Non-profit institutions	21 428	21 828	24 977	3 573	420	420	442	5.24	464	485
Households	887	4 774	4 173	730	927	1 301	768	(40.97)	805	842
Social benefits	887	4 745	4 173	730	927	1 301	768	(40.97)	805	842
Other transfers to households		29								
Transfers and subsidies to (Capital)			27							
Non-profit institutions			27							

## 7. Other programme information

### Personnel numbers and costs

Table 7.1 Personnel numbers and costs

Programme R'000	As at 31 March 2010	As at 31 March 2011	As at 31 March 2012	As at 31 March 2013	As at 31 March 2014	As at 31 March 2015	As at 31 March 2016
1. Administration	989	989	877	864	864	864	864
2. Public Ordinary School Education	35 686	35 294	35 312	34 395	34 395	34 395	34 395
3. Independent School Subsidies							
4. Public Special School Education	2 730	2 765	2 802	2 823	2 823	2 823	2 823
5. Further Education and Training	1 051	1 051	988	988	988	988	988
6. Adult Basic Education and Training	11	11	9	14	14	14	14
7. Early Childhood Development	251	221	224	222	222	222	222
9. Auxiliary and Associated Services	98	98	98	1 158	1 158	1 158	1 158
<b>Total personnel numbers</b>	<b>40 816</b>	<b>40 429</b>	<b>40 310</b>	<b>40 464</b>	<b>40 464</b>	<b>40 464</b>	<b>40 464</b>
Total personnel cost (R'000)	8 214 843	9 193 266	9 997 071	10 812 621	11 621 100	12 344 928	13 293 936
Unit cost (R'000)	201	227	248	267	287	305	329

**Table 7.2 Departmental personnel number and cost**

Description	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
<b>Total for department</b>										
Personnel numbers (head count)	40 816	40 429	40 310	40 464	40 464	40 464	<b>40 464</b>		40 464	40 464
Personnel cost (R'000)	8 214 843	9 193 266	9 997 071	10 733 920	10 835 720	10 812 621	<b>11 621 100</b>	7.48	12 344 928	13 293 936
<i>of which</i>										
<b>Human resources component</b>										
Personnel numbers (head count)	304	304	303	303	303	303	<b>303</b>		303	303
Personnel cost (R'000)	57 590	63 170	68 396	73 520	79 040	79 040	<b>85 203</b>	7.80	91 681	97 550
Head count as % of total for department	0.74	0.75	0.75	0.75	0.75	0.75	<b>0.75</b>		0.75	0.75
Personnel cost as % of total for department	0.70	0.69	0.68	0.68	0.73	0.73	<b>0.73</b>		0.74	0.73
<b>Finance</b>										
Personnel numbers (head count)	198	198	198	198	198	198	<b>198</b>		198	198
Personnel cost (R'000)	38 754	42 509	46 074	49 474	48 972	48 972	<b>52 794</b>	7.80	56 804	60 440
Head count as % of total for department	0.49	0.49	0.49	0.49	0.49	0.49	<b>0.49</b>		0.49	0.49
Personnel cost as % of total for department	0.47	0.46	0.46	0.46	0.45	0.45	<b>0.45</b>		0.46	0.45
<b>Full time workers</b>										
Personnel numbers (head count)	35 821	35 916	35 899	36 059	36 542	36 542	<b>36 542</b>		36 542	36 542
Personnel cost (R'000)	7 553 584	8 524 995	9 124 794	9 680 635	9 782 435	9 759 336	<b>10 488 819</b>	7.47	11 150 372	12 099 380
Head count as % of total for department	87.76	88.84	89.06	89.11	90.31	90.31	<b>90.31</b>		90.31	90.31
Personnel cost as % of total for department	91.95	92.73	91.27	90.19	90.28	90.26	<b>90.26</b>		90.32	91.01
<b>Part-time workers</b>										
Personnel numbers (head count)	85	85	86	80	83	83	<b>83</b>		83	83
Personnel cost (R'000)	5 851	5 850	5 876	6 347	6 347	6 347	<b>6 823</b>	7.50	7 198	7 198
Head count as % of total for department	0.21	0.21	0.21	0.20	0.21	0.21	<b>0.21</b>		0.21	0.21
Personnel cost as % of total for department	0.07	0.06	0.06	0.06	0.06	0.06	<b>0.06</b>		0.06	0.05
<b>Contract workers</b>										
Personnel numbers (head count)	4 910	4 428	4 325	4 325	3 839	3 839	<b>3 839</b>		3 839	3 839
Personnel cost (R'000)	655 408	662 420	866 401	1 046 938	1 046 938	1 046 938	<b>1 125 458</b>	7.50	1 187 358	1 187 358
Head count as % of total for department	12.03	10.95	10.73	10.69	9.49	9.49	<b>9.49</b>		9.49	9.49
Personnel cost as % of total for department	7.98	7.21	8.67	9.75	9.66	9.68	<b>9.68</b>		9.62	8.93

## Training

**Table 7.3 Payments on training**

Programme R'000	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- p-riation 2012/13	Adjusted appro- p-riation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
1. Administration of which	32 921	9 876	13 667	2 996	8 881	8 881	9 341	5.18	3 340	3 456
Subsistence and travel	10 974	1 381	1 448	249	249	249	262	5.22	275	288
Payments on tuition	1 145	3 796	3 368		656	656	690	5.18	724	757
Other	20 802	4 699	8 851	2 747	7 976	7 976	8 389	5.18	2 341	2 411
2. Public Ordinary School of which	78 720	87 620	87 472	95 198	88 819	88 819	112 295	26.43	117 800	123 220
Subsistence and travel	26 240	2 738	2 812	5 408	7 100	7 100	8 530	20.14	8 935	9 337
Payments on tuition	23 241	22 310	9 347	12 222	5 842	5 842	9 340	59.88	9 926	10 548
Other	29 239	62 572	75 313	77 568	75 877	75 877	94 425	24.44	98 939	103 335
9. Auxiliary and Associated Services of which	6 604	4 926	7 488	5 524	5 524	5 524	5 811	5.20	6 096	6 376
Other	6 604	4 926	7 488	5 524	5 524	5 524	5 811	5.20	6 096	6 376
Total payments on training	118 245	102 422	108 627	103 718	103 224	103 224	127 447	23.47	127 236	133 052

**Table 7.4 Information on training**

Description	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	2009/10	2010/11	2011/12	2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16
Number of staff	40 816	40 429	40 310	40 464	40 464	40 464	40 464		40 464	40 464
Number of personnel trained	38 971	39 084	8 976	11 968	11 968	11 968	13 290	11.05	13 800	13 990
of which										
Male	14 318	14 343	2 650	3 533	3 533	3 533	3 574	1.16	3 750	3 900
Female	24 653	24 741	6 326	8 435	8 435	8 435	9 716	15.19	10 050	10 090
of which										
Number of bursaries offered	13	250	1 351	1 801	1 801	1 801	1 801		1 950	1 985
Number of interns appointed			33	44	44	44	30	(31.82 )	30	30

## Reconciliation of structural changes

**Table 7.5 Reconciliation of structural changes**

Programme for 2012/13			Programme for 2013/14		
Programme R'000	2013/14 Equivalent		Programme R'000	Pro- gramme	Sub-pro- gramme
	Pro- gramme	Sub-pro- gramme			
<b>1. Administration</b>	<b>594 023</b>		<b>1. Administration</b>	<b>599 417</b>	
1.1 Office of the MEC		7 217	1.1 Office of the MEC		7 217
1.2 Corporate Services		252 225	1.2 Corporate Services		247 457
1.3 Education Management		287 835	1.3 Education Management		303 122
1.4 Human Resource Development		14 466	1.4 Human Resource Development		9 341
1.5 Education Management Information System (EMIS)		32 280	1.5 Education Management Information System (EMIS)		32 280
<b>2. Public Ordinary School Education</b>	<b>12 925 333</b>		<b>2. Public Ordinary School Education</b>	<b>11 222 303</b>	
2.1 Public Primary Schools		6 651 451	2.1 Public Primary Schools		6 497 717
2.2 Public Secondary Schools		4 462 971	2.2 Public Secondary Schools		4 325 526
2.3 Professional services		534 513	2.3 Human Resource Development		112 295
2.4 Human Resource Development		100 333	2.4 Conditional grants		286 765
2.5 Conditional grants		1 176 065			
<b>3. Independent School Subsidies</b>	<b>81 078</b>		<b>3 Independent School Subsidies</b>	<b>81 078</b>	
3.1 Primary Phase		48 475	3.1 Primary Phase		48 475
3.2 Secondary Phase		32 603	3.2 Secondary Phase		32 603
<b>4. Public Special School Education</b>	<b>939 744</b>		<b>4. Public Special School Education</b>	<b>894 743</b>	
4.1 Schools		894 742	4.1 Schools		894 742
4.2 Professional services		1	4.2 Human Resource Development		1
4.3 Human Resource Development		1			
4.4 Conditional grant		45 000			
<b>5. Further Education and Taining</b>	<b>351 437</b>		<b>5. Further Education and Taining</b>	<b>351 437</b>	
5.1 Public Institutions		351 437	5.1 Public Institutions		351 437
<b>6. Adult Basic Education and Training</b>	<b>37 896</b>		<b>6 Adult Basic Education and Training</b>	<b>37 896</b>	
6.1 Public Centres		10 347	6.1 Public Centres		10 347
6.2 Subsidies to Private Centres		27 547	6.2 Subsidies to Private Centres		27 547
6.3 Professional Services		1	6.3 Professional Services		1
6.4 Human Resource Development		1	6.4 Human Resource Development		1
<b>7. Early Childhood Development</b>	<b>494 575</b>		<b>7. Early Childhood Development</b>	<b>456 576</b>	
7.1 Grade R in Public Schools		312 424	7.1 Grade R in Public Schools		303 590
7.2 Grade R in Community Centres		50 002	7.2 Grade R in Community Centres		50 002
7.3 Professional Services		94 932	7.3 Pre-grade R Training		94 932
7.4 Human Resource Development		1	7.4 Human Resource Development		1
7.5 Conditional Grant		37 216	7.5 Conditional Grant		8 051
<b>8. Auxiliary and Associated Services</b>	<b>177 832</b>		<b>8. Infrastructure Development</b>	<b>1 293 371</b>	
8.1 Payments to SETA		5 811	8.1 Administration		16 893
8.2 Conditional grant projects		17 637	8.2 Public Ordinary School Education		1 193 479
8.3 External Examinations		154 384	8.3 Public Special School Education		45 000
			8.4 Early Childhood Development		37 999
			<b>9. Auxiliary and Associated Services</b>	<b>665 097</b>	
			9.1 Payments to SETA		5 811
			9.2 Professional Services		487 265
			9.3 External Examinations		154 384
			9.4 Conditional grant projects		17 637
	<b>15 601 918</b>			<b>15 601 918</b>	

## Annexure A to Vote 5

Table A.1 Specification of receipts

Receipts R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
<b>Sales of goods and services other than capital assets</b>	9 127	11 193	12 611	10 974	10 974	10 974	13 406	22.16	13 499	14 120
Sales of goods and services produced by department (excluding capital assets)	9 044	11 077	12 489	10 941	10 941	10 941	13 373	22.23	13 466	14 085
Administrative fees		1								
Request for information		1								
Other sales	9 044	11 076	12 489	10 941	10 941	10 941	13 373	22.23	13 466	14 085
of which										
Commission on insurance	5 931	6 457	7 111	6 669	6 669	6 669	7 002	4.99	7 002	7 324
Sales of goods	1 024	1 368	1 639	285	285	285	285		285	298
Photocopies and faxes	2 089	3 251	3 739	3 987	3 987	3 987	6 086	52.65	6 179	6 463
Sales of scrap, waste, arms and other used current goods (excluding capital assets)	83	116	122	33	33	33	33		33	35
<b>Fines, penalties and forfeits</b>	383	511	560	228	228	566	228	(59.72)	228	238
<b>Interest, dividends and rent on land</b>	1 394	324	1 081	1 998	1 998	1 998	1 998		1 998	2 090
Interest	1 394	324	1 081	1 845	1 845	1 845	1 845		1 845	1 930
Dividends				153	153	153	153		153	160
<b>Financial transactions in assets and liabilities</b>	15 843	10 206	19 666	11 333	11 333	14 695	11 333	(22.88)	12 502	12 658
Recovery of previous year's expenditure	10 246	4 414	5 709	5 971	5 971	8 028	5 971	(25.62)	6 555	6 648
Staff debt	4 241	5 434	12 334	4 336	4 336	5 641	4 336		4 921	4 937
Stale cheques	( 57 )									
Unallocated credits	1 413	357	1 612	551	551	551	551		551	576
Other		1	11	475	475	475	475		475	497
<b>Total departmental receipts</b>	26 747	22 234	33 918	24 533	24 533	28 233	26 965	(4.49)	28 227	29 106

## Annexure A to Vote 5

Table A.2 Summary of payments and estimates by economic classification

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
<b>Current payments</b>	9 115 685	10 245 561	11 206 814	12 041 049	12 195 218	12 172 109	13 073 375	7.40	13 922 174	15 007 960
Compensation of employees	8 214 843	9 193 266	9 997 071	10 733 920	10 835 720	10 812 621	11 621 100	7.48	12 344 928	13 293 936
Salaries and wages	7 164 975	7 991 228	8 664 295	9 353 043	9 444 115	9 421 016	10 126 947	7.49	10 744 216	11 574 383
Social contributions	1 049 868	1 202 038	1 332 776	1 380 877	1 391 605	1 391 605	1 494 153	7.37	1 600 712	1 719 553
Goods and services	900 842	1 052 295	1 209 743	1 307 129	1 359 498	1 359 488	1 452 275	6.83	1 577 246	1 714 024
of which										
Administrative fees	891	817	767	1 642	1 059	1 074	1 008	(6.15)	1 056	1 099
Advertising	4 525	4 257	6 483	8 427	7 986	7 986	7 945	(0.51)	7 910	9 086
Assets <R5 000	13 586	23 448	34 738	37 982	66 970	66 970	66 812	(0.24)	67 862	71 432
Audit cost: External	8 283	12 887	11 177	14 924	15 305	15 305	12 964	(15.30)	14 435	15 189
Bursaries (employees)	23 690	25 493	13 032	12 328	1 454	1 454	10 030	589.82	10 650	11 305
Catering: Departmental activities	4 868	6 513	10 826	10 686	15 434	15 401	15 457	0.36	16 112	16 974
Communication	12 024	10 906	11 673	11 220	11 279	11 299	11 873	5.08	12 446	13 024
Computer services	9 868	15 856	13 881	23 286	18 920	18 920	22 189	17.28	23 277	24 346
Cons/prof: Business and advisory service	34 754	28 940	37 638	35 742	35 993	37 441	36 318	(3.00)	38 097	39 848
Cons/prof: Laboratory service			3							
Cons/prof: Legal cost	6 469	4 602	4 169	2 248	2 301	2 553	2 248	(11.95)	2 358	2 467
Contractors	4 655	8 655	8 303	9 668	9 653	9 697	9 328	(3.81)	9 785	10 236
Agency and support/ outsourced services	52 915	41 212	265 295	316 078	275 454	275 461	282 540	2.57	303 124	322 061
Entertainment	337	231	253	494	463	463	478	3.24	502	524
Fleet services (including government motor transport)		3			2	2	2		2	2
Inventory: Food and food supplies	97 792	155 223	880	6	920	920	974	5.87	1 021	1 069
Inventory: Learner and teacher support material	228 388	212 442	229 481	322 919	303 727	302 183	336 363	11.31	359 378	385 946
Inventory: Materials and supplies	21	39	121	17	171	171	175	2.34	183	191
Inventory: Medical supplies		671	38		3 934	732	4 139	465.44	4 342	4 542
Inventory: Other consumables	422	411	404	421	684	779	690	(11.42)	722	756
Inventory: Stationery and printing	34 496	33 207	32 734	31 696	39 998	39 975	39 266	(1.77)	41 156	43 427
Lease payments	6 818	7 144	7 859	5 688	7 534	7 534	7 826	3.88	8 211	8 589
Rental and hiring			2 586		26	2 932	27	(99.08)	29	31
Property payments	143 885	225 977	261 493	157 418	226 902	227 214	254 992	12.23	316 564	378 298
Transport provided: Departmental activity	112 411	141 858	163 560	171 353	182 473	182 473	192 324	5.40	202 003	211 542
Travel and subsistence	57 639	45 873	44 031	68 222	67 745	64 882	68 174	5.07	71 490	74 770
Training and development	14 660	21 464	23 545	34 672	28 755	31 276	32 210	2.99	33 362	34 678
Operating expenditure	10 377	7 463	9 406	9 324	14 395	14 430	15 350	6.38	9 617	10 069
Venues and facilities	17 068	16 703	15 367	20 668	19 961	19 961	20 573	3.07	21 552	22 523
<b>Transfers and subsidies to</b>	1 164 546	1 260 490	1 483 057	1 430 761	1 422 801	1 445 910	1 315 468	(9.02)	1 433 127	1 493 955
Departmental agencies and accounts	4 604	4 926	5 256	5 524	5 524	5 534	5 821	5.19	6 106	6 387
Entities receiving transfers	4 604	4 926	5 256	5 524	5 524	5 534	5 821	5.19	6 106	6 387
Other	4 604	4 926	5 256	5 524	5 524	5 534	5 821	5.19	6 106	6 387
Non-profit institutions	1 096 762	1 168 002	1 389 936	1 358 068	1 386 509	1 386 509	1 276 176	(7.96)	1 391 910	1 450 842
Households	63 180	87 562	87 865	67 169	30 768	53 867	33 471	(37.86)	35 111	36 726
Social benefits	30 585	36 049	38 966	10 997	11 544	15 040	11 621	(22.73)	12 190	12 750
Other transfers to households	32 595	51 513	48 899	56 172	19 224	38 827	21 850	(43.72)	22 921	23 976
<b>Payments for capital assets</b>	323 593	448 697	669 240	753 135	738 112	738 112	1 208 749	63.76	697 461	862 218
Buildings and other fixed structures	302 194	425 806	612 467	685 874	669 088	669 088	1 133 810	69.46	619 040	780 193
Buildings	227 985	211 986	396 747	518 356	427 909	427 909	985 396	130.28	500 872	658 672
Other fixed structures	74 209	213 820	215 720	167 518	241 179	241 179	148 414	(38.46)	118 168	121 521
Machinery and equipment	11 989	18 708	54 923	65 159	68 168	68 168	72 703	6.65	76 076	79 572
Transport equipment	181									
Other machinery and equipment	11 808	18 708	54 923	65 159	68 168	68 168	72 703	6.65	76 076	79 572
Software and other intangible assets	9 410	4 183	1 850	2 102	856	856	2 236	161.21	2 345	2 453
Of which: "Capitalised Goods and services" included in Payments for capital assets	74 209	213 820	215 738	167 518	241 179	241 179	142 414	(40.95)	111 874	114 937
<b>Payments for financial assets</b>	9 489	995	2 042	4 112	4 112	4 112	4 326	5.20	4 538	4 747
<b>Total economic classification</b>	10 613 313	11 955 743	13 361 153	14 229 057	14 360 243	14 360 243	15 601 918	8.65	16 057 300	17 368 880

Note: The Economic classifications as taken up in this Budget are in accordance with Version 3 of the Standard Chart of Accounts (SCOA). Version 4, at the time of preparation of this Budget, was still under development. However, it was agreed with National Treasury that for 2013/14, budgets will be captured on SCOA Version 4, except for inventory which will be captured on SCOA Version 3. SCOA Version 4 will be fully implemented from 2014/15.



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Table A.2.1 Payments and estimates by economic classification – Programme 1: Administration

Economic classification R'000	Outcome			Main appro- priation	Adjusted appro- priation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	352 030	366 999	398 383	453 525	477 601	474 655	488 866	2.99	515 516	545 327
Compensation of employees	229 661	250 450	252 346	271 078	283 249	280 306	310 226	10.67	333 792	355 156
Salaries and wages	205 627	223 270	222 312	239 727	247 115	244 172	270 741	10.88	291 309	309 956
Social contributions	24 034	27 180	30 034	31 351	36 134	36 134	39 485	9.27	42 483	45 200
Goods and services	122 369	116 549	146 037	182 447	194 352	194 349	178 640	(8.08)	181 724	190 171
of which										
Administrative fees	841	728	749	1 632	949	950	894	(5.89)	936	975
Advertising	3 243	3 140	4 550	5 908	5 152	5 152	4 917	(4.56)	5 159	5 397
Assets <R5 000	2 790	3 008	8 605	13 967	19 836	19 836	21 130	6.52	22 166	23 185
Audit cost: External	8 283	12 887	11 177	14 924	15 305	15 305	12 964	(15.30)	14 435	15 189
Bursaries (employees)	1 145	3 796	2 378	106	762	762	690	(9.45)	724	757
Catering: Departmental activities	778	1 035	2 309	1 465	1 622	1 589	1 313	(17.37)	1 377	1 441
Communication	4 329	3 910	4 649	5 396	5 287	5 284	5 545	4.94	5 809	6 081
Computer services	9 698	15 687	13 476	23 183	18 570	18 570	21 820	17.50	22 891	23 942
Cons/prof: Business and advisory service	32 341	25 193	35 808	32 005	32 056	32 056	26 895	(16.10)	28 212	29 509
Cons/prof: Legal cost	6 469	4 569	4 168	2 248	2 301	2 553	2 248	(11.95)	2 358	2 467
Contractors	3 749	7 876	7 933	8 220	8 684	8 684	8 305	(4.36)	8 711	9 112
Agency and support/outsourced services	5 232	3 789	3 058	10 962	11 190	11 190	11 984	7.10	12 571	13 151
Entertainment	139	90	116	263	269	269	276	2.60	291	304
Fleet services (including government motor transport)		3								
Inventory: Food and food supplies	14	17		6			6		6	7
Inventory: Learner and teacher support material	4 438	4 006	5 315	8 684	14 094	13 998	17 739	26.73	18 609	19 464
Inventory: Materials and supplies	6	16	24		10	10	6	(40.00)	6	6
Inventory: Medical supplies		12								
Inventory: Other consumables	30	37	64	58	90	111	67	(39.64)	69	73
Inventory: Stationery and printing	6 240	6 345	4 301	6 435	6 955	6 955	8 558	23.05	8 973	9 383
Lease payments	2 070	2 391	2 149	3 040	2 989	2 989	3 045	1.87	3 194	3 341
Rental and hiring		70			8	8		(100.00)		
Property payments	7 143	228	12 277	16 134	15 137	15 449	578	(96.26)	607	634
Transport provided: Departmental activity	790			16	16	16	17	6.25	18	19
Travel and subsistence	14 655	12 653	11 047	19 331	18 840	16 205	17 405	7.41	18 257	19 096
Training and development	4 293	1 900	7 448	2 365	2 428	4 574	937	(79.51)	984	1 028
Operating expenditure	2 500	2 280	3 662	2 010	7 282	7 314	7 729	5.67	1 614	1 689
Venues and facilities	1 153	953	704	4 089	4 520	4 520	3 572	(20.97)	3 747	3 921
Transfers and subsidies to	110 311	118 653	97 041	62 881	51 643	54 589	43 308	(20.67)	45 440	47 530
Departmental agencies and accounts						3	2	(33.33)	2	3
Entities receiving transfers						3	2	(33.33)	2	3
Other						3	2	(33.33)	2	3
Non-profit institutions	106 775	110 257	90 640	61 150	49 862	49 862	41 433	(16.90)	43 473	45 472
Households	3 536	8 396	6 401	1 731	1 781	4 724	1 873	(60.35)	1 965	2 055
Social benefits	3 488	2 664	4 688	1 731	1 781	4 724	1 873	(60.35)	1 965	2 055
Other transfers to households	48	5 732	1 713							
Payments for capital assets	17 333	10 927	34 572	59 495	57 905	57 905	62 917	8.66	65 997	69 032
Machinery and equipment	8 035	6 744	32 722	57 393	57 049	57 049	60 681	6.37	63 652	66 579
Transport equipment	123									
Other machinery and equipment	7 912	6 744	32 722	57 393	57 049	57 049	60 681	6.37	63 652	66 579
Software and other intangible assets	9 298	4 183	1 850	2 102	856	856	2 236	161.21	2 345	2 453
Payments for financial assets	9 489	995	2 042	4 112	4 112	4 112	4 326	5.20	4 538	4 747
Total economic classification	489 163	497 574	532 038	580 013	591 261	591 261	599 417	1.38	631 491	666 636

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Table A.2.2 Payments and estimates by economic classification – Programme 2: Public Ordinary School Education

Economic classification R'000	Outcome			Main appro- priation	Adjusted appro- priation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	7 399 432	8 346 655	9 129 844	9 771 178	9 819 189	9 799 579	10 556 765	7.73	11 200 175	11 997 719
Compensation of employees	6 848 084	7 635 610	8 346 726	8 961 266	8 967 371	8 947 768	9 641 600	7.75	10 228 730	10 967 810
Salaries and wages	5 958 421	6 618 356	7 216 158	7 789 356	7 795 461	7 775 858	8 384 131	7.82	8 881 972	9 541 584
Social contributions	889 663	1 017 254	1 130 568	1 171 910	1 171 910	1 171 910	1 257 469	7.30	1 346 758	1 426 226
Goods and services	551 348	711 045	783 118	809 912	851 818	851 811	915 165	7.44	971 445	1 029 909
of which										
Administrative fees	26	78	14	3	29	29	30	3.45	31	32
Advertising	383	1 013	1 051	778	1 492	1 492	1 580	5.90	1 657	1 734
Assets <R5 000	9 743	20 049	20 223	20 894	44 171	44 171	42 596	(3.57)	42 591	44 588
Bursaries (employees)	22 545	21 697	10 654	12 222	692	692	9 340	1249.71	9 926	10 548
Catering: Departmental activities	2 778	4 487	7 000	8 396	12 560	12 560	12 838	2.21	13 369	13 907
Communication	132	122	627	277	256	249	299	20.08	313	328
Computer services		49	43		10	10	11	10.00	11	12
Cons/prof: Business and advisory service	1 763	3 523	1 795	454	654	2 102	5 969	183.97	6 262	6 550
Cons/prof: Laboratory service			3							
Contractors	236	478	126	1 140	745	745	787	5.64	826	865
Agency and support/outsourced services	3 673	2 555	223 100	239 143	230 345	230 345	226 670	(1.60)	246 557	261 766
Entertainment				2	2	2	2		2	2
Inventory: Food and food supplies	97 776	155 206	880		920	920	968	5.22	1 015	1 062
Inventory: Learner and teacher support material	223 053	202 294	213 818	298 946	276 363	274 915	308 215	12.11	329 849	355 060
Inventory: Materials and supplies	2	1	64		35	35	37	5.71	39	40
Inventory: Medical supplies		2								
Inventory: Other consumables	8	6	67	79	190	190	199	4.74	208	217
Inventory: Stationery and printing	3 291	6 417	6 005	4 139	9 020	9 020	5 475	(39.30)	5 713	5 955
Lease payments	2 351	1 878	3 390	1 039	609	609	641	5.25	673	704
Rental and hiring			44		15	15	24	60.00	25	27
Property payments	44 799	117 040	99 696	10 818	58 185	58 185	67 416	15.86	69 250	72 437
Transport provided: Departmental activity	110 398	140 623	160 911	168 929	178 044	178 044	187 302	5.20	196 480	205 518
Travel and subsistence	10 589	7 881	10 462	6 087	8 346	8 346	9 780	17.18	10 233	10 695
Training and development	10 065	19 538	14 889	27 760	20 866	20 866	25 392	21.69	26 373	27 371
Operating expenditure	1 693	798	623	467	687	687	860	25.18	910	960
Venues and facilities	6 044	5 310	7 633	8 339	7 582	7 582	8 734	15.19	9 132	9 531
Transfers and subsidies to	495 558	465 475	629 374	589 363	558 035	577 645	651 668	12.81	708 056	737 402
Departmental agencies and accounts						7	2	(71.43)	2	2
Entities receiving transfers						7	2	(71.43)	2	2
Other						7	2	(71.43)	2	2
Non-profit institutions	468 425	423 522	584 577	561 307	532 979	532 979	623 681	17.02	678 697	706 692
Households	27 133	41 953	44 797	28 056	25 056	44 659	27 985	(37.34)	29 357	30 708
Social benefits	23 318	26 298	28 684	5 832	5 832	5 832	6 135	5.20	6 436	6 732
Other transfers to households	3 815	15 655	16 113	22 224	19 224	38 827	21 850	(43.72)	22 921	23 976
Payments for capital assets	173	1 301	6 541	3 989	6 874	6 874	13 870	101.77	14 550	15 218
Buildings and other fixed structures							6 000		6 294	6 584
Other fixed structures							6 000		6 294	6 584
Machinery and equipment	173	1 301	6 541	3 989	6 874	6 874	7 870	14.49	8 256	8 634
Other machinery and equipment	173	1 301	6 541	3 989	6 874	6 874	7 870	14.49	8 256	8 634
Total economic classification	7 895 163	8 813 431	9 765 759	10 364 530	10 384 098	10 384 098	11 222 303	8.07	11 922 781	12 750 339

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Table A.2.3 Payments and estimates by economic classification – Programme 3: Independent School Subsidies

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to	55 522	59 696	63 554	68 874	72 697	72 697	81 078	11.53	85 495	89 428
Non-profit institutions	55 522	59 696	63 554	68 874	72 697	72 697	81 078	11.53	85 495	89 428
Total economic classification	55 522	59 696	63 554	68 874	72 697	72 697	81 078	11.53	85 495	89 428

Table A.2.4 Payments and estimates by economic classification – Programme 4: Public Special School Education

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	491 033	557 233	622 495	676 207	737 421	737 273	754 766	2.37	807 856	855 224
Compensation of employees	484 440	551 270	607 313	660 237	719 451	719 303	736 741	2.42	788 946	835 442
Salaries and wages	421 781	479 904	527 227	575 631	628 728	628 580	639 395	1.72	684 690	725 035
Social contributions	62 659	71 366	80 086	84 606	90 723	90 723	97 346	7.30	104 256	110 407
Goods and services	6 593	5 963	15 182	15 970	17 970	17 970	18 025	0.31	18 910	19 782
of which										
Advertising			1							
Catering: Departmental activities	9	13	1	36	36	36	38	5.56	39	41
Computer services				48	48	48	50	4.17	52	54
Cons/prof: Business and advisory service				1 714	1 714	1 714	1 804	5.25	1 892	1 979
Agency and support/outsourced services	163		42	75	75	75	79	5.33	83	87
Inventory: Learner and teacher support material	665	588	672	3 990	3 990	3 990	4 197	5.19	4 403	4 606
Inventory: Other consumables	53	65	59	12	12	86	12	(86.05)	13	14
Inventory: Stationery and printing	358			3	3	3	3		3	3
Lease payments				1	1	1	1		2	2
Property payments		769	9 992	81	81	81	87	7.41	92	98
Travel and subsistence	5 288	4 518	4 014	5 683	7 683	7 609	8 082	6.22	8 478	8 868
Training and development			401	4 268	4 268	4 268	3 610	(15.42)	3 787	3 961
Venues and facilities	57	10		59	59	59	62	5.08	66	69
Transfers and subsidies to	114 247	128 680	127 712	122 446	120 446	120 594	126 709	5.07	132 917	139 032
Non-profit institutions	112 011	126 924	126 595	121 125	119 125	119 125	125 319	5.20	131 459	137 507
Households	2 236	1 756	1 117	1 321	1 321	1 469	1 390	(5.38)	1 458	1 525
Social benefits	2 236	1 756	1 117	1 321	1 321	1 469	1 390	(5.38)	1 458	1 525
Payments for capital assets		2 545	4 575	12 612	12 612	12 612	13 268	5.20	13 918	14 558
Buildings and other fixed structures				9 612	9 612	9 612	10 112	5.20	10 607	11 095
Other fixed structures				9 612	9 612	9 612	10 112	5.20	10 607	11 095
Machinery and equipment		2 545	4 575	3 000	3 000	3 000	3 156	5.20	3 311	3 463
Other machinery and equipment		2 545	4 575	3 000	3 000	3 000	3 156	5.20	3 311	3 463
Of which: "Capitalised Goods and services" included in Payments for capital assets				9 612	9 612	9 612	10 112	5.20	10 607	11 095
Total economic classification	605 280	688 458	754 782	811 265	870 479	870 479	894 743	2.79	954 691	1 008 814

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**Table A.2.5 Payments and estimates by economic classification – Programme 5: Further Education and Training**

Economic classification R'000	Outcome			Main appro- priation  2012/13	Adjusted appro- priation  2012/13	Revised estimate  2012/13	Medium-term estimate			
	Audited  2009/10	Audited  2010/11	Audited  2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	212 675	251 685	259 553	282 277	282 277	282 246	302 639	7.23	322 730	342 675
Compensation of employees	212 670	251 685	259 553	282 277	282 277	282 246	302 639	7.23	322 730	342 675
Salaries and wages	186 034	220 352	226 287	251 932	251 932	251 901	270 102	7.23	287 885	305 776
Social contributions	26 636	31 333	33 266	30 345	30 345	30 345	32 537	7.22	34 845	36 899
Goods and services	5									
of which										
Travel and subsistence	4									
Venues and facilities	1									
Transfers and subsidies to	156 242	195 286	275 106	301 936	315 312	315 343	48 798	(84.53)	51 190	53 544
Non-profit institutions	126 988	165 042	243 928	267 988	315 012	315 012	48 798	(84.51)	51 190	53 544
Households	29 254	30 244	31 178	33 948	300	331		(100.00)		
Social benefits	522	147	105		300	331		(100.00)		
Other transfers to households	28 732	30 097	31 073	33 948						
Total economic classification	368 917	446 971	534 659	584 213	597 589	597 589	351 437	(41.19)	373 920	396 219

**Table A.2.6 Payments and estimates by economic classification – Programme 6: Adult Basic Education and Training**

Economic classification R'000	Outcome			Main appro- priation  2012/13	Adjusted appro- priation  2012/13	Revised estimate  2012/13	Medium-term estimate			
	Audited  2009/10	Audited  2010/11	Audited  2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	6 901	7 165	5 850	9 631	9 631	9 631	10 347	7.43	10 856	11 524
Compensation of employees	6 621	6 099	5 670	8 262	8 262	8 262	8 905	7.78	9 342	9 940
Salaries and wages	6 426	5 891	5 456	8 023	8 023	8 023	8 648	7.79	9 072	9 653
Social contributions	195	208	214	239	239	239	257	7.53	270	287
Goods and services	280	1 066	180	1 369	1 369	1 369	1 442	5.33	1 514	1 584
of which										
Advertising	2	28		385	385	385	406	5.45	426	446
Catering: Departmental activities	65	15	7	36	36	36	38	5.56	40	42
Cons/prof: Business and advisory service			3	6	6	6	6		6	6
Contractors		9								
Agency and support/outsourced services	3	15				7		(100.00)		
Inventory: Stationery and printing	34	606	40	680	680	657	715	8.83	750	784
Lease payments			79							
Transport provided: Departmental activity	8									
Travel and subsistence	89	57	45	86	86	102	91	(10.78)	96	101
Operating expenditure		160		10	10	10	11	10.00	12	13
Venues and facilities	79	176	6	166	166	166	175	5.42	184	192
Transfers and subsidies to	22 578	24 987	27 248	26 187	26 187	26 187	27 549	5.20	28 899	30 228
Non-profit institutions	22 578	24 987	27 248	26 187	26 187	26 187	27 549	5.20	28 899	30 228
Total economic classification	29 479	32 152	33 098	35 818	35 818	35 818	37 896	5.80	39 755	41 752

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Table A.2.7 Payments and estimates by economic classification – Programme 7: Early Childhood Development

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	94 718	98 749	114 203	143 722	114 420	114 420	127 245	11.21	134 972	222 599
Compensation of employees	58 740	61 048	63 855	70 217	70 217	70 217	75 342	7.30	80 691	165 052
Salaries and wages	50 281	52 192	54 674	60 566	60 566	60 566	64 986	7.30	69 600	129 427
Social contributions	8 459	8 856	9 181	9 651	9 651	9 651	10 356	7.30	11 091	35 625
Goods and services	35 978	37 701	50 348	73 505	44 203	44 203	51 903	17.42	54 281	57 547
of which										
Administrative fees	2	3		6						
Advertising	12	3	1	2	3	3	2	(33.33)	2	2
Assets <R5 000	47		5 530							
Catering: Departmental activities	24	30	75	49	59	59	55	(6.78)	58	61
Communication	1		1	1	1	1	1		1	1
Cons/prof: Business and advisory service	416	140								
Agency and support/ outsourced services	34 027	33 426	35 963	59 552	28 730	28 730	40 206	39.94	41 919	44 371
Inventory: Learner and teacher support material	125	3 108	5 936	11 282	8 535	8 535	5 429	(36.39)	5 695	5 957
Inventory: Stationery and printing	96	5	75	114	110	110	116	5.45	121	127
Property payments	10		77	2	2	2		(100.00)		
Transport provided: Departmental activity	1 122	945	2 519	2 398	4 408	4 408	5 000	13.43	5 500	6 000
Travel and subsistence	50	37	63	85	2 341	2 076	64	(96.92)	68	71
Training and development			100			265	1 016	283.40	902	941
Venues and facilities	46	4	8	14	14	14	14		15	16
Transfers and subsidies to	169 288	196 479	225 390	249 247	271 610	271 610	329 331	21.25	373 759	389 082
Non-profit institutions	169 154	196 040	225 191	247 864	270 227	270 227	327 876	21.33	372 233	387 486
Households	134	439	199	1 383	1 383	1 383	1 455	5.21	1 526	1 596
Social benefits	134	439	199	1 383	1 383	1 383	1 455	5.21	1 526	1 596
Total economic classification	264 006	295 228	339 593	392 969	386 030	386 030	456 576	18.27	508 731	611 681

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Table A.2.8 Payments and estimates by economic classification – Programme 8: Infrastructure Development

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro-priation 2012/13	Adjusted appro-priation 2012/13	Revised estimate 2012/13	% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
<b>Current payments</b>	73 719	85 245	126 554	114 725	138 641	138 641	<b>175 494</b>	26.58	227 484	285 118
Compensation of employees					2 000	2 000	<b>5 948</b>	197.40		
Salaries and wages					2 000	2 000	<b>5 948</b>	197.40		
Goods and services	73 719	85 245	126 554	114 725	136 641	136 641	<b>169 546</b>	24.08	227 484	285 118
of which										
Assets <R5 000					120	120	<b>126</b>	5.00		
Agency and support/ outsourced services					710	710	<b>747</b>	5.21		
Property payments	73 719	85 245	126 554	114 725	135 811	135 811	<b>168 673</b>	24.20	227 484	285 118
<b>Transfers and subsidies to</b>	13 881	39 706	3 199							
Non-profit institutions	13 881	39 706	3 199							
<b>Payments for capital assets</b>	302 194	418 307	604 441	676 262	652 346	652 346	<b>1 117 877</b>	71.36	602 139	762 514
Buildings and other fixed structures	302 194	418 307	604 441	676 262	652 176	652 176	<b>1 117 698</b>	71.38	602 139	762 514
Buildings	227 985	211 986	396 747	518 356	420 609	420 609	<b>985 396</b>	134.28	500 872	658 672
Other fixed structures	74 209	206 321	207 694	157 906	231 567	231 567	<b>132 302</b>	(42.87)	101 267	103 842
Machinery and equipment					170	170	<b>179</b>	5.29		
Other machinery and equipment					170	170	<b>179</b>	5.29		
Of which: "Capitalised Goods and services" included in Payments for capital assets	74 209	206 321	207 694	157 906	231 567	231 567	<b>132 302</b>	(42.87)	101 267	103 842
<b>Total economic classification</b>	<b>389 794</b>	<b>543 258</b>	<b>734 194</b>	<b>790 987</b>	<b>790 987</b>	<b>790 987</b>	<b>1 293 371</b>	<b>63.51</b>	<b>829 623</b>	<b>1 047 632</b>

**Table A.2.9 Payments and estimates by economic classification – Programme 9: Auxiliary and Associated Services**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro-priation 2012/13	Adjusted appro-priation 2012/13	Revised estimate 2012/13	% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
<b>Current payments</b>	485 177	531 830	549 932	589 784	616 038	615 664	<b>657 253</b>	6.76	702 585	747 774
Compensation of employees	374 627	437 104	461 608	480 583	502 893	502 519	<b>539 699</b>	7.40	580 697	617 861
Salaries and wages	336 405	391 263	412 181	427 808	450 290	449 916	<b>482 996</b>	7.35	519 688	552 952
Social contributions	38 222	45 841	49 427	52 775	52 603	52 603	<b>56 703</b>	7.79	61 009	64 909
Goods and services	110 550	94 726	88 324	109 201	113 145	113 145	<b>117 554</b>	3.90	121 888	129 913
of which										
Administrative fees	22	8	4	1	81	95	<b>84</b>	(11.58)	89	92
Advertising	885	73	880	1 354	954	954	<b>1 040</b>	9.01	666	1 507
Assets <R5 000	1 006	391	380	3 121	2 843	2 843	<b>2 960</b>	4.12	3 105	3 659
Catering: Departmental activities	1 214	933	1 434	704	1 121	1 121	<b>1 175</b>	4.82	1 229	1 482
Communication	7 562	6 874	6 396	5 546	5 735	5 765	<b>6 028</b>	4.56	6 323	6 614
Computer services	170	120	362	55	292	292	<b>308</b>	5.48	323	338
Cons/prof: Business and advisory service	234	84	32	1 563	1 563	1 563	<b>1 644</b>	5.18	1 725	1 804
Cons/prof: Legal cost		33	1							
Contractors	670	292	244	308	224	268	<b>236</b>	(11.94)	248	259
Agency and support/ outsourced services	9 817	1 427	3 132	6 346	4 404	4 404	<b>2 854</b>	(35.20)	1 994	2 686
Entertainment	198	141	137	229	192	192	<b>200</b>	4.17	209	218
Fleet services (including government motor transport)					2	2	<b>2</b>		2	2
Inventory: Food and food supplies	2									
Inventory: Learner and teacher support material	107	2 446	3 740	17	745	745	<b>783</b>	5.10	822	859
Inventory: Materials and supplies	13	22	33	17	126	126	<b>132</b>	4.76	138	145
Inventory: Medical supplies		657	38		3 934	732	<b>4 139</b>	465.44	4 342	4 542
Inventory: Other consumables	331	303	214	272	392	392	<b>412</b>	5.10	432	452
Inventory: Stationery and printing	24 477	19 834	22 313	20 325	23 230	23 230	<b>24 399</b>	5.03	25 596	27 175
Lease payments	2 397	2 875	2 241	1 608	3 935	3 935	<b>4 139</b>	5.18	4 342	4 542
Rental and hiring			2 472		3	2 909	<b>3</b>	(99.90)	4	4
Property payments	18 214	22 695	12 897	15 658	17 686	17 686	<b>18 238</b>	3.12	19 131	20 011
Transport provided: Departmental activity	93	290	130	10	5	5	<b>5</b>		5	5
Travel and subsistence	26 964	20 727	18 400	36 950	30 449	30 544	<b>32 752</b>	7.23	34 358	35 939
Training and development	302	26	707	279	1 193	1 303	<b>1 255</b>	(3.68)	1 316	1 377
Operating expenditure	6 184	4 225	5 121	6 837	6 416	6 419	<b>6 750</b>	5.16	7 081	7 407
Venues and facilities	9 688	10 250	7 016	8 001	7 620	7 620	<b>8 016</b>	5.20	8 408	8 794
<b>Transfers and subsidies to</b>	26 919	31 528	34 433	9 827	6 871	7 245	<b>7 027</b>	(3.01)	7 371	7 709
Departmental agencies and accounts	4 604	4 926	5 256	5 524	5 524	5 524	<b>5 817</b>	5.30	6 102	6 382
Entities receiving transfers	4 604	4 926	5 256	5 524	5 524	5 524	<b>5 817</b>	5.30	6 102	6 382
Other	4 604	4 926	5 256	5 524	5 524	5 524	<b>5 817</b>	5.30	6 102	6 382
Non-profit institutions	21 428	21 828	25 004	3 573	420	420	<b>442</b>	5.24	464	485
Households	887	4 774	4 173	730	927	1 301	<b>768</b>	(40.97)	805	842
Social benefits	887	4 745	4 173	730	927	1 301	<b>768</b>	(40.97)	805	842
Other transfers to households		29								
<b>Payments for capital assets</b>	3 893	15 617	19 111	777	8 375	8 375	<b>817</b>	(90.24)	857	896
Buildings and other fixed structures		7 499	8 026		7 300	7 300		(100.00)		
Buildings					7 300	7 300		(100.00)		
Other fixed structures		7 499	8 026							
Machinery and equipment	3 781	8 118	11 085	777	1 075	1 075	<b>817</b>	(24.00)	857	896
Transport equipment	58									
Other machinery and equipment	3 723	8 118	11 085	777	1 075	1 075	<b>817</b>	(24.00)	857	896
Software and other intangible assets	112									
Of which: "Capitalised Goods and services" included in Payments for capital assets		7 499	8 044							
<b>Total economic classification</b>	515 989	578 975	603 476	600 388	631 284	631 284	<b>665 097</b>	5.36	710 813	756 379

## Annexure A to Vote 5

Table A.3 Provincial payments and estimates by district and local municipality

Municipalities R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
<b>Cape Town Metro</b>	6 689 019	7 535 078	8 458 055	9 013 709	9 144 895	9 144 895	<b>9 985 228</b>	9.19	10 276 668	11 116 084
<b>West Coast Municipalities</b>	675 481	760 919	843 964	897 710	897 710	897 710	<b>936 114</b>	4.28	963 437	1 042 129
Matzikama	93 957	105 840	117 392	124 867	124 867	124 867	<b>130 209</b>	4.28	134 010	144 955
Cederberg	140 887	158 706	176 028	187 239	187 239	187 239	<b>195 248</b>	4.28	200 947	217 360
Bergrivier	83 422	93 975	104 227	110 865	110 865	110 865	<b>115 608</b>	4.28	118 983	128 700
Saldanha Bay	144 396	162 660	180 411	191 899	191 899	191 899	<b>200 110</b>	4.28	205 950	222 772
Swartland	212 819	239 738	265 906	282 840	282 840	282 840	<b>294 939</b>	4.28	303 547	328 342
<b>Cape Winelands Municipalities</b>	1 589 065	1 790 060	1 985 414	2 111 852	2 111 852	2 111 852	<b>2 340 290</b>	10.82	2 408 599	2 605 334
Witzenberg	188 107	211 900	235 024	249 992	249 992	249 992	<b>277 034</b>	10.82	285 121	308 409
Drakenstein	476 167	536 395	594 936	632 824	632 824	632 824	<b>701 274</b>	10.82	721 744	780 698
Stellenbosch	239 627	269 936	299 397	318 462	318 462	318 462	<b>352 911</b>	10.82	363 212	392 878
Breede Valley	522 482	588 569	652 802	694 374	694 374	694 374	<b>769 484</b>	10.82	791 942	856 629
Langeberg	162 682	183 260	203 255	216 200	216 200	216 200	<b>239 587</b>	10.82	246 580	266 720
<b>Overberg Municipalities</b>	418 196	471 093	522 499	555 774	555 774	555 774	<b>624 075</b>	12.29	642 296	694 755
Theewaterskloof	196 089	220 892	244 998	260 600	260 600	260 600	<b>292 625</b>	12.29	301 168	325 768
Overstrand	108 308	122 009	135 322	143 940	143 940	143 940	<b>161 630</b>	12.29	166 349	179 935
Cape Agulhas	59 496	67 021	74 336	79 070	79 070	79 070	<b>88 787</b>	12.29	91 379	98 843
Swellendam	54 303	61 171	67 843	72 164	72 164	72 164	<b>81 033</b>	12.29	83 400	90 209
<b>Eden Municipalities</b>	1 108 721	1 248 959	1 385 258	1 473 480	1 473 480	1 473 480	<b>1 560 193</b>	5.88	1 605 727	1 736 889
Kannaland	50 088	56 423	62 579	66 565	66 565	66 565	<b>70 483</b>	5.89	72 539	78 465
Hessequa	72 204	81 338	90 213	95 957	95 957	95 957	<b>101 605</b>	5.89	104 571	113 111
Mossel Bay	138 601	156 132	173 170	184 198	184 198	184 198	<b>195 037</b>	5.88	200 729	217 127
George	463 079	521 650	578 577	615 426	615 426	615 426	<b>651 642</b>	5.88	670 661	725 443
Oudtshoorn	236 524	266 441	295 518	314 337	314 337	314 337	<b>332 837</b>	5.89	342 550	370 532
Bitou	52 652	59 312	65 786	69 975	69 975	69 975	<b>74 092</b>	5.88	76 255	82 483
Knysna	95 573	107 663	119 415	127 022	127 022	127 022	<b>134 497</b>	5.88	138 422	149 728
<b>Central Karoo Municipalities</b>	132 831	149 634	165 963	176 532	176 532	176 532	<b>156 018</b>	(11.62)	160 573	173 689
Laingsburg	5 642	6 356	7 049	7 498	7 498	7 498	<b>6 627</b>	(11.62)	6 820	7 377
Prince Albert	21 315	24 011	26 631	28 327	28 327	28 327	<b>25 035</b>	(11.62)	25 766	27 871
Beaufort West	105 874	119 267	132 283	140 707	140 707	140 707	<b>124 356</b>	(11.62)	127 987	138 441
<b>Total provincial expenditure by district and local municipality</b>	<b>10 613 313</b>	<b>11 955 743</b>	<b>13 361 153</b>	<b>14 229 057</b>	<b>14 360 243</b>	<b>14 360 243</b>	<b>15 601 918</b>	<b>8.65</b>	<b>16 057 300</b>	<b>17 368 880</b>

Note: Projects disaggregated per district.



Table A.4 Summary of details of expenditure for infrastructure by category

MTEF Forward estimates																		
No.	Categories	Region/ district	Municipality	Type of infrastructure		Project duration		Total project cost	Expenditure to date from previous years	MTEF Forward estimates						Total available		
				School - primary/ secondary/ specialised; admin block; water, electricity; sanitation/ toilet; fencing etc.)	Current project stage	Date: Start Note 1	Date: Finish Note 2			Main Appropriation 2013/14		Main Appropriation 2014/15		Total available	Construction/ Maintenance Budget		Professional Fees Budget	Construction/ Maintenance Budget
										R'000	R'000	R'000	R'000					
1. NEW AND REPLACEMENT ASSETS																		
Own Funds (Managed by DTPW)																		
1	Brackenfell HS	Cape Metropole	City of Cape Town	New School Secondary	Tender	01-Apr-13	30-Jun-14	34 999		2 376	21 624	24 000	500	7 499				
2	Concordia SS	Eden	Knysna	New School Secondary	Tender	01-Jun-13	31-Jan-14	31 900	1 171	5 742	25 658	31 400						
3	Kranshoek PS	Eden	Blou	New School Primary	Feasibility	01-Sep-13	30-Nov-14	33 000		3 148	8 352	11 500	792	18 708	19 500			
4	Kwanakuthula PS	Eden	Blou	New School Primary	Feasibility	01-Sep-13	30-Nov-14	33 000		3 148	8 352	11 500	792	18 708	19 500			
5	Touwsrante PS	Eden	George	Inappropriate structures - Primary School	Feasibility	01-Apr-13	30-Sep-13	7 200		1 116	5 084	6 200						
Subtotal: Own funds (Managed by DTPW)								140 099	1 171	15 530	69 070	84 600	2 084	44 915	46 999			
Own Funds (Managed by PIU)																		
1	Appointment of PIU	Western Cape	Western Cape	Professional Services	Delivery	01-Apr-13	30-Jun-13	600		600		600						
Subtotal: Own funds (Managed by PIU)								600		600		600						
Total: Own Funds								140 699	1 171	16 130	69 070	85 200	2 084	44 915	46 999			
Education Infrastructure Grant (Managed by DTPW)																		
1	ACJ Phakade PS	Cape Metropole	City of Cape Town	Inappropriate structures - Primary School	Construction	17-Jan-12	15-Jul-13	29 829	6 430	800	10 339	11 139						
2	Bonnievale PS	Cape Winelands	Langeberg	Inappropriate structures - Primary School	Feasibility	15-Jan-14	31-Mar-15	33 000		2 600	2 000	4 600	1 500	21 720	23 220	3 180		
3	Botrivier HS	Overberg	Theewaterskloof	New School Secondary	Feasibility	01-Jul-15	31-Aug-16	37 500							16 000	20 050		

Table A.4 Summary of details of expenditure for infrastructure by category

No.	Categories	Region/ district	Municipality	Type of infrastructure		Project duration		Total project cost	Expenditure to date from previous years	MTEF Forward estimates								
				School - primary/ secondary/ specialised; admin block; water, electricity; sanitation/ toilet; fencing etc.)	Current project stage	Date: Start Note 1	Date: Finish Note 2			Professional Fees Budget	Construction/ Maintenance Budget	Total available	Professional Fees Budget	Construction/ Maintenance Budget	Total available	Professional Fees Budget	Construction/ Maintenance Budget	Total available
				Main Appropriation 2013/14		Main Appropriation 2014/15		Main Appropriation 2015/16										
				R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000		
4	Bottellary PS	Cape Metropole	City of Cape Town	Inappropriate structures - Primary School	Construction	11-Jan-12	07-Feb-13	19 453	9 448	220	2 595	2 815						
5	Buck Road PS	Cape Metropole	City of Cape Town	Inappropriate structures - Primary School	Design	01-Jul-13	31-Aug-14	39 141	1 169	3 564	18 061	21 625	850	12 071	12 921			
6	Chatsworth PS	West Coast	Swartland	Inappropriate structures - Primary School	Feasibility	01-May-15	31-Mar-16	20 829								3 500	20 329	
7	Cherie Botha LSEN School	Cape Metropole	City of Cape Town	New School - special	Design	01-Jul-13	31-Aug-14	40 281	33	4 350	8 650	13 000	2 850	23 429	26 279			
8	Concordia PS	Eden	Krystna	New School Primary	Tender	01-Jun-13	31-Jan-14	31 900		5 742	25 658	31 400						
9	Diaz PS	Eden	Krystna	Inappropriate structures - Primary School	Feasibility	01-Jun-15	31-Jul-16	33 000								3 564	20 564	
10	Eersterivier PS	Cape Metropole	City of Cape Town	New School Primary	Feasibility	01-Nov-13	15-Dec-14	33 000		2 000	6 319	8 319	1 500	21 181	22 681			
11	Eersterivier HS	Cape Metropole	City of Cape Town	New School Secondary	Feasibility	01-Apr-15	31-May-16	37 500								3 564	26 564	
12	Erishona PS	Cape Metropole	City of Cape Town	Inappropriate structures - Primary School	Construction	01-Mar-11	31-Mar-13	29 829	7 518	141	644	785						
13	Fairview PS	Cape Metropole	City of Cape Town	Inappropriate structures - Primary School	Construction	02-Feb-12	28-Feb-13	29 829	7 452	270	1 230	1 500						
14	Formosa PS	Eden	Bitou	Inappropriate structures - Primary School	Construction	16-Mar-12	31-Mar-13	37 085	27 922	800	7 654	8 454						
15	Garden Village PS	Cape Metropole	City of Cape Town	Inappropriate structures - Primary School	Construction	01-Aug-12	31-Jul-13	28 638	6 939	1 500	19 238	20 738						
16	Gordon's Bay SS	Cape Metropole	City of Cape Town	New School Secondary	Feasibility	01-Jun-15	31-Jul-16	37 500								3 564	21 564	
17	Grabouw SS	Overberg	Theewaterskloof	New School Secondary	Design	01-Sep-13	31-Oct-14	37 555	416	4 055	14 249	18 304	2 704	16 353	19 057			

Table A.4 Summary of details of expenditure for infrastructure by category

No.	Categories	Region/ district	Municipality	Type of infrastructure		Project duration		Total project cost	Expenditure to date from previous years	MTEF Forward estimates								Total available																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																					
				School - primary/ secondary/ specialised; admin block; water, electricity; sanitation/ toilet; fencing etc.)	Current project stage	Date: Start Note 1	Date: Finish Note 2			Professional Fees Budget	Construction/ Maintenance Budget	Total available	Professional Fees Budget	Construction/ Maintenance Budget	Total available																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																								
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18	Happy Valley PS	Cape Metropole	City of Cape Town	New School Primary	Feasibility	01-Nov-13	15-Dec-14	33 000		2 000	6 320	8 320	1 500	21 180	22 680																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																								</

Table A.4 Summary of details of expenditure for infrastructure by category

No.	Categories	Region/ district	Municipality	Type of infrastructure		Project duration		Total project cost	Expenditure to date from previous years	MTEF Forward estimates								Total available	
				School - primary/ secondary/ specialised; admin block; water, electricity; sanitation/ toilet; fencing etc.)	Current project stage	Date: Start Note 1	Date: Finish Note 2			Professional Fees Budget	Construction/ Maintenance Budget	Total available	Professional Fees Budget	Construction/ Maintenance Budget	Total available	Professional Fees Budget	Construction/ Maintenance Budget		Total available
				R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000			
32	Masakhane PS	Overberg	Overstrand	New School Primary	Tender	01-Apr-13	31-May-14	33 000	2 893	2 332	22 668	25 000	125	1 119	1 244				
33	Naikamva PS	Cape Metropole	City of Cape Town	Inappropriate structures - Primary School	Construction	31-May-12	30-Jun-14	37 065	2 518	820	10 572	11 392	1 431	18 446	19 877				
34	Nomzamo SS	Cape Metropole	City of Cape Town	New School Secondary	Feasibility	01-Apr-15	31-May-16	37 500								23 000	26 564		
35	Pacaltsdorp PS	Eden	George	Inappropriate structures - Primary School	Construction	16-Mar-12	31-Mar-13	35 895	27 198	800	9 396	10 196							
36	Preview PS	Overberg	Theewaters- kloof	Inappropriate structures - Primary School	Feasibility	01-May-13	28-Feb-14	16 050	190	889	13 161	14 050							
37	Plantation Road PS	Cape Metropole	City of Cape Town	Inappropriate structures - Primary School	Construction	02-Feb-12	28-Feb-13	9 799	6 061	108	1 392	1 500							
38	Rheerendal PS	Eden	Knysna	Inappropriate structures - Primary School	Feasibility	01-Apr-15	31-May-16	33 000		2 000		2 000				21 000	22 940		
39	Rusthof PS	Cape Metropole	City of Cape Town	Inappropriate structures - Primary School	Construction	24-May-12	24-Jun-13	33 000	14 132	700	7 341	8 041							
40	Rusthof LSEN School	Cape Metropole	City of Cape Town	New School - special	Design	01-May-13	30-Sep-14	40 281	834	3 780	17 220	21 000	1 850	15 290	17 140				
41	Silversands HS	Cape Metropole	City of Cape Town	New School Secondary	Construction	09-Feb-12	31-May-13	31 693	14 314	708	9 129	9 837							
42	Sinenjongo HS	Cape Metropole	City of Cape Town	New School Secondary	Feasibility	01-Jun-14	31-Jul-15	37 500		1 000		1 000	4 050	18 000	22 050	1 700	14 450		
43	Sir Lowry's Pass SS	Cape Metropole	City of Cape Town	New School Secondary	Feasibility	01-Apr-15	31-May-16	37 500								23 000	26 564		
44	St Thomas PS	West Coast	Swartland	Inappropriate structures - Primary School	Construction	16-Apr-12	31-Mar-13	36 625	23 083	650	8 049	8 699							
45	Steynville PS	West Coast	Bergvriev	Inappropriate structures - Primary School	Feasibility	01-Nov-14	15-Dec-15	33 000	18	3 564		3 564	500	5 500	6 000	1 500	23 436		

Table A.4 Summary of details of expenditure for infrastructure by category

No.	Categories	Region/ district	Municipality	Type of infrastructure		Project duration		Total project cost	Expenditure to date from previous years	MTEF Forward estimates								Total available
				School - primary/ secondary/ specialised; admin block; water, electricity; sanitation/ toilet, fencing etc.)	Current project stage	Date: Start Note 1	Date: Finish Note 2			Professional Fees Budget	Construction/ Maintenance Budget	Total available	Professional Fees Budget	Construction/ Maintenance Budget	Total available	Professional Fees Budget	Construction/ Maintenance Budget	
				Main Appropriation 2013/14		Main Appropriation 2014/15				Main Appropriation 2015/16								
				R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000			
46	Stofland PS	Cape Winelands	Breede Valley	New School Primary	Feasibility	01-Feb-15	31-Mar-16	33 000					3 000		3 000	1 940	24 060	26 000
47	Swellendam PS	Overberg	Swellendam	New School Primary	Feasibility	01-Dec-13	28-Feb-15	33 000		3 564	5 170	8 734	1 603	19 663	21 266		1 000	1 000
48	Tafelsig PS	Cape Metropole	City of Cape Town	New School Primary	Feasibility	01-Jun-15	31-Jul-16	33 000					1 000		1 000	3 564	16 417	19 981
49	Tafelsig HS	Cape Metropole	City of Cape Town	New School Secondary	Feasibility	01-Apr-14	31-May-15	37 500		4 000		4 000	2 050	23 500	25 550	700	7 250	7 950
50	Thembalethu PS	Eden	George	New School Primary	Feasibility	01-Apr-15	31-May-16	33 000								3 564	21 000	24 564
51	Thembalethu SS No2	Eden	George	New School Secondary	Design	01-Nov-13	15-Dec-14	37 500		4 050	5 294	9 344	2 600	23 196	25 796	100	1 141	1 241
52	Tulbagh PS	Cape Winelands	Witzenberg	New School Primary	Feasibility	01-Dec-14	28-Feb-16	33 000		2 000		2 000	500	3 284	3 784	1 876	25 340	27 216
53	Umyezo Wama Apile PS	Overberg	Theewaters-kloof	Inappropriate structures - Primary School	Feasibility	01-Nov-14	31-Mar-16	33 000					3 564	2 683	6 247	2 376	22 377	24 753
54	Vredenburg SS (Louville)	West Coast	Saldanha	New School Secondary	Feasibility	01-Feb-15	31-Mar-16	37 500					1 500	500	2 000	3 250	27 481	30 731
55	Vuyiseka HS	Cape Metropole	City of Cape Town	New School Secondary	Construction	09-Feb-12	30-Nov-13	34 678	5 098	2 000	23 000	25 000	350	4 216	4 566			
56	Waveren SS	Cape Winelands	Witzenberg	Inappropriate structures - Secondary School	Feasibility	01-Jul-15	31-Aug-16	37 500								4 050	16 000	20 050
57	Wellington PS	Cape Winelands	Drakenstein	New School Primary	Design	01-Dec-13	31-Jan-15	33 000	1 099	3 564	1 713	5 277	2 376	21 624	24 000		1 000	1 000
58	Wes-Eind PS	Cape Winelands	Stellenbosch	Inappropriate structures - Primary School	Construction	24-May-12	14-Mar-13	29 829	6 142	185	2 389	2 574						
59	Worcester HS	Cape Winelands	Breede Valley	New School Secondary	Feasibility	01-Apr-15	31-May-16	37 500								3 564	23 000	26 564

Table A.4 Summary of details of expenditure for infrastructure by category

No.	Categories	Region/ district	Municipality	Type of infrastructure		Project duration		Total project cost	Expenditure to date from previous years	MTEF Forward estimates								Total available			
				School - primary/ secondary/ specialised; admin block; water, electricity; sanitation/ toilet; fencing etc.)	Current project stage	Date: Start Note 1	Date: Finish Note 2			Professional Fees Budget	Construction/ Maintenance Budget	Total available	Professional Fees Budget	Construction/ Maintenance Budget	Total available	Professional Fees Budget	Construction/ Maintenance Budget				
60	Zeekoewal PS	Cape Metropole	City of Cape Town	Inappropriate structures - Primary School	Feasibility	01-Feb-14	31-Mar-15	33 000		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	3 500		
61	Zwelethemba SS	Cape Winelands	Breede Valley	New School Secondary	Feasibility	01-Nov-13	31-Jan-15	37 500			4 050	3 130			7 180	2 450	22 550	25 000	250	6 430	6 680
Subtotal: Education Infrastructure Grant (Managed by DTPW)								2 037 295	189 238	83 055	312 669	395 724	62 181	391 692	453 873	79 324	579 348	658 672			
Accelerated School Infrastructure Delivery Initiative (Managed by DTPW)																					
1	Delta PS	Metro South	City of Cape Town	Inappropriate structures - Primary School	Tender	04-Feb-13	12-Dec-13	35 574		3 842	23 906	27 748									
2	Die Dune PS	Metro South	City of Cape Town	Inappropriate structures - Primary School	Tender	04-Feb-13	12-Dec-13	37 259		4 024	25 038	29 062									
3	Sophumelela SS	Metro South	City of Cape Town	Inappropriate structures - Secondary School	Tender	04-Feb-13	12-Dec-13	25 249		2 727	16 967	19 694									
4	Hawston PS	Overberg	City of Cape Town	Inappropriate structures - Primary School	Tender	15-Feb-13	05-Dec-13	36 620		3 955	24 609	28 564									
5	Heideveld PS	Metro Central	City of Cape Town	Inappropriate structures - Primary School	Construction	01-Feb-13	30-Oct-13	37 667		4 068	25 312	29 380									
6	Kensington SS	Metro Central	City of Cape Town	Inappropriate structures - Secondary School	Construction	01-Feb-13	30-Oct-13	42 534		4 594	28 583	33 177									
7	Portia PS	Metro Central	City of Cape Town	Inappropriate structures - Primary School	Construction	01-Feb-13	30-Oct-13	32 957		3 559	22 147	25 706									
8	Kasselwiel PS	Metro North	City of Cape Town	Inappropriate structures - Primary School	Tender	11-Feb-13	05-May-14	43 810		4 731	29 441	34 172									
9	Valhalla PS	Metro North	City of Cape Town	Inappropriate structures - Primary School	Tender	11-Feb-13	05-May-14	43 369		4 684	29 144	33 828									
10	Sophakama PS	Metro North	City of Cape Town	Inappropriate structures - Primary School	Tender	16-Apr-13	27-Mar-14	34 491		3 725	23 178	26 903									

Table A.4 Summary of details of expenditure for infrastructure by category

No.	Categories	Region/ district	Municipality	Type of infrastructure		Project duration		Total project cost	Expenditure to date from previous years	MTEF Forward estimates								Total available	
				School - primary/ secondary/ specialised; admin block; water, electricity; sanitation/ toilet, fencing etc.)	Current project stage	Date: Start <small>Note 1</small>	Date: Finish <small>Note 2</small>			Professional Fees Budget	Construction/ Maintenance Budget	Total available	Professional Fees Budget	Construction/ Maintenance Budget	Total available	Professional Fees Budget	Construction/ Maintenance Budget		
R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000			
11	Krnsa SS	Eden	Krnsra	Inappropriate structures - Secondary School	Construction	13-Dec-12	05-Dec-13	33 767		3 647	22 691	26 338							
12	Westfleur PS	Metro North	City of Cape Town	Inappropriate structures - Primary School	Tender	08-Feb-13	13-Dec-13	54 660		5 903	36 732	42 635							
13	Parkview PS	Metro North	City of Cape Town	Inappropriate structures - Primary School	Tender	08-Feb-13	13-Dec-13	35 269		3 809	23 701	27 510							
14	Willemsvallei PS	West Coast	Bergvrierv	Inappropriate structures - Primary School	Tender	08-Feb-13	13-Dec-13	47 537		5 134	31 945	37 079							
15	Voorspoed PS	Metro Central	City of Cape Town	Inappropriate structures - Primary School	Feasibility	01-Jan-14	12-Dec-15	25 288		1 821	3 489	5 310							
16	Mount View PS	Metro Central	City of Cape Town	Inappropriate structures - Primary School	Feasibility	01-Jan-14	12-Dec-15	32 708		2 355	4 514	6 869							
17	Silverstream PS	Metro Central	City of Cape Town	Inappropriate structures - Primary School	Feasibility	01-Jan-14	12-Dec-15	40 264		2 899	5 556	8 455							
18	Red River PS	Metro Central	City of Cape Town	Inappropriate structures - Primary School	Feasibility	01-Jan-14	12-Dec-15	35 382		2 548	4 882	7 430							
19	Scottsdene SS	Metro East	City of Cape Town	Inappropriate structures - Secondary School	Feasibility	01-Jan-14	12-Dec-15	37 011		2 665	5 107	7 772							
20	Tygersig PS	Metro North	City of Cape Town	Inappropriate structures - Primary School	Feasibility	01-Jan-14	12-Dec-15	39 915		2 874	5 509	8 383							
21	Rosewood PS	Metro North	City of Cape Town	Inappropriate structures - Primary School	Feasibility	01-Jan-14	12-Dec-15	30 844		2 221	4 256	6 477							
22	Delft South PS	Metro North	City of Cape Town	Inappropriate structures - Primary School	Feasibility	01-Jan-14	12-Dec-15	31 655		2 279	4 369	6 648							
23	Du Noon PS	Metro North	City of Cape Town	Inappropriate structures - Primary School	Feasibility	01-Jan-14	12-Dec-15	42 330		3 048	5 841	8 889							

Table A.4 Summary of details of expenditure for infrastructure by category

No.	Categories	Region/ district	Municipality	Type of infrastructure		Project duration		Total project cost	Expenditure to date from previous years	MTEF Forward estimates								
										School - primary/ secondary/ specialised; admin block; water, electricity; sanitation/ toilet; fencing etc.)	Current project stage	Date: Start Note 1	Date: Finish Note 2	Professional Fees Budget	Construction/ Maintenance Budget	Total available	Professional Fees Budget	Construction/ Maintenance Budget
				Main Appropriation 2013/14														
				R'000	R'000	R'000	R'000			R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
24	Swartberg SS	Overberg	Theewaterskloof	Inappropriate structures - Primary School	Feasibility	01-Jan-14	12-Dec-15	43 810		3 154	6 046	9 200						
25	Vooruitsig PS	West Coast	Swartland	Inappropriate structures - Primary School	Feasibility	01-Jan-14	12-Dec-15	34 491		2 483	4 760	7 243						
Subtotal: Accelerated School Infrastructure Delivery Initiative (Managed by DTPW)								934 461		86 749	417 723	504 472						
Total: Education Infrastructure Grant								2 971 756	189 238	169 804	730 392	900 196	62 181	391 692	453 873	79 324	579 348	658 672
TOTAL: NEW AND REPLACEMENT ASSETS								3 112 455	190 409	185 934	799 462	985 396	64 265	436 607	500 872	79 324	579 348	658 672
2. UPGRADES AND ADDITIONS																		
Own Funds (Managed by DTPW)																		
1	Adhoc Projects	Western Cape	Western Cape	Upgrades and additions	Feasibility	01-Apr-13	31-Mar-16	16 502		1 159	5 283	6 442	360	1 640	2 000	1 450	6 610	8 060
2	Classroom Projects (Expansion)	Western Cape	Western Cape	Additional classrooms	Design	01-Apr-13	31-Mar-16	73 077		2 916	24 084	27 000	4 026	19 241	23 267	4 105	18 705	22 810
3	Fencing projects	Western Cape	Western Cape	Fencing Projects	Feasibility	01-Apr-13	31-Mar-15	4 000		360	1 640	2 000	360	1 640	2 000			
4	Grade R classrooms (2013/14)	Western Cape	Western Cape	Gr R classrooms	Feasibility	01-Apr-13	31-Mar-14	12 329		2 219	6 615	8 834						
5	Grade R classrooms (2014/15)	Western Cape	Western Cape	Gr R classrooms	Feasibility	01-Apr-14	31-Mar-15	6 234					1 122	5 112	6 234			
6	Grade R classrooms (2015/16)	Western Cape	Western Cape	Gr R classrooms	Feasibility	01-Apr-15	31-Mar-16	6 491								1 168	5 323	6 491
7	Holspots (Mobiles)	Western Cape	Western Cape	Mobile classrooms	Feasibility	01-Apr-13	31-Mar-14	2 000		360	1 640	2 000						
8	Relocation of mobile classrooms	Western Cape	Western Cape	Relocation of mobile classrooms	Feasibility	01-Apr-13	31-Mar-16	15 000		900	4 100	5 000	900	4 100	5 000	900	4 100	5 000
9	School Hall Projects	Western Cape	Western Cape	School Halls	Design	01-Apr-13	31-Mar-14	15 000		2 700	14 297	16 997						
Subtotal: Own funds (Managed by DTPW)								150 633		10 614	57 659	68 273	6 768	31 733	38 501	7 623	34 738	42 361



Table A.4 Summary of details of expenditure for infrastructure by category

No.	Categories	Region/ district	Municipality	Type of infrastructure		Project duration		Total project cost	Expenditure to date from previous years	MTEF Forward estimates								Total available																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																		
				School - primary/ secondary/ specialised; admin block; water, electricity; sanitation/ toilet; fencing etc.)	Current project stage	Date: Start <small>Note 1</small>	Date: Finish <small>Note 2</small>			Professional Fees Budget	Construction/ Maintenance Budget	Total available	Professional Fees Budget	Construction/ Maintenance Budget	Total available	Professional Fees Budget	Construction/ Maintenance Budget																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																			
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1	Bloekombos PS	Cape Metropole	City of Cape Town	Inappropriate structures - classrooms	Construction	01-Aug-12	31-Mar-13	12 988	5 874	156	711	867																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																								

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				School - primary/ secondary/ specialised; admin block; water, electricity; sanitation/ toilet; fencing etc.)	Current project stage	Date: Start Note 1	Date: Finish Note 2			Professional Fees Budget	Construction/ Maintenance Budget	Total available	Professional Fees Budget	Construction/ Maintenance Budget	Total available	Professional Fees Budget	Construction/ Maintenance Budget	Total available																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																					
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1	Gansbaai PS	Overberg	Overstrand	Inappropriate structures - classrooms	Construction	01-Sep-12	31-Mar-13	5 535	1 336		162	162																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																											

Note 1: Site handover/commencement of construction - DATE OF LETTER OF ACCEPTANCE

Note 2: Construction completion date (take over date) - PRACTICAL COMPLETION DATE

# Vote 6

## Department of Health

	2013/14 To be appropriated	2014/15	2015/16
<b>MTEF allocations</b>	<b>R15 871 676 000</b>	<b>R16 969 903 000</b>	<b>R17 939 536 000</b>
Responsible MEC	Provincial Minister of Health		
Administering Department	Department of Health		
Accounting Officer	Head of Department, Health		

### 1. Overview

#### Core functions and responsibilities

The core functions and responsibilities of the Department of Health include:

The delivery of a comprehensive package of health services to the people of the Western Cape, which, includes preventive, promotive, emergency and curative services, rehabilitation and chronic care.

The implementation of effective interventions to reduce morbidity and mortality particularly in the high priority areas of HIV and Aids, Tuberculosis (TB), trauma and chronic diseases.

The delivery of tertiary and highly specialised health care services to the people of the Western Cape and neighbouring provinces, which is largely funded from the National Tertiary Services Grant.

The provision of training facilities for health care workers and professionals in conjunction with the higher education institutions.

The licensing and regulation of private hospitals and emergency medical services within the province.

The provision of a Forensic Pathology Service.

The development and maintenance of appropriate enabling support services and infrastructure.

#### Vision

"Quality health for all".

#### Mission

The Department undertakes to provide equitable access to quality health services in partnership with the relevant stakeholders within a balanced and well-managed health system to the people of the Western Cape and beyond.

## **Main services**

Western Cape Government Health is primarily responsible for providing health services to the 4.680 million uninsured population of the province, i.e. approximately 78 per cent of the total population of 5.998 million. In addition to this there is an obligation to provide tertiary services to people beyond the provincial boundaries, in line with funding received through the National Tertiary Services Grant.

The range of services that the Department will continue to provide includes the following:

- A comprehensive, cost-effective primary health care service that includes measures to prevent disease and promote a safe and healthy environment. These services are provided in community-based care, clinics, community health/day centres and district hospitals.

- Health programmes to deal with specific health issues such as nutrition, HIV and Aids, Tuberculosis, maternal, child and women's health; environmental and port health, etc.

- District, provincial, central and specialised hospital services, which include hospitals such as Tuberculosis, psychiatric and rehabilitation hospitals.

- Emergency medical and planned patient transport services.

- Specialised orthotic and prosthetic services.

- Forensic pathology and medico-legal services.

Quality of care and improving the patient experience is one of the cornerstones of the 2020 strategy. The baseline assessments against the six priorities of the National Core Standards were conducted at all health facilities during 2011/12.

The Department will continue to develop a strong foundation of support service such as finances, human resource, infrastructure and professional support services management, to strengthen health system effectiveness.

## **Demands and changes in services and expected changes in the services and resources**

Fiscal tightening over the 2013 medium term expenditure framework period does not allow for growth in real terms in the Department's budget. The newly commissioned Khayelitsha Hospital and the opening of the Mitchells Plain Hospital, the envisaged increased roll-out of the Chronic Dispensing Unit service to the rural districts, the strengthened control to prevent and detect fraud and irregular expenses and other priorities are funded through reprioritisation within the existing baseline budget.

## **Acts, rules and regulations**

### **National Legislation**

Allied Health Professions Act, 63 of 1982

Atmospheric Pollution Prevention Act, 45 of 1965

Basic Conditions of Employment Act, 75 of 1997

Births and Deaths Registration Act, 51 of 1992

Broad Based Black Economic Empowerment Act, 53 of 2003

Children's Act, 38 of 2005

Chiropractors, Homeopaths and Allied Health Service Professions Act, 63 of 1982

Choice on Termination of Pregnancy Act, 92 of 1996

Compensation for Occupational Injuries and Diseases Act, 130 of 1993

Constitution of the Republic of South Africa, 1996

Constitution of the Western Cape, 1 of 1998

Construction Industry Development Board Act, 38 of 2000

Correctional Services Act, 8 of 1959

Criminal Procedure Act, 51 of 1977

Dental Technicians Act, 19 of 1979

Division of Revenue Act (Annually)

Domestic Violence Act, 116 of 1998

Drugs and Drug Trafficking Act, 140 of 1992

Employment Equity Act, 55 of 1998

Environment Conservation Act, 73 of 1998

Foodstuffs, Cosmetics and Disinfectants Act, 54 of 1972

Government Immovable Asset Management Act, 19 of 2007

Hazardous Substances Act, 15 of 1973

Health Professions Act, 56 of 1974

Higher Education Act, 101 of 1997

Inquests Act, 58 of 1959

Intergovernmental Relations Framework, Act 13 of 2005

Institution of Legal Proceedings against Certain Organs of State Act, 40 of 2002

International Health Regulations Act, 28 of 1974

Labour Relations Act, 66 of 1995

Local Government: Municipal Demarcation Act, 27 of 1998

Local Government: Municipal Systems Act, 32 of 2000

Medical Schemes Act, 131 of 1997

Medicines and Related Substances Control Amendment Act, 90 of 1997

Mental Health Care Act, 17 of 2002

Municipal Finance Management Act, 56 of 2003

National Health Act, 61 of 2003

National Health Laboratories Service Act, 37 of 2000

Non Profit Organisations Act, 71 of 1977

Nuclear Energy Act, 46 of 1999

Nursing Act, 33 of 2005

Occupational Health and Safety Act, 85 of 1993  
Older Persons Act, 13 of 2006  
Pharmacy Act, 53 of 1974  
Preferential Procurement Policy Framework Act, 5 of 2000  
Promotion of Access to Information Act, 2 of 2000  
Promotion of Administrative Justice Act, 3 of 2000  
Promotion of Equality and Prevention of Unfair Discrimination Act, 4 of 2000  
Protected Disclosures Act, 26 of 2000  
Prevention and Treatment of Drug Dependency Act, 20 of 1992  
Public Audit Act, 25 of 2005  
Public Finance Management Act, 1 of 1999  
Public Service Act, 1994  
Road Accident Fund Act, 56 of 1996  
Sexual Offences Act, 23 of 1957  
State Information Technology Agency Act, 88 of 1998  
Skills Development Act, 97 of 1998  
Skills Development Levies Act, 9 of 1999  
South African Medical Research Council Act, 58 of 1991  
South African Police Services Act, 68 of 1978  
Sterilisation Act, 44 of 1998  
Tobacco Products Control Act, 83 of 1993  
Traditional Health Practitioners Act, 35 of 2004  
University of Cape Town (Private) Act, 8 of 1999

### **Provincial Legislation**

Communicable Diseases and Notification of Notifiable Medical Condition Regulations. Published in Proclamation R158 of 1987  
Exhumation Ordinance, 12 of 1980. Health Act, Act 63 of 1977  
Regulations Governing Private Health Establishments. Published in PN 187 of 2001  
Training of Nurses and Midwives Ordinance 4 of 1984  
Western Cape Ambulance Services Act, 3 of 2010  
Western Cape Direct Charges Act, 6 of 2000  
Western Cape District Health Councils Act, 5 of 2010  
Western Cape Health Care Waste Management Act, 7 of 2007  
Western Cape Health Facility Boards Act, 7 of 2001

Western Cape Health Facility Boards Amendment Act, 7 of 2012

Western Cape Health Services Fees Act, 5 of 2008

Western Cape Land Administration Act, 6 of 1998

## **Budget decisions**

External activities and events relevant to budget decisions include:

The following budget allocations are conditional and the Department therefore did not make any change to the amounts as allocated:

- Health Facility Revitalisation Grant

- National Health Insurance Grant

- Comprehensive HIV and AIDS

The following grants are conditional, but the Department was obliged to allocate additional equitable share funding for these services as the grant amounts are insufficient to address the clinical load.

- National Tertiary Services Grant for the provision of tertiary services (Central Hospitals)

- Health Professions Training and Development Grant (service costs of having students on the platform)

The indicative percentage for salary increases (ICS) is determined at a national level and the necessary budgets are provided accordingly. In addition the allocation letter to the Department specifies certain amounts as earmarked or prioritised.

## **Budgetary process and construction of the budget allocations**

The budget is based on current actual expenditure levels. A database was constructed from recent historical expenditures per budget entity and per item, and budgets were then calculated based on the database. With respect to personnel expenses the inflation percentage indicated by Treasury has been added while for most items, 5.3 per cent has been added in lieu of the expected inflation for goods and services expenditure.

The Department had a number of planning sessions to construct the budget resulting in a financial reprioritisation plan. The budgets were consulted with management and the Minister.

## **Aligning departmental budgets to achieve government's prescribed outcomes**

The National Government supports the Millennium Development Goals (MDGs) and those that specifically relate to health aim to: reduce child mortality, improve maternal health and combat HIV and AIDS, malaria and other diseases such as Tuberculosis.

Of the Twelve National Outcomes identified by the Presidency the outcome that relates specifically to health is "Improving healthcare and life expectancy among all South Africans". In order to give effect to this outcome the President has entered into a Negotiated Service Delivery Agreement (NSDA) with the National Minister of Health. The focus areas of this agreement are:

- Increasing life expectancy;

- Decreasing maternal and child mortality;

- Combating HIV and AIDS and decreasing the burden of disease from Tuberculosis; and

- Strengthening health system effectiveness.

In the Diagnostic Overview published by the National Planning Commission, in the Presidency, in June 2011, poverty and inequality were identified as the two main deterrents to achieving a better life for all in South Africa. The specific health related challenges identified were the massive burden of disease that confronts the public health system.

The National Planning Commission subsequently published the National Development Plan (NDP) for 2030 on 11 November 2011 which charts a new path for South Africa and which seeks to eliminate poverty and reduce inequality by 2030. The NDP identifies the following areas of reform in the public health system:

- Improved management, especially at institutional level;
- More and better trained health professionals;
- Greater discretion over clinical and administrative matters at facility level, combined with effective accountability; and
- Better patient information systems supporting more decentralised and home-based care models.

At a provincial level the Department is the lead department for the Provincial Strategic Objective 4: Increasing wellness which has the following focus areas:

- Interventions to manage the burden of disease;
- Decreasing the incidence of infectious disease (HIV and TB);
- Decreasing the incidence of injuries;
- Decreasing the incidence of non-communicable diseases;
- Decreasing the incidence of childhood illness;
- Addressing women's health;
- Addressing the challenge of mental illness;
- Developing and implementing Healthcare 2020; and
- Improving the quality of public health care.

In order to address these challenges the strategy of the Department is to:

- Play a leading advocacy role in the initiative to address the upstream factors that impact and contribute to the burden of disease;
- Develop the 2020 strategy framework to optimally guide the planning of the service towards 2020; and
- Provide a comprehensive, efficient and effective health care service, which includes the implementation of appropriate cost savings measures.

The following are examples of measures that have been, and will continue to be implemented, to ensure that limited resources are optimally prioritised and allocated towards achieving these outcomes:

- Re-allocation of budgets between institutions to accommodate the service shifts with the opening of Mitchells Plain Hospital and the relocation of GF Jooste Hospital and the opening of the Emergency Centre Hub at Heideveld and the additional capacity within Groote Schuur Hospital to accommodate the specialist services from GF Jooste Hospital.
- Greater overall efficiency as promoted by the adoption of the "Lean Management System."
- Review of current security service contracts.
- Reduced allocation for incentives and performance bonuses.



Reduction of agency expenditure by facilitating the employment of appropriate full time staff, which is not only more cost effective but also contributes to more organisational stability, continuity of corporate knowledge and improved quality of care.

Greater efficiencies in the use of departmental vehicles.

Reduced expenditure on overtime.

## 2. Review 2012/13

### Report on the implementation of new policy priorities, main events and challenges from the past

The following is an overview of the progress that has been made during 2012/13 against the issues identified in the 'Outlook for 2012/13' as presented in the 2012/13 Estimates of Provincial Revenue and Expenditure.

**Developments in the global economy** have resulted in a 'fiscal tightening' requiring funding of health priorities through reprioritisation within the existing baseline. This remains a serious challenge for the Department in the face of increasing demand for health services.

**The impact of the National Health Insurance:** The National Department of Health has released a policy discussion document for public comment. The Western Cape Government has responded with an alternative proposal, Universal Health for All, which stresses the need to strengthen the health system using the current successful Western Cape public sector health delivery system as a model together with increased partnership with the private sector. There is agreement and support for some of the key initiatives in the policy paper such as steps to improve the quality of health services in the public sector.

The Department's initiatives which include: a baseline assessment of compliance with the national core standards in six priority areas at all facilities; building the capacity and systems at the level of district management; the district specialist teams from regional hospitals providing outreach and support and clinical governance oversight; primary health care re-engineering and the strengthening of school health services, which are all in line with the broad direction of the NHI.

The National Department of Health identified ten pilot sites in South Africa in which to develop frameworks and models to strengthen the performance of the public health system in preparation for the phased implementation of the National Health Insurance (NHI). In the Western Cape, the Eden District, with an estimated population of approximately 586 834 persons of which 85 per cent are uninsured, was identified as a site for piloting innovations related to the District Health Services.

A range of outputs and activities have been identified and finalised in a number of projects, which include various projects to strengthen management systems, review existing programmes and procure certain key equipment and staff. This activity will escalate in the coming financial year.

### **The advocacy role of the Western Cape Government Health in increasing wellness**

The Department has played an important advocacy role to ensure that the upstream factors that influence the burden of disease are addressed by the appropriate departments or sectors of society which include:

The establishment of the Directorate: Health Impact Assessment which is now fully functional and playing an active advocacy role.

Providing information that identifies the communities most affected by the burden of disease and its associated risk factors, for example a mortality and morbidity surveillance system has been established using data from the Department of Home Affairs and internal data from various components within the Department of Health, such as Emergency Medical Services, Forensic Pathology Services and general health service data.

A burden of disease report for 2009 providing mortality estimates at district level has been developed and a report regarding the estimates of the burden of disease at sub-district level is in progress.

The focus areas for the advocacy initiatives of the Provincial Transversal Management System are:

- 1) Decreasing the incidence of infectious diseases (HIV and TB)
- 2) Preventing violence and road injuries
- 3) Promoting a healthy lifestyle
- 4) Improving Woman's Health
- 5) Improving maternal and child health
- 6) Mental Health

Highlights of progress include:

Establishing the Provincial Aids Council Secretariat and a multi-sectoral Programme Review Committee which will develop and implement a multi-sectoral programme for infectious diseases.

Achieving the lowest mother to child transmission rate of HIV in the country.

Achieving the highest TB Cure rate in the country.

The distribution of just under 4 000 Booza TV DVDs that were viewed by about 190 000 people and having nearly three million visitors to the Booza TV website where the series can be viewed. This series aims to challenge unhealthy alcohol drinking behaviour.

Completing the pilot of the brief motivational interventions that aim to reduce the demand for alcohol.

Establishing a mortality and morbidity surveillance system for injuries.

Partnering with civil society to establish a Men's Health program.

Starting the intimate partner violence pilot in Witzenberg with Department of Social Development and SAPS.

Starting a perinatal mental health project in Mitchell's Plain.

A significant reduction in incidence and severity of diarrhoea, pneumonia in children and the actual reduction in child deaths.

Collaboration with the Department of Cultural Affairs and Sport as part of the Mass Participation, Opportunity and Access, Development and Growth (MOD) centres.

### 3. Outlook for 2013/14

#### Impact of developments in the global and national economy

As a result of the effects of the global and national economy, 2013/14 will be financially challenging, in the light of the increasing patient load. Reductions in service levels can only be prevented or mitigated by further improvement in service efficiency and through a focus on preventive medicine. It is well documented that preventive measures in public health usually tend to pay dividends in the medium to long term.

#### National Health Insurance [NHI]

The National Department of Health has identified ten pilot sites in South Africa, to develop frameworks and models that can be rolled out to districts and central hospitals to facilitate the phased implementation of the NHI.

In the Western Cape, the pilot site is the Eden District where the initiatives that have commenced will be strengthened and expanded during 2013/14. These include: assessment of compliance with the national core standards in six priority areas, building the capacity and systems at the level of district management, the district specialist teams from regional hospitals providing outreach, support and clinical governance oversight within the district, primary health care re-engineering and strengthening of school health services.

#### Departmental priorities for 2013/14

##### Healthcare 2020

The Department is about to finalise the 2020 strategic framework after considering the public comment from a second round of public consultation. The 2020 framework will be tabled to the Western Cape Provincial Cabinet for approval. The vision, principles and values provide direction to the Department for the next decade. Planning tools will be used to match the health service to the local needs of communities as well as changing circumstances.

The Department will embark upon a change management programme to advance the aim of becoming a values based organisation. Consultants have been appointed, to provide expertise not available in the Department, to facilitate the project over a two year period. The project will focus on improving staff engagement with patients and satisfaction which are important prerequisites to improving the patient-centred care

##### Service priorities

The Department has identified the following service priorities:

- 1) Mental health: The appropriate management of behaviourally disturbed patients will be prioritised; and the community outreach and support will be strengthened in order to address the frequent re-admission of patients to psychiatric hospitals.
- 2) Neonatal and child health: There will be a focus on improved and earlier ante-natal care; there will be a continued focus on prevention of mother-to-child transmission and on factors that contribute to neonatal deaths.
- 3) Maternal and women's health: The Department will continue to focus on the causes of maternal deaths, will strengthen family planning and will widen cancer screening programmes for cervical and breast cancer.
- 4) Replacing the Emergency Medical Services communications system to improve the response time to medical emergencies.

- 5) Prevention, detection and effective management of chronic diseases: This included communicable diseases such as HIV and TB; and also non-communicable diseases such as hypertension, diabetes and heart diseases.
- 6) Emergency care and Emergency Medical Services: Resources from current infrastructure projects will be reprioritised to facilitate the restructuring and upgrading of emergency centres; and the outstanding issues regarding the upgrading of the software solution for EMS communication centre will be resolved.

### **Initiatives to strengthen the health care delivery system**

The following initiatives have been identified to improve efficiency and effectiveness and strengthen the functioning of the health care delivery system:

**Benchmarking facilities:** Tools are being developed that will facilitate the benchmarking of unit costs of expenditure across similar types of institutions. The intention is that these will be used as a guideline for funding whilst still taking local specific requirements into consideration.

**Optimal use of human resources:** Initiatives include improving the management of poor performance, reducing dependency on agency staff and through learning lessons from facilities that currently do not make use of agency staff.

**Reprioritisation of services:** In order to address the financial challenge a reprioritisation exercise was undertaken. It is planned, for example, to realise savings in various areas such as from shifts in services, greater efficiencies in goods and services, reduction in incentives, agency and personnel expenditure.

**Geographic service area management mechanism and re-organisation of the Department.**

Aligned with 2020, the Department recognised that the current organisational structure, consisting of two service divisions, and eight budget programmes was not conducive to a holistic and integrated approach to service delivery. The service divisions to date have been:

**District Health Services [DHS]** which provides community-based services, primary health care, and district and TB hospital services.

**Specialised and Emergency Services [SPES]** which includes: regional and psychiatric hospitals, the Western Cape Rehabilitation Centre, dental training hospitals, central hospitals, Emergency Medical Services and the Forensic Pathology Service.

It has therefore been decided that the two service divisions will combine into a single service component. A new organisational structure is in the process of being developed.

## 4. Receipts and financing

### Summary of receipts

Table 4.1 hereunder gives the sources of funding for the vote.

**Table 4.1 Summary of receipts**

Receipts R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate 2012/13	2013/14	2014/15	2015/16
<b>Treasury funding</b>										
Equitable share	7 032 918	8 244 151	9 087 100	9 974 297	10 039 342	10 038 632	10 905 612	8.64	11 720 545	12 413 714
Conditional grants	2 851 754	3 587 695	3 723 418	3 998 984	4 013 603	4 013 603	4 417 564	10.06	4 751 807	5 065 144
National Tertiary Services	1 583 991	1 763 234	1 973 127	2 182 468	2 182 468	2 182 468	2 400 714	10.00	2 537 554	2 654 281
Health Facility Revitalisation <sup>a</sup>							629 786		645 200	674 582
Health Infrastructure component	73 658	195 904	123 957	131 411	134 234	134 234	122 296	( 8.89)	143 171	150 079
Hospital Revitalisation component	377 286	614 071	482 429	496 085	504 414	504 414	493 526	( 2.16)	481 079	502 589
Nursing Colleges and Schools component				10 320	10 320	10 320	13 964	35.31	20 950	21 914
Health Professions Training and Development Grant	362 935	384 711	407 794	428 120	428 120	428 120	451 667	5.50	478 767	500 790
National Health Insurance Grant				11 500	11 500	11 500	4 850	( 57.83)	7 000	7 396
Comprehensive HIV and Aids Grant	383 531	554 971	660 578	738 080	738 080	738 080	927 547	25.67	1 083 286	1 228 095
Forensic Pathology Services Grant	67 141	73 753	70 199							
Social Sector EPWP Incentive Grant for Provinces		1 051	5 334		3 467	3 467		( 100.00)		
World Cup Health Preparation Strategy Grant	3 212									
Expanded Public Works Programme Integrated Grant for Provinces				1 000	1 000	1 000	3 000	200.00		
Financing	72 549	67 350	43 710	123 267	200 140	200 140		( 100.00)		
Asset Finance Reserve	43 005		28 589							
Provincial Revenue Fund	29 544	67 350	15 121	123 267	200 140	200 140		( 100.00)		
<b>Total Treasury funding</b>	9 957 221	11 899 196	12 854 228	14 096 548	14 253 085	14 252 375	15 323 176	7.51	16 472 352	17 478 858
<b>Departmental receipts</b>										
Sales of goods and services other than capital assets	295 275	313 466	364 575	309 208	309 208	340 009	331 753	( 2.43)	328 753	328 753
Transfers received	93 878	112 976	148 570	218 627	173 561	157 889	208 481	32.04	160 532	123 659
Fines, penalties and forfeits	2					1		( 100.00)		
Interest, dividends and rent on land	1 382	2 429	1 580	878	878	1 326	932	( 29.71)	932	932
Sales of capital assets	7	3	15	4	4	127	4	( 96.85)	4	4
Financial transactions in assets and liabilities	23 269	16 558	18 795	7 096	7 096	17 313	7 330	( 57.66)	7 330	7 330
<b>Total departmental receipts</b>	413 813	445 432	533 535	535 813	490 747	516 665	548 500	6.16	497 551	460 678
<b>Total receipts</b>	10 371 034	12 344 628	13 387 763	14 632 361	14 743 832	14 769 040	15 871 676	7.47	16 969 903	17 939 536

<sup>a</sup> The National Department of Health has taken the decision to combine their three infrastructure grants into one, namely the Health Facility Revitalisation Grant. The three grants which are merged include the Hospital Revitalisation Grant, Health Infrastructure Grant and the Nursing Colleges and Schools Grant. The implementation of the new Health Facility Revitalisation Grant will commence in the 2013/14 financial year.

The Department's Total Receipts increase by R1.128 billion from R14.744 billion (2012/13 Adjusted Appropriation) to R15.872 billion in 2013/14, R16.970 billion in 2014/15 and R17.940 billion in 2015/16.

Conditional Grants increase by R403.961 million from R4.014 billion (2012/13 Adjusted Appropriation) to R4.418 billion 2013/14; R4.752 billion in 2014/15 and R5.065 billion in 2015/16. The National Department of Health has taken the decision to combine the three infrastructure grants into one, the Health Facility Revitalisation Grant. The three grants which are merged are the Hospital Revitalisation Grant, Health Infrastructure Grant and the Nursing Colleges and Schools Grant. The implementation of the new Health Facility Revitalisation Grant will commence in the 2013/14 financial year.

#### **Departmental receipts:**

Total Departmental Own Receipts increase by R57.753 million or 11.77 per cent from R490.747 million in the 2012/13 adjusted appropriation to R548.500 million in 2013/14, then decreases to R497.551 million in 2014/15 and to R460.678 million in 2015/16.

The budget item 'Transfers received', which includes donations received from International Organisations increases from R173.561 million in the 2012/13 adjusted appropriation to R208.481 million in 2013/14, and then decreases to R160.532 million in 2014/15 and R123.659 million in 2015/16.

The increase in 2013/14 is mainly as a result of the Global Fund in respect of the extended Rolling Continuation Channel (RCC) Grant Programme for which an extended agreement was accordingly concluded. The decreases in 2014/15 and 2015/16 can mainly be attributed to the exit strategy, a reduction in the anti-retroviral (ARV) drug prices, revised laboratory protocols and as a result of the Global Fund Peer Education Programme being taken over in entirety by the Western Cape Education Department.

The budget item 'sale of goods and services other than capital assets' which includes Hospital Fees increases from R309.208 million in the 2012/13 adjusted appropriation to R331.753 million for the 2013 MTEF period. The increase is primarily due to patient fees, which is the largest contributor to this source.

The income from the budget item 'Interest, dividends and rent on land' is primarily generated through interest charged on bursary and staff debt besides interest on outstanding patient fees. This income increases from R878 000 in the 2012/13 adjusted appropriation to R932 000 across the 2013 MTEF period.

The budget item 'Financial transactions in assets and liabilities', comprises income generated from the repayment of contract debt, salary overpayments, refunds of previous years' expenditure and unallocated credits. This income increases from R7.096 million in the 2012/13 adjusted appropriation to R7.330 million across the 2013 MTEF period.

#### **Donor funding (excluded from vote appropriation)**

None.

## 5. Payment summary

### Key assumptions

No provision could be made for the projected increased patient numbers.

The acuity profile is assumed to remain unchanged.

Improvement in Conditions of Service is as indicated by the Provincial Treasury.

Global Fund funding will continue in terms of the approved funding. The Global Fund envelope decreases year-on-year as the objective components, facilities etc., are incrementally taken over by the Department as part of the exit strategy.

Increased containment measures will be effective with respect to goods and services.

GF Jooste Hospital will be temporarily relocated to the Mitchell's Plain Hospital while GF Jooste Hospital is rebuilt.

No provision is made for growth in total staff numbers.

Provision is made for inflation of 5.3 per cent on goods and services.

The equipment budget remains the same in real terms.

Personal primary health care services currently provided by the City of Cape Town will not be provincialised during the MTEF period. Negotiations are in progress to transfer 51 out of 113 service delivery points (clinics, mobiles and satellites) from City Health to Western Cape Government: Health, as a first phase.

The budget for bursaries has been materially reduced.

The new Karl Bremer Emergency Centre, the extension of the Hermanus Hospital and the new Knysna CDC are funded from 2013/14.

The new facilities at Du Noon and Delft Symphony Way are funded from 2014/15.

### National Priorities

Refer to section 1 "Aligning departmental budgets to achieve government's prescribed outcomes".

### Provincial Priorities

Refer to section 1 "Aligning departmental budgets to achieve government's prescribed outcomes".

## Programme summary

Table 5.1 below shows the budget or estimated expenditure per programme and Table 5.2 per economic classification (in summary). Details of the Government Financial Statistics (GFS) economic classifications are attached as an annexure to this vote.

**Table 5.1 Summary of payments and estimates**

Programme R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
1. Administration <sup>a,c</sup>	266 710	321 481	410 028	488 548	454 873	448 374	523 105	16.67	552 907	580 169
2. District Health Services <sup>b,c,f</sup>	3 722 530	4 367 380	4 875 956	5 498 095	5 533 429	5 549 277	6 036 795	8.79	6 504 275	6 896 361
3. Emergency Medical Services <sup>c</sup>	530 130	596 110	637 208	701 392	702 319	704 520	786 339	11.61	835 201	880 053
4. Provincial Hospital Services <sup>c</sup>	2 501 088	2 935 241	2 149 535	2 310 951	2 320 145	2 322 082	2 489 520	7.21	2 661 297	2 816 088
5. Central Hospital Services <sup>c,d</sup>	2 347 345	2 681 739	4 011 137	4 211 787	4 251 999	4 258 035	4 538 364	6.58	4 837 935	5 113 833
6. Health Sciences and Training	194 624	241 374	231 451	254 878	273 099	281 317	263 184	( 6.45)	297 045	310 525
7. Health Care Support Services <sup>c</sup>	197 605	282 869	272 962	289 629	310 865	320 889	340 618	6.15	361 542	380 790
8. Health Facilities Management <sup>e,g</sup>	611 002	918 434	799 486	877 081	897 103	884 546	893 751	1.04	919 701	961 717
Total payments and estimates	10 371 034	12 344 628	13 387 763	14 632 361	14 743 832	14 769 040	15 871 676	7.47	16 969 903	17 939 536

<sup>a</sup> MEC total remuneration package: R1 652 224 with effect from 1 April 2012.

<sup>b</sup> National Conditional grant: Comprehensive HIV and Aids -R927 547 000 (2013/14), R1 083 286 000 (2014/15) and R1 228 095 (2015/16).

<sup>c</sup> National Conditional grant: Health Professions Training and Development - R451 667 000 (2013/14), R478 767 000 (2014/15) and R500 790 000 (2015/16).

<sup>d</sup> National Conditional grant: National Tertiary Services - R2 400 714 000 (2013/14), R2 537 554 000 (2014/15) and R2 654 281 000 (2015/16).

<sup>e</sup> National Conditional grant: Health Facility Revitalisation - R629 786 000(2013/14), R645 200 000 (2014/15) and R674 582 000 (2015/16), of which the following is allocated to:

Health Infrastructure Component - R122 296 000 (2013/14), R143 171 000(2014/15), R150 079 000 (2015/16).

Hospital Revitalisation Component - R493 526 000 (2013/14), R481 079 000(2014/15), R502 589 000 (2015/16).

Nursing Colleges and Schools Component - R13 964 000 (2013/14), R20 950 000(2014/15), R21 914 000 (2015/16).

<sup>f</sup> National Conditional grant: National Health Insurance Grant - R4 850 000 (2013/14), R7 000 000 (2014/15) and R7 396 000 (2015/16).

<sup>g</sup> National Conditional grant: Expanded Public Works Programme Integrated Grant for Provinces - R3 000 000 (2013/14).



## Summary by economic classification

**Table 5.2 Summary of provincial payments and estimates by economic classification**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
<b>Current payments</b>	9 111 684	10 634 678	11 732 984	12 934 547	13 054 733	13 073 276	<b>14 194 487</b>	8.58	15 201 588	16 105 933
Compensation of employees	5 780 151	6 808 175	7 665 447	8 478 408	8 577 603	8 524 048	<b>9 345 609</b>	9.64	10 113 868	10 796 608
Goods and services	3 331 196	3 826 487	4 067 518	4 456 139	4 477 130	4 549 228	<b>4 848 878</b>	6.59	5 087 720	5 309 325
Interest and rent on land	337	16	19							
<b>Transfers and subsidies to</b>	550 863	724 559	754 454	817 640	805 795	819 218	<b>839 419</b>	2.47	897 814	916 410
Provinces and municipalities	228 424	263 107	302 280	340 354	334 382	334 382	<b>352 791</b>	5.51	368 174	377 744
Departmental agencies and accounts	4 712	55 341	15 651	22 071	3 535	3 643	<b>3 928</b>	7.82	4 220	4 477
Universities and technikons		1 400	6 025	1 603	3 603	5 400	<b>3 580</b>	( 33.70)	3 724	3 856
Non-profit institutions	239 925	281 488	313 931	334 945	353 301	355 028	<b>381 053</b>	7.33	401 164	416 928
Households	77 802	123 223	116 567	118 667	110 974	120 765	<b>98 067</b>	( 18.80)	120 532	113 405
<b>Payments for capital assets</b>	704 758	973 345	896 801	880 174	883 304	872 078	<b>837 770</b>	( 3.93)	870 501	917 193
Buildings and other fixed structures	493 617	740 528	551 486	625 049	599 383	586 927	<b>546 413</b>	( 6.90)	642 360	702 425
Machinery and equipment	210 361	232 674	345 154	254 316	282 922	284 102	<b>290 696</b>	2.32	227 449	214 044
Software and other intangible assets	780	143	161	809	999	1 049	<b>661</b>	( 36.99)	692	724
<i>Of which: "Capitalised Compensation" included in Payments for capital assets</i>	141	137								
<i>Of which: "Capitalised Goods and services" included in Payments for capital assets</i>	500 069	739 674	551 634							
<b>Payments for financial assets</b>	3 729	12 046	3 524			4 468		( 100.00)		
<b>Total economic classification</b>	10 371 034	12 344 628	13 387 763	14 632 361	14 743 832	14 769 040	<b>15 871 676</b>	7.47	16 969 903	17 939 536

Note: Economic classifications as taken up in this Table are according to Version 3 of the Standard Chart of Accounts (SCOA), due to the volatility of Version 4.

## Transfers to public entities

None.

## Transfers to development corporations

**Table 5.3 Summary of departmental transfers to other entities**

Entities R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
<b>Universities</b>										
Cape Peninsula University of Technology		1 400	6 025	1 603	3 603	5 400	3 580	( 33.70)	3 724	3 856
Cape Medical Depot Trading Account	1 715	52 299	12 535	18 536						
SETA	2 997	3 042	3 116	3 535	3 535	3 541	3 824	7.99	4 111	4 366
<b>SA Red Cross Air Mercy</b>	29 172	37 058	35 281	36 692	36 692	36 692	38 637	5.30	40 185	41 609
<b>Provincial Aided Hospitals</b>										
St Joseph	8 286	8 816	9 345	9 719	9 719	9 719	10 431	7.33	10 849	11 233
Sarah Fox	5 416	5 893	6 109	6 353	7 133	7 133	7 645	7.18	7 951	8 233
Maitland Cottage	7 232	7 695	8 157	8 483	8 483	8 483	8 933	5.30	9 291	9 620
Booth Memorial	10 723	11 409	12 094	12 578	12 578	12 578	13 514	7.44	14 554	14 056
Radie Kotze	5 015	1 620								
Vredendal Step Down	150	158								
<b>Life Esidimeni</b>	29 554	31 273	32 208	34 760	34 760	34 760	37 334	7.41	40 207	38 831
<b>Non Government Organisations</b>										
HIV/Aids	54 810	80 929	90 985	110 465	110 465	110 465	137 993	24.92	150 464	160 996
Nutrition	1 774	1 575	1 954	2 020	2 020	2 020	2 128	5.35	2 211	2 291
Global Fund	17 533	19 718	29 928	31 172	35 281	35 281	21 099	( 40.20)	21 685	20 428
Expanded Public Works Programme	33 000	36 483	37 203	28 474	38 941	38 941	45 930	17.95	45 930	45 930
Community Health Clinics	1 362	817	1 477	1 376	1 376	1 376	1 312	( 4.65)	1 366	1 415
Health Committees, Mental Health, Social Capital	35 898	38 044	49 190	52 853	55 853	57 580	56 097	( 2.58)	56 471	62 286
Other						102	104		109	111
<b>Total departmental transfers to development corporations</b>	244 637	338 229	335 607	358 619	360 439	364 071	388 561	6.73	409 108	425 261

Note: "Other" is in respect of Television licences paid item that has been reclassified to Departmental Agencies and Accounts in the new SCOA.

## Transfers to local government

**Table 5.4 Summary of departmental transfers to local government by category**

Departmental transfers R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Category A	222 265	259 951	300 872	338 783	332 423	332 423	352 791	6.13	368 174	377 744
Category C	6 159	3 156	1 408	1 571	1 959	1 959		(100.00)		
Total departmental transfers to local government	228 424	263 107	302 280	340 354	334 382	334 382	352 791	5.51	368 174	377 744

## Departmental Public Private Partnership (PPP) projects

**Table 5.5 Summary of departmental Public Private Partnership projects**

Project description R'000	Project Unitary Annual Fee at time of contract	Total cost of project						Medium-term estimate			
								% Change from Revised estimate			
		Audited	Audited	Audited	Main appro- piation	Adjusted appro- piation	Revised estimate				
		2009/10	2010/11	2011/12	2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16
Projects under implementation <sup>a</sup>		42 004	47 966	46 810	48 832	49 407	49 199	51 790	5.27	53 921	55 880
PPP unitary charge		40 411	46 740	45 578	47 394	47 956	47 748	50 228	5.19	52 241	54 092
Penalties (if applicable)		614									
Advisory fees			66								
Project monitoring cost		979	1 160	1 232	1 438	1 451	1 451	1 562	7.65	1 680	1 788
Proposed Projects <sup>b</sup>					2 000						
Project team costs					2 000						
Total Public-Private Partnership projects		42 004	47 966	46 810	50 832	49 407	49 199	51 790	5.27	53 921	55 880

<sup>a</sup> Projects signed in terms of Treasury Regulation 16.

<sup>b</sup> Projects in preparation, registered in terms of Treasury Regulation 16.

### Disclosure notes for projects signed in terms of Treasury Regulation 16

<sup>a</sup> Project name	Western Cape Rehabilitation Centre Public Private Partnership
Brief description	Provision of equipment, facilities management and all associated services at the Western Cape Rehabilitation Centre and the Lentegeur Hospital.
Date PPP Agreement signed	8 December 2006. Full service commencement date was 1 March 2007.
Duration of PPP Agreement	12 Years
Escalation Index for Unitary fee	CPI (4.14% for 2011/2012 increase).
Net present value of all payment obligations discounted at appropriate duration government bond yield	R31.286 million (2007/08) as approved in terms of Treasury Approval III. R49 407 000 (2012/13)
Variations/amendments to PPP agreement	Variation under consideration is the formula for calculating the FOREX. In an effort to process FOREX payments an interim agreement was made with the PP to use a formula that is different to the agreement. The formula in the agreement does not cater for new equipment, only for equipment that is replaced.
Cost implications of variations/amendments	See above comment.
Significant contingent fiscal obligations including termination payments, guarantees, warranties, and indemnities and maximum estimated value of such liabilities	These contingent fiscal obligations and its estimated value will be determined in accordance with the PPP Agreement and will depend on the type of obligation and the impact that it has on the concession period.

<sup>b</sup> Project name	Tygerberg Hospital Public Private Partnership
Brief description:	Replacement of the existing Tygerberg Hospital using a Public Private Partnership procurement approach.

## 6. Programme description

### Programme 1: Administration

**Purpose:** To conduct the strategic management and overall administration of the Department of Health.

#### Analysis per sub-programme

##### **Sub-programme 1.1: Office of the Provincial Minister**

rendering of advisory, secretarial and office support services

##### **Sub-programme 1.2: Management**

policy formulation, overall management and administration support of the Department and the respective regions and institutions within the Department

to make limited provision for maintenance and accommodation needs

#### Policy developments

##### **The Western Cape Health Facility Boards Act, 2001 [Act 7 of 2001]:**

The Western Cape Health Facility Boards Amendment Act (Act, 7 of 2012), which amends the manner in which the Department regulates financial affairs of Health Facility Boards, was assented to on 7 December 2012 and published under Provincial Notice 370/2012 in Provincial Gazette No. 7069.

Preparatory work is being done on a further amendment in order to accommodate the changes to this Act as a result of the clauses of the National Health Act, 2003 (Act 61 of 2003) that came into effect on 1 March 2012. This includes the fact that the National Minister of Health will be responsible for appointing Boards for central hospitals and the provision of a legal framework for establishing clinic and community health centre committees.

##### **The Western Cape District Health Councils Amendment Bill, 2012 [Bill 5 of 2012]:**

A Western Cape District Health Councils Amendment Bill has been drafted and published in the Provincial Gazette for comment. The purpose of this Bill is to allow members of sub-districts to be appointed to the District Health Council in order to ensure that the representation in the Metro District is comparable with that of the rural districts which is not currently the case.

Section 30 of the National Health Act, 2003 (Act 61 of 2003), makes provision for the Provincial Minister of Health in concurrence with the Provincial Minister of Local Government to divide a province into sub-districts and to determine and change the boundaries of these sub-districts. This has been done and published under Provincial Notice 34/ 2012 in Provincial Gazette 7063.

##### **Independent Complaints Committee:**

Permission has been obtained from the Provincial Cabinet to draft Provincial legislation to establish an Independent Complaints Committee to facilitate the resolution of complaints.

#### **Changes: Policy, structure, service establishment, etc. Geographic distribution of services**

The Directorate Business Development has been re-established to facilitate the work of the Public Private Health Forum (PPHF) that has been operational for a number of years and facilitate collaboration between the public and private sectors.

## Expenditure trends analysis

Programme 1 is allocated 3.30 per cent of the vote in 2013/14 in comparison to the 3.04 per cent allocated in the revised estimate of the 2012/13 budget. This amounts to a nominal increase of R74.731 million or 16.67 per cent.

The increase in the budget in Programme 1 is due to the following additional allocations to this programme, in support of the whole department:

- Implementation of the JAC Pharmacy system in the smaller hospitals;
- The rollout of the Primary Health Information System to rural facilities;
- Enterprise Content Management System;
- The accelerated rollout of the Hospital Information System;
- The implementation of the Nursing Information System to manage the cost of agency staff;
- A project to improve the behaviour of front line staff;
- The increase of the volumes of prescripts managed by the central Chronic Dispensing Unit; and
- Additional posts for an inspectorate to ensure compliance to rules and regulations.

## Strategic goals as per Strategic Plan

### Programme 1: Administration

- Ensure and maintain organisational strategic management capacity and synergy.
- Optimal financial management to maximise health outcomes.
- Develop and maintain a capacitated workforce to deliver the required health services.

## Strategic objectives as per Annual Performance Plan

- Provide sufficient staff with appropriate skills per occupational group by 2014/15.
- Promote sound financial governance and management to ensure the under/over spending of the annual equitable share is within 1 per cent of the budget allocation.
- Strengthen human resource capacity to enhance service delivery by implementing, reviewing and amending the departmental Human Resource Plan on an annual basis.

**Table 6.1 Summary of payments and estimates – Programme 1: Administration**

Sub-programme R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
1. Office of the Provincial Minister <sup>a</sup>	5 844	6 918	8 493	8 298	7 011	7 145	7 138	(0.10)	7 615	7 996
2. Management	260 866	314 563	401 535	480 250	447 862	441 229	515 967	16.94	545 292	572 173
Central Management <sup>b</sup>	250 010	314 563	401 535	480 250	447 862	441 229	515 967	16.94	545 292	572 173
Decentralised Management	10 856									
Total payments and estimates	266 710	321 481	410 028	488 548	454 873	448 374	523 105	16.67	552 907	580 169

<sup>a</sup> MEC total remuneration package: R1 652 224 with effect from 1 April 2012.

<sup>b</sup> 2013/14: Conditional grant: Health Professions Training and Development: R4 157 000 (Compensation of employees R3 079 000; Goods and services R1 078 000).

**Table 6.1.1 Summary of provincial payments and estimates by economic classification – Programme 1: Administration**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	% Change from Revised estimate
				2013/14	2012/13	2014/15				2015/16
Current payments	247 171	298 717	370 553	438 608	418 758	410 569	499 334	21.62	528 182	554 567
Compensation of employees	110 116	123 843	157 965	191 973	191 473	191 013	244 557	28.03	263 179	280 179
Goods and services	137 055	174 874	212 588	246 635	227 285	219 556	254 777	16.04	265 003	274 388
Transfers and subsidies to	10 561	10 929	21 946	35 616	27 833	29 203	13 666	( 53.20)	14 216	14 719
Departmental agencies and accounts						6	6		6	6
Households	10 561	10 929	21 946	35 616	27 833	29 197	13 660	( 53.21)	14 210	14 713
Payments for capital assets	8 960	6 102	17 507	14 324	8 282	8 403	10 105	20.25	10 509	10 883
Machinery and equipment	8 960	6 084	17 464	13 515	7 473	7 594	9 942	30.92	10 340	10 708
Software and other intangible assets		18	43	809	809	809	163	( 79.85)	169	175
Payments for financial assets	18	5 733	22			199		( 100.00)		
Total economic classification	266 710	321 481	410 028	488 548	454 873	448 374	523 105	16.67	552 907	580 169

## Details of transfers and subsidies

Economic classification R'000	Outcome			Main appro- piation	Adjusted appro- piation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2014/15	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	10 561	10 929	21 946	35 616	27 833	29 203	13 666	(53.20)	14 216	14 719
Departmental agencies and accounts						6	6		6	6
Entities receiving transfers						6	6		6	6
Other						6	6		6	6
Households	10 561	10 929	21 946	35 616	27 833	29 197	13 660	(53.21)	14 210	14 713
Social benefits	3 805	6 947	6 000	6 036	6 036	7 403	6 540	(11.66)	6 804	7 045
Other transfers to households	6 756	3 982	15 946	29 580	21 797	21 794	7 120	(67.33)	7 406	7 668

## Programme 2: District Health Services

**Purpose:** The purpose of District Health Services and Health Programmes (Programme 2) is to render facility-based district health services (at clinics, community health centres and district hospitals) and community-based district health services (CBS) to the population of the Western Cape Province.

### Analysis per sub-programme

#### Sub-programme 2.1: District Management

management of District Health Services (including facility and community based services), corporate governance (including financial, human resource management and professional support services e.g. infrastructure and technology planning) and quality assurance (including clinical governance)

#### Sub-programme 2.2: Community Health Clinics

rendering a nurse driven primary health care service at clinic level including visiting points, and mobile-clinics

#### Sub-programme 2.3: Community Health Centres

rendering a primary health care service with full-time medical officers, offering services such as: mother and child health, health promotion, geriatrics, chronic disease management, occupational therapy, physiotherapy, psychiatry, speech therapy, communicable disease management, mental health and others

#### Sub-programme 2.4: Community Based Services

rendering a community-based health service at non-health facilities in respect of home-based care, community care workers, caring for victims of abuse, mental- and chronic care, school health, etc.

#### Sub-programme 2.5: Other Community Services

rendering environmental and port health services

#### Sub-programme 2.6: HIV and Aids

rendering a primary health care service for HIV disease, AIDS, sexually transmitted infections and tuberculosis

#### **Sub-programme 2.7: Nutrition**

rendering a nutrition service aimed at specific target groups and combines direct and indirect nutrition interventions to address malnutrition

#### **Sub-programme 2.8: Coroner Services**

rendering forensic and medico legal services in order to establish the circumstances and causes surrounding unnatural death

#### **Sub-programme 2.9: District Hospitals**

rendering of a hospital service at sub-district level

#### **Sub-programme 2.10: Global Fund**

strengthen and expand the HIV and Aids prevention, care and treatment programmes

### **Policy developments**

The Western Cape Government has assumed responsibility for personal primary healthcare services (PPHC) in all five rural districts since 2006. In the Cape Town Metro District PPHC services which are provided jointly by the Western Cape Government and City of Cape Town Municipality, are regulated by a service level agreement and managed by means of shared management forums. The Cabinet of the Western Cape Government approved a phased provincialisation of PPHC in the City of Cape Town over the MTEF period. Environmental health care services are provided by local government authorities across all six health districts.

### **Changes: Policy, structure, service establishment, etc. Geographic distribution of services**

#### **The District Health System (DHS)**

The DHS service platform, which is divided into community based services (CBS) primary health care (PHC) services and district hospital services (acute services), offers different packages of care increasing in range and complexity and is staffed by various categories of health care workers. The total headcount is more or less static in rural areas but increasing in the Metro area.

There are 34 district hospitals and 445 primary health care facilities (including local government clinics) in the province. Community day centres (CDCs) provide a weekday clinical nurse practitioner (CNP) service from 08:00 to 16:00 and community health centres (CHCs) provide a 24-hour CNP emergency service. Both facility types are supported by full-time medical officers, pharmacists and have access to X-ray services. A large number of facilities were assessed against core standards in the 2011/12 financial year in accordance with the office of standards compliance initiative.

Improved clinical governance, with consequent improved health outcomes and improved patient experience is a key priority for the DHS and the Department. The creation of geographic service areas (GSAs) will facilitate this improvement by enabling a cohesive group of clinicians to monitor, contribute and feedback to the care pathway from PHC right through to regional hospital level. The GSAs will also allow for the development of shared departmental priorities.

Improving the quality of patient care and the patient-centred experience remain overarching priorities of the DHS. The overall quality of reception services, clinical governance processes and the appropriate use of care pathways have been identified as focus areas in this regard.



## Community Based Services (CBS)

The strengthening of community-based services (CBS) is fundamental to the development of care pathways and the 2020 strategic framework. Community-based services are designed to reduce pressure on facility-based care by providing healthcare directly to the community and empowering the community to participate in preventative and adherence health programmes.

The broad areas of work that fall under the CBS component are defined as:

- 1) Home-based care, which incorporates three service delivery streams:
  - Home-based care
  - Community adherence support
  - Disease prevention/health promotion
- 2) Intermediate care
- 3) Mental health services

Many of the tasks and roles carried out at the CBS level are fulfilled by lay health workers employed by non-profit organisations. The development of integrated community care workers who are multi skilled is a key challenge.

## District hospital services

The recently constructed Khayelithsa Hospital is fully operational. It is anticipated that the construction of Mitchell's Plain Hospital will be completed in March 2013 and that the service will be fully operational by the end of June 2013.

Management of the acute behaviourally disturbed client is a priority due to the large number of acutely psychotic patients presenting to emergency services and acute hospitals as a result of the epidemic of methyl-amphetamine (tik) and alcohol abuse in the Western Cape.

## HIV and AIDS and Tuberculosis

Reducing the burden of HIV and AIDS and Tuberculosis is a priority in the Millennium Development Goals at an international level, the Negotiated Service Delivery Agreement at a national level and as a priority in the Provincial Strategic Objective, Increasing Wellness.

The priorities are to improve adult infectious disease management through the following approaches:

- 1) HIV prevention:
  - Inculcate an increased degree of personal responsibility with respect to sexual behaviour.
  - Continue HIV Counselling and Testing (HCT) on a large scale and develop post-test counselling strategies for those clients who test negative.
  - Incorporate case-finding lessons from the recent HCT campaign into future plans to increase testing coverage.
  - Adopt a targeted approach towards and tailored marketing of prevention strategies for high risk groups e.g. sex-workers.
- 2) Strengthen the link to ART and pre-ART care for people testing HIV-positive, particularly in the TB case-finding component in this at-risk group.

- 3) Improve integration of TB and HIV interventions at a provincial health programme level and at service level
- 4) Improve case-holding of ART patients and institute effective alternate drug distribution channels for stable patients at scale.
- 5) Promote adherence to clinical guidelines with the monitoring and timing of tests.

#### **Global Fund:**

The Global Fund's Rolling Continuation Channel (RCC -I) funding will enable the Department to strengthen Grant Programme Management; expand ART infrastructure and ART services, strengthen the PMTCT system; Peer Education and Palliative Care services from 1 July 2010 to 30 June 2013 extended to 30 September 2013. The RCC - II will follow directly after this initial period to cover the subsequent two and a half years of Grant Programme funding excluding peer education, which will be taken over by Western Cape Education Department in its entirety.

#### **Maternal, child and women's health and nutrition [MCWH and N]:**

Improving MCWH is one of the Millennium Development Goals, a priority in the Negotiated Service Delivery Agreement between the President and the National Minister of Health and a provincial priority identified in the Provincial Strategic Objective: Increasing wellness.

Staff are continuously up-skilled through programmes such as Integrated Management of Childhood Illness [IMCI], infant feeding, Basic Ante-natal Care [BANC] and Essential Steps in the Management of Obstetric and Neonatal Emergencies [ESMOE].

Priorities include:

- 1) Improve child health, including paediatric infectious diseases.
  - The response required to address the causes of neonatal deaths is a 'whole health system' approach, focusing on the pregnant patient. It should begin with widespread coverage of effective contraceptive methods, and include mechanisms for early detection of pregnancy, early entry into antenatal care (and as a consequence early identification of the at-risk pregnancy), effective between-facility transfers for the emergency case in labour and good post-natal facilities for the compromised or premature infant.
  - Areas where children are malnourished or under-nourished need to be identified and nutritional support offered. Pilot programmes such as that operating in the Witzenberg sub-district could be rolled out once lessons have been assimilated.
  - Exclusive breastfeeding must be encouraged across the Province.
- 2) Improve woman's health (maternal mortality reduction and patient centred experience (PCE)).
  - Implementation and coverage of the "Mother and Baby Friendly Initiative".
  - The patient experience will be examined and improved at birthing units and at places where termination of pregnancy is offered and will be linked to a "code of good practice for a patient-centred experience for pregnant women".
  - Mechanisms to improve maternal mortality include many of the same interventions that improve neonatal outcomes.
  - Cancer screening and linkage to care needs to be focused on.

## Coroner Services

Coroner services have been shifted to Sub-programme 7.3: Forensic Pathology Services.

## Expenditure trends analysis

Programme 2 is allocated 38.04 per cent of the vote in 2013/14 in comparison to the 37.57 per cent allocated in the revised estimate of the 2012/13 budget. This amounts to a nominal increase of R487.518 million or 8.79 per cent.

R4.850 million has been allocated to Programme 2 in respect of the National Health Insurance Grant in 2013/14, and R7.000 million in 2014/15 and R7.396 million in 2015/16.

Sub-programmes 2.1 – 2.5, Primary Health Care Services, is allocated 46.20 per cent of the Programme 2 allocation in 2013/14 in comparison to the 47.04 per cent that was allocated in the revised estimate of the 2012/13 budget. This amounts to a nominal increase of R178.740 million or 6.85 per cent.

Sub-programme 2.6: HIV and Aids is allocated 15.36 per cent of the Programme 2 allocation in 2013/14 in comparison to the 13.30 per cent allocated in the revised estimate of the 2012/13 budget. This amounts to a nominal increase of R189.467 million or 25.67 per cent.

Sub-programme 2.9: District hospitals are allocated 34.74 per cent of the Programme 2 allocation in 2013/14, in comparison to the 35.97 per cent allocated in the revised estimate of the 2012/13 budget. This amounts to a nominal increase of 5.05 per cent or R100.853 million.

Sub-programme 2.10: Global fund are allocated 3.16 per cent of the Programme 2 allocation in 2013/14, in comparison to the 3.14 per cent allocated in the revised estimate of the 2012/13 budget. This amounts to a nominal increase of 9.61 per cent or R16.727 million.

## Strategic goals as per Strategic Plan

### Programme 2: District Health Services

Address the burden of disease.

Optimal financial management to maximise health outcomes.

Improve the quality of health services and the patient experience.

## Strategic objectives as per Annual Performance Plan

### District health services

Achieve a PHC utilisation rate of 2.54 visits per person per annum by 2014/15.

Achieve a primary health care (PHC) expenditure of R520 per uninsured person by 2014/15 (2011/12 rands).

Achieve a 74.0 per cent complaint resolution rate by 2014/15.

### District hospitals

Establish 2 678 acute district hospital beds in the district health services (DHS) by 2014/15.

Achieve a district hospital expenditure of R1 422 per patient day equivalent (PDE) by 2014/15 (in 2011/12 rands).

Achieve an 87 per cent client satisfaction rate by 2014/15.

**HIV and AIDS, STIs and TB control**

Implement an effective HIV prevention strategy to decrease the HIV prevalence in the age group 15 - 24 years to 11 per cent in 2014/15.

**Maternal, child and women's health**

Improve the coverage of effective immunisations to 90.0 per cent in children under 5 years by 2014/15.

Reduce the maternal mortality ratio to 58 per 100 000 live births by 2014/15.

**Disease prevention and control**

Ensure that all districts have plans to deal with outbreaks and epidemics by 2014/15.

Increase the number of cataract surgeries to 1 471 per 1 000 000 by 2014/15.

**Table 6.2 Summary of payments and estimates – Programme 2: District Health Services**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. District Mangement <sup>b,c</sup>	212 080	238 329	252 402	263 372	263 034	265 388	296 900	11.87	317 186	335 769
2. Community Health Clinics <sup>b,c</sup>	760 215	891 434	952 880	1 041 401	1 060 727	1 061 456	945 994	(10.88)	1 000 762	1 049 545
3. Community Health Centres <sup>b</sup>	813 712	935 306	1 057 458	1 127 754	1 133 585	1 122 830	1 380 428	22.94	1 514 532	1 595 193
4. Community Based Services <sup>b</sup>	119 334	128 499	146 955	157 842	158 812	160 440	165 532	3.17	173 409	180 678
5. Other Community Services				1	1	1	1		1	1
6. HIV and Aids <sup>a</sup>	383 531	554 971	660 578	738 080	738 080	738 080	927 547	25.67	1 083 286	1 228 095
7. Nutrition	18 885	19 854	23 807	26 920	26 920	30 645	32 376	5.65	33 881	35 273
8. Coroner Services				1	1	1	1		1	1
9. District Hospitals <sup>b</sup>	1 312 167	1 506 969	1 673 529	1 939 715	1 970 290	1 996 300	2 097 153	5.05	2 238 303	2 365 765
10. Global Fund	102 606	92 018	108 347	203 009	181 979	174 136	190 863	9.61	142 914	106 041
<b>Total payments and estimates</b>	<b>3 722 530</b>	<b>4 367 380</b>	<b>4 875 956</b>	<b>5 498 095</b>	<b>5 533 429</b>	<b>5 549 277</b>	<b>6 036 795</b>	<b>8.79</b>	<b>6 504 275</b>	<b>6 896 361</b>

<sup>a</sup> 2013/14: National Conditional grant: Comprehensive HIV and Aids: R927 547 000 (Compensation of employees R379 966 000; Goods and services R329 526 000, Transfers and subsidies R214 285 000 and Payments for capital assets R3 770 000).

<sup>b</sup> 2013/14: National Conditional grant: Health Professions Training and Development: R70 204 000 (Compensation of employees R49 984 000; Goods and services R20 220 000).

<sup>c</sup> 2013/14: National Conditional grant: National Health Insurance Grant - R4 850 000 (Compensation of employees R3 620 000; Goods and services R1 230 000).

Note: A contributing factor to the increase of funding in this programme is the allocation of Victoria Hospital from Sub-programme 4.1 to Sub-programme 2.9 with effect of 1 April 2009.

Note: The Forensic Services previously in Sub-programme 2.8 has been transferred to Sub-programme 7.3 with effect of 1 April 2009.

Note: Due to the reclassification of services rendered some Sub-programme 2.2: Community Health Clinics moved to Sub-programme 2.3: Community Health Centres.

**Table 6.2.1 Summary of provincial payments and estimates by economic classification – Programme 2: District Health Services**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	3 235 936	3 831 320	4 288 462	4 830 629	4 862 928	4 871 196	5 327 244	9.36	5 782 216	6 148 844
Compensation of employees	2 005 421	2 354 906	2 685 224	3 041 900	3 069 319	3 012 689	3 373 844	11.99	3 689 323	3 957 996
Goods and services	1 230 200	1 476 398	1 603 219	1 788 729	1 793 609	1 858 507	1 953 400	5.11	2 092 893	2 190 848
Interest and rent on land	315	16	19							
Transfers and subsidies to	404 255	471 233	541 052	605 547	604 464	610 822	650 176	6.44	684 170	708 107
Provinces and municipalities	228 424	263 107	302 280	340 354	334 382	334 382	352 791	5.51	368 174	377 744
Departmental agencies and accounts						51	53	3.92	56	57
Non-profit institutions	170 521	200 252	233 291	261 296	266 185	267 912	287 553	7.33	305 758	319 769
Households	5 310	7 874	5 481	3 897	3 897	8 477	9 779	15.36	10 182	10 537
Payments for capital assets	81 570	60 377	45 468	61 919	66 037	66 659	59 375	( 10.93)	37 889	39 410
Buildings and other fixed structures	40 314	6 482	2 479	7 675	13 061	13 162	23 999	82.34		
Machinery and equipment	41 037	53 895	42 989	54 244	52 786	53 307	35 358	( 33.67)	37 870	39 391
Software and other intangible assets	219				190	190	18	( 90.53)	19	19
Of which: "Capitalised Goods and services" included in Payments for capital assets	43 754	6 074	2 623							
Payments for financial assets	769	4 450	974			600		( 100.00)		
Total economic classification	3 722 530	4 367 380	4 875 956	5 498 095	5 533 429	5 549 277	6 036 795	8.79	6 504 275	6 896 361

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2014/15	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	404 255	471 233	541 052	605 547	604 464	610 822	650 176	6.44	684 170	708 107
Provinces and municipalities	228 424	263 107	302 280	340 354	334 382	334 382	352 791	5.51	368 174	377 744
Municipalities	228 424	263 107	302 280	340 354	334 382	334 382	352 791	5.51	368 174	377 744
Municipalities	228 424	263 107	302 280	340 354	334 382	334 382	352 791	5.51	368 174	377 744
Departmental agencies and accounts						51	53	3.92	56	57
Entities receiving transfers						51	53	3.92	56	57
Other						51	53	3.92	56	57
Non-profit institutions	170 521	200 252	233 291	261 296	266 185	267 912	287 553	7.33	305 758	319 769
Households	5 310	7 874	5 481	3 897	3 897	8 477	9 779	15.36	10 182	10 537
Social benefits	5 310	7 814	5 389	3 897	3 897	8 271	9 427	13.98	9 815	10 158
Other transfers to households		60	92			206	352	70.87	367	379

## **Programme 3: Emergency Medical Services**

**Purpose:** The rendering of pre-hospital emergency medical services including inter-hospital transfers and planned patient transport.

The clinical governance and co-ordination of Emergency Medicine within the Provincial Health Department.

### **Analysis per sub-programme**

#### **Sub-programme 3.1: Emergency Transport**

rendering emergency medical services including ambulance services, special operations, communications and air ambulance services

Emergency Medicine is reflected as a separate objective within Sub-programme 3.1: Emergency Transport

#### **Sub-programme 3.2: Planned Patient Transport**

rendering planned patient transport including local outpatient transport (within the boundaries of a given town or local area) and inter-city/town outpatient transport (into referral centres)

### **Policy developments**

Improving the Emergency Medical Services to improve response times remains a priority.

The Western Cape Ambulance Services Act, 3 of 2010 has been promulgated. The purpose of this Act is to regulate and provide a framework to licence ambulance services and guarantee minimum standards for services in the Province.

### **Changes: Policy, structure, service establishment, etc. Geographic distribution of services**

Emergency Medical Services Operations delivers ambulance, rescue and patient transport services from fifty-two stations in five rural district EMS services and four divisions within Cape Town.

EMS patient transport or HealthNET (non-emergency transport) assists with the transfer of non-acute patients between facilities to relieve the burden on ambulances. This service performs outpatient transfers for referred and booked patients between levels of care within districts and across districts to regional, tertiary and central hospitals. An average of 7 775 patients were transported per month.

The main focus of quality initiatives in EMS is to improve response times, given that the shortest time to definitive care has a significant impact on patient experience and outcome. Steady progress is being made with the construction of eighteen new stations and a further eight towns have been identified as key sites for the establishment of local EMS stations to improve access and response times in rural communities. The implementation of a new Computer Aided Dispatch System that is in the process of being procured will further improve performance in 2014/15. The large increase in priority calls during 2012/13 has increased the pressure on performance targets.

The shortage of supervisory posts, advanced life support and communications personnel remains a challenge. A poorly constructed occupational specific dispensation (OSD) for EMS with inadequate remuneration structures has failed to retain and recruit competent EMS professionals with more than fifty advanced life support paramedics having left EMS since implementation in 2009.

## Expenditure trends analysis

Programme 3 is allocated 4.95 per cent of the vote in 2013/14 in comparison to the 4.77 per cent allocated in the revised estimate of the 2012/13 budget. This amounts to a nominal increase of R81.819 million or 11.61 per cent.

An additional R50 million has been allocated for the Information Communication Technology system. The new computer aided dispatch system will provide both the communication centre solution and the vehicle based solution. It is anticipated that the system will improve the efficiency of the ambulance dispatch process and will also provide real time information.

## Strategic goal as per Strategic Plan

### Programme 3: Emergency Medical Services

Address the burden of disease.

## Strategic objectives as per Annual Performance Plan

Deploying the EMS resources (542 vehicles, 54 bases and 2 366 personnel) necessary to the specified service levels of 176 rostered ambulances per hour in the CSP by 2014/15.

Meet the response time performance of 75.0 per cent for Priority1 urban and 90.0 per cent for Priority 1 rural clients and ensure the shortest time to definitive care by integrated management of pre-hospital and hospital emergency care resources by 2014/15.

To meet the patient response, transport and inter-hospital transfer needs of the Department in line with the 90:10 CSP model by realigning the configuration of the EMS service by 2014/15.

**Table 6.3 Summary of payments and estimates – Programme 3: Emergency Medical Services**

Sub-programme R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Emergency Transport <sup>a</sup>	492 887	551 619	585 119	639 840	640 413	645 489	723 823	12.14	769 403	811 245
2. Planned Patient Transport	37 243	44 491	52 089	61 552	61 906	59 031	62 516	5.90	65 798	68 808
<b>Total payments and estimates</b>	<b>530 130</b>	<b>596 110</b>	<b>637 208</b>	<b>701 392</b>	<b>702 319</b>	<b>704 520</b>	<b>786 339</b>	<b>11.61</b>	<b>835 201</b>	<b>880 053</b>

<sup>a</sup> 2013/14: National Conditional grant: Health Professions Training and Development: R2 724 000 (Compensation of employees R2 018 000; Goods and services R706 000).

**Table 6.3.1 Summary of provincial payments and estimates by economic classification – Programme 3: Emergency Medical Services**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	470 719	545 823	519 336	649 796	650 723	651 788	731 734	12.27	778 408	821 246
Compensation of employees	315 071	369 212	398 136	443 661	444 588	439 363	476 602	8.48	512 859	546 052
Goods and services	155 626	176 611	121 200	206 135	206 135	212 425	255 132	20.10	265 549	275 194
Interest and rent on land	22									
Transfers and subsidies to	29 264	37 446	35 458	36 761	36 761	36 975	38 984	5.43	40 546	41 984
Non-profit institutions	29 172	37 058	35 281	36 692	36 692	36 692	38 637	5.30	40 185	41 609
Households	92	388	177	69	69	283	347	22.61	361	375
Payments for capital assets	27 950	12 050	81 639	14 835	14 835	14 835	15 621	5.30	16 247	16 823
Buildings and other fixed structures			81							
Machinery and equipment	27 780	12 050	81 558	14 835	14 835	14 835	15 621	5.30	16 247	16 823
Software and other intangible assets	170									
Of which: "Capitalised Goods and services" included in Payments for capital assets	3 446		81							
Payments for financial assets	2 197	791	775			922		( 100.00)		
Total economic classification	530 130	596 110	637 208	701 392	702 319	704 520	786 339	11.61	835 201	880 053

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2014/15	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	29 264	37 446	35 458	36 761	36 761	36 975	38 984	5.43	40 546	41 984
Non-profit institutions	29 172	37 058	35 281	36 692	36 692	36 692	38 637	5.30	40 185	41 609
Households	92	388	177	69	69	283	347	22.61	361	375
Social benefits	92	388	177	69	69	283	347	22.61	361	375



## Programme 4: Provincial Hospital Services

**Purpose:** Delivery of hospital services, which are accessible, appropriate, effective and provide general specialist services, including a specialised rehabilitation service, dental service and psychiatric service as well as a platform for training health professionals and research.

### Analysis per sub-programme

#### Sub-programme 4.1: General (Regional) Hospitals

rendering of hospital services at a general specialist level and providing a platform for training of health workers and research

#### Sub-programme 4.2: Tuberculosis Hospitals

to provide for the hospitalisation of acutely ill and complex TB patients (including patients with MDR and XDR TB)

#### Sub-programme 4.3: Psychiatric Hospitals

rendering a specialist psychiatric hospital service for people with mental illness and intellectual disability and providing a platform for the training of health workers and research

#### Sub-programme 4.4: Rehabilitation Services

rendering of specialised rehabilitation services for persons with physical disabilities, including the provision of orthotic and prosthetic services

#### Sub-programme 4.5: Dental Training Hospitals

rendering an affordable and comprehensive oral health service and provide a platform for training and research

## Policy developments

### Regional hospitals

Between 1 April 2008 and 31 March 2011 the funding for level 2 beds in central hospitals was allocated to Sub-programme 4.1. However, the differentiation of services in central hospitals proved difficult to manage and therefore the funding for these services reverted to Programme 5 from 1 April 2011. Sub-programme 4.1 therefore funds New Somerset and Mowbray Maternity Hospitals in the Cape Town Metro District and the Paarl, Worcester and George Hospitals in the rural districts.

An important focus area remains the strengthening of district specialist teams for anaesthetics, obstetrics and gynaecology, and paediatrics at regional hospitals that provide support to the district health services in the respective geographic services areas.

An additional operating theatre at new Somerset Hospital has been commissioned during February 2013 to address the increased workload within the Metro West.

Functional business unit managers will continue to play an important role in ensuring the rendering of appropriate services of highly quality as well as the optimal management of resources allocated to their units.

## **Changes: Policy, structure, service establishment, etc. Geographic distribution of services**

### **TB hospitals**

The management responsibility of TB hospitals was transferred to District Health Services from 2009/10 in order to facilitate the creation of a seamless and integrated service for the delivery of services for TB patients from primary health care to TB hospitals. The funding for these hospitals continues to be allocated to Sub-Programme 4.2 in order to conform to the nationally agreed financial programme structure.

### **Psychiatric hospitals**

The waiting list for forensic observations remains high, leading to overcrowding of the minimum and medium secure wards. This challenge will be partially addressed through the revitalisation project currently underway.

The management of behaviourally disturbed patients, who can be disruptive particularly within general hospital settings, will be prioritised through outreach and support from general specialists, a co-ordinated mechanism for managing the waiting lists to psychiatric hospitals, strengthening the relationships between clinicians and management in district, regional and psychiatric hospitals and in making appropriate provision for these patients in future infrastructure developments.

Integrated assertive community team (ACT) services form an important part of the acute services continuum of care and resort under the senior psychiatrists in these services. The ACT services improve quality of care and treatment adherence, and have been very effective in reducing the readmission of patients and the duration of the stay of those patients who do get admitted.

In accordance with the Mental Health Care Act, this Province has a Mental Health Review Board, which has established the benchmark of best practice for the country. The functions of the Board relate to the protection of the rights of mental health care users and their families. The Board interacts closely with the Cape High Court in this regard.

### **Expenditure trends analysis**

Programme 4 is allocated 15.69 per cent of the vote during 2013/14 in comparison to the 15.72 per cent allocated in the revised estimate of the 2012/13 budget. This amounts to a nominal increase of R167.438 million or 7.21 per cent.

Sub-programme 4.1 is allocated 53.50 per cent of the Programme 4 budget in 2013/14 in comparison to the 52.83 per cent allocated in the revised estimate of the 2012/13 budget. This amounts to a nominal increase of R105.146 million or 8.57 per cent.

Sub-programme 4.2 TB Hospitals is allocated 8.98 per cent of the Programme 4 budget in 2013/14 in comparison to the 9.30 per cent that was allocated in the revised estimate of the 2012/13 budget. This is a nominal increase of R7.580 million or 3.51 per cent.

Sub-programme 4.3, Psychiatric Hospitals, are allocated 26.53 per cent of the Programme 4 budget in 2013/14 in comparison to the 26.97 per cent that was allocated in the revised estimate of the 2012/13 budget. This amounts to a nominal increase of R34.182 million or 5.46 per cent.

Sub-programme 4.4, Rehabilitation Hospitals is allocated 5.99 per cent of the 2013/14 Programme 4 budget in 2013/14 in comparison to the 6.09 per cent that was allocated in the revised estimate of the 2012/13 budget. This amounts to a nominal increase of R7.704 million or 5.44 per cent.

Sub-programme 4.5, Dental Training Hospitals, is allocated 5.00 per cent of the Programme 4 budget for 2013/14 in comparison to the 4.81 per cent that was allocated in the revised estimate of the 2012/13 budget. This amounts to a nominal increase of R12.826 million or 11.48 per cent.

### **Strategic goal as per Strategic Plan**

#### **Programme 4: Provincial Hospital Services**

Address the burden of disease.

Optimal financial management to maximise health outcomes.

Ensure and maintain organisational strategic management capacity and synergy.

Improve the quality of health services and the patient experience.

### **Strategic objectives as per Annual Performance Plan**

#### **Sub-programme 4.1: General (regional) hospitals**

Ensure access to regional hospitals services by providing 1 375 regional hospital beds by 2014/15.

Perform appropriate clinically indicated caesarean sections in regional hospitals to ensure improved outcomes and safety for mothers and babies at a target of 39.6 per cent by 2014/15.

Allocate sufficient funds to ensure the effective and efficient delivery of the full package of regional hospital services at a rate of R2 112 per PDE by 2014/15). [2011/12 rands].

Efficiently manage the allocated resources of regional hospitals to achieve a target bed utilisation rate of 84.4 per cent and an average length of stay of 3.9 days by 2014/15.

Implement quality assurance measures to minimise patients risk in regional hospitals by monthly mortality and morbidity meetings by 2014/15.

#### **Sub-programme 4.2: Tuberculosis hospitals**

Ensure access to the full package of TB hospital services by providing 1 054 TB hospital beds by 2014/15.

Allocate sufficient funds to ensure the delivery of the full package of TB hospital services at a rate of R642 per patient day equivalent [PDE] by 2014/15. [2011/12 rands].

Effectively manage the allocated resources of TB hospitals to achieve a bed utilisation rate of 79.3 per cent and an average length of stay of 78.3 days by 2014/15.

Implement quality assurance measures to minimise patient risk in TB hospitals by monthly mortality and morbidity meetings by 2014/15.

#### **Sub-programme 4.3: Psychiatric hospitals**

Ensure access to the full package of psychiatric hospital services by providing 1 698 psychiatric hospital beds by 2014/15.

Allocate sufficient funds to ensure the delivery of the full package of psychiatric hospital services at a rate of R1 090 per patient day equivalent [PDE] by 2014/15 [2011/12 rands].

Efficiently manage the allocated resources of psychiatric hospitals to achieve a bed utilisation rate of 89.0 per cent and an average length of stay of 89.4 days by 2014/15.

Implement quality assurance measures to minimise patients risk in psychiatric hospitals by monthly mortality and morbidity meetings by 2014/15.

Provide a total of 145 step-down beds and maintain a bed occupancy rate of 82.6 per cent in sub-acute facilities by 2014/15.

#### Sub-programme 4.4: Rehabilitation services

Ensure access to the full package of rehabilitation hospital services by providing 156 rehabilitation hospital beds by 2014/15.

Ensure the cost effective management of rehabilitation hospitals at a target expenditure of R2 222 per patient day equivalent [PDE] by 2014/15. [2010/11 rands].

Efficiently manages the allocated resources of rehabilitation services to achieve a target bed utilisation rate of 75.8 per cent and an average length of stay of 48.3 days by 2014/15.

Implement quality assurance measures to minimise patients risk rehabilitation hospitals by monthly mortality and morbidity meetings by 2014/15.

#### Sub-programme 4.5: Dental training hospitals

Ensure access to an integrated oral health service and training platform by providing for 115 150 patient visits per annum by 2014/15.

Provide quality removable prosthetic devices to patients with a target of 4 470 by 2014/15.

**Table 6.4 Summary of payments and estimates – Programme 4: Provincial Hospital Services**

Sub-programme R'000		Outcome			Main Main Adjusted appropriation appropriation Revised estimate estimate 2012/13 2012/13 2012/13			Medium-term estimate			
								% Change from Revised estimate			
		Audited 2009/10	Audited 2010/11	Audited 2011/12				2013/14	2012/13	2014/15	2015/16
1.	General (Regional) Hospitals <sup>a</sup>	1 698 619	2 020 367	1 134 042	1 213 595	1 216 904	1 226 720	1 331 866	8.57	1 420 622	1 502 358
2.	Tuberculosis Hospitals <sup>a</sup>	157 627	178 427	198 767	214 117	215 646	215 857	223 437	3.51	238 179	251 809
3.	Psychiatric/Mental Hospitals <sup>a</sup>	448 401	516 351	576 957	630 523	633 808	626 239	660 421	5.46	707 265	750 537
4.	Chronic Medical Hospitals <sup>a</sup>	110 461	121 901	134 342	142 690	142 094	141 514	149 218	5.44	158 062	166 200
5.	Dental Training Hospitals <sup>a</sup>	85 980	98 195	105 427	110 026	111 693	111 752	124 578	11.48	137 169	145 184
Total payments and estimates		2 501 088	2 935 241	2 149 535	2 310 951	2 320 145	2 322 082	2 489 520	7.21	2 661 297	2 816 088

<sup>a</sup> 2013/14: National Conditional grant: Health Professions Training and Development: R60 367 000 (Compensation of employees R43 760 000; Goods and services R16 607 000).

Note: A contributing factor to the decrease of funding in this programme in 2009/10 is the allocation of Victoria Hospital from Sub-programme 4.1 to Sub-programme 2.9.

Note: Sub-programme 1.2.2 allocations from 2010/11 was shifted to Sub-programme 4.1.

**Table 6.4.1 Summary of provincial payments and estimates by economic classification – Programme 4: Provincial Hospital Services**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	2 478 921	2 899 341	2 118 074	2 287 568	2 297 415	2 296 124	2 458 503	7.07	2 625 034	2 778 545
Compensation of employees	1 746 601	2 016 945	1 535 899	1 666 499	1 676 346	1 680 571	1 809 623	7.68	1 947 281	2 073 340
Goods and services	732 320	882 396	582 175	621 069	621 069	615 553	648 880	5.41	677 753	705 205
Transfers and subsidies to	4 116	3 055	4 109	3 239	3 239	5 770	6 872	19.10	7 150	7 400
Departmental agencies and accounts						45	45		47	48
Households	4 116	3 055	4 109	3 239	3 239	5 725	6 827	19.25	7 103	7 352
Payments for capital assets	17 914	32 492	27 014	20 144	19 491	19 843	24 145	21.68	29 113	30 143
Buildings and other fixed structures	69	173	56							
Machinery and equipment	17 839	32 319	26 880	20 144	19 491	19 793	24 145	21.99	29 113	30 143
Software and other intangible assets	6		78			50		( 100.00)		
Of which: "Capitalised Goods and services" included in Payments for capital assets	242		60							
Payments for financial assets	137	353	338			345		( 100.00)		
Total economic classification	2 501 088	2 935 241	2 149 535	2 310 951	2 320 145	2 322 082	2 489 520	7.21	2 661 297	2 816 088

**Details of transfers and subsidies:**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2014/15	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	4 116	3 055	4 109	3 239	3 239	5 770	6 872	19.10	7 150	7 400
Departmental agencies and accounts						45	45		47	48
Entities receiving transfers						45	45		47	48
Other						45	45		47	48
Households	4 116	3 055	4 109	3 239	3 239	5 725	6 827	19.25	7 103	7 352
Social benefits	4 116	3 055	4 058	3 239	3 239	5 725	6 827	19.25	7 103	7 352
Other transfers to households			51							

## **Programme 5: Central Hospital Services**

**Purpose:** To provide tertiary and quaternary health services and create a platform for the training of health workers and research.

### **Analysis per sub-programme**

#### **Sub-programme 5.1: Central Hospital Services**

rendering of general and highly specialised medical health and quaternary on a national basis and maintaining a platform for the training of health workers, as well as for research

#### **Sub-programme 5.2: Tertiary Hospital Services**

rendering of general specialist and tertiary health services on a national basis and maintaining a platform for the training of health workers and research

### **Policy developments**

Between 2008/09 and 31 March 2011/12 the funding for level 2 services provided at central hospitals was allocated to Sub-programme 4.1. However, as it was a challenge to differentiate between the levels of care, the funding for these services was reallocated to Programme 5 from 1 April 2011. Functional Business Units (FBUs) were established to differentiate and account separately for the general and highly specialised services.

### **Changes: Policy, structure, service establishment, etc. Geographic distribution of services**

In terms of the Regulations relating to categories of hospitals, published in terms of the National Health Act, 2003, Red Cross War Memorial Children's Hospital is classified as a "Provincial Tertiary Hospital".

The Programme structure has been amended and as from 2013/14, Red Cross War Memorial Children's Hospital, and all the related service outputs, will be reported under Programme 5.2 Provincial Tertiary Hospital Services. The central hospitals are Groote Schuur and Tygerberg Hospitals. These hospitals provide the full package of tertiary as well as quaternary services which are only available in a few centres in the country.

The Modernisation of Tertiary Services (MTS) priority allocation was utilised for implementing the Picture Archive Communication System (PACS) and Radiology Information System (RIS). These have now been successfully implemented in all three of these hospitals with major achievements in service delivery. In addition the grant was used to fund clinical engineers responsible for medical equipment maintenance and the maintenance of the nuclear medicine platform.

The funding of the National Tertiary Services Grant and the Health Professions Training and Development Grant remains insufficient to fund the grant related activities. The result is that the Department significantly subsidises these services from the equitable share and other sources of funding which decreases the funding available for other service requirements.

The hospitals experience increased demand for highly specialised services and have reprioritised their services through the process of rationing and priority setting. Despite active priority setting initiatives, the ability to provide for certain services, for example renal dialysis, joint replacement and breast cancer care, remain a challenge.

## Expenditure trends analysis

Programme 5 is allocated 28.59 per cent of the vote in 2013/14 in comparison to the 28.83 per cent of the vote that was allocated in the revised estimate of the 2012/13 budget. This amounts to a nominal increase of R280.329 million or 6.58 per cent.

Modernisation of Tertiary Services (MTS): there is a priority allocation for MTS of R39.585 million in 2013/14; R41.722 million in 2014/15; and R43.641 million in 2015/16.

## Strategic goals as per Strategic Plan

### Programme 5: Central Hospital Services

Address the burden of disease.

Optimal financial management to maximise health outcomes.

Ensure organisational strategic management capacity and synergy.

Improve quality of health services and the patient experience.

## Strategic objectives as per Annual Performance Plan: Central Hospitals

Perform appropriate 47.7 per cent clinically indicated caesarean sections to ensure improved outcomes and safety for mothers and babies by 2014/15.

Ensure access to central hospital services by providing 2 359 beds.

Efficiently manage resources to achieve the target bed utilisation rate of 84.8 per cent by 2014/15.

Ensure the cost effective management of central hospitals at a target cost of R3 421 per patient day equivalent by 2014/15 (2011/12 rands).

Effectively manage allocated resources to achieve the target average length of stay of 6 days for central hospitals by 2014/15.

Ensure appropriate mechanisms to measure improvement in quality of health services.

## Strategic objectives as per Annual Performance Plan: Groote Schuur Hospital

Perform appropriate 56.0 per cent clinically indicated caesarean sections to ensure improved outcomes and safety for mothers and babies by 2014/15.

Ensure access to Groote Schuur Hospital services by providing 975 beds by 2014/15.

Efficiently manage resources to achieve the target bed utilisation rate of 86 per cent by 2014/15.

Ensure the cost effective management of Groote Schuur Hospital at a target cost of R3 670 per patient day equivalent by 2014/15 (2011/12 rands).

Effectively manage allocated resources to achieve the target average length of stay of 6 days for Groote Schuur Hospital.

Ensure appropriate mechanisms to measure improvement in quality of health services.

**Strategic objectives as per Annual Performance Plan: Tygerberg Hospital**

Perform appropriate 44.0 per cent clinically indicated caesarean sections to ensure improved outcomes and safety for mothers and babies by 2014/15.

Ensure access to Tygerberg Hospital services by providing 1 384 beds.

Efficiently manage resources to achieve the target bed utilisation rate of 84.0 per cent by 2014/15.

Ensure the cost effective management of Tygerberg Hospital at a target cost of R3 221 per patient day equivalent by 2014/15 (2011/12 rands).

Effectively manage allocated resources to achieve the target average length of stay of 6.0 days for Tygerberg Hospital by 2014/15.

To ensure appropriate mechanisms to measure improvement in quality of health services.

**Strategic objectives as per Annual Performance Plan: Tertiary Hospital: Red Cross War Memorial Children's Hospital**

Ensure access to Red Cross War Memorial Children's Hospital services by providing 270 beds.

Efficiently manage resources to achieve the target bed utilisation rate of 85.0 per cent by 2014/15.

Ensure the cost effective management of Red Cross War Memorial Children's Hospital at a target cost of R3 684 per patient day equivalent by 2014/15 (2011/12 rands).

Effectively manage allocated resources to achieve the target average length of stay of 4.2 days for Red Cross War Memorial Children's Hospital by 2014/15.

To ensure appropriate mechanisms to measure improvement in quality of health services.

**Table 6.5 Summary of payments and estimates – Programme 5: Central Hospital Services**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Central Hospital Services <sup>a,b</sup>	2 347 345	2 681 739	4 011 137	4 211 787	4 251 999	4 258 035	3 962 651	(6.94)	4 224 190	4 465 036
2. Provincial Hospital Tertiary Services <sup>a,b</sup>							575 713		613 745	648 797
Total payments and estimates	2 347 345	2 681 739	4 011 137	4 211 787	4 251 999	4 258 035	4 538 364	6.58	4 837 935	5 113 833

<sup>a</sup> 2013/14: National Conditional grant: National tertiary services: R2 400 714 000.

<sup>b</sup> 2013/14: National Conditional grant: Health Professions Training and Development: R304 888 000 (Compensation of employees R225 842 000; Goods and services R79 046 000).

Note: Red Cross War Memorial Children's Hospital was reclassified as a Provincial Tertiary Hospital and moved from Sub-programme 5.1 Central Hospitals to Sub-programme 5.2 Provincial Tertiary Hospitals.



**Table 6.5.1 Summary of provincial payments and estimates by economic classification – Programme 5: Central Hospital Services**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	2 256 659	2 584 066	3 894 723	4 118 590	4 152 578	4 154 817	4 431 607	6.66	4 727 273	4 999 062
Compensation of employees	1 453 200	1 759 828	2 681 706	2 889 950	2 911 866	2 916 768	3 134 389	7.46	3 373 531	3 591 962
Goods and services	803 459	824 238	1 213 017	1 228 640	1 240 712	1 238 049	1 297 218	4.78	1 353 742	1 407 100
Transfers and subsidies to	10 588	13 515	16 183	16 315	19 315	22 652	20 443	( 9.75)	21 262	22 015
Non-profit institutions	7 232	7 695	8 157	8 483	11 483	11 483	8 933	( 22.21)	9 291	9 620
Households	3 356	5 820	8 026	7 832	7 832	11 169	11 510	3.05	11 971	12 395
Payments for capital assets	79 726	83 761	99 982	76 882	80 106	80 186	86 314	7.64	89 400	92 756
Buildings and other fixed structures			70							
Machinery and equipment	79 341	83 658	99 912	76 882	80 106	80 186	85 834	7.04	88 896	92 226
Software and other intangible assets	385	103					480		504	530
Of which: "Capitalised Goods and services" included in Payments for capital assets			70							
Payments for financial assets	372	397	249			380		( 100.00)		
Total economic classification	2 347 345	2 681 739	4 011 137	4 211 787	4 251 999	4 258 035	4 538 364	6.58	4 837 935	5 113 833

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2014/15	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	10 588	13 515	16 183	16 315	19 315	22 652	20 443	(9.75)	21 262	22 015
Non-profit institutions	7 232	7 695	8 157	8 483	11 483	11 483	8 933	(22.21)	9 291	9 620
Households	3 356	5 820	8 026	7 832	7 832	11 169	11 510	3.05	11 971	12 395
Social benefits	3 356	5 820	7 966	7 832	7 832	11 169	11 510	3.05	11 971	12 395
Other transfers to households			60							

## **Programme 6: Health Sciences and Training**

**Purpose:** Rendering of training and development opportunities for actual and potential employees of the Department of Health.

### **Analysis per sub-programme**

#### **Sub-programme 6.1: Nurse Training College**

training of nurses at undergraduate, and post-basic level. Target group includes actual and potential employees

#### **Sub-programme 6.2: Emergency Medical Services (EMS) Training College**

training of rescue and ambulance personnel. Target group includes actual and potential employees

#### **Sub-programme 6.3: Bursaries**

provision of bursaries for health science training programmes at undergraduate and postgraduate levels. Target group includes actual and potential employees

#### **Sub-programme 6.4: Primary Health Care (PHC) Training**

provision of PHC related training for personnel, provided by the regions

#### **Sub-programme 6.5: Training (Other)**

provision of skills development interventions for all occupational categories in the Department. Target group includes actual and potential employees

### **Policy developments**

The Human Resource Development Strategy was developed and adopted during 2008/09 and is updated annually.

### **Changes: Policy, structure, service establishment, etc. Geographic distribution of services**

An on-going challenge is the diminishing supply of adequately capacitated lecturing staff in key occupational categories.

Expansion of the number of post basic programmes, the review and redevelopment of existing programmes and accreditation of additional programmes in line with the new Nursing Qualifications Framework are high priorities.

The EPWP strengthens community-based services through providing community-based care-givers (CCGs) with formal qualifications in ancillary health care and community health work. Job opportunities are created by recruiting and training relief workers who receive a stipend, from the community and by offering recent matriculants:

- Learnership programmes (Learner Basic Pharmacist's Assistants) for unemployed persons in the pharmaceutical services.

- Internship opportunities through the EPWP data capturer, HR and Finance programmes.

- The Assistant-to-Artisan (ATA) programme.

- Emergency Medical Services (basic ambulance assistants).

- Premier's Advancement of Youth (PAY) Programme.

The UCT School of Rehabilitative Health has developed a training programme leading to an accredited qualification in rehabilitative care. Thirty rehabilitative care workers will be trained in 2013.

Ward carers, funded through EPWP and Programmes 4 and 5 but employed by NPOs, will be introduced into acute and specialised facilities and will work under nursing supervision within acute and specialised wards. These carers will assist the nurses with basic non-nursing functions.

### Expenditure trends analysis

Programme 6 is allocated 1.66 per cent of the vote in 2013/14 in comparison to the 1.90 per cent that was allocated in the revised estimate of the 2012/13 budget. This amounts to a nominal decrease of R18.133 million or (6.45) per cent.

The budget allocated to this department does not increase in real terms, which means the department will not be able to afford additional staff numbers. Consequently the budget for bursaries has been materially reduced.

### Strategic goal as per Strategic Plan

#### Programme 6: Health Sciences and Training

Develop and maintain a capacitated workforce to deliver the required health services.

### Strategic objectives as per Annual Performance Plan

Increase the number of basic nurse students graduating (output) to 600 per annum by 2014/15.

Ensure optimum competency levels of 150 health and support professionals per annum through education, training and development by 2014/15.

Expand community-based care services through the optimum training and development of home based carers as part of Expanded Public Works Programme (EPWP) to 1 400 per annum by 2014/15.

**Table 6.6 Summary of payments and estimates – Programme 6: Health Sciences and Training**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate 2013/14	2012/13	2014/15	2015/16
1. Nursing Training College	39 191	48 428	51 968	58 304	70 154	78 844	79 949	1.40	85 163	89 978
2. Emergency Medical Services Training Colleges	7 631	10 526	15 616	16 803	19 649	19 687	21 808	10.77	23 283	24 640
3. Bursaries	60 155	98 946	75 804	73 680	73 680	73 680	50 001	(32.14)	72 005	74 556
4. Primary Health Care Training				1	1	1	1		1	1
5. Training Other	87 647	83 474	88 063	106 090	109 615	109 105	111 425	2.13	116 593	121 350
<b>Total payments and estimates</b>	<b>194 624</b>	<b>241 374</b>	<b>231 451</b>	<b>254 878</b>	<b>273 099</b>	<b>281 317</b>	<b>263 184</b>	<b>(6.45)</b>	<b>297 045</b>	<b>310 525</b>

**Table 6.6.1 Summary of provincial payments and estimates by economic classification – Programme 6: Health Sciences and Training**

Economic classification R'000	Outcome			Main appro- priation  Adjusted appro- priation  Revised estimate			Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				2013/14	2012/13	2014/15	2015/16			
Current payments	105 113	108 645	115 169	153 741	159 615	166 053	166 200	0.09	177 881	188 657
Compensation of employees	36 096	43 309	51 060	71 913	84 224	86 046	88 732	3.12	95 047	100 812
Goods and services	69 017	65 336	64 109	81 828	75 391	80 007	77 468	( 3.17)	82 834	87 845
Transfers and subsidies to	89 198	131 406	113 231	100 562	113 029	112 651	96 044	( 14.74)	118 186	120 856
Departmental agencies and accounts	2 997	3 042	3 116	3 535	3 535	3 541	3 824	7.99	4 111	4 366
Universities and technikons		1 400	6 025	1 603	3 603	5 400	3 580	( 33.70)	3 724	3 856
Non-profit institutions	33 000	36 483	37 202	28 474	38 941	38 941	45 930	17.95	45 930	45 930
Households	53 201	90 481	66 888	66 950	66 950	64 769	42 710	( 34.06)	64 421	66 704
Payments for capital assets	131	1 322	1 908	575	455	611	940	53.85	978	1 012
Machinery and equipment	131	1 322	1 908	575	455	611	940	53.85	978	1 012
Payments for financial assets	182	1	1 143			2 002		( 100.00)		
Total economic classification	194 624	241 374	231 451	254 878	273 099	281 317	263 184	( 6.45)	297 045	310 525

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2014/15	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	89 198	131 406	113 231	100 562	113 029	112 651	96 044	(14.74)	118 186	120 856
Departmental agencies and accounts	2 997	3 042	3 116	3 535	3 535	3 541	3 824	7.99	4 111	4 366
Entities receiving transfers	2 997	3 042	3 116	3 535	3 535	3 541	3 824	7.99	4 111	4 366
SETA	2 997	3 042	3 116	3 535	3 535	3 541	3 824	7.99	4 111	4 366
Universities and technikons		1 400	6 025	1 603	3 603	5 400	3 580	(33.70)	3 724	3 856
Non-profit institutions	33 000	36 483	37 202	28 474	38 941	38 941	45 930	17.95	45 930	45 930
Households	53 201	90 481	66 888	66 950	66 950	64 769	42 710	(34.06)	64 421	66 704
Social benefits	590	259	4	400	400	219	217	(0.91)	225	233
Other transfers to households	52 611	90 222	66 884	66 550	66 550	64 550	42 493	(34.17)	64 196	66 471

## Programme 7: Health Care Support Services

**Purpose:** To render support services required by the Department to realise its aims.

### Analysis per sub-programme

#### Sub-programme 7.1: Laundry Services

rendering a laundry and related technical support service to health facilities

#### Sub-programme 7.2: Engineering Services

rendering engineering support services to the Department for the maintenance of health technology, engineering installations and related equipment and infrastructure

#### Sub-programme 7.3: Forensic Pathology Services

rendering specialised forensic and medico-legal services in order to establish the circumstances and causes surrounding unnatural death

this function has been transferred from Sub-programme 2.8

#### Sub-programme 7.4: Orthotic and Prosthetic Services

rendering specialised orthotic and prosthetic services

this service is reported in Sub-programme 4.4

#### Sub-programme 7.5: Medical Depot

managing the supply of pharmaceuticals and medical supplies to health facilities

### Policy developments

Funding for maintenance remains a departmental priority.

The Medical Depot, formerly known as the Cape Medical Depot and previously classified as a trading entity, has been incorporated into the Department and is now being funded by an expenditure budget. The budget, legal, governance and labour relations issues required to do so have been addressed. These include the repeal of the Provincial Capital Fund Ordinance 3 of 1962 in Provincial Gazette Extraordinary No. 7029 on 4 September 2012.

### Changes: Policy, structure, service establishment, etc. Geographic distribution of services

#### Laundries

The recent and projected increase in the cost of water, electricity and effluent highlights the need for effective and efficient laundry machinery and systems. In this respect the modern equipment installed in the upgraded Lentegeur Laundry is designed to use less water, steam and electricity than the equipment it replaced.

A feasibility study will be undertaken to assess the viability of upgrading the George Laundry and, possibly, alternative service delivery models.

#### Engineering services

It is anticipated that funding for engineering maintenance will not increase significantly over the next five years and that increases will be largely inflation linked.

The Department has therefore initiated the Maintenance Hub Organisation Development Study, due for completion by 31 March 2013, to identify opportunities for efficiency and better utilisation of scarce technical skills. The establishment of a Supply Chain Management Office to implement a Construction Procurement System for the procurement of day-to-day, emergency, and routine (preventative) maintenance work remains a departmental priority.

### **Forensic Pathology Services**

The conditional grant funding for Forensic Pathology Services ceased at the end of 2011/12 and the service is now fully funded from the equitable share allocation. Improving physical infrastructure remains a priority as twelve of the eighteen forensic pathology laboratories still need to be relocated or upgraded. The high workload and related stress continue to impact on the ability to recruit and retain staff in Forensic Pathology Services.

### **Expenditure trends analysis**

Programme 7 is allocated 2.15 per cent of the vote in 2013/14 in comparison to the 2.17 per cent allocated in the revised estimate of the 2012/13 budget. This amounts to a nominal increase of R19.729 million or 6.15 per cent.

Sub-programme 7.1 is allocated 21.64 per cent of the 2013/14 Programme 7 budget in comparison to the 22.12 per cent that was allocated in the revised estimate of the 2012/13 budget. This is a nominal increase of R2.723 million or 3.84 per cent.

Sub-programme 7.2 is allocated 30.40 per cent of the Programme 7 budget in 2013/14 in comparison to the 29.56 per cent that was allocated in the revised estimate of the 2012/13 budget. This is a nominal increase of R8.674 million or 9.14 per cent.

Sub-programme 7.3. is allocated 33.64 per cent of the Programme 7 budget in 2013/14 in comparison to the 33.50 that was allocated in the revised estimate of the 2012/13 budget. This amounts to a nominal increase of R7.101 million or 6.61 per cent.

Sub-programme 7.5 is allocated 14.33 per cent of the Programme 7 budget in 2013/14 in comparison to the 14.82 per cent of the Programme 7 budget that was allocated in the revised estimate of the 2012/13 budget. This amounts to a nominal increase R1.231 million or 2.59 per cent.

### **Strategic goals as per Strategic Plan**

#### **Programme 7: Health Care Support Services**

Develop and maintain appropriate health technology, infrastructure and information communication technology (ICT).

Ensure and maintain organisational strategic management capacity and synergy.

Address the burden of disease.

### **Strategic objectives as per Annual Performance Plan**

#### **Sub-programme 7.1: Laundry Services**

Provide a cost effective and efficient laundry service to all health facilities by 2014/15.

**Sub-programme 7.2: Engineering Services**

Ensure that 91.8 per cent of all engineering emergency cases reported are attended to within 48 hours by 2014/15.

Provide an effective and efficient maintenance service to all health facilities maintained by Engineering Services by 2014/15.

**Sub-programme 7.3: Forensic Pathology Services**

Provide an efficient Forensic Pathology Service through maintenance of response times to achieve a response of 79.0 per cent within the 40 minutes target by 2014/15.

**Sub-programme 7.5: Medical Depot**

Ensure pharmaceutical stock levels of 97 per cent at the Cape Medical Depot by 2014/15.

**Table 6.7 Summary of payments and estimates – Programme 7: Health Care Support Services**

Sub-programme R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Laundry Services	53 109	60 237	67 090	70 118	70 579	70 974	73 697	3.84	78 162	82 294
2. Engineering Services	58 535	74 830	91 864	94 910	95 259	94 860	103 534	9.14	109 267	114 543
3. Forensic Pathology Services <sup>a</sup>	84 246	95 503	101 473	106 064	107 490	107 490	114 591	6.61	122 379	129 519
4. Orthotic and Prosthetic Services				1	1	1	1		1	1
5. Medical Depot	1 715	52 299	12 535	18 536	37 536	47 564	48 795	2.59	51 733	54 433
<b>Total payments and estimates</b>	197 605	282 869	272 962	289 629	310 865	320 889	340 618	6.15	361 542	380 790

<sup>a</sup> 2013/14: National Conditional grant: Health professions training and development: R9 327 000 (Compensation of employees R6 909 000; Goods and services R2 418 000).

Note: The Forensic Services previously in Sub-programme 2.8 has been transferred to Sub-programme 7.3 with effect of 1 April 2009.

Note: The ordinance through which the Cape Medical Depot (CMD) was created was abolished in the 2012/13 financial year; consequently the CMD has thus become part of the Department, Sub-programme 7.5: Medical Depot.

**Table 6.7.1 Summary of provincial payments and estimates by economic classification – Programme 7: Health Care Support Services**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	179 506	217 654	250 452	261 108	304 107	314 123	332 957	6.00	353 573	372 540
Compensation of employees	104 448	123 811	140 190	157 773	186 214	184 025	197 056	7.08	212 042	225 771
Goods and services	75 058	93 843	110 262	103 335	117 893	130 098	135 901	4.46	141 531	146 769
Transfers and subsidies to	2 881	52 416	12 702	19 600	1 154	1 142	1 234	8.06	1 284	1 329
Departmental agencies and accounts	1 715	52 299	12 535	18 536						
Households	1 166	117	167	1 064	1 154	1 142	1 234	8.06	1 284	1 329
Payments for capital assets	15 164	12 478	9 785	8 921	5 604	5 604	6 427	14.69	6 685	6 921
Buildings and other fixed structures	12 486	8 157	4 231	5 140						
Machinery and equipment	2 678	4 321	5 554	3 781	5 604	5 604	6 427	14.69	6 685	6 921
Of which: "Capitalised Goods and services" included in Payments for capital assets	12 020	8 021	4 231							
Payments for financial assets	54	321	23			20		( 100.00)		
Total economic classification	197 605	282 869	272 962	289 629	310 865	320 889	340 618	6.15	361 542	380 790

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2014/15	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	1 166	117	167	1 064	1 154	1 142	1 234	8.06	1 284	1 329
Households	1 166	117	167	1 064	1 154	1 142	1 234	8.06	1 284	1 329
Social benefits	1 166	117	167	1 064	1 154	1 142	1 234	8.06	1 284	1 329
Transfers and subsidies to (Capital)	1 715	52 299	12 535	18 536						
Departmental agencies and accounts	1 715	52 299	12 535	18 536						
Entities receiving transfers	1 715	52 299	12 535	18 536						
CMD Capital Augmentation	1 715	52 299	12 535	18 536						



**Table 6.7.2 Payments and estimates - Details of Central Medical Trading Account**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Administration	25 680	45 000	52 600							
2. Medicine Provision	561 869	428 650	511 489							
Total payments and estimates	587 549	473 650	564 089							

Note: The numbers indicated for the financial years 2008/09 to 2011/12 are calculated/based on the cash basis and not the accrual basis.

Note: The ordinance through which the Cape Medical Depot (CMD) was abolished in the 2012/13 financial year, consequently the CMD has thus become part of the Department, Sub-programme 7.5: Medical Depot.

**Table 6.7.2.1 Payments and estimates – Details of Central Medical Trading Account**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	% Change from Revised estimate
				2013/14	2012/13	2014/15				2015/16
Current payments	587 514	473 000	40 698							
Compensation of employees	16 715	18 000	22 148							
Goods and services	570 799	455 000	18 550							
Transfers and subsidies to			180 379							
Households			180 379							
Payments for capital assets	35	823	674 924							
Buildings and other fixed structures		173								
Machinery and equipment	35	650	674 924							
Total economic classification	587 549	473 823	896 001							
Total expenditure	587 549	473 823	896 001							
Less: Estimated Revenue	598 359	473 650	606 144							
Deficit (Surplus) to be voted	( 10 810 )	173	289 857							

## Programme 8: Health Facilities Management

**Purpose:** The provision of new health facilities and the upgrading and maintenance of existing facilities.

### Analysis per sub-programme

#### Sub-programme 8.1: Community Health Facilities

planning, construction, upgrading, refurbishment, additions, and maintenance of community health centres, community day centres, and clinics

#### Sub-programme 8.2: Emergency Medical Rescue Services

planning, construction, upgrading, refurbishment, additions, and maintenance of emergency medical services facilities

#### Sub-programme 8.3: District Hospital Services

planning, construction, upgrading, refurbishment, additions, and maintenance of district hospitals

#### **Sub-programme 8.4: Provincial Hospital Services**

planning, construction, upgrading, refurbishment, additions, and maintenance of provincial hospitals

#### **Sub-programme 8.5: Central Hospital Services**

planning, construction, upgrading, refurbishment, additions, and maintenance of central hospitals

#### **Sub-programme 8.6: Other Facilities**

planning, construction, upgrading, refurbishment, additions, and maintenance of other health facilities, including forensic pathology facilities and nursing colleges

### **Policy developments**

The Chief Directorate Infrastructure and Technical Management is responsible for the management and implementation of Programme 8. This is done in partnership with Western Cape Government Transport and Public Works as its implementing department. The relationship with the Department of Transport and Public Works is managed through the monitoring of the alignment to the Western Cape Infrastructure Delivery Management System (WC IDMS), and the service delivery agreement that is revised and signed annually.

Programme 8 is responsible for the annual preparation and updating of the User Asset Management Plan (U-AMP), as required in terms of the Government Immovable Asset Management Act, No 19 of 2007 (GIAMA). The U-AMP outlines the conditions and suitability of every facility used by Western Cape Government Health as well as the need for new, upgrading, extension of facilities and maintenance.

The "5Ls- Agenda" has been adopted in order to promote well-being of the users of health facilities in a manner that is cost-effective and sustainable, both financially and ecologically. The 5Ls are:

- 1) Long life (sustainability)
- 2) Loose fit (flexibility and adaptability)
- 3) Low impact (reduction of carbon footprint)
- 4) Luminous healing space (enlightened healing environment).
- 5) Lean design and construction (collaborative and integrated).

As part of this agenda the Department is aligning itself with the purpose and goals of Provincial Strategic Objective 07: Mainstreaming sustainability and resource-use efficiency" and the National Climate Change Response White Paper of October 2011.

The *Infrastructure Delivery Management Capacitation Framework* study, was completed during 2012 and as of 1 October 2012, the revised Chief Directorate: Infrastructure and Technical Management became operational. Existing staff were matched and placed and the recruitment of prioritized posts began.

### **Infrastructure backlog**

The current budget allocations do not meaningfully reduce the backlog in requirements for provincial health infrastructure. The estimate of capital infrastructure backlog is approximately R13.136 billion and the maintenance is estimated to be approximately R492 million. However, even if sufficient funds were allocated to address these backlogs the ability to spend the funds efficiently and effectively would have to be improved.

The Cabinet of the Western Cape Government approved the Western Cape Infrastructure Delivery Management System (WC IDMS), for implementation in April 2011. The WC IDMS provides a framework for infrastructure delivery and describes uniform processes that will be followed by the Western Cape

Government Health, Education, Transport and Public Works, and Provincial Treasury in the planning and delivery of health and education infrastructure. WC IDMs is being institutionalised through the work-streaming process and is anticipated to continue for approximately another twelve months.

Careful consideration will in future be given to infrastructure projects requiring additional operational funding to ensure that facilities are fully commissioned and utilised.

### **Changes: Policy, structure, service establishment, etc. Geographic distribution of services**

The following provides an overview of key projects in the design/tender and construction/handover phase that will contribute to the improved distribution of services:

#### **Sub-programme 8.1: Community Health Facilities**

It is planned that 43 projects will be in the identification/feasibility phase in 2013/14, with eight projects in the design/tender phase and three in the construction/handover phase for the same period. The following projects are in the construction/handover phase:

- The new Du Noon Community Day Centre;
- The new Hermanus Community Day Centre; and
- The new Symphony Way Community Day Centre in Delft.

#### **Sub-programme 8.2: Emergency Medical Services**

There will be 18 Emergency Medical Services project in the identification/feasibility phase in 2013/14 and two projects in the design/tender phase. In addition to this one project will be in in the construction/handover phase, namely the new Robertson Ambulance Station.

#### **Sub-programme 8.3: District Hospital Services**

It is planned to have 20 district hospital projects in the identification/feasibility phase in 2013/14, four in design/tender phase and the following four in the construction/handover phase:

- New bulk store at Robertson Hospital;
- New emergency centre at Karl Bremer Hospital;
- New emergency centre and out-patient department at Knysna Hospital;
- Phase 2 upgrading of Vredenburg Hospital.

#### **Sub-programme 8.4: Provincial Hospital Services**

In 2013/14 it is planned to have seven provincial hospital projects in the identification/feasibility phase and seven projects in the design/tender phase. No projects will be in the construction/handover phase during 2013/14.

#### **Sub-programme 8.5: Central Hospital Services**

During 2013/14 it is planned to have seven central hospital projects in the identification/feasibility phase with two projects in the design/tender phase. One project will be in the construction/handover phase, namely the renovation of the emergency centre at Tygerberg Hospital.

#### **Sub-programme 8.6: Other Facilities**

In 2013/14 it is planned that eleven projects will be in the identification/feasibility phase with seven projects in the design/tender phase. No projects will be in the construction/handover phase during 2013/14.

## Expenditure trends analysis

Programme 8 is allocated 5.63 per cent of the vote in 2013/14 in comparison to the 5.99 per cent that was allocated in the revised estimate of the 2012/13 budget. This translates into a nominal increase of R9.205 million or 1.04 per cent.

The Health Facility Revitalisation Grant has been reduced over the MTEF by R61 million, and this amount is used to fund the National Health Grant for the Western Cape. The National Health Grant is a new indirect grant introduced in 2013/14 that will be spent by the National Department of Health on behalf of provinces.

## Strategic goal as per Strategic Plan

### Programme 8: Health Facilities Management

Develop and maintain appropriate health technology, infrastructure and information communication technology (ICT).

## Strategic objectives as per Annual Performance Plan

Ensure that 100 per cent of the annual allocated budgets are spent.

Ensure 100 per cent achievement of projects planned for completion annually.

**Table 6.8 Summary of payments and estimates – Programme 8: Health Facilities Management**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate 2013/14	2012/13	2014/15	2015/16
1. Community Health Facilities <sup>a,b,d</sup>	24 236	105 722	90 664	104 834	99 169	99 743	<b>243 453</b>	144.08	189 058	205 082
2. Emergency Medical Rescue Services <sup>a,b</sup>	10 985	24 301	28 299	20 156	24 804	27 112	<b>23 567</b>	(13.08)	18 644	24 298
3. District Hospital Services <sup>a,b</sup>	210 005	432 740	430 525	424 846	452 945	458 795	<b>293 419</b>	(36.05)	212 811	228 191
4. Provincial Hospital Services <sup>b</sup>	274 398	236 968	158 000	185 929	126 953	123 097	<b>140 566</b>	14.19	272 449	253 184
5. Central Hospital Services <sup>a,b</sup>	79 959	77 815	66 533	69 634	70 688	64 501	<b>125 592</b>	94.71	113 817	123 811
6. Other Facilities <sup>a,b,c</sup>	11 419	40 888	25 465	71 682	122 544	111 298	<b>67 154</b>	(39.66)	112 922	127 151
<b>Total payments and estimates</b>	<b>611 002</b>	<b>918 434</b>	<b>799 486</b>	<b>877 081</b>	<b>897 103</b>	<b>884 546</b>	<b>893 751</b>	<b>1.04</b>	<b>919 701</b>	<b>961 717</b>

<sup>a, b, c</sup> National Conditional grant: Hospital Facility Revitalisation - R629 786 000, of which the following is allocated to:

<sup>a</sup> Health Infrastructure component - R122 296 000.

<sup>b</sup> Hospital Revitalisation component - R493 526 000.

<sup>c</sup> Nursing Colleges and schools component - R13 964 000.

<sup>d</sup> 2013/14: National Conditional grant: Expanded Public Works Programme Integrated Grant for Provinces - R3 000 000.

## Earmarked priority allocations

Included in Programme 8 is an earmarked priority allocation amounting to R20 465 000 (2013/14), R21 570 000 (2014/15) and R22 562 000 (2015/16) for Preventative maintenance.

Included in Programme 8 is an earmarked priority allocation amounting to R100 000 000 (2013/14), R100 000 000 (2014/15) and R100 000 000 (2015/16) for the purpose of Maintenance.

Included in Programme 8 is an earmarked priority allocation amounting to R128 500 000 (2013/14), R141 931 000 (2014/15) and R164 573 000 (2015/16) for the purpose of Capital.

Included in Programme 8 is an earmarked priority allocation amounting to R122 296 000 (2013/14), R143 171 000 (2014/15) and R150 079 000 (2015/16) for the Health Infrastructure component.

Included in Programme 8 is an earmarked priority allocation amounting to R493 526 000 (2013/14), R481 079 000 (2014/15) and R502 589 000 (2015/16) for the Hospital Revitalisation component.

Included in Programme 8 is an earmarked priority allocation amounting to R13 964 000 (2013/14), R20 950 000 (2014/15) and R21 914 000 (2015/16) for Nursing Colleges and Schools Grant.

Included in Programme 8 is an earmarked priority allocation amounting to R3 000 000 (2013/14) for Expanded Public Works Programme Integrated Grant for Provinces.

Included in Programme 8 is an earmarked priority allocation amounting to R12 000 000 (2013/14) and R11 000 000 (2014/15) for Donations for Red Cross Hospital.

**Table 6.8.1 Summary of provincial payments and estimates by economic classification – Programme 8: Health Facilities Management**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	137 659	149 112	176 215	194 507	208 609	208 606	246 908	18.36	229 021	242 472
Compensation of employees	9 198	16 321	15 267	14 739	13 573	13 573	20 806	53.29	20 606	20 496
Goods and services	128 461	132 791	160 948	179 768	195 036	195 033	226 102	15.93	208 415	221 976
Transfers and subsidies to		4 559	9 773			3	12 000	399 900.00	11 000	
Households		4 559	9 773			3	12 000	399 900.00	11 000	
Payments for capital assets	473 343	764 763	613 498	682 574	688 494	675 937	634 843	( 6.08)	679 680	719 245
Buildings and other fixed structures	440 748	725 716	544 569	612 234	586 322	573 765	522 414	( 8.95)	642 360	702 425
Machinery and equipment	32 595	39 025	68 889	70 340	102 172	102 172	112 429	10.04	37 320	16 820
Software and other intangible assets		22	40							
Of which: "Capitalised Compensation" included in Payments for capital assets	141	137								
Of which: "Capitalised Goods and services" included in Payments for capital assets	440 607	725 579	544 569							
Total economic classification	611 002	918 434	799 486	877 081	897 103	884 546	893 751	1.04	919 701	961 717

#### Details of transfers and subsidies

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2014/15	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)		4 559	9 773			3	12 000	399900.00	11 000	
Households		4 559	9 773			3	12 000	399900.00	11 000	
Other transfers to households		4 559	9 773			3	12 000	399900.00	11 000	

## 7. Other programme information

### Personnel numbers and costs

**Table 7.1 Personnel numbers and costs**

Programme R'000	As at 31 March 2010	As at 31 March 2011	As at 31 March 2012	As at 31 March 2013	As at 31 March 2014	As at 31 March 2015	As at 31 March 2016
1. Administration	389	431	524	589	707	707	707
2. District Health Services	10 063	10 449	10 931	11 314	11 764	11 969	12 066
3. Emergency Medical Services	1 704	1 735	1 825	2 078	2 088	2 088	2 088
4. Provincial Hospital Services	7 808	7 941	6 144	6 122	6 102	6 102	6 102
5. Central Hospital Services	6 700	7 086	9 127	9 256	9 205	9 207	9 207
6. Health Sciences and Training	163	187	279	332	315	314	312
7. Health Care Support Services	624	663	680	818	814	814	814
8. Health Facilities Management	21	62	21	53	78	71	66
<b>Total personnel numbers</b>	<b>27 472</b>	<b>28 554</b>	<b>29 531</b>	<b>30 562</b>	<b>31 073</b>	<b>31 272</b>	<b>31 362</b>
Total personnel cost (R'000)	5 780 151	6 808 175	7 665 447	8 524 048	9 345 609	10 113 868	10 796 608
Unit cost (R'000)	210	238	260	279	301	323	344

Note: Medical Depot included from 2012/13 financial year.

**Table 7.2: Departmental personnel number and cost**

Description	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate 2012/13		2013/14	2014/15
<b>Total for department</b>										
Personnel numbers (head count)	27 472	28 554	29 531	29 969	30 003	30 562	31 073	1.67	31 272	31 362
Personnel cost (R'000)	5 780 151	6 808 175	7 665 447	8 478 408	8 577 603	8 524 048	9 345 609	9.64	10 113 868	10 796 608
<i>of which</i>										
<b>Human resources component</b>										
Personnel numbers (head count)	404	503	740	747	748	762	775	1.71	780	782
Personnel cost (R'000)	60 105	86 660	141 173	156 146	157 972	156 986	172 116	9.64	186 265	198 839
Head count as % of total for department	1.47	1.76	2.51	2.49	2.49	2.49	2.49		2.49	2.49
Personnel cost as % of total for department	1.04	1.27	1.84	1.84	1.84	1.84	1.84		1.84	1.84
<b>Finance component</b>										
Personnel numbers (head count)	445	525	659	666	666	678	690	1.77	694	696
Personnel cost (R'000)	62 342	82 635	143 442	158 654	160 511	159 509	174 883	9.64	189 259	202 035
Head count as % of total for department	1.62	1.84	2.23	2.22	2.22	2.22	2.22		2.22	2.22
Personnel cost as % of total for department	1.08	1.21	1.87	1.87	1.87	1.87	1.87		1.87	1.87
<b>Full time workers</b>										
Personnel numbers (head count)	24 134	25 498	26 659	27 068	27 099	27 604	28 065	1.67	28 245	28 326
Personnel cost (R'000)	4 361 804	5 159 072	6 505 374	7 195 304	7 279 487	7 234 037	7 931 264	9.64	8 583 256	9 162 673
Head count as % of total for department	87.85	89.30	90.27	90.32	90.32	90.32	90.32		90.32	90.32
Personnel cost as % of total for department	75.46	75.78	84.87	84.87	84.87	84.87	84.87		84.87	84.87
<b>Part-time workers</b>										
Personnel numbers (head count)	67	65	63	64	64	65	67	3.08	67	67
Personnel cost (R'000)	21 739	26 107	30 479	33 711	34 105	33 892	37 159	9.64	40 214	42 928
Head count as % of total for department	0.24	0.23	0.21	0.21	0.21	0.21	0.22		0.21	0.21
Personnel cost as % of total for department	0.38	0.38	0.40	0.40	0.40	0.40	0.40		0.40	0.40
<b>Contract workers</b>										
Personnel numbers (head count)	3 271	2 991	2 809	2 837	2 840	2 893	2 941	1.66	2 960	2 969
Personnel cost (R'000)	1 396 608	1 622 996	1 129 594	1 249 393	1 264 011	1 256 119	1 377 186	9.64	1 490 398	1 591 007
Head count as % of total for department	11.91	10.47	9.51	9.47	9.47	9.47	9.46		9.47	9.47
Personnel cost as % of total for department	24.16	23.84	14.74	14.74	14.74	14.74	14.74		14.74	14.74

**Note:**

The staff numbers are as at 31 March; The costs are for the financial year.

The staff numbers exclude NOA (Nature of Appointment) 3 (Sessional staff), 17 (Periodical appointments) and 32 (extra-ordinary appointments).

This exclude payments in respect of joint agreements.

Human resources component include all staff with HRM related job titles, as staff at institutions are not classified as such on PERSAL.

The same principle applies to Finance Staff.

Full time workers include staff with NOA 1 (permanent), 2 (Probation) and 4 (Temporary).

Part time workers are staff with NOA 6 and 7.

Contract workers are staff with NOA 5.

## Training

**Table 7.3: Payments on training**

Programme R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Administration	779	683	1 532	2 126	2 126	790	845	6.96	880	913
<i>of which</i>										
Other	779	683	1 532	2 126	2 126	790	845	6.96	880	913
2. District Health Services	7 514	7 956	12 346	13 644	13 359	12 427	13 397	7.81	15 085	15 849
<i>of which</i>										
Other	7 514	7 956	12 346	13 644	13 359	12 427	13 397	7.81	15 085	15 849
3. Emergency Medical Services	819	586	301	253	253	513	540	5.26	561	582
<i>of which</i>										
Other	819	586	301	253	253	513	540	5.26	561	582
4. Provincial Hospital Services	4 352	4 346	4 172	4 072	4 072	4 670	4 917	5.29	5 114	5 294
<i>of which</i>										
Other	4 352	4 346	4 172	4 072	4 072	4 670	4 917	5.29	5 114	5 294
5. Central Hospital Services	2 672	2 041	3 932	4 006	3 506	3 896	4 077	4.65	4 240	4 391
<i>of which</i>										
Other	2 672	2 041	3 932	4 006	3 506	3 896	4 077	4.65	4 240	4 391
6. Health Sciences and Training	194 624	241 374	231 451	254 878	273 099	281 317	263 184	(6.45)	297 045	310 525
<i>of which</i>										
Subsistence and travel	10 329	11 050	6 020	3 806	3 806	13 942	11 628	(16.60)	12 605	13 489
Payments on tuition	60 155	98 946	75 804	73 680	73 680	73 680	50 001	(32.14)	72 005	74 556
Other	124 140	131 378	149 627	177 392	195 613	193 695	201 555	4.06	212 435	222 480
7. Health Care Support Services	487	550	433	494	694	595	628	5.55	653	676
<i>of which</i>										
Other	487	550	433	494	694	595	628	5.55	653	676
8. Health Facilities Management	1 075	1 082	400	206	206	206	865	319.90	865	865
<i>of which</i>										
Other	1 075	1 082	400	206	206	206	865	319.90	865	865
<b>Total payments on training</b>	<b>212 322</b>	<b>258 618</b>	<b>254 567</b>	<b>279 679</b>	<b>297 315</b>	<b>304 414</b>	<b>288 453</b>	<b>(5.24)</b>	<b>324 443</b>	<b>339 095</b>

Note: Excludes Professional training and development grant for all the financial years.



**Table 7.4: Information on training**

Description	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	2009/10	2010/11	2011/12	Main appropriation 2012/13	Adjusted appropriation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Number of staff	27 472	28 554	29 531	29 969	30 003	30 562	31 073	1.67	31 272	31 362
Number of personnel trained	13 202	16 038	14 876	13 000	13 000	13 000	13 000		13 000	13 000
<i>of which</i>										
Male	3 811	4 792	5 059	3 900	3 900	3 900	3 900		3 900	3 900
Female	9 391	11 246	9 817	9 100	9 100	9 100	9 100		9 100	9 100
Number of training opportunities	21 159	20 621	21 422	17 420	17 420	17 420	17 435	0.09	17 435	17 435
<i>of which</i>										
Tertiary <sup>1</sup>	350	369	362	420	420	420	435	3.57	435	435
Other	20 809	20 252	21 060	17 000	17 000	17 000	17 000		17 000	17 000
Number of bursaries offered <sup>2</sup>	735	1 066	2 953	3 000	2 500	2 500	2 600	4.00	2 500	2 500
Number of interns appointed <sup>4</sup>	193	362	380	150	150	150	150		150	150
Number of learnerships appointed <sup>3</sup>	181	119		220	220	220	220		220	220

Note:

<sup>1</sup> Part-time bursaries (PTB) - awarded/offered to employees.<sup>2</sup> Full-time bursaries (FTB) - awarded/offered to prospective employees.<sup>3</sup> Learnerships funded by HWSETA.<sup>4</sup> Interns reflect generic internships (HRM, Finance Data Capturers, etc.) and not medical interns.**Reconciliation of structural changes**

None.

## Annexure A to Vote 6

Table A.1 Specification of receipts

Receipts R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate 2012/13	2013/14	2014/15	2015/16
<b>Sales of goods and services other than capital assets</b>	295 275	313 466	364 575	309 208	309 208	340 009	331 753	(2.43)	328 753	328 753
Sales of goods and services produced by department (excluding capital assets)	294 354	312 368	363 682	308 634	308 634	339 435	331 270	(2.41)	328 270	328 270
Administrative fees	4 473	6 627	5 851	4 684	4 684	4 684	4 684		4 684	4 684
Inspection fees	526	842	768	773	773	773	773		773	773
Licences or permits	265	195	385	174	174	174	174		174	174
Request for information	3 682	5 590	4 698	3 737	3 737	3 737	3 737		3 737	3 737
Other sales	289 881	305 741	357 831	303 950	303 950	334 751	326 586	(2.44)	323 586	323 586
<i>of which</i>										
Boarding services	9 039	9 490	11 957	9 338	9 338	11 394	9 338	(18.04)	9 338	9 338
Commission on insurance	3 096	3 423	3 933	3 371	3 371	3 371	3 371		3 371	3 371
Hospital fees	258 432	283 019	315 103	284 000	284 000	312 745	306 833	(1.89)	303 833	303 833
Rental of buildings, equipment and other services	2 597	3 951	3 846	2 373	2 373	2 373	2 373		2 373	2 373
Sales of goods	11 919	932	18 123	714	714	714	483	(32.35)	483	483
Vehicle repair service	85	127	138	93	93	93	86	(7.53)	86	86
Services rendered	4 625	4 688	4 569	4 004	4 004	4 004	4 052	1.20	4 052	4 052
Photocopies and faxes	88	111	162	57	57	57	50	(12.28)	50	50
Sales of scrap, waste, arms and other used current goods (excluding capital assets)	921	1 098	893	574	574	574	483	(15.85)	483	483
<b>Transfers received from</b>	93 878	112 976	148 570	218 627	173 561	157 889	208 481	32.04	160 532	123 659
Universities and technikons	15 302	15 926	22 552	15 618	15 618	15 618	17 618	12.81	17 618	17 618
International organisations	78 568	97 050	126 018	203 009	149 187	133 515	190 863	42.95	142 914	106 041
Public corporations and private enterprises	8				8 756	8 756		(100.00)		
<b>Fines, penalties and forfeits</b>	2					1		(100.00)		
<b>Interest, dividends and rent on land</b>	1 382	2 429	1 580	878	878	1 326	932	(29.71)	932	932
Interest	1 382	2 429	1 580	878	878	1 326	932	(29.71)	932	932
<b>Sales of capital assets</b>	7	3	15	4	4	127	4	(96.85)	4	4
Other capital assets	7	3	15	4	4	127	4	(96.85)	4	4
<b>Financial transactions in assets and liabilities</b>	23 269	16 558	18 795	7 096	7 096	17 313	7 330	(57.66)	7 330	7 330
Recovery of previous year's expenditure	20 776	9 610	15 056	5 085	5 085	14 875	5 285	(64.47)	5 285	5 285
Staff debt	1 916	6 130	2 706	1 708	1 708	1 708	1 706		1 706	1 706
Unallocated credits	574	814	1 029	300	300	715	336	(53.01)	336	336
Cash surpluses	3	4	4	3	3	15	3	(80.00)	3	3
<b>Total departmental receipts</b>	413 813	445 432	533 535	535 813	490 747	516 665	548 500	6.16	497 551	460 678

## Annexure A to Vote 6

Table A.2 Summary of payments and estimates by economic classification

Economic classification R'000	Outcome			Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate		2014/15	2015/16
<b>Current payments</b>	9 111 684	10 634 678	11 732 984	12 934 547	13 054 733	13 073 276	<b>14 194 487</b>	8.58	15 201 588	16 105 933
Compensation of employees	5 780 151	6 808 175	7 665 447	8 478 408	8 577 603	8 524 048	<b>9 345 609</b>	9.64	10 113 868	10 796 608
Salaries and wages	5 145 145	6 066 844	6 814 694	7 530 118	7 620 400	7 567 109	<b>8 285 344</b>	9.49	8 965 792	9 570 670
Social contributions	635 006	741 331	850 753	948 290	957 203	956 939	<b>1 060 265</b>	10.80	1 148 076	1 225 938
Goods and services	3 331 196	3 826 487	4 067 518	4 456 139	4 477 130	4 549 228	<b>4 848 878</b>	6.59	5 087 720	5 309 325
of which										
Administrative fees	836	950	1 002	1 112	1 112	981	<b>1 034</b>	5.40	1 074	1 112
Advertising	11 087	17 574	17 762	16 213	16 213	18 076	<b>20 353</b>	12.60	23 259	24 264
Assets <R5 000	32 240	43 625	56 733	60 780	81 940	82 457	<b>85 046</b>	3.14	62 849	60 317
Audit cost: External	16 907	14 755	21 325	19 551	24 423	24 423	<b>25 004</b>	2.38	26 011	26 940
Bursaries (employees)	7 365	8 724	7 782	7 130	7 130	7 130	<b>7 508</b>	5.30	7 809	8 085
Catering: Departmental activities	4 735	5 366	4 883	5 015	5 050	5 945	<b>6 109</b>	2.76	6 454	6 781
Communication	60 160	66 298	64 599	69 643	70 363	71 740	<b>75 523</b>	5.27	78 560	81 335
Computer services	44 114	64 875	76 944	90 408	88 759	87 669	<b>88 203</b>	0.61	92 743	96 024
Cons/prof: Business and advisory services	101 619	100 506	71 571	78 728	89 107	86 048	<b>85 386</b>	(0.77)	89 777	93 135
Cons/prof: Infrastructure & planning	2 915	990	6							
Cons/prof: Laboratory services	395 711	407 390	422 607	416 657	423 065	455 741	<b>530 096</b>	16.32	569 549	599 519
Cons/prof: Legal costs	3 603	4 839	5 945	7 378	7 378	6 121	<b>6 443</b>	5.26	6 701	6 939
Contractors	115 450	136 715	198 840	216 070	196 941	200 098	<b>220 869</b>	10.38	231 804	240 319
Agency and support/ outsourced services	304 030	288 969	294 459	298 484	321 065	352 257	<b>316 856</b>	(10.05)	329 515	341 180
Entertainment	100	217	197	283	294	824	<b>868</b>	5.34	905	939
Inventory: Food and food supplies	85 056	96 024	99 605	103 661	104 161	105 404	<b>110 689</b>	5.01	120 362	127 100
Inventory: Fuel, oil and gas	26 619	31 833	28 084	34 939	36 642	39 673	<b>41 776</b>	5.30	43 459	44 992
Inventory: Materials and supplies	39 782	40 278	38 870	43 227	42 032	38 603	<b>40 198</b>	4.13	41 798	43 283
Inventory: Medical supplies	647 736	778 418	865 584	915 164	908 685	889 798	<b>972 937</b>	9.34	1 025 405	1 074 916
Inventory: Medicine	661 488	786 569	766 305	898 222	870 919	843 614	<b>858 244</b>	1.73	902 160	927 238
Inventory: Other consumables	97 356	111 359	122 075	121 999	127 594	141 825	<b>148 847</b>	4.95	154 833	160 348
Inventory: Stationery and printing	41 360	53 232	58 633	60 351	60 921	62 642	<b>67 024</b>	7.00	69 800	72 426
Lease payments	15 581	17 880	15 136	103 231	93 607	39 130	<b>69 864</b>	78.54	72 665	75 236
Rental and hiring			292	31	31	546	<b>1 971</b>	260.99	2 078	2 204
Property payments	357 415	464 130	571 778	616 856	625 074	645 656	<b>709 684</b>	9.92	751 346	801 835
Transport provided: Departmental activity	1 297	1 456	986	1 369	1 307	1 387	<b>1 655</b>	19.32	1 727	1 797
Travel and subsistence	197 790	226 027	185 605	178 455	190 746	257 992	<b>269 064</b>	4.29	281 481	292 704
Training and development	50 391	43 401	49 236	61 059	51 474	43 854	<b>43 129</b>	(1.65)	46 524	48 951
Operating expenditure	5 689	10 442	17 599	26 209	27 233	36 894	<b>41 242</b>	11.79	43 599	45 730
Venues and facilities	2 764	3 645	3 075	3 914	3 864	2 700	<b>3 256</b>	20.59	3 473	3 676
Interest and rent on land	337	16	19							
Interest	337	16	19							
<b>Transfers and subsidies to</b>	<b>550 863</b>	<b>724 559</b>	<b>754 454</b>	<b>817 640</b>	<b>805 795</b>	<b>819 218</b>	<b>839 419</b>	2.47	897 814	916 410
Provinces and municipalities	228 424	263 107	302 280	340 354	334 382	334 382	<b>352 791</b>	5.51	368 174	377 744
Municipalities	228 424	263 107	302 280	340 354	334 382	334 382	<b>352 791</b>	5.51	368 174	377 744
Municipalities	228 424	263 107	302 280	340 354	334 382	334 382	<b>352 791</b>	5.51	368 174	377 744
Departmental agencies and accounts	4 712	55 341	15 651	22 071	3 535	3 643	<b>3 928</b>	7.82	4 220	4 477
Entities receiving transfers	4 712	55 341	15 651	22 071	3 535	3 643	<b>3 928</b>	7.82	4 220	4 477
CMD Capital Augmentation	1 715	52 299	12 535	18 536						
SETA	2 997	3 042	3 116	3 535	3 535	3 541	<b>3 824</b>	7.99	4 111	4 366
Other						102	<b>104</b>	1.96	109	111
Universities and technikons		1 400	6 025	1 603	3 603	5 400	<b>3 580</b>	(33.70)	3 724	3 856
Non-profit institutions	239 925	281 488	313 931	334 945	353 301	355 028	<b>381 053</b>	7.33	401 164	416 928
Households	77 802	123 223	116 567	118 667	110 974	120 765	<b>98 067</b>	(18.80)	120 532	113 405
Social benefits	18 435	24 400	23 761	22 537	22 627	34 212	<b>36 102</b>	5.52	37 563	38 887
Other transfers to households	59 367	98 823	92 806	96 130	88 347	86 553	<b>61 965</b>	(28.41)	82 969	74 518

Table A.2 Summary of payments and estimates by economic classification (continued)

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate 2012/13		2014/15	2015/16
<b>Payments for capital assets</b>	704 758	973 345	896 801	880 174	883 304	872 078	<b>837 770</b>	(3.93)	870 501	917 193
Buildings and other fixed structures	493 617	740 528	551 486	625 049	599 383	586 927	<b>546 413</b>	(6.90)	642 360	702 425
Buildings	493 617	740 528	551 486	625 049	599 383	586 927	<b>546 413</b>	(6.90)	642 360	702 425
Machinery and equipment	210 361	232 674	345 154	254 316	282 922	284 102	<b>290 696</b>	2.32	227 449	214 044
Transport equipment	18 249	13 879	90 651	14 017	10 275	9 837	<b>19 826</b>	10.55	20 620	21 355
Other machinery and equipment	192 112	218 795	254 503	240 299	272 647	274 265	<b>270 870</b>	(1.24)	206 829	192 689
Software and other intangible assets	780	143	161	809	999	1049	<b>661</b>	(36.99)	692	724
Of which: "Capitalised Compensation" included in Payments for capital assets	141	137								
Of which: "Capitalised Goods and services" included in Payments for capital assets	500 069	739 674	551 634							
<b>Payments for financial assets</b>	3 729	12 046	3 524			4 468		(100.00)		
<b>Total economic classification</b>	<b>10 371 034</b>	<b>12 344 628</b>	<b>13 387 763</b>	<b>14 632 361</b>	<b>14 743 832</b>	<b>14 769 040</b>	<b>15 871 676</b>	7.47	<b>16 969 903</b>	<b>17 939 536</b>

Note: The Economic classifications as taken up in this Budget are in accordance with Version 3 of the Standard Chart of Accounts (SCOA). Version 4, at the time of preparation of this Budget, was still under development. However, it was agreed with National Treasury that for 2013/14, budgets will be captured on SCOA Version 4, except for inventory which will be captured on SCOA Version 3. SCOA Version 4 will be fully implemented from 2014/15.

## Annexure A to Vote 6

Table A.2.1 Payments and estimates by economic classification – Programme 1: Administration

Economic classification R'000	Outcome			Main appro- priation	Adjusted appro- priation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2014/15	2012/13	2014/15	2015/16
Current payments	247 171	298 717	370 553	438 608	418 758	410 569	499 334	21.62	528 182	554 567
Compensation of employees	110 116	123 843	157 965	191 973	191 473	191 013	244 557	28.03	263 179	280 179
Salaries and wages	96 644	109 823	140 304	170 731	169 231	170 149	217 857	28.04	234 450	249 591
Social contributions	13 472	14 020	17 661	21 242	22 242	20 864	26 700	27.97	28 729	30 588
Goods and services	137 055	174 874	212 588	246 635	227 285	219 556	254 777	16.04	265 003	274 388
of which										
Administrative fees	817	908	958	1 047	1 047	914	963	5.36	1 001	1 037
Advertising	10 366	15 504	12 270	13 863	13 863	15 665	16 513	5.41	17 177	17 785
Assets <R5 000	1 066	2 581	1 410	3 018	3 018	2 376	2 548	7.24	2 650	2 745
Audit cost: External	16 342	14 063	21 283	18 948	21 748	21 748	22 901	5.30	23 818	24 662
Catering: Departmental activities	383	506	800	941	941	972	1 113	14.51	1 157	1 197
Communication	5 490	6 055	6 802	7 778	7 778	6 813	7 337	7.69	7 632	7 902
Computer services	34 405	52 752	64 463	77 304	72 504	70 063	75 562	7.85	78 592	81 375
Cons/prof: Business and advisory services	46 798	42 608	8 687	10 757	10 407	7 643	13 425	75.65	13 963	14 458
Cons/prof: Legal costs	3 588	4 828	5 894	7 353	7 353	6 119	6 443	5.29	6 701	6 939
Contractors	2 918	20 388	68 488	87 105	70 105	68 130	87 744	28.79	91 261	94 495
Agency and support/outsourced services	1 235	813	91	104	104	176	273	55.11	284	295
Entertainment	57	118	106	163	163	174	196	12.64	206	215
Inventory: Food and food supplies	2	3	2			2		(100.00)		
Inventory: Materials and supplies	27	22	157	23	23	90	97	7.78	99	102
Inventory: Medical supplies	1	7								
Inventory: Other consumables	69	32	39	121	121	110	126	14.55	133	137
Inventory: Stationery and printing	2 762	2 485	2 186	2 310	2 310	2 860	3 081	7.73	3 208	3 321
Lease payments	742	715	2 812	3 199	3 199	1 310	1 379	5.27	1 435	1 486
Rental and hiring			11	2	2	41	43	4.88	44	46
Property payments	317	114	5 806	298	298	650	713	9.69	742	770
Travel and subsistence	8 135	8 546	7 265	8 541	8 541	11 067	11 476	3.70	11 938	12 358
Training and development	779	683	1 532	2 126	2 126	790	845	6.96	880	913
Operating expenditure	93	537	833	557	557	1 120	1 185	5.80	1 235	1 274
Venues and facilities	663	606	693	1 077	1 077	723	814	12.59	847	876
Transfers and subsidies to	10 561	10 929	21 946	35 616	27 833	29 203	13 666	(53.20)	14 216	14 719
Departmental agencies and accounts						6	6		6	6
Entities receiving transfers						6	6		6	6
Other						6	6		6	6
Households	10 561	10 929	21 946	35 616	27 833	29 197	13 660	(53.21)	14 210	14 713
Social benefits	3 805	6 947	6 000	6 036	6 036	7 403	6 540	(11.66)	6 804	7 045
Other transfers to households	6 756	3 982	15 946	29 580	21 797	21 794	7 120	(67.33)	7 406	7 668
Payments for capital assets	8 960	6 102	17 507	14 324	8 282	8 403	10 105	20.25	10 509	10 883
Machinery and equipment	8 960	6 084	17 464	13 515	7 473	7 594	9 942	30.92	10 340	10 708
Transport equipment	386	360	11 062	1 360	318		3 289		3 421	3 543
Other machinery and equipment	8 574	5 724	6 402	12 155	7 155	7 594	6 653	(12.39)	6 919	7 165
Software and other intangible assets		18	43	809	809	809	163	(79.85)	169	175
Payments for financial assets	18	5 733	22			199		(100.00)		
Total economic classification	266 710	321 481	410 028	488 548	454 873	448 374	523 105	16.67	552 907	580 169

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Table A.2.2 Payments and estimates by economic classification – Programme 2: District Health Services

Economic classification R'000	Outcome			Main appro- priation	Adjusted appro- priation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2014/15	2012/13	2014/15	2015/16
Current payments	3 235 936	3 831 320	4 288 462	4 830 629	4 862 928	4 871 196	5 327 244	9.36	5 782 216	6 148 844
Compensation of employees	2 005 421	2 354 906	2 685 224	3 041 900	3 069 319	3 012 689	3 373 844	11.99	3 689 323	3 957 996
Salaries and wages	1 775 659	2 088 287	2 376 546	2 683 118	2 709 472	2 664 172	2 973 599	11.61	3 251 453	3 488 180
Social contributions	229 762	266 619	308 678	358 782	359 847	348 517	400 245	14.84	437 870	469 816
Goods and services	1 230 200	1 476 398	1 603 219	1 788 729	1 793 609	1 858 507	1 953 400	5.11	2 092 893	2 190 848
of which										
Administrative fees	2	12	23	22	22	29	32	10.34	32	32
Advertising	578	1 647	5 216	1 866	1 866	1 908	3 358	76.00	5 582	5 960
Assets <R5 000	9 716	14 265	15 205	16 288	21 704	20 202	21 908	8.44	22 842	23 735
Audit cost: External	565	692	42	603	1 175	1 175	523	(55.49)	550	577
Catering: Departmental activities	1 342	1 788	2 598	2 585	2 610	2 500	2 803	12.12	2 930	3 063
Communication	20 910	23 873	23 180	24 900	24 900	27 592	28 864	4.61	30 031	31 098
Computer services	4 263	6 088	4 288	4 352	4 352	5 251	5 432	3.45	6 654	6 886
Cons/prof: Business and advisory services	3 520	1 886	7 916	15 676	26 105	23 892	15 238	(36.22)	16 620	17 212
Cons/prof: Infrastructure & planning	6		6							
Cons/prof: Laboratory services	187 705	193 419	214 450	204 792	204 900	238 218	295 899	24.21	325 969	347 306
Cons/prof: Legal costs	11	9	37	1	1	1		(100.00)		
Contractors	25 095	27 434	29 882	32 617	35 007	34 940	31 592	(9.58)	34 983	36 523
Agency and support/ outsourced services	137 533	150 998	175 144	171 328	189 947	220 907	184 330	(16.56)	191 683	198 461
Entertainment	30	65	46	63	74	81	76	(6.17)	79	84
Inventory: Food and food supplies	33 677	40 936	45 450	43 508	43 508	45 124	47 301	4.82	54 437	58 836
Inventory: Fuel, oil and gas	10 857	13 612	11 521	15 000	15 200	15 894	16 752	5.40	17 426	18 042
Inventory: Materials and supplies	3 304	4 302	4 342	4 451	4 451	4 883	5 123	4.92	5 332	5 518
Inventory: Medical supplies	147 614	186 505	232 375	288 221	274 637	252 996	301 744	19.27	327 322	352 088
Inventory: Medicine	456 576	570 482	547 836	666 415	643 712	628 346	635 432	1.13	670 423	687 289
Inventory: Other consumables	30 163	37 832	38 056	36 579	36 691	47 940	50 018	4.33	52 031	53 890
Inventory: Stationery and printing	17 931	25 249	29 073	31 834	32 049	32 363	34 819	7.59	36 325	37 756
Lease payments	5 225	8 304	25 613	25 904	25 786	13 321	10 704	(19.65)	11 128	11 518
Rental and hiring			96	13	13	300	1 698	466.00	1 809	1 925
Property payments	80 894	104 408	131 658	138 486	139 714	163 133	172 828	5.94	186 007	196 627
Transport provided: Departmental activity	782	701	593	917	767	792	1 033	30.43	1 081	1 127
Travel and subsistence	40 305	48 047	39 240	40 803	43 248	57 942	65 410	12.89	69 114	71 714
Training and development	7 514	7 956	12 346	13 644	13 359	12 427	13 397	7.81	15 085	15 849
Operating expenditure	3 033	3 934	5 062	5 337	5 337	5 206	5 544	6.49	5 779	5 994
Venues and facilities	1 049	1 954	1 925	2 524	2 474	1 144	1 542	34.79	1 639	1 738
Interest and rent on land	315	16	19							
Interest	315	16	19							
Transfers and subsidies to	404 255	471 233	541 052	605 547	604 464	610 822	650 176	6.44	684 170	708 107
Provinces and municipalities	228 424	263 107	302 280	340 354	334 382	334 382	352 791	5.51	368 174	377 744
Municipalities	228 424	263 107	302 280	340 354	334 382	334 382	352 791	5.51	368 174	377 744
Municipalities	228 424	263 107	302 280	340 354	334 382	334 382	352 791	5.51	368 174	377 744
Departmental agencies and accounts						51	53	3.92	56	57
Entities receiving transfers						51	53	3.92	56	57
Other						51	53	3.92	56	57
Non-profit institutions	170 521	200 252	233 291	261 296	266 185	267 912	287 553	7.33	305 758	319 769
Households	5 310	7 874	5 481	3 897	3 897	8 477	9 779	15.36	10 182	10 537
Social benefits	5 310	7 814	5 389	3 897	3 897	8 271	9 427	13.98	9 815	10 158
Other transfers to households		60	92			206	352	70.87	367	379
Payments for capital assets	81 570	60 377	45 468	61 919	66 037	66 659	59 375	(10.93)	37 889	39 410
Buildings and other fixed structures	40 314	6 482	2 479	7 675	13 061	13 162	23 999	82.34		
Buildings	40 314	6 482	2 479	7 675	13 061	13 162	23 999	82.34		
Machinery and equipment	41 037	53 895	42 989	54 244	52 786	53 307	35 358	(33.67)	37 870	39 391
Transport equipment	6 539	9 675	4 624	3 890	1 360	1 240	6 975	462.50	7 254	7 514
Other machinery and equipment	34 498	44 220	38 365	50 354	51 426	52 067	28 383	(45.49)	30 616	31 877
Software and other intangible assets	219				190	190	18	(90.53)	19	19
Of which: "Capitalised Goods and services" included in Payments for capital assets	43 754	6 074	2 623							
Payments for financial assets	769	4 450	974			600		(100.00)		
Total economic classification	3 722 530	4 367 380	4 875 956	5 498 095	5 533 429	5 549 277	6 036 795	8.79	6 504 275	6 896 361

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Table A.2.3 Payments and estimates by economic classification – Programme 3: Emergency Medical Services

Economic classification R'000	Outcome			Main appro- piation	Adjusted appro- piation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2014/15	2012/13	2014/15	2015/16
Current payments	470 719	545 823	519 336	649 796	650 723	651 788	731 734	12.27	778 408	821 246
Compensation of employees	315 071	369 212	398 136	443 661	444 588	439 363	476 602	8.48	512 859	546 052
Salaries and wages	271 863	319 241	341 193	380 090	380 791	373 420	404 886	8.43	435 690	463 886
Social contributions	43 208	49 971	56 943	63 571	63 797	65 943	71 716	8.75	77 169	82 166
Goods and services	155 626	176 611	121 200	206 135	206 135	212 425	255 132	20.10	265 549	275 194
of which										
Advertising			5							
Assets <R5 000	3 533	3 613	2 856	3 280	2 880	3 317	3 515	5.97	3 655	3 785
Catering: Departmental activities	213	316	59	74	74	151	159	5.30	164	170
Communication	8 910	10 175	10 469	10 702	10 702	10 689	11 257	5.31	11 707	12 122
Computer services	268	217	55	78	78	47	50	6.38	52	54
Cons/prof: Business and advisory services	909	639	22	39	39	49	52	6.12	54	56
Cons/prof: Legal costs	1									
Contractors	2 126	7 397	7 898	9 234	9 234	10 666	11 232	5.31	11 681	12 096
Agency and support/ outsourced services	566	277	255	225	225	217	261	20.28	271	283
Entertainment	1	2	5	4	4	5	5		5	5
Inventory: Fuel, oil and gas	3 995	5 843	3 889	5 929	5 929	5 450	5 739	5.30	5 970	6 181
Inventory: Materials and supplies	773	1 304	1 455	1 698	1 698	1 632	1 720	5.39	1 785	1 853
Inventory: Medical supplies	8 982	7 249	4 240	3 486	3 486	8 123	9 095	11.97	9 457	9 794
Inventory: Medicine	323	342	483	458	458	509	529	3.93	551	571
Inventory: Other consumables	5 836	5 431	5 017	9 717	9 717	9 891	10 412	5.27	10 831	11 214
Inventory: Stationery and printing	2 098	1 566	1 342	1 221	1 221	1 955	2 059	5.32	2 141	2 214
Lease payments	483	456	( 29 719)	54 532	44 832	16 139	50 623	213.67	52 652	54 516
Property payments	2 542	3 558	3 486	3 130	3 530	6 376	6 943	8.89	7 418	7 912
Travel and subsistence	112 903	127 303	108 857	101 813	111 513	136 159	140 375	3.10	146 006	151 177
Training and development	819	586	301	253	253	513	540	5.26	561	582
Operating expenditure	335	302	150	173	173	485	511	5.36	531	550
Venues and facilities	10	35	75	89	89	52	55	5.77	57	59
Interest and rent on land	22									
Interest	22									
Transfers and subsidies to	29 264	37 446	35 458	36 761	36 761	36 975	38 984	5.43	40 546	41 984
Non-profit institutions	29 172	37 058	35 281	36 692	36 692	36 692	38 637	5.30	40 185	41 609
Households	92	388	177	69	69	283	347	22.61	361	375
Social benefits	92	388	177	69	69	283	347	22.61	361	375
Payments for capital assets	27 950	12 050	81 639	14 835	14 835	14 835	15 621	5.30	16 247	16 823
Buildings and other fixed structures			81							
Buildings			81							
Machinery and equipment	27 780	12 050	81 558	14 835	14 835	14 835	15 621	5.30	16 247	16 823
Transport equipment	10 264	1 940	72 591	7 227	7 227	7 227	7 610	5.30	7 915	8 195
Other machinery and equipment	17 516	10 110	8 967	7 608	7 608	7 608	8 011	5.30	8 332	8 628
Software and other intangible assets	170									
Of which: "Capitalised Goods and services" included in Payments for capital assets	3 446		81							
Payments for financial assets	2 197	791	775			922		(100.00)		
Total economic classification	530 130	596 110	637 208	701 392	702 319	704 520	786 339	11.61	835 201	880 053

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Table A.2.4 Payments and estimates by economic classification – Programme 4: Provincial Hospital Services

Economic classification R'000	Outcome			Main appro- priation	Adjusted appro- priation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2012/13	2012/13	2012/13	2014/15
Current payments	2 478 921	2 899 341	2 118 074	2 287 568	2 297 415	2 296 124	2 458 503	7.07	2 625 034	2 778 545
Compensation of employees	1 746 601	2 016 945	1 535 899	1 666 499	1 676 346	1 680 571	1 809 623	7.68	1 947 281	2 073 340
Salaries and wages	1 557 298	1 798 610	1 358 265	1 474 914	1 484 799	1 484 455	1 598 613	7.69	1 720 219	1 831 580
Social contributions	189 303	218 335	177 634	191 585	191 547	196 116	211 010	7.59	227 062	241 760
Goods and services	732 320	882 396	582 175	621 069	621 069	615 553	648 880	5.41	677 753	705 205
of which										
Administrative fees	16	28	21	16	16	38	39	2.63	41	43
Advertising	71	28	39	33	33	20	21	5.00	21	22
Assets <R5 000	5 432	9 124	7 270	8 110	8 410	9 173	9 658	5.29	10 045	10 403
Catering: Departmental activities	130	266	308	404	404	369	387	4.88	403	419
Communication	14 215	17 233	13 137	14 927	14 927	14 394	15 158	5.31	15 765	16 323
Computer services	1 638	3 037	2 348	1 230	1 230	1 252	1 320	5.43	1 371	1 421
Cons/prof: Business and advisory services	41 391	42 618	47 141	49 382	49 382	49 582	52 211	5.30	54 301	56 225
Cons/prof: Laboratory services	98 154	100 411	50 578	52 279	52 579	52 852	56 921	7.70	59 202	61 300
Cons/prof: Legal costs	2	1								
Contractors	32 284	33 360	25 948	25 491	22 491	22 607	23 713	4.89	24 662	25 538
Agency and support/outsourced services	93 692	81 202	42 333	42 469	44 469	45 648	46 152	1.10	47 999	49 699
Entertainment	1	9	11	15	15	10	10		10	10
Inventory: Food and food supplies	31 520	36 938	25 752	27 126	27 126	27 317	28 766	5.30	29 917	30 979
Inventory: Fuel, oil and gas	4 595	6 496	2 674	3 159	3 159	4 339	4 570	5.32	4 754	4 921
Inventory: Materials and supplies	8 229	10 833	8 791	8 858	8 858	9 030	9 085	0.61	9 448	9 784
Inventory: Medical supplies	182 609	245 739	149 185	154 794	154 994	151 381	159 404	5.30	165 791	171 666
Inventory: Medicine	69 655	92 669	51 679	56 924	56 924	54 368	56 332	3.61	58 586	60 663
Inventory: Other consumables	23 596	30 131	20 450	22 214	22 614	24 399	25 690	5.29	26 718	27 670
Inventory: Stationery and printing	8 367	11 422	9 189	9 710	9 710	10 264	10 807	5.29	11 242	11 637
Lease payments	2 940	3 955	6 150	6 283	6 283	4 445	3 831	(13.81)	3 988	4 130
Rental and hiring			13	7	7	65	68	4.62	71	74
Property payments	98 389	139 374	103 384	121 818	121 618	114 382	123 342	7.83	131 166	139 231
Transport provided: Departmental activity	421	611	263	326	326	434	458	5.53	476	494
Travel and subsistence	9 380	11 020	9 682	10 163	10 163	12 701	14 096	10.98	14 661	15 186
Training and development	4 352	4 346	4 172	4 072	4 072	4 670	4 917	5.29	5 114	5 294
Operating expenditure	1 193	1 497	1 629	1 219	1 219	1 780	1 874	5.28	1 949	2 019
Venues and facilities	48	48	28	40	40	33	50	51.52	52	54
Transfers and subsidies to	4 116	3 055	4 109	3 239	3 239	5 770	6 872	19.10	7 150	7 400
Departmental agencies and accounts						45	45		47	48
Entities receiving transfers						45	45		47	48
Other						45	45		47	48
Households	4 116	3 055	4 109	3 239	3 239	5 725	6 827	19.25	7 103	7 352
Social benefits	4 116	3 055	4 058	3 239	3 239	5 725	6 827	19.25	7 103	7 352
Other transfers to households			51							
Payments for capital assets	17 914	32 492	27 014	20 144	19 491	19 843	24 145	21.68	29 113	30 143
Buildings and other fixed structures	69	173	56							
Buildings	69	173	56							
Machinery and equipment	17 839	32 319	26 880	20 144	19 491	19 793	24 145	21.99	29 113	30 143
Transport equipment	536	1 044	1 060	885	95	95	1 002	954.74	1 042	1 080
Other machinery and equipment	17 303	31 275	25 820	19 259	19 396	19 698	23 143	17.49	28 071	29 063
Software and other intangible assets	6		78			50		(100.00)		
Of which: "Capitalised Goods and services" included in Payments for capital assets	242		60							
Payments for financial assets	137	353	338			345		(100.00)		
Total economic classification	2 501 088	2 935 241	2 149 535	2 310 951	2 320 145	2 322 082	2 489 520	7.21	2 661 297	2 816 088



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Table A.2.5 Payments and estimates by economic classification – Programme 5: Central Hospital Services

Economic classification R'000	Outcome			Main appro- piation	Adjusted appro- piation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2014/15	2012/13	2014/15	2015/16
Current payments	2 256 659	2 584 066	3 894 723	4 118 590	4 152 578	4 154 817	4 431 607	6.66	4 727 273	4 999 062
Compensation of employees	1 453 200	1 759 828	2 681 706	2 889 950	2 911 866	2 916 768	3 134 389	7.46	3 373 531	3 591 962
Salaries and wages	1 313 054	1 591 043	2 418 854	2 606 524	2 626 192	2 626 071	2 821 583	7.45	3 036 855	3 233 481
Social contributions	140 146	168 785	262 852	283 426	285 674	290 697	312 806	7.61	336 676	358 481
Goods and services	803 459	824 238	1 213 017	1 228 640	1 240 712	1 238 049	1 297 218	4.78	1 353 742	1 407 100
of which										
Administrative fees	1	2								
Advertising	34	153	114	168	168	340	340		353	366
Assets <R5 000	5 878	8 067	9 524	9 893	9 953	11 802	12 136		12 623	13 071
Catering: Departmental activities	131	180	270	234	234	240	214	2.83	(10.83)	222
Communication	8 290	6 095	8 202	8 240	8 540	8 811	9 243	4.90	9 614	9 954
Computer services	938	651	2 961	5 233	5 444	5 843	377	(93.55)	392	405
Cons/prof: Business and advisory services	522	2 560	1 200	779	779	1 416	1 446	2.12	1 503	1 557
Cons/prof: Laboratory services	109 168	113 206	157 102	159 015	165 015	164 218	176 787	7.65	183 870	190 387
Cons/prof: Legal costs	1	1	14	24	24	1		(100.00)		
Contractors	42 146	40 089	57 935	52 793	50 193	55 030	57 361	4.24	59 660	61 773
Agency and support/ outsourced services	62 669	45 335	66 987	72 543	74 243	73 686	73 627	(0.08)	76 576	79 290
Entertainment	4	14	15	12	12	526	544	3.42	566	586
Inventory: Food and food supplies	18 075	15 666	25 546	28 045	28 545	30 015	31 521	5.02	32 783	33 945
Inventory: Fuel, oil and gas	5 551	3 787	7 249	8 182	9 682	10 700	11 252	5.16	11 705	12 118
Inventory: Materials and supplies	8 667	9 003	13 058	16 256	15 056	11 538	12 129	5.12	12 615	13 063
Inventory: Medical supplies	307 691	338 248	476 736	467 564	472 964	474 158	499 395	5.32	519 405	537 814
Inventory: Medicine	134 934	123 076	166 301	174 425	169 825	160 391	165 951	3.47	172 600	178 715
Inventory: Other consumables	25 689	26 502	39 162	42 546	46 248	44 514	46 889	5.34	48 769	50 496
Inventory: Stationery and printing	8 039	9 932	13 806	12 430	12 430	12 427	12 902	3.82	13 419	13 894
Lease payments	4 080	2 996	3 217	3 375	3 375	1 808	1 896	4.87	1 973	2 043
Property payments	54 559	73 029	154 420	157 498	158 498	156 862	170 120	8.45	181 481	193 299
Transport provided: Departmental activity	94	144	130	126	214	161	164	1.86	170	176
Travel and subsistence	2 630	2 587	3 063	3 087	3 098	6 003	5 014	(16.48)	5 214	5 400
Training and development	2 672	2 041	3 932	4 006	3 506	3 896	4 077	4.65	4 240	4 391
Operating expenditure	768	689	1 862	2 050	2 550	3 471	3 657	5.36	3 805	3 938
Venues and facilities	228	185	211	116	116	192	176	(8.33)	184	190
Transfers and subsidies to	10 588	13 515	16 183	16 315	19 315	22 652	20 443	(9.75)	21 262	22 015
Non-profit institutions	7 232	7 695	8 157	8 483	11 483	11 483	8 933	(22.21)	9 291	9 620
Households	3 356	5 820	8 026	7 832	7 832	11 169	11 510	3.05	11 971	12 395
Social benefits	3 356	5 820	7 966	7 832	7 832	11 169	11 510	3.05	11 971	12 395
Other transfers to households			60							
Payments for capital assets	79 726	83 761	99 982	76 882	80 106	80 186	86 314	7.64	89 400	92 756
Buildings and other fixed structures			70							
Buildings			70							
Machinery and equipment	79 341	83 658	99 912	76 882	80 106	80 186	85 834	7.04	88 896	92 226
Transport equipment			65	260			250		260	269
Other machinery and equipment	79 341	83 658	99 847	76 622	80 106	80 186	85 584	6.73	88 636	91 957
Software and other intangible assets	385	103					480		504	530
Of which: "Capitalised Goods and services" included in Payments for capital assets			70							
Payments for financial assets	372	397	249			380		(100.00)		
Total economic classification	2 347 345	2 681 739	4 011 137	4 211 787	4 251 999	4 258 035	4 538 364	6.58	4 837 935	5 113 833

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**Table A.2.6 Payments and estimates by economic classification – Programme 6: Health Sciences and Training**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	% Change from Revised estimate
				2014/15	2012/13	2014/15				2015/16
Current payments	105 113	108 645	115 169	153 741	159 615	166 053	166 200	0.09	177 881	188 657
Compensation of employees	36 096	43 309	51 060	71 913	84 224	86 046	88 732	3.12	95 047	100 812
Salaries and wages	31 648	37 620	44 360	64 718	75 946	76 748	78 799	2.67	84 364	89 441
Social contributions	4 448	5 689	6 700	7 195	8 278	9 298	9 933	6.83	10 683	11 371
Goods and services	69 017	65 336	64 109	81 828	75 391	80 007	77 468	(3.17)	82 834	87 845
of which										
Advertising	36	222	107	264	264	143	121	(15.38)	126	131
Assets <R5 000	184	396	275	520	520	461	485	5.21	505	522
Bursaries (employees)	7 365	8 724	7 782	7 130	7 130	7 130	7 508	5.30	7 809	8 085
Catering: Departmental activities	2 355	2 106	647	522	522	1 467	1 247	(15.00)	1 382	1 504
Communication	652	753	748	920	920	791	835	5.56	868	899
Computer services	14		16	28	28	84	88	4.76	92	95
Cons/prof: Business and advisory services	4 698	3 422	2 191	1 582	1 582	2 695	2 635	(2.23)	2 943	3 220
Contractors	12	395	913	1 324	1 324	646	680	5.26	708	733
Agency and support/outsourced services	847	1 586	1 922	1 825	1 825	3 667	3 835	4.58	3 988	4 130
Entertainment			3	2	2	4	4		4	4
Inventory: Food and food supplies	1 658	2 317	2 727	4 834	4 834	2 798	2 945	5.25	3 063	3 172
Inventory: Fuel, oil and gas	853	1 159	1 344	1 401	1 401	1 774	1 868	5.30	1 943	2 011
Inventory: Materials and supplies	304	212	673	828	828	405	427	5.43	445	460
Inventory: Medical supplies	46	78	137	103	103	344	355	3.20	369	382
Inventory: Medicine			6							
Inventory: Other consumables	369	625	696	743	754	816	807	(1.10)	849	887
Inventory: Stationery and printing	601	975	991	1 077	1 077	804	1 280	59.20	1 372	1 457
Lease payments	522	464	1 046	1 189	1 189	469	436	(7.04)	455	471
Rental and hiring			11			60	63	5.00	66	68
Property payments	4 883	3 162	3 759	3 365	5 917	9 736	8 406	(13.66)	8 865	9 329
Travel and subsistence	10 329	11 050	6 020	3 806	3 806	13 942	11 628	(16.60)	12 605	13 489
Training and development	32 693	26 157	26 120	36 258	27 258	20 757	17 860	(13.96)	19 126	20 381
Operating expenditure	5	741	5 828	14 039	14 039	10 480	13 359	27.47	14 581	15 680
Venues and facilities	591	792	147	68	68	534	596	11.61	670	735
Transfers and subsidies to	89 198	131 406	113 231	100 562	113 029	112 651	96 044	(14.74)	118 186	120 856
Departmental agencies and accounts	2 997	3 042	3 116	3 535	3 535	3 541	3 824	7.99	4 111	4 366
Entities receiving transfers	2 997	3 042	3 116	3 535	3 535	3 541	3 824	7.99	4 111	4 366
SETA	2 997	3 042	3 116	3 535	3 535	3 541	3 824	7.99	4 111	4 366
Universities and technikons		1 400	6 025	1 603	3 603	5 400	3 580	(33.70)	3 724	3 856
Non-profit institutions	33 000	36 483	37 202	28 474	38 941	38 941	45 930	17.95	45 930	45 930
Households	53 201	90 481	66 888	66 950	66 950	64 769	42 710	(34.06)	64 421	66 704
Social benefits	590	259	4	400	400	219	217	(0.91)	225	233
Other transfers to households	52 611	90 222	66 884	66 550	66 550	64 550	42 493	(34.17)	64 196	66 471
Payments for capital assets	131	1 322	1 908	575	455	611	940	53.85	978	1 012
Machinery and equipment	131	1 322	1 908	575	455	611	940	53.85	978	1 012
Transport equipment			469	395	275	275		(100.00)		
Other machinery and equipment	131	1 322	1 439	180	180	336	940	179.76	978	1 012
Payments for financial assets	182	1	1 143			2 002		(100.00)		
Total economic classification	194 624	241 374	231 451	254 878	273 099	281 317	263 184	(6.45)	297 045	310 525

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Table A.2.7 Payments and estimates by economic classification – Programme 7: Health Care Support Services

Economic classification R'000	Outcome			Main appro- priation	Adjusted appro- priation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2012/13	2012/13	2012/13	2014/15
Current payments	179 506	217 654	250 452	261 108	304 107	314 123	332 957	6.00	353 573	372 540
Compensation of employees	104 448	123 811	140 190	157 773	186 214	184 025	197 056	7.08	212 042	225 771
Salaries and wages	90 315	106 972	120 706	135 905	161 017	159 142	170 254	6.98	183 208	195 068
Social contributions	14 133	16 839	19 484	21 868	25 197	24 883	26 802	7.71	28 834	30 703
Goods and services	75 058	93 843	110 262	103 335	117 893	130 098	135 901	4.46	141 531	146 769
of which										
Administrative fees				27	27					
Advertising	2	17		19	19					
Assets <R5 000	768	701	1 518	744	1 260	931	981	5.37	1 019	1 056
Audit cost: External					1 500	1 500	1 580	5.33	1 643	1 701
Catering: Departmental activities	103	68	128	157	167	148	157	6.08	162	168
Communication	1 670	2 054	1 999	2 117	2 537	2 591	2 726	5.21	2 836	2 937
Computer services	2 545	2 125	2 478	2 183	5 123	5 129	5 374	4.78	5 590	5 788
Cons/prof: Business and advisory services	220	1 448	100	101	401	359	379	5.57	393	407
Cons/prof: Laboratory services	684	354	477	571	571	453	489	7.95	508	526
Contractors	6 246	7 444	7 652	7 506	8 587	8 079	8 507	5.30	8 849	9 161
Agency and support/ outsourced services	6 871	7 384	7 718	9 990	10 252	7 956	8 378	5.30	8 714	9 022
Entertainment	5	7	7	12	12	12	12		14	14
Inventory: Food and food supplies	124	164	128	148	148	148	156	5.41	162	168
Inventory: Fuel, oil and gas	768	936	1 407	1 268	1 271	1 516	1 595	5.21	1 661	1 719
Inventory: Materials and supplies	9 598	10 296	9 605	11 113	11 118	11 025	11 608	5.29	12 074	12 503
Inventory: Medical supplies	757	572	1 127	996	2 501	2 796	2 944	5.29	3 061	3 172
Inventory: Other consumables	10 845	10 529	12 831	10 079	11 449	14 155	14 905	5.30	15 502	16 054
Inventory: Stationery and printing	1 405	1 433	1 535	1 565	1 920	1 765	1 860	5.38	1 935	2 002
Lease payments	1 150	956	5 965	8 749	8 943	1 638	995	(39.26)	1 034	1 072
Rental and hiring			120	9	9	80	84	5.00	88	91
Property payments	17 148	27 079	41 701	32 878	36 116	35 137	37 222	5.93	38 897	40 493
Travel and subsistence	13 421	16 992	11 126	9 775	9 910	19 711	20 186	2.41	20 993	21 740
Training and development	487	550	433	494	694	595	628	5.55	653	676
Operating expenditure	163	2 731	2 211	2 834	3 358	14 352	15 112	5.30	15 719	16 275
Venues and facilities	78	3	( 4 )			22	23	4.55	24	24
Transfers and subsidies to	2 881	52 416	12 702	19 600	1 154	1 142	1 234	8.06	1 284	1 329
Departmental agencies and accounts	1 715	52 299	12 535	18 536						
Entities receiving transfers	1 715	52 299	12 535	18 536						
CMD Capital Augmentation	1 715	52 299	12 535	18 536						
Households	1 166	117	167	1 064	1 154	1 142	1 234	8.06	1 284	1 329
Social benefits	1 166	117	167	1 064	1 154	1 142	1 234	8.06	1 284	1 329
Payments for capital assets	15 164	12 478	9 785	8 921	5 604	5 604	6 427	14.69	6 685	6 921
Buildings and other fixed structures	12 486	8 157	4 231	5 140						
Buildings	12 486	8 157	4 231	5 140						
Machinery and equipment	2 678	4 321	5 554	3 781	5 604	5 604	6 427	14.69	6 685	6 921
Transport equipment	524	860	780		1 000	1 000	700	(30.00)	728	754
Other machinery and equipment	2 154	3 461	4 774	3 781	4 604	4 604	5 727	24.39	5 957	6 167
Of which: "Capitalised Goods and services" included in Payments for capital assets	12 020	8 021	4 231							
Payments for financial assets	54	321	23			20		(100.00)		
Total economic classification	197 605	282 869	272 962	289 629	310 865	320 889	340 618	6.15	361 542	380 790

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**Table A.2.8 Payments and estimates by economic classification – Programme 8: Health Facilities Management**

Economic classification R'000	Outcome			Main appro-riation Adjusted appro-riation Revised estimate			Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2009/10	2010/11	2011/12	2012/13	2012/13	2012/13	2014/15	2012/13	2014/15	2015/16
<b>Current payments</b>	137 659	149 112	176 215	194 507	208 609	208 606	<b>246 908</b>	18.36	229 021	242 472
Compensation of employees	9 198	16 321	15 267	14 739	13 573	13 573	<b>20 806</b>	53.29	20 606	20 496
Salaries and wages	8 664	15 248	14 466	14 118	12 952	12 952	<b>19 753</b>	60.64	19 553	19 443
Social contributions	534	1 073	801	621	621	621	<b>1 053</b>	3080.84	1 053	1 053
Goods and services	128 461	132 791	160 948	179 768	195 036	195 033	<b>226 102</b>	15.93	208 415	221 976
of which										
Advertising		3	11							
Assets <R5 000	5 663	4 878	18 675	18 927	34 195	34 195	<b>33 815</b>	(1.11)	9 510	5 000
Catering: Departmental activities	78	136	73	98	98	98	<b>29</b>	(70.41)	34	31
Communication	23	60	62	59	59	59	<b>103</b>	74.58	107	100
Computer services	43	5	335							
Cons/prof: Business and advisory services	3 561	5 325	4 314	412	412	412		(100.00)		
Cons/prof: Infrastructure & planning	2 909	990								
Contractors	4 623	208	124				<b>40</b>			
Agency and support/ outsourced services	617	1 374	9							
Entertainment	2	2	4	12	12	12	<b>21</b>	75.00	21	21
Inventory: Materials and supplies	8 880	4 306	789				<b>9</b>			
Inventory: Medical supplies	36	20	1 784							
Inventory: Other consumables	789	277	5 824							
Inventory: Stationery and printing	157	170	511	204	204	204	<b>216</b>	5.88	158	145
Lease payments	439	34	52							
Rental and hiring			41				<b>15</b>			
Property payments	98 683	113 406	127 564	159 383	159 383	159 380	<b>190 110</b>	19.28	196 770	214 174
Travel and subsistence	687	482	352	467	467	467	<b>879</b>	88.22	950	1 640
Training and development	1 075	1 082	400	206	206	206	<b>865</b>	319.90	865	865
Operating expenditure	99	11	24							
Venues and facilities	97	22								
<b>Transfers and subsidies to</b>		4 559	9 773			3	<b>12 000</b>	399 900.00	11 000	
Households		4 559	9 773			3	<b>12 000</b>	399 900.00	11 000	
Other transfers to households		4 559	9 773			3	<b>12 000</b>	399 900.00	11 000	
<b>Payments for capital assets</b>	473 343	764 763	613 498	682 574	688 494	675 937	<b>634 843</b>	(6.08)	679 680	719 245
Buildings and other fixed structures	440 748	725 716	544 569	612 234	586 322	573 765	<b>522 414</b>	(8.95)	642 360	702 425
Buildings	440 748	725 716	544 569	612 234	586 322	573 765	<b>522 414</b>	(8.95)	642 360	702 425
Machinery and equipment	32 595	39 025	68 889	70 340	102 172	102 172	<b>112 429</b>	10.04	37 320	16 820
Other machinery and equipment	32 595	39 025	68 889	70 340	102 172	102 172	<b>112 429</b>	10.04	37 320	16 820
Software and other intangible assets		22	40							
Of which: "Capitalised Compensation" included in Payments for capital assets	141	137								
Of which: "Capitalised Goods and services" included in Payments for capital assets	440 607	725 579	544 569							
<b>Total economic classification</b>	611 002	918 434	799 486	877 081	897 103	884 546	<b>893 751</b>	1.04	919 701	961 717

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Table A.3 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome			Main appro- priation	Adjusted appro- priation	Revised estimate	Medium-term estimate			
	2009/10	2010/11	2011/12				2013/14	2012/13	2014/15	2015/16
<b>Total departmental transfers/grants</b>										
<b>Category A</b>	222 265	259 951	300 872	338 783	332 423	332 423	352 791	6.13	368 174	377 744
City of Cape Town	222 265	259 951	300 872	338 783	332 423	332 423	352 791	6.13	368 174	377 744
<b>Category C</b>	6 159	3 156	1 408	1 571	1 959	1 959	(100.00)			
Central Karoo	529	1 179	1 408	1 571	1 959	1 959	(100.00)			
Eden	2 298	1 035								
Overberg	1 445	492								
West Coast	1 887	450								
<b>Total transfers to local government</b>	228 424	263 107	302 280	340 354	334 382	334 382	352 791	5.51	368 174	377 744

Table A.3.1 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome			Main appro- priation	Adjusted appro- priation	Revised estimate	Medium-term estimate			
	2009/10	2010/11	2011/12				2013/14	2012/13	2014/15	2015/16
<b>Personal Primary Health Care Services</b>	161 512	186 258	212 885	225 400	225 400	225 400	237 346	5.30	246 857	255 606
<b>Category A</b>	161 512	186 258	212 885	225 400	225 400	225 400	237 346	5.30	246 857	255 606
City of Cape Town	161 512	186 258	212 885	225 400	225 400	225 400	237 346	5.30	246 857	255 606

Table A.3.2 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome			Main appro- priation	Adjusted appro- priation	Revised estimate	Medium-term estimate			
	2009/10	2010/11	2011/12				2013/14	2012/13	2014/15	2015/16
<b>Integrated Nutrition</b>	3 604	3 184	3 980	4 180	4 180	4 180	4 400	5.26	4 576	4 740
<b>Category A</b>	3 604	3 184	3 980	4 180	4 180	4 180	4 400	5.26	4 576	4 740
City of Cape Town	3 604	3 184	3 980	4 180	4 180	4 180	4 400	5.26	4 576	4 740

Note: Due to structural changes comparative figures cannot be submitted.

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Table A.3.3 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome			Main appro- priation	Adjusted appro- priation	Revised estimate	Medium-term estimate			
	2009/10	2010/11	2011/12	2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16
<b>Global Fund</b>	16 944	17 454	21 269	46 529	40 557	40 557	<b>34 753</b>	(14.31)	35 109	30 052
<b>Category A</b>	10 785	14 298	19 861	44 958	38 598	38 598	<b>34 753</b>	(9.96)	35 109	30 052
City of Cape Town	10 785	14 298	19 861	44 958	38 598	38 598	<b>34 753</b>	(9.96)	35 109	30 052
<b>Category C</b>	6 159	3 156	1 408	1 571	1 959	1 959	(100.00)			
Central Karoo	529	1 179	1 408	1 571	1 959	1 959	(100.00)			
Eden	2 298	1 035								
Overberg	1 445	492								
West Coast	1 887	450								

Note: Due to structural changes comparative figures cannot be submitted.

Table A.3.4 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome			Main appro- priation	Adjusted appro- priation	Revised estimate	Medium-term estimate			
	2009/10	2010/11	2011/12	2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16
<b>HIV and Aids</b>	46 364	56 211	64 146	64 245	64 245	64 245	<b>76 292</b>	18.75	81 632	87 346
<b>Category A</b>	46 364	56 211	64 146	64 245	64 245	64 245	<b>76 292</b>	18.75	81 632	87 346
City of Cape Town	46 364	56 211	64 146	64 245	64 245	64 245	<b>76 292</b>	18.75	81 632	87 346

Note: Due to structural changes comparative figures cannot be submitted.

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Table A.4 Provincial payments and estimates by district and local municipality

Municipalities R'000	Outcome			Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate 2012/13	2013/14	2014/15	2015/16
<b>Cape Town Metro</b>	7 826 130	9 349 139	10 114 559	11 129 957	11 194 252	11 219 460	12 053 711	7.44	12 871 287	13 637 506
<b>West Coast Municipalities</b>	359 801	424 359	492 162	530 931	573 520	573 520	614 642	7.17	655 105	690 531
Matzikama	46 060	55 277	63 004	66 245	58 584	58 584	63 058	7.64	67 460	71 313
Cederberg	39 183	46 037	51 899	51 514	55 790	55 790	60 050	7.64	64 242	67 912
Bergrivier	21 910	30 789	32 945	34 477	35 009	35 009	35 009		35 009	35 009
Saldanha Bay	94 986	102 205	111 510	114 646	158 004	158 004	170 069	7.64	181 941	192 336
Swartland	75 785	93 191	107 621	121 259	114 285	114 285	123 012	7.64	131 600	139 118
Across wards and municipal projects	81 877	96 860	125 183	142 790	151 848	151 848	163 444	7.64	174 853	184 843
<b>Cape Winelands Municipalities</b>	1 089 347	1 237 537	1 254 574	1 338 479	1 309 658	1 309 658	1 409 669	7.64	1 524 648	1 583 007
Witzenberg	61 241	82 671	95 751	98 974	89 465	89 465	96 297	7.64	103 019	108 905
Drakenstein	457 854	481 120	433 937	451 643	426 835	426 835	459 429	7.64	491 500	519 581
Stellenbosch	95 559	104 063	114 472	122 499	122 245	122 245	131 581	7.64	140 765	148 808
Breede Valley	314 438	384 163	394 982	433 158	422 587	422 587	454 857	7.64	503 186	503 186
Langeberg	72 905	82 005	95 095	94 843	107 048	107 048	115 223	7.64	123 266	130 308
Across wards and municipal projects	87 350	103 515	120 337	137 362	141 478	141 478	152 282	7.64	162 912	172 219
<b>Overberg Municipalities</b>	229 998	278 275	346 519	356 737	402 874	402 874	433 640	7.64	463 909	490 414
Theewaterskloof	69 216	77 829	84 973	86 525	99 786	99 786	107 407	7.64	114 903	121 469
Overstrand	56 483	70 150	100 842	98 429	123 457	123 457	132 885	7.64	142 161	150 283
Cape Agulhas	26 671	29 875	33 440	33 852	35 057	35 057	37 734	7.64	40 368	42 674
Swellendam	32 253	37 184	40 225	39 698	44 669	44 669	48 080	7.64	51 436	54 375
Across wards and municipal projects	45 375	63 237	87 039	98 233	99 905	99 905	107 534	7.64	115 041	121 613
<b>Eden Municipalities</b>	748 221	918 655	1 002 542	1 078 667	1 086 483	1 086 483	1 169 449	7.64	1 251 086	1 322 563
Kannaland	19 149	22 738	27 354	25 685	27 651	27 651	29 763	7.64	31 840	33 659
Hessequa	53 700	55 881	72 899	78 106	60 540	60 540	65 163	7.64	69 712	73 695
Mossel Bay	73 809	86 722	90 496	97 298	97 545	97 545	104 993	7.64	112 323	118 740
George	309 615	369 998	406 750	447 919	413 001	413 001	444 539	7.64	475 571	502 742
Oudtshoorn	89 082	104 727	100 766	110 871	108 591	108 591	116 883	7.64	125 043	132 186
Bitou	16 085	51 044	24 287	25 827	20 133	20 133	21 670	7.63	23 183	24 508
Knysna	60 907	75 575	88 831	87 038	121 608	121 608	130 894	7.64	140 032	148 032
Across wards and municipal projects	125 874	151 970	191 159	205 923	237 414	237 414	255 544	7.64	273 382	289 001
<b>Central Karoo Municipalities</b>	117 537	136 663	177 407	197 590	177 045	177 045	190 565	7.64	203 868	215 515
Laingsburg	7 578	9 459	9 978	12 548	10 862	10 862	11 691	7.63	12 508	13 222
Prince Albert	9 309	11 535	11 775	11 693	13 069	13 069	14 067	7.64	15 049	15 909
Beaufort West	68 086	75 437	98 666	173 349	83 990	83 990	90 404	7.64	96 715	102 240
Across wards and municipal projects	32 564	40 232	56 988		69 124	69 124	74 403	7.64	79 596	84 144
<b>Total provincial expenditure by district and local municipality</b>	10 371 034	12 344 628	13 387 763	14 632 361	14 743 832	14 769 040	15 871 676	7.47	16 969 903	17 939 536

Table A.5 Summary of details of expenditure for infrastructure by category

No.	Project name	Region/ District	Municipality	Project Description/ Type of Infrastructure	Project duration		Programme	EPWP	Total Project cost		Estimated expenditure to date from previous years	Professional Fees Budget	Construction/ Maintenance Budget	Total available	MTEF ForWard Estimates	
					Date: Start Note 1	Date: Finish Note 2			At start	At com- pletion					MTEF 2013/14	MTEF 2014/15
					R'000	R'000			R'000	R'000		R'000	R'000	R'000	R'000	
1. New and Replacement assets																
PES: Infrastructure funding																
1	Bornievale Clinic	Winelands/ Overberg	Cape Winelands	Clinic Replacement	Apr-14	Mar-17	8.1 Community Health Facilities	480	16 000	16 000					700	10 000
2	De Doorns Ambulance Station	Winelands/ Overberg	Cape Winelands	New Ambulance Station	Apr-15	Mar-17	8.2 Emergency Medical Services	240	8 000	8 000						3 000
3	Delft Symphony Way CDC	Metro East	City of Cape Town	New Community Day Centre	Apr-10	May-14	8.1 Community Health Facilities	1 230	41 000	41 000		800	30 000	30 800	5 000	
4	District Six CDC	Metro West	City of Cape Town	CDC Replacement	Apr-10	Jul-15	8.1 Community Health Facilities	2 100	70 000	70 000		650	14 022	14 672	45 087	4 630
5	Du Noon CHC	Metro West	City of Cape Town	New Community Health Centre	Apr-10	Mar-14	8.1 Community Health Facilities	2 040	68 000	68 000		1 550	46 000	47 550	5 500	
6	Goodwood Ruyterwacht CDC	Metro East	City of Cape Town	New Community Day Centre	Jul-11	Mar-13	8.1 Community Health Facilities	330	11 000	11 000			1 000	1 000		
7	Gugulethu CHC	Metro West	City of Cape Town	CHC Replacement	Apr-14	Mar-17	8.1 Community Health Facilities	1 395	46 500	46 500					500	9 000
8	Hermanus CDC	Winelands/ Overberg	Overberg	New Community Day Centre	Apr-10	May-14	8.1 Community Health Facilities	1 200	40 000	40 000		1 400	27 600	29 000	3 450	
9	Hout Bay CDC	Metro West	City of Cape Town	CDC Replacement	Apr-13	Mar-17	8.1 Community Health Facilities	1 350	45 000	45 000		50		50	500	9 500
10	Krystna FPL	Eden/Central Karoo	Eden	FPL Replacement	Apr-14	Mar-16	8.6 Other Facilities	420	14 000	14 000					1 000	12 000
11	Laingsburg FPL	Eden/Central Karoo	Central Karoo	Replacement FPL	Apr-13	Mar-15	8.6 Other Facilities	240	8 000	8 000		100		100	7 700	200
12	Malmesbury Ambulance Station	West Coast	West Coast	Replacement Ambulance Station and Health Net Accommodation	Apr-10	Mar-13	8.2 Emergency Medical Services	397	13 243	13 243		100	400	500		
13	Mitchell's Plain Lentegaur: Western Cape Rehabilitation Centre	Metro West	City of Cape Town	Relocation Orthotic & Prosthetic Centre to WCRC	Apr-13	Mar-16	8.4 Provincial Hospital Services	1 035	34 500	34 500		50		50	9 200	25 000
14	Piketberg Ambulance Station	West Coast	West Coast	New Ambulance Station	Apr-10	Mar-15	8.2 Emergency Medical Services	315	10 500	10 500					8 000	500
15	Rondebosch Red Cross Children's Hospital	Metro West	City of Cape Town	New store	Apr-15	Mar-17	8.5 Central hospital services	300	10 000	10 000						500
16	Sedgefield Clinic	Eden/Central Karoo	Eden	Clinic Replacement	Apr-15	Mar-17	8.1 Community Health Facilities	450	15 000	15 000						500
17	Strand Nonzamo: Asanda Clinic	Metro East	City of Cape Town	New Clinic	Apr-10	Mar-18	8.1 Community Health Facilities	825	27 500	27 500			50	50		



Table A.5 Summary of details of expenditure for infrastructure by category

No.	Project name	Region/ District	Municipality	Project Description/ Type of Infrastructure	Project duration		Programme	EPWP	Total Project cost		Estimated expenditure to date from previous years	Professional Fees Budget	Construction/ Maintenance Budget	Total available	MTEF ForWard Estimates	
					Date: Start Note 1	Date: Finish Note 2									MTEF 2014/15	MTEF 2015/16
									At start	At com- pletion		R'000	R'000	R'000	R'000	R'000
18	Tulbagh Ambulance Station	West Coast	West Coast	New Ambulance Station	Apr-10	Jul-12	8.2 Emergency Medical Services	201	6 700	6 700			50	50		
19	Villiersdorp Ambulance Station	Winelands/Overberg	Overberg	New Ambulance Station	Apr-14	Mar-16	8.2 Emergency Medical Services	240	8 000	8 000					600	7 200
20	Vredenburg CDC	West Coast	West Coast	New Community Day Centre	Apr-14	Mar-17	8.1 Community Health Facilities	1 350	45 000	45 000					750	20 000
21	Vredendal CDC	West Coast	West Coast	CDC Replacement	Apr-15	Mar-18	8.1 Community Health Facilities	1 350	45 000	45 000						8 950
22	Worcester Avian Park Clinic	Winelands/Overberg	Cape Winelands	New Clinic	Apr-14	Mar-17	8.1 Community Health Facilities	540	18 000	18 000					200	7 900
<b>Subtotal: PES: Infrastructure funding</b>									<b>600 943</b>	<b>600 943</b>		<b>4 700</b>	<b>119 122</b>	<b>123 822</b>	<b>88 187</b>	<b>118 880</b>
<b>Health Infrastructure Grant</b>																
1	Beaufort West Forensic Pathology Lab	Eden/Central Karoo	Central Karoo	New FPL	Apr-09	Mar-12	8.6 Other Facilities	344	11 461	11 461			50	50		
2	Beaufort West: Hill Side Clinic	Eden/Central Karoo	Central Karoo	Replacement Clinic	Apr-12	Mar-15	8.1 Community Health Facilities	480	16 000	16 000		1 250	1 250	2 500	12 000	1 000
3	Ceres Hospital	Winelands/Overberg	Cape Winelands	New EC	Apr-10	Apr-12	8.3 District Hospital Services	411	13 700	13 700			100	100		
4	Du Noon Clinic	Metro West	City of Cape Town	Replacement Clinic	Apr-12	Nov-12	8.1 Community Health Facilities	207	6 900	6 900			50	50		
5	Elsies River CHC	Metro East	City of Cape Town	CHC Replacement	Apr-15	Mar-19	8.1 Community Health Facilities	1 500	50 000	50 000						250
6	George: Centium CDC	Eden/Central Karoo	Eden	CDC Replacement	Apr-15	Mar-18	8.1 Community Health Facilities	1 200	40 000	40 000						250
7	Heidelberg Ambulance Station	Eden/Central Karoo	Eden	New Ambulance Station	Apr-11	Aug-14	8.2 Emergency Medical Services	231	7 700	7 700		400	6 800	7 200	300	
8	Krysta new CDC (Witlokasie)	Eden/Central Karoo	Eden	New Community Day Centre	Apr-09	Jan-13	8.1 Community Health Facilities	1 095	36 500	36 500		100	500	600		
9	Malmesbury - Wesbank CDC	West Coast	West Coast	New Community Health Centre	Apr-08	Jun-12	8.1 Community Health Facilities	893	29 750	29 750		250	750	1 000		
10	Napier Clinic	Winelands/Overberg	Overberg	Clinic Replacement	Apr-12	Mar-15	8.1 Community Health Facilities	300	10 000	10 000		300	700	1 000	8 400	230
11	Prince Alfred Hamlet Clinic	Winelands/Overberg	Cape Winelands	Clinic Replacement	Apr-11	Mar-15	8.1 Community Health Facilities	480	16 000	16 000		600	1 000	1 600	13 000	775
12	Rawsonville Clinic	Winelands/Overberg	Cape Winelands	Clinic Replacement	Apr-10	Dec-14	8.1 Community Health Facilities	420	14 000	14 000		600	8 400	9 000	4 000	
13	Riversdale FPS	Eden/Central Karoo	Eden	New Forensic Pathology Laboratory	Apr-11	Jun-14	8.6 Other Facilities	255	8 500	8 500		500	5 500	6 000	1 500	

Table A.5 Summary of details of expenditure for infrastructure by category

No.	Project name	Region/ District	Municipality	Project Description/ Type of Infrastructure	Project duration		Programme	EPWP	Total Project cost		Estimated expenditure to date from previous years	Professional Fees Budget	Construction/ Maintenance Budget	Total available	MTEF ForWard Estimates		
					Date: Start Note 1	Date: Finish Note 2			At start	At com- pletion					MTEF 2014/15	MTEF 2015/16	
14	Robertson Ambulance Station	Winelands/ Overberg	Cape Winelands	New Ambulance Station including electrical upgrading	Apr-11	May-14	8.2 Emergency Medical Services	315	10 500	10 500		600	7 400	8 000	100	R'000	R'000
15	Robertson Hospital	Winelands/ Overberg	Cape Winelands	New Bulk Store	Apr-11	May-14	8.3 District Hospital Services	201	6 700	6 700		300	5 700	6 000	500		
16	Various	Various	Various	Health Technology (to various projects to be identified)	Apr-13	Mar-20	8.1 Community Health Facilities	780	26 000	26 000			3 000	3 000	3 000		
17	Villiersdorp Clinic	Winelands/ Overberg	Overberg	Replacement Clinic	Apr-15	Mar-17	8.1 Community Health Facilities	450	15 000	15 000							2 000
18	Wolseley Clinic	Winelands/ Overberg	Cape Winelands	New Clinic	Apr-11	Mar-15	8.1 Community Health Facilities	438	14 600	14 600		603	1 400	2 003	11 875	380	
Subtotal: Health Infrastructure Grant									333 311	333 311		5 503	42 600	48 103	54 675	4 885	
Nurses College Grant																	
1	George: Eden Nurse College	Eden/Central Karoo	Eden	Replacement Training College	Apr-14	Mar-17	8.6 Other Facilities	660	22 000	22 000					6 250	13 100	
2	Worcester: Boland Nurse College	Winelands/ Overberg	Cape Winelands	Additional Nurses accommodation at the Erica site	Apr-12	Mar-15	8.6 Other Facilities	294	9 800	9 800	500	500	6 500	7 000	2 000		
Subtotal: Nurses College Grant									31 800	31 800	500	500	6 500	7 000	8 250	13 100	
Hospital Revitalisation Grant																	
1	Heidelberg New Hospital	Metro East	City of Cape Town	Hospital Replacement	Apr-15	Mar-20	8.3 District Hospital Services	24 000	800 000	800 000							100
2	Khayelitsha Hospital	Metro East	City of Cape Town	Health Technology	Apr-07	Apr-14	8.3 District Hospital Services						5 000	5 000			
3	Khayelitsha Hospital	Metro East	City of Cape Town	HT PACS/RIS project	Apr-15	Mar-15	8.3 District Hospital Services								4 500		
4	Khayelitsha Hospital	Metro East	City of Cape Town	New hospital and Ambulance Station	Apr-05	Oct-11	8.3 District Hospital Services						100	100			
5	Manenberg GF Jooste Hospital:	Metro West	City of Cape Town	Enabling work for the GF Jooste Hospital	Oct-12	Mar-14	8.1 Community Health Facilities	1 260	42 000	42 000		13 300	21 700	35 000	5 500	200	
6	Manenberg New GF Jooste Hospital	Metro West	City of Cape Town	Hospital Replacement	Apr-13	Mar-18	8.3 District Hospital Services	18 000	600 000	600 000		5 000		5 000	29 300	120 000	
7	Manenberg New GF Jooste Hospital	Metro West	City of Cape Town	OD and QA	Apr-14	Mar-18	8.3 District Hospital Services	75	2 500	2 500					500	500	
8	Mitchell's Plain Hospital	Metro West	City of Cape Town	Health Technology	Apr-12	Apr-14	8.3 District Hospital Services	2 400	80 000	80 000			14 600	14 600			
9	Mitchell's Plain Hospital	Metro West	City of Cape Town	HT PACS/RIS project	Apr-15	Mar-16	8.3 District Hospital Services										4 500



## 2013 Estimates of Provincial Revenue and Expenditure

Table A.5 Summary of details of expenditure for infrastructure by category

No.	Project name	Region/ District	Municipality	Project Description/ Type of Infrastructure	Project duration		Programme	EPWP	Total Project cost		Estimated expenditure to date from previous years	Professional Fees Budget	Construction/ Maintenance Budget	Total available	MTEF For-ward Estimates	
					Date: Start Note 1	Date: Finish Note 2			At start	At com- pletion					R'000	R'000
6	Ceres Bella Vista Clinic	Winelands/ Overberg	Cape Winelands	Clinic Upgrade and Extensions	Apr-15	Mar-17	8.1 Community Health Facilities	81	2 700	2 700						50
7	George Harry Comay TB Hospital	Eden/Central Karoo	Eden	Hospital Upgrade Phase 1	Apr-09	Dec-11	8.4 Provincial Hospital Services	135	4 500	4 500			20	20		
8	Groodbrak Ambulance Station	Eden/Central Karoo	Eden	Extensions to newly purchased Ambulance Station	Apr-15	Mar-17	8.2 Emergency Medical Services	108	3 600	3 600						400
9	Laingsburg Ambulance Station	Eden/Central Karoo	Central Karoo	Extensions to newly purchased Ambulance Station	Apr-13	Mar-15	8.2 Emergency Medical Services	90	3 000	3 000		100		100	2 800	200
10	Malmesbury: Swarthland Hospital	West Coast	West Coast	Emergency Centre Extension	Apr-10	Mar-13	8.3 District Hospital Services	180	6 000	6 000		52	100	152		
11	Observatory Gnothe Schuur Hospital	Metro West	City of Cape Town	NMB fire detection ph 2	Apr-09	Jun-12	8.5 Central hospital services	150	5 000	5 000		10	40	50		
12	Prince Albert Ambulance Station	Eden/Central Karoo	Eden	Extensions (including wash bay)	Apr-14	Mar-16	8.2 Emergency Medical Services	90	3 000	3 000					300	2 500
13	Robertson Bergsig Clinic	Winelands/ Overberg	Cape Winelands	Clinic Extension	Apr-14	Mar-16	8.1 Community Health Facilities	150	5 000	5 000					500	4 300
14	Rondebosch Red Cross Children Hospital	Metro West	City of Cape Town	EC Upgrades and Additions	Apr-13	Mar-16	8.5 Central hospital services	600	20 000	20 000		50		50	10 450	9 500
15	Stellenbosch Hospital	West Coast	Cape Winelands	Emergency Centre Upgrade	Apr-13	Mar-15	8.3 District Hospital Services	360	12 000	12 000		200		200	11 300	500
16	Wellington CDC	Winelands/ Overberg	Cape Winelands	Extensions to accommodate pharmacy	Apr-14	Mar-15	8.1 Community Health Facilities	101	3 370	3 370					3 000	370
17	Infrastructure Unit	Metro West	City of Cape Town	Head Office	Apr-12	Mar-20	8.6 Other Facilities	2 779	92 617	92 617			328	328	347	370
Subtotal: PES: Infrastructure funding									6 594	219 787	219 787	612	888	1 500	36 382	44 993
Health Infrastructure Grant																
1	Atlantis Westfleur Hospital	Metro West	City of Cape Town	New Emergency Centre and Paediatric services	Apr-12	Mar-15	8.3 District Hospital Services	435	14 500	14 500		500	2 000	2 500	10 500	800
2	Belville Karl Bremer Hospital	Metro East	City of Cape Town	New Emergency Centre	Apr-09	May-14	8.3 District Hospital Services	1 680	56 000	56 000		1 705	24 900	26 605	2 000	
3	Belville Karl Bremer Hospital	Metro East	City of Cape Town	OPD Upgrade	Apr-15	May-18	8.3 District Hospital Services	300	10 000	10 000						500
4	Caledon Hospital	Winelands/ Overberg	Overberg	Upgrade - Disa Ward Phase 2	Apr-09	May-13	8.3 District Hospital Services	408	13 600	13 600		100	2 270	2 370		
5	De Doorns Clinic	Winelands/ Overberg	Cape Winelands	Clinic Extension	Apr-14	Mar-16	8.1 Community Health Facilities	315	10 500	10 500					1 000	9 000

Table A.5 Summary of details of expenditure for infrastructure by category

No.	Project name	Region/ District	Municipality	Project Description/ Type of Infrastructure	Project duration		Programme	EPWP	Total Project cost		Estimated expenditure to date from previous years	Professional Fees Budget	Construction/ Maintenance Budget	Total available	MTEF ForWard Estimates	
					Date: Start Note 1	Date: Finish Note 2			At start	At com- pletion					R'000	R'000
					R'000	R'000						R'000	R'000	MTEF 2014/15		
6	Gansbaai Clinic	Wineands/ Overberg	Overberg	Extension to the existing Clinic	Apr-14	Mar-16	8.1 Community Health Facilities	315	10 500	10 500					1 000	9 000
7	Grabouw CDC	Wineands/ Overberg	Overberg	Upgrade of existing CDC	Sep-09	Jun-12	8.1 Community Health Facilities	420	14 000	14 000			30	30		
8	Hermanus Hospital	Wineands/ Overberg	Overberg	EC, new Wards, OPD and Administration	Apr-09	Mar-13	8.3 District Hospital Services	1 962	65 400	65 400		100	560	660		
9	Krystna Hospital	Eden/Central Karoo	Eden	New Emergency Centre and OPD	Apr-09	Oct-14	8.3 District Hospital Services	1 350	45 000	45 000		1 500	26 000	27 500	500	
10	Laingsburg Clinic	Eden/Central Karoo	Central Karoo	Clinic Upgrade and Extensions	Apr-14	Mar-16	8.1 Community Health Facilities	150	5 000	5 000					300	4 200
11	Riversdale Hospital	Eden/Central Karoo	Eden	Phase 3 Upgrade	Apr-09	Feb-12	8.3 District Hospital Services	334	11 138	11 138			50	50		
12	Stellenbosch: Khayamandi CDC	West Coast	Cape Wineands	CDC Extension	Apr-14	Mar-16	8.1 Community Health Facilities	240	8 000	8 000					500	7 350
13	Strand: Gustrouw Clinic	Metro East	City of Cape Town	Extension and Renovations	Apr-14	Mar-16	8.1 Community Health Facilities	270	9 000	9 000					500	8 000
14	Wynberg Victoria Hospital	Metro West	City of Cape Town	New Emergency Centre	Apr-12	Mar-15	8.3 District Hospital Services	900	30 000	30 000		1 500	500	2 000	26 000	1 500
Subtotal: Health Infrastructure Grant									9 079	302 638	302 638	5 405	56 310	61 715	42 300	40 350
Hospital Revitalisation Grant																
1	Khayelitsha Hospital	Metro East	City of Cape Town	New 72 Hour Assessment Unit	Apr-14	Mar-17	8.3 District Hospital Services	630	21 000	21 000					2 000	13 431
2	Mitchell's Plain Lentegaur Laundry	Metro West	City of Cape Town	Health Technology	Apr-12	Mar-13	8.6 Other Facilities	1 230	41 000	41 000			500	500		
3	Mitchell's Plain Lentegaur Laundry	Metro West	City of Cape Town	OD and QA	Apr-12	Mar-13	8.6 Other Facilities						250	250		
4	Mitchell's Plain: Lentegaur Regional Laundry	Metro West	City of Cape Town	Regional Laundry Upgrade & Extension	Apr-11	Mar-13	8.6 Other Facilities	1 353	45 107	45 107		600	4 732	5 332		
5	Pearl TC Newman CHC	West Coast	Cape Wineands	Community Health Center Upgrade	Apr-06	Nov-11	8.1 Community Health Facilities	1 350	45 000	45 000			50	50		
6	Worcester CDC	Wineands/ Overberg	Cape Wineands	Extension for a Dental Suite	Apr-14	Mar-15	8.1 Community Health Facilities	108	3 600	3 600		400	200	600	3 000	
Subtotal: Hospital Revitalisation Grant									4 671	155 707	155 707	1 000	5 732	6 732	5 000	13 431

Table A.5 Summary of details of expenditure for infrastructure by category

No.	Project name	Region/ District	Municipality	Project Description/ Type of Infrastructure	Project duration		Programme	EPWP	Total Project cost		Estimated expenditure to date from previous years	Professional Fees Budget	Construction/ Maintenance Budget	Total available	MTEF For-Ward Estimates	
					Date: Start Note 1	Date: Finish Note 2			At start	At com- pletion					MTEF 2014/15	MTEF 2015/16
					R'000	R'000						R'000	R'000			
Nurses College Grant																
1	Athlone Western Cape College of Nursing	Metro West	City of Cape Town	Security upgrading	Apr-12	Mar-13	8.6 Other Facilities	80	2 674	2 674			133	133		
2	Stikland Nurse College	Metro East	City of Cape Town	AC in Auditorium	Apr-12	Nov-12	8.6 Other Facilities	15	500	500			20	20		
3	Worcester-Boland Nurse College	Winelands/ Overberg	Cape Winelands	Training facility at Keerom including fence	Apr-12	Mar-17	8.6 Other Facilities	720	24 000	24 000		361		361	3 000	5 202
Subtotal: Nurses College Grant									815	27 174	27 174	361	153	514	3 000	5 202
Total Upgrades and Additions									21 159	705 306	705 306	7 378	63 083	70 461	86 682	103 976
Hospital Revitalisation Grant																
3. Rehabilitation, Renovations and refurbishments																
PES: Infrastructure funding																
1	Belville Karl Bremer Hosp	Metro West	City of Cape Town	Masterplan for the rehabilitation, renovations and refurbishments (including building survey)	1-Apr-14	31-Mar-15	8.3 District Hospital Services	90	3 000	3 000					3 000	
2	Belville Karl Bremer Hospital	Metro West	City of Cape Town	Site survey	1-Apr-14	31-Mar-15	8.3 District Hospital Services	18	615	615					615	
3	George: Harry Comay TB Hospital	Eden/ Central Karoo	Eden	Hospital Renovation Phase 2	1-Apr-11	30-Jan-13	8.4 Provincial Hospital Services	171	5 700	5 700		50	150	200		
4	Green Point Somerset Hospital	Metro West	City of Cape Town	72 hour assessment unit	1-Apr-13	31-Mar-15	8.4 Provincial Hospital Services	411	13 700	13 700		100		100	13 400	200
5	Tygerberg Hospital	Metro East	City of Cape Town	Emergency Centre Renovations	1-Apr-09	31-May-13	8.5 Central hospital services	300	10 000	10 000		250	2 628	2 878	347	
6	Vredenburg FPL	West Coast	West Coast	New Forensic Pathology Laboratory	1-Apr-15	31-Mar-17	8.6 Other Facilities	450	15 000	15 000						500
Subtotal: PES: Infrastructure funding									1 440	48 015	48 015	400	2 778	3 178	17 362	700

Table A.5 Summary of details of expenditure for infrastructure by category

No.	Project name	Region/ District	Municipality	Project Description/ Type of Infrastructure	Project duration		Programme	EPWP	Total Project cost		Estimated expenditure to date from previous years	Professional Fees Budget	Construction/ Maintenance Budget	Total available	MTEF For/Ward Estimates		
					Date: Start Note 1	Date: Finish Note 2			At start	At com- pletion					MTEF 2013/14	MTEF 2014/15	MTEF 2015/16
Health Infrastructure Grant																	
1	George Tembaletu CDC	Eden/Central Karoo	Eden	CDC Renovations	Apr-13	Mar-16	8.1 Community Health Facilities	840	28 000	28 000		978		978	6 000	20 000	
2	Hanover Park CDC	Metro West	City of Cape Town	CDC renovations	Apr-14	Mar-18	8.1 Community Health Facilities	1 500	50 000	50 000					500	8 000	
3	Observatory Groote Schoor Hospital	Metro West	City of Cape Town	HT for the Upgrade EC	Apr-15	Mar-16	8.5 Central hospital services	420	14 000	14 000						14 000	
4	Observatory Groote Schoor Hospital	Metro West	City of Cape Town	Upgrade of the Emergency Centre	Apr-12	Mar-16	8.5 Central hospital services	1 350	45 000	45 000		1 000	500	1 500	25 000	18 000	
5	Pinelands EMS	Metro West	City of Cape Town	EMS renovation	Apr-15	Mar-17	8.2 Emergency Medical Services	900	30 000	30 000						2 000	
6	Robertson Hospital	Winelands/ Overberg	Cape Winelands	New EC, reception and pharmacy Phase 1	Apr-14	Mar-17	8.3 District Hospital Services	1 119	37 300	37 300					500	25 000	
7	To be identified	Metro West	City of Cape Town	OD and QA Various Projects to be identified	Apr-13	Mar-20	8.1 Community Health Facilities	207	6 900	6 900					800	1 000	
8	Tygerberg Hospital	Metro East	City of Cape Town	Medical ICU and Pulmonology Isolation A5 Upgrade	Apr-14	Mar-16	8.5 Central hospital services	97	3 240	3 240					1 396	1 844	
Subtotal: Health Infrastructure Grant									214 440	214 440		1 978	500	2 478	34 196	89 844	
Hospital Revitalisation Grant																	
1	George Hospital	Eden/Central Karoo	Eden	Health Technology	Apr-12	Mar-14	8.4 Provincial Hospital Services	288	9 600	9 600			1 460	1 460			
2	George Hospital	Eden/Central Karoo	Eden	Hospital Upgrade Phase 3	Apr-08	Jul-12	8.4 Provincial Hospital Services	2 729	90 964	90 964		500	1 500	2 000			
3	George Hospital	Eden/Central Karoo	Eden	Hospital Upgrade Psychiatric Ward	Aug-12	Sep-13	8.4 Provincial Hospital Services	435	14 500	14 500		700	12 000	12 700	1 135		
4	George Hospital	Eden/Central Karoo	Eden	HT PACS/RIS project	Apr-13	Mar-14	8.4 Provincial Hospital Services	1 500	50 000	50 000			4 500	4 500			
5	George Hospital	Eden/Central Karoo	Eden	OD and QA	Apr-12	Mar-14	8.4 Provincial Hospital Services	50	1 660	1 660			631	631			
6	Helderberg Hospital: EC	Metro East	City of Cape Town	Emergency Centre Upgrade	Apr-13	Mar-15	8.3 District Hospital Services	300	10 000	10 000		500	1 000	1 500	7 500	1 000	
7	Infrastructure Unit	Metro West	City of Cape Town	Head Office	Apr-12	Mar-20	8.6 Other Facilities	2 779	92 617	92 617			16 000	16 000	17 040	18 148	
8	Observatory Groote Schoor Hospital	Metro West	City of Cape Town	Health Technology	Apr-15	Mar-20	8.5 Central hospital services	750	25 000	25 000						1 000	
9	Observatory Groote Schoor Hospital	Metro West	City of Cape Town	Masterplan	Apr-13	Mar-14	8.5 Central hospital services	150	5 000	5 000		2 000		2 000			

## 2013 Estimates of Provincial Revenue and Expenditure

Table A.5 Summary of details of expenditure for infrastructure by category

No.	Project name	Region/ District	Municipality	Project Description/ Type of Infrastructure	Project duration		Programme	EPWP	Total Project cost		Estimated expenditure to date from previous years	Professional Fees Budget	Construction/ Maintenance Budget	Total available	MTEF ForWard Estimates			
					Date: Start Note 1	Date: Finish Note 2			At start	At com- pletion					R'000	R'000	R'000	R'000
10	Observatory Groot Schuur Hospital	Metro West	City of Cape Town	Steam conversion to heat pumps	Apr-14	Mar-17	8.5 Central hospital services	600	20 000	20 000					3 000	8 000		
11	Observatory Valkenberg Hospital	Metro West	City of Cape Town	Health Technology	Apr-14	Mar-19	8.4 Provincial Hospital Services	1 130	37 650	37 650							1 000	
12	Observatory Valkenberg Hospital	Metro West	City of Cape Town	OD and QA	Apr-12	Mar-19	8.4 Provincial Hospital Services	210	7 000	7 000			413	413	500	1 000		
13	Observatory Valkenberg Hospital	Metro West	City of Cape Town	Renovations to the existing buildings	Apr-10	Mar-16	8.4 Provincial Hospital Services	2 400	80 000	80 000		4 000	6 000	10 000	35 000	28 000		
14	Paarl Hospital	Cape Winelands	Drakenstein	Hospital Revitalisation	Apr-00	Mar-12	8.4 Provincial Hospital Services	14 310	477 000	477 000		700	4 300	5 000				
15	Paarl Hospital	Cape Winelands	Drakenstein	HT PACSRIS project	Apr-14	Mar-15	8.4 Provincial Hospital Services	180	6 000	6 000			1 000	1 000	4 500			
16	Paarl Hospital	Cape Winelands	Drakenstein	OD and QA	Apr-04	Mar-14	8.4 Provincial Hospital Services	55	1 839	1 839			656	656	500			
17	Vredenburg Hospital	West Coast	Saldanha Bay	Health Technology	Apr-04	Mar-16	8.3 District Hospital Services	675	22 500	22 500			12 172	12 172	7 000	1 000		
18	Vredenburg Hospital	West Coast	Saldanha Bay	OD and QA	Apr-04	Mar-16	8.3 District Hospital Services	117	3 900	3 900			1 213	1 213	1 000			
19	Vredenburg Hospital	West Coast	Saldanha Bay	Upgrading Phase 2B	Apr-07	Oct-14	8.3 District Hospital Services	5 400	180 000	180 000		7 000	74 500	81 500	51 380	1 100		
20	Worcester Hospital	Winelands/ Overberg	Breede Valley	Health Technology	Apr-04	Mar-14	8.4 Provincial Hospital Services	153	5 100	5 100			2 500	2 500				
21	Worcester Hospital	Winelands/ Overberg	Breede Valley	HT PACSRIS project	Apr-13	Mar-15	8.4 Provincial Hospital Services								4 500			
22	Worcester Hospital	Winelands/ Overberg	Breede Valley	OD and QA	Apr-04	Mar-15	8.4 Provincial Hospital Services	72	2 400	2 400			782	782				
23	Worcester Hospital Phase 4	Winelands/ Overberg	Breede Valley	Hospital Upgrade Phase 4	Apr-08	Nov-12	8.4 Provincial Hospital Services	1 674	55 800	55 800		50	150	200				
24	Worcester Hospital Phase 5	Winelands/ Overberg	Breede Valley	Hospital Upgrade Phase 5	Apr-12	Mar-16	8.4 Provincial Hospital Services	960	32 000	32 000		1 500	7 660	9 160	19 840	1 000		
25	Caledon Hospital	Winelands/ Overberg	Overberg	Health Technology	Apr-13	Mar-14	8.3 District Hospital Services						1 000	1 000				
26	Delft Symphony Way CDC	Metro East	City of Cape Town	Health Technology	Apr-13	Mar-16	8.1 Community Health Facilities						4 000	4 000	2 500			



Table A.5 Summary of details of expenditure for infrastructure by category

No.	Project name	Region/ District	Municipality	Project Description/ Type of Infrastructure	Project duration		Programme	EPWP	Total Project cost		Estimated expenditure to date from previous years	Professional Fees Budget	Construction/ Maintenance Budget	Total available	MTEF ForWard Estimates	
					Date: Start Note 1	Date: Finish Note 2			At start	At com- pletion					R'000	R'000
27	Du Noon CHC	Metro West	City of Cape Town	Health Technology	Apr-13	Mar-16	8.1 Community Health Facilities						10 000	10 000	7 000	
28	Hermanus CDC	Winelands/ Overberg	Hermanus	Health Technology	Apr-13	Mar-14	8.1 Community Health Facilities						4 500	4 500		
29	Hermanus Hospital	Winelands/ Overberg	Hermanus	Health Technology	Apr-13	Mar-14	8.3 District Hospital Services						5 000	5 000		
30	Karl Bremer	Metro East	City of Cape Town	Health Technology	Apr-13	Mar-16	8.3 District Hospital Services						15 068	15 068	2 000	
31	Krystna Hospital	Eden/Central Karoo	Krystna	Health Technology	Apr-13	Mar-14	8.3 District Hospital Services						11 200	11 200		
32	Swartland EC	West Coast	Swartland	Health Technology	Apr-13	Mar-14	8.3 District Hospital Services						1 500	1 500		
33	Malmesburg Ems	West Coast	Swartland	Health Technology	Apr-13	Mar-14	8.2 Emergency Medical Services						1 900	1 900		
34	Somerset hospital	Metro West	City of Cape Town	Health Technology	Apr-13	Mar-14	8.4 Provincial Hospital Services						7 000	7 000		
35	Robertson Ems	Winelands/ Overberg	Langeberg	Health Technology	Apr-13	Mar-14	8.2 Emergency Medical Services						1 200	1 200		
36	Sonstraal	Cape Winelands	Drakenstein	Health Technology	Apr-13	Mar-14	8.4 Provincial Hospital Services						1 500	1 500		
37	Tygerberg Hospital	Metro East	City of Cape Town	Health Technology	Apr-13	Mar-14	8.5 Central hospital services						12 000	12 000		
38	Various HT Projects	Metro West	City of Cape Town	Health Technology	Apr-13	Mar-16	8.1 Community Health Facilities	2 214	73 800	73 800			6 500	6 500	4 105	
39	Various HT Projects	Metro West	City of Cape Town	Health Technology	Apr-12	Mar-16	8.3 District Hospital Services	1 602	53 400	53 400			4 243	4 243	7 405	
40	Various HT Projects	Metro West	City of Cape Town	Health Technology	Apr-12	Mar-13	8.4 Provincial Hospital Services						2 500	2 500		
41	Various HT Projects	Metro West	City of Cape Town	Health Technology	Apr-12	Mar-13	8.5 Central hospital services						7 051	7 051		
42	Various HT Projects	Metro West	City of Cape Town	Health Technology	Apr-12	Mar-13	8.6 Other Facilities						3 530	3 530		
Subtotal: Hospital Revitalisation Grant									40 732	1 357 730	1 357 730	16 950	248 129	265 079	175 905	61 248

Table A.5 Summary of details of expenditure for infrastructure by category

No.	Project name	Region/ District	Municipality	Project Description/ Type of Infrastructure	Project duration		Programme	EPWP	Total Project cost		Estimated expenditure to date from previous years	Professional Fees Budget	Construction/ Maintenance Budget	Total available	MTEF ForWard Estimates		
					Date: Start Note 1	Date: Finish Note 2			At start	At com- pletion					MTEF 2013/14	MTEF 2014/15	MTEF 2015/16
Nurses College Grant																	
1	Athlone Western Cape College of Nursing	Metro West	City of Cape Town	To convert garages into workshop	Apr-12	Mar-13	8.6 Other Facilities	47	1 576	1 576			50	50			
2	George: Eden Nurse College	Eden/Central Karoo	Eden	Upgrade nurse hostel (York Hostel)	Apr-13	Dec-15	8.6 Other Facilities	300	10 000	10 000		400		400	2 000	2 500	
3	Stikland Nurse College	Metro East	City of Cape Town	College renovations	Apr-12	Jul-14	8.6 Other Facilities	68	2 250	2 250		800	1 200	2 000			
4	Worcester: Boland Nurse College	Winelands/ Overberg	Cape Winelands	Erica Hostel Upgrades	Apr-12	Aug-14	8.6 Other Facilities	270	9 000	9 000		400	2 600	3 000	5 000		
Subtotal: Nurses College Grant								685	22 826	22 826		1 600	3 850	5 450	7 000	2 500	
Total rehabilitation, Renovations and refurbishments								49 290	1 643 011	1 643 011		20 928	255 257	276 185	234 463	154 292	
4. Maintenance and repairs																	
1	Vote 6: Health			Various Projects	Apr-12	Mar-15	8.1 Community Health Facilities						3 875	3 875	4 108	4 354	
2	Vote 6: Health			Various Projects	Apr-12	Mar-15	8.2 Emergency Medical Services						3 949	3 949	4 186	4 437	
3	Vote 6: Health			Various Projects	Apr-12	Mar-15	8.3 District Hospital Services						3 757	3 757	3 982	4 221	
4	Vote 6: Health			Various Projects	Apr-12	Mar-15	8.4 Provincial Hospital Services						42 913	42 913	35 124	32 461	
5	Vote 6: Health			Various Projects	Apr-12	Mar-15	8.5 Central hospital services						36 486	36 486	35 300	37 227	
6	Vote 6: Health			Various Projects	Apr-12	Mar-15	8.6 Other Facilities						9 020	9 020	17 300	17 300	
Subtotal: Maintenance													100 000	100 000	100 000	100 000	
EPWP Infrastructure incentive Grant																	
1	Vote 6: Health			Various Projects	Apr-12	Mar-15	8.1 Community Health Facilities						3 000	3 000			
Subtotal: EPWP Infrastructure incentive Grant													3 000	3 000			
Health Infrastructure Grant																	
1	TO BE IDENTIFIED			Maintenance to various	Apr-13	Mar-20	8.5 Central hospital services	3 718	120 286	120 286		1 000	9 000	10 000	12 000	15 000	
Subtotal: Health Infrastructure Grant								3 718	120 286	120 286		1 000	9 000	10 000	12 000	15 000	

Table A.5 Summary of details of expenditure for infrastructure by category

No.	Project name	Region/ District	Municipality	Project Description/ Type of Infrastructure	Project duration		Programme	EPWP	Total Project cost		Estimated expenditure to date from previous years	Professional Fees Budget	Construction/ Maintenance Budget	Total available	MTEF For Ward Estimates	
					Date: Start Note 1	Date: Finish Note 2			At start	At com- pletion					MTEF 2014/15	MTEF 2015/16
					R'000							R'000	R'000	R'000		
Hospital Revitalisation Grant																
1	Observatory Groot Schuur Hospital	Metro West	City of Cape Town	OPD K Floor Refurbishment	Apr-15	May-18	8.5 Central hospital services	300	10 000	10 000						500
2	Various facilities			Maintenance to various facilities to be identified	Apr-13	Mar-20	8.3 District Hospital Services	6 612	220 400	220 400		1 600	24 000	25 600	28 000	30 000
3	Various PHC facilities	Eden/Central Karoo	Eden	Maintenance to various facilities to be identified	Apr-13	Mar-20	8.1 Community Health Facilities	10 200	340 000	340 000		2 000	28 000	30 000	32 500	45 000
Subtotal: Hospital Revitalisation Grant									570 400	570 400		3 600	52 000	55 600	60 500	75 500
Nurses College Grant																
1	Worcester: Boland Nurse College	Winelands/ Overberg	Breede Valley	Erica Hostel maintenance	Apr-13	Mar-15	8.6 Other Facilities	144	4 812	4 812			1 000	1 000	2 700	1 112
Subtotal: Nurses College Grant									4 812	4 812			1 000	1 000	2 700	1 112
Maintenance Preventative for New health facilities																
1	Atlantis Ambulance Station	Metro West	City of Cape Town	Preventative Maintenance	Apr-12	Mar-16	8.2 Emergency Medical Services	485	16 157	16 157			48	48	55	65
2	Beaufort West FPL	Eden/Central Karoo	Beaufort West	Preventative Maintenance	Sep-12	Mar-16	8.6 Other Facilities	78	2 600	2 600			50	50	60	70
3	Beaufort West Hospital	Eden/Central Karoo	Beaufort West	Preventative Maintenance at EC, Maternity, and Administration	Apr-12	Mar-16	8.3 District Hospital Services	3	110	110			100	100	150	180
4	Brooklyn Chest Hospital	Metro West	City of Cape Town	Preventative Maintenance to new MDR and XDR Wards	Apr-12	Mar-16	8.4 Provincial Hospital Services	7	230	230			80	80	92	106
5	Caledon Ambulance Station	Overberg	Theewaterskloof	Preventative Maintenance	Feb-13	Mar-16	8.2 Emergency Medical Services	14	462	462			55	55	62	72
6	Caledon Hospital	Overberg	Theewaterskloof	Preventative Maintenance New Wards	Apr-13	Mar-16	8.3 District Hospital Services	8	277	277			66	66	72	82
7	Ceres Ambulance Station	Cape Winelands	Witzenberg	Preventative Maintenance	Apr-13	Mar-16	8.2 Emergency Medical Services	6	198	198			70	70	77	87
8	Ceres Hospital	Cape Winelands	Witzenberg	Preventative Maintenance Emergency Centre	Apr-12	Mar-16	8.3 District Hospital Services	4	124	124			70	70	78	88
9	Glanwilliam Clinic	West Coast	Cederberg	Preventative Maintenance	Apr-12	Mar-16	8.3 District Hospital Services	4	144	144			55	55	60	70

Table A.5 Summary of details of expenditure for infrastructure by category

No.	Project name	Region/ District	Municipality	Project Description/ Type of Infrastructure	Project duration		Programme	EPWP	Total Project cost		Estimated expenditure to date from previous years	Professional Fees Budget	Construction/ Maintenance Budget	Total available	MTEF ForWard Estimates	
					Date: Start Note 1	Date: Finish Note 2			At start	At com- pletion					R'000	R'000
10	Delft Symphony Way CDC	Metro East	City of Cape Town	Preventative Maintenance	Apr-12	Mar-16	8.1 Community Health Facilities	4	144	144					150	200
11	Eerste River Hospital	Metro East	City of Cape Town	Preventative Maintenance EC	Apr-12	Mar-16	8.3 District Hospital Services	5	154	154			100	100	120	130
12	George Ambulance Station	Eden/Central Karoo	Eden	Preventative Maintenance	Apr-12	Mar-16	8.2 Emergency Medical Services	5	156	156			60	60	66	86
13	George FPL	Eden/Central Karoo	Eden	Preventative Maintenance	Apr-12	Mar-16	8.6 Other Facilities	4	120	120			100	100	110	120
14	George Hospital	Eden/Central Karoo	Eden	Preventative Maintenance	Apr-14	Mar-16	8.4 Provincial Hospital Services	11	378	378			950	950	1 000	1 200
15	Grabouw Ambulance Station	Overberg	Theewaterskloof	Preventative Maintenance	Sep-12	Mar-16	8.2 Emergency Medical Services	8	250	250			35	35	40	50
16	Grabouw CHC	Overberg	Theewaterskloof	Preventative Maintenance Pharmacy and ARV Clinic	Apr-12	Mar-16	8.1 Community Health Facilities	4	132	132			55	55	60	70
17	Grassy Park CDC	Metro West	City of Cape Town	Preventative Maintenance	Apr-12	Mar-16	8.1 Community Health Facilities	7	220	220			100	100	130	160
18	Observatory Grootle Schuur Hospital	Metro West	City of Cape Town	Upgrade BMS system, electrical, mechanical, and building maintenance	Apr-12	Mar-16	8.5 Central hospital services	66	2 200	2 200			3 610	3 610	3 000	
19	Hermanus Ambulance Station	Overberg	Overstrand	Preventative Maintenance	Apr-12	Mar-16	8.2 Emergency Medical Services	2	80	80			55	55	66	76
20	Hermanus CDC	Overberg	Overstrand	Preventative Maintenance	Apr-12	Mar-16	8.1 Community Health Facilities	4	120	120						150
21	Hermanus Hospital	Overberg	Overstrand	Preventative Maintenance EC, OPD, Pharmacy and new Wards	Apr-12	Mar-16	8.3 District Hospital Services	4	120	120					77	85
22	Hermanus FPL	Overberg	Overstrand	Preventative Maintenance	Apr-12	Mar-16	8.6 Other Facilities	217	7 220	7 220			60	60	70	80
23	Karl Bremer Hospital	Metro East	City of Cape Town	Preventative Maintenance EC	Apr-12	Mar-16	8.3 District Hospital Services	4	132	132						120
24	Khayelitsha Ambulance Station	Metro East	City of Cape Town	Preventative Maintenance	Apr-12	Mar-16	8.2 Emergency Medical Services	4	140	140			60	60	66	80
25	Khayelitsha Hospital	Metro East	City of Cape Town	Preventative Maintenance	Apr-13	Mar-16	8.3 District Hospital Services	5	154	154			900	900	1 200	1 300
26	Kraysia CDC	Eden/Central karoo	Eden	Preventative Maintenance	Sep-14	Mar-16	8.1 Community Health Facilities	4	120	120					110	120
27	Kraysia Clinic	Eden/Central Karoo	Eden	Preventative Maintenance	Apr-12	Mar-16	8.1 Community Health Facilities	4	132	132			55	55	62	82

Table A.5 Summary of details of expenditure for infrastructure by category

No.	Project name	Region/ District	Municipality	Project Description/ Type of Infrastructure	Project duration		Programme	EPWP	Total Project cost		Estimated expenditure to date from previous years	Professional Fees Budget	Construction/ Maintenance Budget	Total available	MTEF ForWard Estimates	
					Date: Start Note 1	Date: Finish Note 2			At start	At com- pletion					MTEF 2014/15	MTEF 2015/16
					R'000	R'000			R'000	R'000		R'000	R'000			
28	Leeu Gamka Ambulance Station	Eden/Central Karoo	Beaufort West	Preventative Maintenance	Apr-12	Mar-16	8.2 Emergency Medical Services	66	2 200	2 200			35	35	40	50
29	Lenteguur Regional Laundry	Metro West	City of Cape Town	Preventative Maintenance	Apr-14	Mar-16	8.6 Other Facilities	10	336	336			1 200	1 200	1 320	1 452
30	Malmesbury Ambulance Station	West Coast	Swartland	Preventative Maintenance	Apr-13	Mar-16	8.2 Emergency Medical Services	4	124	124					55	60
31	Malmesbury FPL	West Coast	Swartland	Preventative Maintenance	Sep-13	Mar-16	8.6 Other Facilities	7	230	230			80	80	88	97
32	Malmesbury Swartland Hospital	West Coast	Swartland	Preventative Maintenance EC	Apr-13	Mar-16	8.3 District Hospital Services	2	69	69					120	130
33	Malmesbury West Bank CDC	West Coast	Swartland	Preventative Maintenance	Apr-13	Mar-16	8.1 Community Health Facilities	4	124	124					88	96
34	Melkhoutfontein Clinic	Eden/Central Karoo	Hessequa	Preventative Maintenance	Apr-12	Mar-16	8.1 Community Health Facilities	2	80	80			100	100	110	120
35	Mitchell's Plain CHC	Metro West	City of Cape Town	Preventative Maintenance	Apr-12	Mar-16	8.1 Community Health Facilities	11	370	370			80	80	88	97
36	Mitchell's Plain Hospital	Metro West	City of Cape Town	Preventative Maintenance	Apr-13	Mar-16	8.3 District Hospital Services	6	185	185					900	1 000
37	Montague Clinic	Cape Winelands	Langeberg	Preventative Maintenance	Sep-13	Mar-16	8.1 Community Health Facilities	3	115	115			60	60	67	80
38	Mowbray Maternity Hospital	Metro West	City of Cape Town	Preventative Maintenance	Apr-13	Mar-16	8.4 Provincial Hospital Services	8	250	250			400	400	550	650
39	Oudtshoorn Clinic	Eden/Central Karoo	Oudtshoorn	Preventative Maintenance	Apr-12	Mar-16	8.1 Community Health Facilities	7	230	230			100	100	110	121
40	Oudtshoorn Hospital	Eden/Central Karoo	Oudtshoorn	Preventative Maintenance Pharmacy Bulk Store	Apr-13	Mar-16	8.3 District Hospital Services	6	185	185			80	80	88	97
41	Paarl FPL	Cape Winelands	Drakenstein	Preventative Maintenance	Apr-13	Mar-16	8.6 Other Facilities	66	2 200	2 200			145	145	155	180
42	Paarl Hospital	Cape Winelands	Drakenstein	Preventative Maintenance	Apr-13	Mar-16	8.4 Provincial Hospital Services	83	2 772	2 772			800	800	900	1 200
43	Philippi Inzame Zabantu Clinic	Metro	City of Cape Town	Preventative Maintenance	Apr-12	Mar-16	8.1 Community Health Facilities	6	185	185			55	55	62	62
44	Plettenberg KwaNokuthula Ambulance Station	Eden/Central Karoo	Bitou	Preventative Maintenance	Apr-12	Mar-16	8.2 Emergency Medical Services	4	134	134			55	55	66	70
45	Plettenberg KwaNokuthula CDC	Eden/Central Karoo	Bitou	Preventative Maintenance	Apr-13	Mar-16	8.1 Community Health Facilities	33	1 100	1 100			55	55	62	62
46	Red Cross Children Hospital	Metro	City of Cape Town	Preventative Maintenance	Nov-12	Mar-16	8.5 Central hospital services	6	185	185			400	400	450	480

## 2013 Estimates of Provincial Revenue and Expenditure

Table A.5 Summary of details of expenditure for infrastructure by category

No.	Project name	Region/ District	Municipality	Project Description/ Type of Infrastructure	Project duration		Programme	EPWP	Total Project cost		Estimated expenditure to date from previous years	Professional Fees Budget	Construction/ Maintenance Budget	Total available	MTEF ForWard Estimates			
					Date: Start Note 1	Date: Finish Note 2			At start	At com- pletion					R'000	R'000	R'000	R'000
47	Riversdale Ambulance Station	Eden/Central Karoo	Hessequa	Preventative Maintenance	Apr-13	Mar-16	8.2 Emergency Medical Services	7	231	231			45	60		70		
48	Riversdale Hospital	Eden/Central Karoo	Hessequa	Preventative Maintenance	Apr-12	Mar-16	8.3 District Hospital Services	9	310	310			240	240	264	290		
49	Robertson Ambulance Station	Cape Winelands	Langeberg	Preventative Maintenance	Apr-12	Mar-16	8.2 Emergency Medical Services	93	3 100	3 100						55		
50	Robertson Hospital	Cape Winelands	Langeberg	Preventative Maintenance mechanical services	Apr-12	Mar-16	8.3 District Hospital Services	6	187	187					100	110		
51	Robertson Hospital Bulk Store	Cape Winelands	Langeberg	Preventative Maintenance	Apr-12	Mar-16	8.3 District Hospital Services	5	177	177						30		
52	Ruyterwacht CDC	Metro	City of Cape Town	Preventative Maintenance	Sep-14	Mar-16	8.1 Community Health Facilities	5	168	168					60	100		
53	Simondium Clinic	Cape Winelands	Drakenstein	Preventative Maintenance	Apr-13	Mar-16	8.1 Community Health Facilities	39	1 300	1 300			80	80	88	97		
54	Stanford Clinic	Overberg	Overstrand	Preventative Maintenance	Apr-12	Mar-16	8.1 Community Health Facilities	5	165	165			45	45	50	60		
55	Swellendam CDC	Overberg	Swellendam	Preventative Maintenance	Apr-12	Mar-16	8.1 Community Health Facilities	5	165	165			110	110	121	133		
56	TC Newman CDC	Cape Winelands	Drakenstein	Preventative Maintenance	Apr-12	Mar-16	8.1 Community Health Facilities	24	794	794			50	50	55	60		
57	Tulbagh Ambulance Station	West Coast	Witzenberg	Preventative Maintenance	Sep-15	Mar-16	8.2 Emergency Medical Services	3	105	105					55	60		
58	Tygerberg Hospital	Metro	City of Cape Town	Preventative Maintenance	Aug-13	Mar-16	8.5 Central hospital services	6	210	210			1 500	1 500	1 000	1 000		
59	Various Facilities	Metro	City of Cape Town	Hospitals: Asset Care Management	Apr-13	Mar-16	8.3 District Hospital Services	7	220	220			2 200	2 200	2 400	2 600		
60	Various Facilities	Metro	City of Cape Town	Hospitals: Asset Care Management	Apr-12	Mar-16	8.4 Provincial Hospital Services	8	265	265			2 200	2 200	2 400	2 600		
61	Various Facilities	Metro	City of Cape Town	Pressure vessel inspections	Apr-12	Mar-16	8.6 Other Facilities	4	145	145			1 200	1 200		1 400		
62	Vredenburg Hospital	West Coast	Saldanha Bay	Preventative Maintenance	Apr-12	Mar-16	8.3 District Hospital Services	11	364	364			600	600	625	660		
63	Vredendal Ambulance Station	West Coast	Matzikama	Preventative Maintenance	Apr-12	Mar-16	8.2 Emergency Medical Services	5	160	160			50	50	55	60		
64	Vredendal Hospital	Eden	Matzikama	Preventative Maintenance to X-Ray and CSSD	Apr-13	Mar-16	8.3 District Hospital Services	5	160	160			70	70	75	77		
65	Worcester Ambulance Station	Cape Winelands	Breedse Valley	Preventative Maintenance	Apr-12	Mar-16	8.2 Emergency Medical Services	117	3 900	3 900			100	100	110	120		
66	Worcester CDC	Cape Winelands	Breedse Valley	Preventative Maintenance	Apr-12	Mar-16	8.1 Community Health Facilities	4	145	145			100	100	110	120		

Table A.5 Summary of details of expenditure for infrastructure by category

No.	Project name	Region/ District	Municipality	Project Description/ Type of Infrastructure	Project duration		Programme	EPWP	Total Project cost		Estimated expenditure to date from previous years	Professional Fees Budget	Construction/ Maintenance Budget	Total available	MTEF ForWard Estimates	
					Date: Start Note 1	Date: Finish Note 2									MTEF 2014/15	MTEF 2015/16
									At start	At com- pletion		R'000	R'000	R'000	R'000	R'000
67	Worcester College of Nursing	Cape Winelands	Breede Valley	Preventative Maintenance to Residences	Apr-12	Mar-16	8.6 Other Facilities	59	1 950	1 950			120	120	132	140
68	Worcester FPL	Cape Winelands	Breede Valley	Preventative Maintenance	Apr-12	Mar-16	8.6 Other Facilities	5	170	170			125	125	150	180
69	Worcester Hospital	Cape Winelands	Breede Valley	Preventative Maintenance	Apr-12	Mar-16	8.4 Provincial Hospital Services	7	224	224			1 251	1 251	1 308	1 417
70	Du Noon CHC	Metro West	City of Cape Town	Preventative Maintenance	Apr-12	Mar-16	8.1 Community Health Facilities	13	430	430						100
Subtotal: Maintenance Preventative for New health facilities									58 393	58 393			20 465	20 465	21 570	22 562
Total maintenance and repairs									753 891	753 891		4 600	185 465	190 065	196 770	214 174
<b>INFRASTRUCTURE TRANSFERS CURRENT</b>																
<b>8.5 Donation to Red Cross War Memorial Children's Hospital Trust</b>																
1	Red Cross Children Hospital	Metro	City of Cape Town	Various Upgrade Projects in Partnership with the Children Trust	Apr-13	Mar-15	8.5 Central hospital services	1 318	43 945	43 945	15 375		12 000	12 000	11 000	
Subtotal: 8.5 Donation to Red Cross War Memorial Children's Hospital Trust									43 945	43 945	15 375		12 000	12 000	11 000	
Grand Total Programme 8									10 681 155	10 681 155	15 875	89 909	803 842	893 751	919 701	961 717
<b>OTHER CAPITAL PROJECTS</b>																
<b>2.10 Global Fund Projects</b>																
1	Global Fund	Metro	City of Cape Town	Various Projects			2.10 Global Fund Projects		23 999	23 999			23 999	23 999		
Subtotal: 2.10 Global Fund Projects									23 999	23 999			23 999	23 999		
Total other capital Projects									23 999	23 999			23 999	23 999		
Total infrastructure									10 705 154	10 705 154	15 875	89 909	827 841	917 750	919 701	961 717

Note 1 Starting Planning Date (Project Brief submitted to Implementing Department)

Note 2 Construction completion date (take over date) - PRACTICAL COMPLETION DATE

EPWP Allocation: cost for the empowerment (BEE, skill development and training)





# Vote 7

## Department of Social Development

	2013/14 To be appropriated	2014/15	2015/16
<b>MTEF allocations</b>	<b>R1 577 602 000</b>	<b>R1 703 928 000</b>	<b>R1 819 415 000</b>
Responsible MEC	Provincial Minister of Social Development		
Administering Department	Department of Social Development		
Accounting Officer	Head of Department, Social Development		

### 1. Overview

#### Core functions

Through the process of reviewing its core mandate as part of the Provincial modernisation process, the department has derived that its core function is:

To provide a Developmental Social Welfare Service by delivering the following functions:

A Welfare service to the **poor and vulnerable** in partnership with stakeholders and civil society organisations; and

A Community Development service by providing sustainable development programmes, which facilitate **empowerment of communities**.

#### Vision

A self-reliant society.

#### Mission

To ensure the provision of a comprehensive network of social development services that enable and empower the poor, the vulnerable and those with special needs.

#### Main services

#### Line functions

Provide integrated developmental social welfare services to the poor and vulnerable in partnership with stakeholders and civil society organisations. This includes the Sub-programmes: Prevention and Rehabilitation: Substance Abuse; Care and Services to Older Persons; Crime Prevention and Support; Services to Persons with Disabilities; Child Care and Protection Services; Victim Empowerment; Social Relief; and Care and Support Services to Families.

Provide sustainable development programmes which facilitate empowerment of communities, based on empirical research and demographic information: This includes the Sub-programmes: Youth Development; Sustainable Livelihood; Institutional Capacity Building and Support; Research and Demography; and Population Capacity Development and Advocacy.

### **Support functions**

Provides for the strategic direction and the overall management and administration of the Department. This includes the Office of the Head of Department; Business Planning; Policy Alignment; Communication and Marketing; Financial Management; Supply Chain and Asset Management; Knowledge Management; Monitoring and Evaluation; Facility and Regional Management. The Human Resource Management, Internal Audit and Enterprise Risk Management responsibilities have been corporatized and these functions are centralised at the Department of the Premier.

Provides for the decentralisation, management and administration of services at regional and local level within the department.

### **Other policy developments**

The **Western Cape Government Policy on the Funding of NGOs for the rendering of Social Welfare Services** was approved by the Provincial Minister for Social Development and noted by the Provincial Cabinet during 2011. The policy is supported by procedure guidelines and tools for implementation. It was piloted during the 2010/11 financial year and fully implemented for the transfer funding application and assessment process for 2012/13. This policy is aligned to the national **Policy on Financial Awards**.

**Paid for Communication in the Western Cape** is a new Provincial Cabinet endorsed policy that directs departments to have one consolidated communications plan and budget that has been developed in consultation with the Strategic Communications Directorate of the Department of the Premier to ensure coherence and alignment with the Better Together concept. The implementation of the communications plan and budget is to be managed by the Departmental Head of Communications (HOC).

**Green Paper on the Family (2011)**. The main aim of the Green Paper is to foster family well-being, promote and strengthen families and family life and mainstream family issues into government-wide policy-making initiatives.

The **Provincial Child Protection Strategy** was finalised in 2011/12 and is aimed at securing a properly resourced, co-ordinated and managed child protection system in accordance with the Children's Act 38 of 2005.

The Draft **Policy on Temporary Safe Care** has been drafted in partnership with key stakeholder in the child protection sector. It provides guidelines on the management of temporary safe care.

The **Framework for Social Welfare Services (2011)** has been approved by the Executive Management of the National Department of Social Development and seeks to facilitate/guide the implementation of a comprehensive, integrated, rights-based, well-resourced, and quality developmental social welfare services. It is aligned with the Integrated Service Delivery Model (ISDM) and has been approved for implementation by all role-players responsible for the delivery of social welfare services.

The Framework for Social Welfare Services highlighted the need for the development of norms and standards for social welfare services. **The Norms and Standards for Social Welfare Services (2011)** are based on the developmental approach adopted by the DSD through the White Paper for Welfare (1997), and it seeks to contribute to the achievement of social development goals through developmental social welfare. The 3 core focus areas of the generic norms and standards include:

- i. Development of the norms and standards for the generic intervention process in social work practice.
- ii. Training and capacity building of all social service professionals.

The provincial readiness assessment aims to assess the readiness of all provincial departments of social development, NPO sector and other government departments who operate in the field of social welfare to implement the norms and standards.

**Draft Policy for Social Service Practitioners (2012):** This policy aims to review the current Social Service Professions Act 110 of 1978. The main objectives of the policy are to provide for a regulatory framework for all social service practitioners. This framework will facilitate the professionalisation of human resources of the social development sector.

The South African Council for Social Service Professions (SACSSP) has developed the **Draft Code of Good Practice and Responsibilities of Employers of Social Service Practitioners (2012)**. Presently only social workers, student social workers and social auxiliary workers are required to register with the SACSSP under the Professional Board for Social Work. However, the ambit of registration may also extend to other practitioners within the social service sector. The document proposes the inclusion of other, but is not limited to child and youth care workers, community development workers, youth workers, criminologists and victimologists. This Policy has been presented to the Professional Board for Social work followed by provincial consultations during the second quarter of the 2012/2013 financial year.

### **Demands and changes in services, and expected changes in the services and resources**

The Western Cape has a population of 5 287 863 people<sup>1</sup>. In-migration to the province is contributing both to an increase in the province's population as well as a change in the proportional distribution of population groups<sup>2</sup>. The province is experiencing high population growth rates particularly in District such as the Overberg, West Coast and Eden.

Two thirds of the province's population lives in the Cape Metro. Due to migration, the proportion of people living in the Cape Metro is consistently increasing. In addition to spatial differences, the Metro and District Municipalities have distinctly different economic features. While the metropolitan economy has a diversified economy with a strong industrial component, the economy of the province's rural areas is based on agriculture, tourism and services.

In addition to the number of households in the province increasing, changes are occurring in the size of households in the province. While the size of households has been increasing in the Cape Metro, it has been decreasing in the different Districts. Provision must be made in the planning of services for these changing population and household trends.

The province's socio-economic indicators are relatively favourable in comparison to other provinces. A comparison of living standards measures shows that the Western Cape enjoys higher living standards than the population of the country at large. However, more than half of all adults in the province are poor (earning R401 to R1 600 per month) but many experience much lower poverty. In addition, the official unemployment rate in the province was 23.2 per cent<sup>3</sup> in June 2012.

<sup>1</sup> Statistics South Africa (2011). Mid-year Population Estimates 2011. Pretoria: Statistical Release P0302.

<sup>2</sup> Soreaso (2012). A Social and Demographic Trends Analysis of the Western Cape: 2011/12. Final draft report for the Western Cape Department of Social Development.

<sup>3</sup> Statistics South Africa (2012). Quarterly Labour Force Survey: June 2012.

A number of risk factors at the community, household and individual level, threatens the wellbeing and functioning of residents of the province. Social cohesion in the province is negatively affected by socio-economic inequality as well as high levels of violent crime, gangsterism, gender inequality, sexual risk behaviour, and substance abuse.

## **Summary of Organisational Environment**

The DSD has undertaken a number of business process reviews and introduced new strategies. Fundamental shifts in the management processes for DSD are being proposed:

- Streamlining of the implementation of the Uniform Funding Cycle (UFC) process to improve efficiencies and to reduce the burden on NPOs;
- A Facilities Strategy aimed at rationalising the operational arrangements of the DSD's specialised facilities and provision of services over the whole continuum of care was approved and implementation of this strategy was a key consideration in the current process to refine its organisational design;
- The streamlining of the head office management structure and a focus on the development of policy and management of its implementation;
- Restructuring of the CFO's organisational structure is currently underway, as this was not included in the first restructuring process. Modernisation of the CFO structure will be implemented by the 1<sup>st</sup> April 2013;
- Establishment of a programme office with budget holders managing programme development, analyses of programme performance information as well as monitoring and evaluation;
- A framework for managing performance information which includes a standard operating procedure for the collection verification and safeguarding of said data is in the process of being developed; and
- A standard operating procedure manual for service delivery at a local level is in the process of being developed. This manual is aligned to the generic business processes (intake forms; monitoring forms; process notes; progress notes, referral forms etc.) of the national norms and standards programme. The diary system for Social Workers has been re-introduced to track social work caseloads.

DSD requires human resources with necessary competencies in order to deliver on its mandates.

## **Acts, Rules and Regulations**

There are a vast number of acts that have an impact on work done by the department. The following list provides the most important of these acts, conventions and accords:

Constitution of the Republic of South Africa

Older Persons Act, Number 13 of 2006

Social Service Professions Act, 1978, Amended 1995, 1996 & 1998

Children's Act 38 of 2005, as amended

Prevention and Treatment of Drug Dependency Act, 1992

Prevention and Treatment of Drug Dependency Act – Amended 1996

Prevention and Treatment of Drug Dependency Act – Amended 1999

Prevention and Treatment for Substance Abuse, Act 70 of 2008

Non-Profit Organisations Act, No 71 of 1997

White Paper for Social Welfare (1997)

White Paper Population Policy for South Africa (1998)

Probation Services Act No. 116 of 1991

Probation Services Amendment Act, 2002

Child Justice Act No 75 of 2009

## **Budget Decisions**

The department's plans and budget will continue to be redirected for the most effective and efficient fit between community needs and national and provincial strategic priorities, of which the most significant is Provincial Strategic Objective 8: Promoting social inclusion and reducing poverty. For the 2013/14 financial year, the focus will be directed towards the following:

- Family strengthening
- Early Childhood Development
- Youth at risk
- Vulnerable groups, in particular older persons and persons with disabilities
- Preventing and reducing violence.

During this MTEF period, the following strategic decisions will influence the realisation of the strategic outcomes:

- Improvements w.r.t. non-financial data integrity: increase our ability to perform more comprehensive monitoring of partner NPOs and own services. This includes the collection and verification of non-financial data (pre-determined objectives) and putting processes, systems and key controls in place. This is to ensure the validity, accuracy and completeness of performance data, and to make reliable and timely information available throughout the organisation for business decision-making.
- Provision is made for the appointment of permanent staff inclusive of the new CFO structure and Interns, intensifying training and development of staff, improving systems and re-directing resources to service delivery areas.

## **2. Review 2012/13**

During the period under review the following can be reported regarding the programmes.

### **Financial Management**

Commenced with the "Clean-up" process to absorb contract workers, match and place staff appropriately and to reduce the vacancy rate within two per cent of funded posts. DSD focused on reduction of interns to accommodate the available budget and invest in funding core business services. Improvement in financial matters based on the audit report and moved towards an improved level of financial maturity capability (Corporate Governance Review and Outlook.)

## **Research and Demography**

During the period under review, the Research Unit finalised and disseminated the 2011/12 Social and Demographic Trends Analysis and assisted with strategic planning processes in the Department. The Directorate has also commenced the Community Profiling process in Regions.

## **Population Capacity Development and Advocacy**

The Population Unit focused on the mapping of funded welfare organisations areas' of operations (polygons) and the polygon mapping process has been completed in two regions i.e. West Coast and Metro East.

## **Persons with Disabilities Programme**

Funding levels for protective workshops and homes for people with disabilities were increased. Expansion of services, especially day care programmes for children and adults with disabilities to areas of greatest need e.g. Genadendal, Gansbaai, Saron, Riviersonderend, Hawston. 15 Department of Social Development officials underwent training on Disability Mainstreaming. During Deaf Awareness month, the programme partnered with DEAFSA, Service Delivery Chief Directorate in conducting deaf awareness sessions reaching out to 144 Department of Social Development officials.

## **Victim Empowerment Programme**

During Women's Month the programme partnered with DoJ and NPA for a woman's issue-focused Imbizo in Langa and Atlantis. The department was also an integral part of the revival of the Provincial Gender Justice Forum, chaired by Department of Justice and Human Trafficking Task Team chaired by the NPA. Two training sessions on services to victims of human trafficking, gender based violence and crime were held for 35 officials (DSD and prosecutors).

## **Older Persons Programme**

The Programme made significant progress in registering all funded residential facilities as prescribed by the Older Persons Act. The line monitoring of forty per cent of funded service providers has not only validated adherence to TPA commitments, but has proven to be beneficial regarding training needs as well as trend analysis.

## **Child Care and Protection Programme**

The roll out of training on the development and implementation of the ECD Programmes proved to be very successful and the first 200 programmes are ready for registration. Good progress was made on the remaining 225 programmes. Work on the priority projects identified by the Provincial Integrated ECD Strategy is progressing well in conjunction with the departments of Education, Health, City of Cape Town and Agriculture.

## **Substance Abuse Programme**

The Programme piloted the new monitoring tool which is aligned with the Prevention of and Treatment for Substance Abuse, Act 70/2008 for all substance abuse treatment programmes. This has been done in collaboration with the National Department of Social Development.

The Programme also completed the line monitoring of most of the contracted service providers and assisted municipalities with the establishment of Local Drug Committees.

## **Crime Prevention and Support**

One therapeutic programme was rolled out to sentenced children in Wellington by Khulisa to manage children with severe behaviour problems. A protocol document for the designation of children to CYCCs, as part of the transfer process was drafted and disseminated to Regions and WCED. A draft Diversion handbook booklet with actual programmes was completed. A draft Procedural Manual was and a Draft After hour policy for probation assessments was developed. Roll out of regional training on the Child Justice Act commenced.

## **Care and Support to Families Programme (Services to Families)**

The programme coordinated the provincial public hearings and consultations with service providers and beneficiaries on the National Green Paper for Families. Capacity building workshops focused on the Guidelines for Family Reunification Services; the Framework on Mediation for Social Service Professionals Mediating Family Matters and the Norms and Standards for Services to Families. In an effort to strengthen specialisation in work with families, twelve social workers attended the first phase of the Post Graduate Diploma course in Child and Family Studies at the University of the Western Cape.

## **Sustainable Livelihoods**

During April to November 2012, the Programme had managed to spend its entire budget of R4.3 million by funding 28 NPOs throughout the Province for services to children who are almost malnourished and their caregivers and/households. The Programme has together with the Department of Health and SASSA established a Provincial Steering Committee on targeted feeding Inter-governmental coordinating structures have been established in most of the regions for seamless implementation of the targeted feeding pilot programme.

## **Youth Development Programme**

The youth programme was able to expand the rural footprint of services and organisations.

The youth festival in June is deemed to be a success with close to 3 000 talented young people attending and showcasing their talent.

## **Institutional Capacity Building Programme**

Training was conducted to all Regions and SDAs to ensure uniformity and enhance quality of service. Regional, Provincial and National Dialogues created a space for Civil Society Organisations and Government to collectively address service delivery needs in our communities. Progressively this facility is utilised to perform compliance monitoring of NPOs. Members of the community are referred to Regions and SDAs to make these services more accessible to the community. Mentoring and coaching of 60 NPOs surfaced a myriad of challenges faced by NPOs. During Pre and Post Training assessment DSD was able to assess the impact the generic training is having on NPOs.

### **3. Outlook for 2013/14**

The department's plans and budget will continue to be redirected for the most effective and efficient fit between community needs and national and provincial strategic priorities, of which the most significant is Provincial Strategic Objective 8: Promoting social inclusion and reducing poverty. For the 2013/14 financial year, the focus will be directed towards the following:

#### **Substance Abuse Programme**

The strategic objective for this Programme will continue to focus on the improved fit between substance service for individuals, families and communities, and to improve the overall impact of treatment and interventions. Expansion of community based treatment programmes with a focus on the rural areas will receive special attention. To be more cost effective the community based treatment will be extended in relation to residential treatment.

#### **Older Persons Programme**

This Programme will provide assisted living and independent living services to older persons to be in line with the focus of keeping older persons in the community for longer. Active ageing projects will continue and be strengthened by involving community based care and support centres and will include exercise programmes and nutritional meals for the older persons at the centres.

#### **Crime Prevention and Support**

The programme will continue to focus on providing a continuum of specialised probation services to children and adults in conflict with the law and their victims, ranging from prevention programmes to reintegration.

#### **Persons with Disabilities Programme**

A key priority will be to enable the sector, in collaboration with the Department of Health, to proactively facilitate interventions and programmes targeting children with disability from infancy. The department will continue with its residential care (1 265 beneficiaries) and protective workshops (43 facilities) programmes. To alleviate the burden of care 100 families of children with disabilities will be accommodated in respite care programmes.

#### **Child Care and Protection Programme**

This programme aims to involve 4 900 parents and caregivers in parent education in 2013/14. Another focus area will be to reunify children with their families or communities of origin. The focus will remain on the systematic implementation of the Children's Act.

#### **Victim Empowerment Programme**

This programme will provide services to 16 700 victims of violence and crime including their families through sustaining existing shelters, raising awareness on domestic and sexual violence and human trafficking, and systematically expand access to services in rural areas.



**Care and Support to Families Programme**

Family strengthening as an anchor programme within DSD and a critical PSO8 deliverable, contextualizing other programme interventions (e.g. substance abuse, Victim Empowerment, Crime Prevention) within a family- oriented focus. During the 2013/15 financial year 10 469 parents and caregivers will be involved in Parenting Skills Training Programmes and 2 348 fathers will benefit from fatherhood education programmes.

**Sustainable Livelihoods**

Meals will be provided to 3 740 qualifying beneficiaries at department funded feeding sites. In addition, 15 400 children and youth participants at MOD centres will be receiving meals.

**Youth Development Programme**

This programme will focus on supporting unemployed youth by linking 2000 to job opportunities. It will further support the MOD centres by being instrumental to ensure that participants at MOD centres that experience problems will be referred for assistance and help.

**Institutional Capacity Building Programme**

This programme will provide information, training and capacity building to grow a dynamic, sustainable and healthy NPO sector. – 600 NPOs will be capacitated according to the capacity building guideline.

**Population, Research and Demography**

The focus of this programme is to facilitate, conduct and manage research projects that form a base of the activities of the Department and promotes need- directed planning. 12 Community profiles will be completed during this year and plan to do 8 research projects in the coming year.

## 4. Receipts and financing

### Summary of receipts

Table 4.1 hereunder gives the sources of funding for the vote.

**Table 4.1 Summary of receipts**

Receipts R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Treasury funding										
Equitable share	1 139 092	1 197 678	1 308 398	1 402 465	1 400 665	1 400 334	1 576 792	12.60	1 703 066	1 818 500
Conditional grants			4 704							
Social Sector EPWP Incentive Grant for Provinces			4 704							
Financing	18 316	17 694		8 454	8 454	8 454		( 100.00)		
Provincial Revenue Fund	18 316	17 694		8 454	8 454	8 454		( 100.00)		
Total Treasury funding	1 157 408	1 215 372	1 313 102	1 410 919	1 409 119	1 408 788	1 576 792	11.93	1 703 066	1 818 500
Departmental receipts										
Sales of goods and services other than capital assets	411	456	568	410	410	586	605	3.24	635	668
Interest, dividends and rent on land	64	17	25	25	25	31	25	( 19.35)	27	30
Financial transactions in assets and liabilities	7 506	6 338	3 307	158	158	307	180	( 41.37)	200	217
Total departmental receipts	7 981	6 811	3 900	593	593	924	810	( 12.34)	862	915
Total receipts	1 165 389	1 222 183	1 317 002	1 411 512	1 409 712	1 409 712	1 577 602	11.91	1 703 928	1 819 415

### Summary of receipts:

Total receipts are expected to increase by R167.890 million or 11.9 per cent from R1.410 billion from the 2012/13 revised estimate to R1.578 billion in 2013/14, and is expected to continue increasing over the 2013 MTEF to R1.819 billion in 2015/16.

### Treasury funding:

Equitable share financing is the main contributor to departmental receipts. Funding from this source of revenue will increase from R1.410 billion in 2012/13 (revised estimate) to R1.578 billion in 2013/14 and is expected to continue increasing over the 2013 MTEF to R1.819 billion in 2015/16.

### Departmental receipts:

Departmental receipts are expected to decrease by 12.3 per cent from the revised estimate of R924 000 in 2012/13 to R810 000 in 2013/14. The main source of departmental receipts over the 2013 MTEF relates to administrative fees, recorded under the sale of goods and services other than capital assets.

### Donor funding (excluded from vote appropriation)

None.

## 5. Payment summary

### Key assumptions

The Department's plans and budget will continue to be redirected for the most effective and efficient fit between community needs and national and provincial strategic priorities, of which the most significant is Provincial Strategic Objective 8: Promoting social inclusion and reducing poverty, which is being led by this department. It also plays a supportive role in a number of the other provincial objectives.

### National priorities

The Department is guided by the following national outcomes:

- Improve the quality of basic education;
- Create decent employment through inclusive economic growth;
- Develop a skilled and capable workforce;
- Improve healthcare and life expectancy among all South Africans;
- Build a safer country;
- Support an efficient, competitive and responsive economic infrastructure network;
- Develop vibrant, equitable and sustainable rural communities that contribute to adequate food supply;
- Protect our environment and natural resources;
- Create sustainable human settlements and improved quality of household life;
- Build a responsive, accountable, effective and efficient local government system;
- Create a better South Africa, a better Africa and a better world; and
- Generate an efficient, effective and development orientated public service and an empowered, fair and inclusive citizenship.

### Provincial priorities

The Department is guided by the following provincial strategic objectives:

- Creating opportunities for growth and jobs;
- Improving Education Outcomes;
- Increasing access to safe and efficient transport;
- Increasing wellness;
- Increasing Safety;
- Developing integrated and sustainable Human Settlements;
- Mainstreaming; Sustainability and Optimising Resource-use Efficiency;
- Promoting social inclusion and reducing poverty;

- Integrating service delivery for maximum impact;
- Increasing opportunities for growth and development in rural areas; and
- Building the best-run provincial government in the world.

## Programme summary

Table 5.1 below shows the budget or estimated expenditure per programme and Table 5.2 per economic classification (in summary). Details of the Government Financial Statistics (GFS) economic classifications are attached as an annexure to this vote.

**Table 5.1 Summary of payments and estimates**

Programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Administration <sup>a</sup>	179 824	177 902	184 183	179 375	182 654	182 654	175 915	( 3.69)	189 635	200 585
2. Social Welfare Services	910 392	985 238	1 093 548	1 179 832	1 180 214	1 180 214	1 346 502	14.09	1 455 674	1 557 285
3. Development and Research	75 173	59 043	39 271	52 305	46 844	46 844	55 185	17.81	58 619	61 545
Total payments and estimates	1 165 389	1 222 183	1 317 002	1 411 512	1 409 712	1 409 712	1 577 602	11.91	1 703 928	1 819 415

<sup>a</sup> MEC total remuneration package: R1 652 224 with effect from 1 April 2012.

## Summary by economic classification

**Table 5.2 Summary of provincial payments and estimates by economic classification**

Economic classification R'000	Outcome			Main appro- priation  Adjusted appro- priation  Revised estimate			Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				2013/14	2012/13	2014/15	2015/16			
Current payments	484 670	511 655	545 101	667 885	613 427	613 427	669 928	9.21	710 514	748 634
Compensation of employees	335 294	369 027	398 812	478 363	449 289	449 289	521 303	16.03	557 568	588 375
Goods and services	148 817	142 186	146 002	189 029	164 138	164 138	148 625	( 9.45)	152 946	160 259
Interest and rent on land	559	442	287	493						
Transfers and subsidies to	666 819	666 124	734 289	739 239	771 116	771 116	887 608	15.11	970 472	1 045 563
Provinces and municipalities	7 000									
Non-profit institutions	652 509	660 006	727 840	734 218	767 445	767 445	884 336	15.23	964 949	1 039 786
Households	7 310	6 118	6 449	5 021	3 671	3 671	3 272	( 10.87)	5 523	5 777
Payments for capital assets	8 901	39 099	37 584	4 323	25 169	25 169	20 066	( 20.27)	22 942	25 218
Machinery and equipment	8 901	39 099	37 584	4 323	25 169	25 169	20 066	( 20.27)	22 942	25 218
Payments for financial assets	4 999	5 305	28	65						
Total economic classification	1 165 389	1 222 183	1 317 002	1 411 512	1 409 712	1 409 712	1 577 602	11.91	1 703 928	1 819 415

**Transfers to public entities**

None.

**Transfers to other entities**

None.

**Transfers to local government****Table 5.5 Summary of departmental transfers to local government by category**

Departmental transfers R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Category C	7 000									
<b>Total departmental transfers to local government</b>	7 000									

**Departmental Public-Private Partnership (PPP) projects**

None.

**6. Programme description****Programme 1: Administration**

**Purpose:** This programme captures the strategic management and support services at all levels of the department i.e. Provincial, Regional, and Facility/Institutional level. The programme consists of the following sub-programmes:

**Analysis per sub-programme****Sub-programme 1.1: Office of the MEC**

provides political and legislative interface between government, civil society and all other relevant stakeholders, renders a secretarial support, administrative, public relations/communication; and parliamentary support in the Office of the Member of the Executive Council (MEC)

**Sub-programme 1.2: Corporate Management Services**

provides for the strategic direction and the overall management and administration of the department to make limited provision for maintenance and accommodation needs

**Sub-programme 1.3: District Management**

provides for the decentralisation, management and administration of services at the regional level within the department

## Policy developments

The **Western Cape Government Policy on the Funding of NGOs for the rendering of Social Welfare Services** was approved by the Provincial Minister for Social Development and noted by the Provincial Cabinet during 2011. The policy is supported by procedure guidelines and tools for implementation. It was piloted during the 2010/11 financial year and fully implemented for the transfer funding application and assessment process for 2012/13. This policy is aligned to the national **Policy on Financial Awards**.

**Paid for Communication in the Western Cape** is a new Provincial Cabinet endorsed policy that directs departments to have one consolidated communications plan and budget that has been developed in consultation with the Strategic Communications Directorate of the Department of the Premier to ensure coherence and alignment with the Better Together concept. The implementation of the communications plan and budget is to be managed by the Departmental Head of Communications (HOC).

## Changes: Policy, structure, service establishment, etc. Geographic distribution of services

Improvements w.r.t. non-financial data integrity: increase our ability to perform more comprehensive monitoring of partner NPOs and own services. This includes the collection and verification of non-financial data (pre-determined objectives) and putting processes, systems and key controls in place. This is to ensure the validity, accuracy and completeness of performance data, and to make reliable and timely information available throughout the organisation for business decision-making.

Provision is made for the appointment of permanent staff inclusive of the new CFO structure and Interns, intensifying training and development of staff, improving systems and re-directing resources to service delivery areas.

## Expenditure trends analysis

The decrease in estimates from R182.654 million in 2012/13 to R175.915 million in 2013/14 is due to the shifting of staff to the line function programme and a reduction in the number of interns. The budget allocation thereafter increases by inflation to R200.585 million in 2015/16.

## Strategic goal as per Strategic Plan

Improve Governance and Modernisation of service delivery.

## Strategic objectives as per Annual Performance Plan

To implement the modernised service delivery organisational structure.

Deliver a fully effective financial management function to the department.

To develop and implement a standardised system of managing programme performance information.

**Table 6.1 Summary of payments and estimates – Programme 1: Administration**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Office of the MEC <sup>a</sup>	4 432	4 931	4 978	5 467	5 312	5 312	5 557	4.61	5 901	6 204
2. Corporate Management Services	87 056	93 564	127 016	117 280	129 641	129 641	117 389	(9.45)	124 723	131 813
3. District Management	88 336	79 407	52 189	56 628	47 701	47 701	52 969	11.04	59 011	62 568
<b>Total payments and estimates</b>	179 824	177 902	184 183	179 375	182 654	182 654	175 915	(3.69)	189 635	200 585

<sup>a</sup> MEC total remuneration package: R1 652 224 with effect from 1 April 2012.

**Table 6.1.1 Summary of provincial payments and estimates by economic classification – Programme 1: Administration**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	171 802	150 848	152 247	175 052	173 443	173 443	166 667	( 3.91)	178 054	188 435
Compensation of employees	106 034	109 164	111 334	118 398	130 853	130 853	123 181	( 5.86)	132 400	140 802
Goods and services	65 273	41 354	40 752	56 284	42 590	42 590	43 486	2.10	45 654	47 633
Interest and rent on land	495	330	161	370						
Transfers and subsidies to Households	250	88	293		421	421		( 100.00)		
	250	88	293		421	421		( 100.00)		
Payments for capital assets	2 773	21 674	31 615	4 323	8 790	8 790	9 248	5.21	11 581	12 150
Machinery and equipment	2 773	21 674	31 615	4 323	8 790	8 790	9 248	5.21	11 581	12 150
Payments for financial assets	4 999	5 292	28							
Total economic classification	179 824	177 902	184 183	179 375	182 654	182 654	175 915	( 3.69)	189 635	200 585

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation	Adjusted appro- priation	Revised estimate	Medium-term estimate				
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate	2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	250	88	293		421	421	(100.00)				
Households	250	88	293		421	421	(100.00)				
Social benefits	250	88	293		421	421	(100.00)				

## **Programme 2: Social Welfare Services**

**Purpose:** Provides integrated developmental social welfare services to the poor and vulnerable in partnership with stakeholders and civil society organisations.

### **Analysis per sub-programme**

#### **Sub-programme 2.1: Professional and Administrative Support**

overall direct management and support to the programme

#### **Sub-programme 2.2: Substance Abuse, Prevention and Rehabilitation**

design and implement integrated services for substance abuse, prevention, treatment and rehabilitation

#### **Sub-programme 2.3: Care and Services to Older Persons**

design and implement integrated services for the care, support and protection of older persons

#### **Sub-programme 2.4: Crime Prevention and Support**

develop and implement social crime prevention programmes and provide probation services targeting children, youth and adult offenders and victims in the criminal justice process

#### **Sub-programme 2.5: Services to the Persons with Disabilities**

design and implement integrated programmes and provide services that facilitate the promotion of the well-being and the socio economic empowerment of persons with disabilities

#### **Sub-programme 2.6: Child Care and Protection Services**

design and implement integrated programmes and services that provide for the development, care and protection of the rights of children

#### **Sub-programme 2.7: Victim Empowerment**

design and implement integrated programmes and services to support, care and empower victims of violence and crime in particular women and children

#### **Sub-programme 2.8: HIV and Aids**

design and implement integrated community based care programmes and services aimed at mitigating the social and economic impact of HIV and Aids

#### **Sub-programme 2.9: Social Relief**

to respond to emergency needs identified in communities affected by disasters not declared, and or any other social condition resulting in undue hardship

#### **Sub-programme 2.10: Care and Support Services to Families**

programmes and services to promote functional families and to prevent vulnerability in families

### **Policy developments**

The **Western Cape Government Policy on the Funding of NGOs for the rendering of Social Welfare Services** was approved by the Provincial Minister for Social Development and noted by the Provincial Cabinet during 2011. The policy is supported by procedure guidelines and tools for implementation. It was piloted during the 2010/11 financial year and fully implemented for the transfer funding application and assessment



process for 2012/13. This policy is aligned to the national **Policy on Financial Awards**. The funding policy is currently under revision.

**Paid for Communication in the Western Cape** is a new Provincial Cabinet endorsed policy that directs departments to have one consolidated communications plan and budget that has been developed in consultation with the Strategic Communications Directorate of the Department of the Premier to ensure coherence and alignment with the Better Together concept. The implementation of the communications plan and budget is to be managed by the Departmental Head of Communications (HOC).

**Green Paper on the Family (2011)**. The main aim of the Green Paper is to foster family well-being, promote and strengthen families and family life and mainstream family issues into government-wide policy-making initiatives.

The **Provincial Child Protection Strategy** was finalised in 2011/12 and is aimed at securing a properly resourced, co-ordinated and managed child protection system in accordance with the Children's Act 38 of 2005.

The Draft **Policy on Temporary Safe Care** has been drafted in partnership with key stakeholder in the child protection sector. It provides guidelines on the management of temporary safe care.

The **Framework for Social Welfare Services (2011)** has been approved by the Executive Management of the National Department of Social Development and seeks to facilitate/guide the implementation of a comprehensive, integrated, rights-based, well-resourced, and quality developmental social welfare services. It is aligned with the Integrated Service Delivery Model (ISDM) and has been approved for implementation by all role-players responsible for the delivery of social welfare services.

The Framework for Social Welfare Services highlighted the need for the development of norms and standards for social welfare services. **The Norms and Standards for Social Welfare Services (2011)** are based on the developmental approach adopted by the DSD through the White Paper for Welfare (1997), and it seeks to contribute to the achievement of social development goals through developmental social welfare.

Draft Policy for Social Service Practitioners (2012): This policy aims to review the current Social Service Professions Act 110 of 1978. The main objectives of the policy are to provide for a regulatory framework for all social service practitioners. This framework will facilitate the professionalisation of human resources of the social development sector.

The South African Council for Social Service Professions (SACSSP) has developed the Draft Code of Good Practice and Responsibilities of Employers of Social Service Practitioners (2012).

### **Changes: Policy, structure, service establishment, etc. Geographic distribution of services**

Provision for inflationary increases in funding to the NPO sector.

Expansion of services in terms of targets.

Focus on deepening community based responses such as the ISIBINDI programme.

Provision for the filling of all Social Worker posts as well as the appointment of Graduates and interns.

### **Expenditure trends analysis**

The increase in estimates from R1.180 billion in 2012/13 revised estimate to R1.347 billion in 2013/14 is mainly to make provision for inflationary increases in funding to the NPO sector and the appointment of service delivery staff. The budget increases progressively over the MTEF to R1.557 billion in 2015/16.

### **Strategic goal as per Strategic Plan:**

- Improve Governance and Modernisation of service delivery.
- Create opportunities through community development services.
- Create a caring society through developmental social welfare services.

### **Strategic objectives as per Annual Performance Plan**

#### **Sub-programme 2.2: Substance Abuse, Prevention and Rehabilitation**

Improve match between the demand for substance abuse services for individuals, families and communities and the departmental supply of services, and improve overall outcomes of services.

#### **Sub-programme 2.3: Care and Services to Older Persons**

Ensure access to quality social development services for poor and vulnerable older persons.

#### **Sub-programme 2.4: Crime Prevention and Support**

Reduce recidivism through an effective probation service to all vulnerable children and adults by 2015.

#### **Sub-programme 2.5: Services to the Persons with Disabilities**

Provision of integrated programmes and services to people with disabilities and their families/caregivers.

#### **Sub-programme 2.6: Child Care and Protection Services**

Facilitate the provision of a continuum services that promote the well-being of children and build the resilience of families and communities to care for and protect their children.

#### **Sub-programme 2.7: Victim Empowerment**

All victims of violence with a special emphasis on women and children have access to continuum of services.

#### **Sub-programme 2.8: HIV/Aids**

This sub-programme has been mainstreamed into the Child Care and Protection Programme.

#### **Sub-programme 2.9: Social Relief**

To provide social relief of distress services to those affected by undue hardship and disasters.

#### **Sub-programme 2.10: Care and Support Services to Families**

Integrated and targeted interventions focusing on building resilient families.

**Table 6.2 Summary of payments and estimates – Programme 2: Social Welfare Services**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate 2013/14	2012/13	2014/15	2015/16
1. Professional and Administrative Support	167 389	204 942	236 840	287 464	267 985	267 985	326 098	21.69	348 213	365 868
2. Substance Abuse, Prevention and Rehabilitation	48 737	65 484	67 273	77 730	77 730	77 730	81 437	4.77	86 355	91 945
NGO & NPO Support (Transfer payments)	26 059	31 333	35 062	42 087	45 742	45 742	47 470	3.78	50 901	54 238
Institutions	15 886	17 231	16 724	17 268	17 268	17 268	18 069	4.64	19 376	20 181
Professional Support Services	6 792	16 920	15 487	18 375	14 720	14 720	15 898	8.00	16 078	17 526
3. Care and Service to Older Persons	143 034	146 625	189 371	154 702	156 302	156 302	166 940	6.81	176 183	190 728
NGO & NPO Support (Transfer payments)	143 034	146 625	189 371	154 702	156 302	156 302	166 940	6.81	176 183	190 728
4. Crime Prevention and Support	118 106	122 350	123 607	134 312	135 566	135 566	144 402	6.52	154 869	164 279
NGO & NPO Support (Transfer payments)	7 089	5 987	6 624	7 305	7 305	7 305	8 069	10.46	8 819	9 531
Institutions	84 334	83 391	81 855	94 469	95 723	95 723	102 168	6.73	110 177	117 225
Professional Support Services	26 683	32 972	35 128	32 538	32 538	32 538	34 165	5.00	35 873	37 523
5. Services to the Persons with Disabilities	50 576	47 682	70 608	70 699	73 832	73 832	86 395	17.02	89 303	95 385
NGO & NPO Support (Transfer payments)	50 576	47 682	70 608	70 699	73 832	73 832	86 395	17.02	89 303	95 385
6. Child Care and Protection Services	320 408	344 462	351 442	406 423	415 038	415 038	482 925	16.36	538 192	581 791
NGO & NPO Support (Transfer payments)	320 408	344 462	351 442	406 423	415 038	415 038	482 925	16.36	538 192	581 791
7. Victim Empowerment	7 870	6 883	11 951	9 807	11 054	15 054	17 667	17.36	19 124	20 346
NGO & NPO Support (Transfer payments)	7 870	6 883	11 951	9 807	11 054	15 054	17 667	17.36	19 124	20 346
8. HIV and Aids	23 586	11 296	8 682							
NGO & NPO Support (Transfer payments)	23 586	11 296	8 682							
9. Social Relief	1 191	171	375		12	12	(100.00)			
NGO & NPO Support (Transfer payments)	1 191	171	375		12	12	(100.00)			
10. Care and Support Services to Families	29 495	35 343	33 399	38 695	42 695	38 695	40 638	5.02	43 435	46 943
NGO & NPO Support (Transfer payments)	29 495	35 343	33 399	38 695	42 695	38 695	40 638	5.02	43 435	46 943
<b>Total payments and estimates</b>	<b>910 392</b>	<b>985 238</b>	<b>1 093 548</b>	<b>1 179 832</b>	<b>1 180 214</b>	<b>1 180 214</b>	<b>1 346 502</b>	<b>14.09</b>	<b>1 455 674</b>	<b>1 557 285</b>

**Table 6.2.1 Summary of provincial payments and estimates by economic classification – Programme 2: Social Welfare Services**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	300 534	345 669	379 704	450 028	411 770	411 770	485 352	17.87	513 144	539 801
Compensation of employees	223 416	253 264	277 554	340 653	307 133	307 133	383 344	24.81	409 242	430 797
Goods and services	77 055	92 309	102 026	109 270	104 637	104 637	102 008	( 2.51)	103 902	109 004
Interest and rent on land	63	96	124	105						
Transfers and subsidies to	608 718	630 639	707 896	729 739	752 107	752 107	850 376	13.07	931 215	1 004 464
Non-profit institutions	601 664	624 609	701 740	724 718	748 980	748 980	847 104	13.10	925 692	998 687
Households	7 054	6 030	6 156	5 021	3 127	3 127	3 272	4.64	5 523	5 777
Payments for capital assets	1 140	8 917	5 948		16 337	16 337	10 774	( 34.05)	11 315	13 020
Machinery and equipment	1 140	8 917	5 948		16 337	16 337	10 774	( 34.05)	11 315	13 020
Payments for financial assets	13			65						
Total economic classification	910 392	985 238	1 093 548	1 179 832	1 180 214	1 180 214	1 346 502	14.09	1 455 674	1 557 285

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	608 718	630 639	707 896	729 739	752 107	752 107	850 376	13.07	931 215	1 004 464
Non-profit institutions	601 664	624 609	701 740	724 718	748 980	748 980	847 104	13.10	925 692	998 687
Households	7 054	6 030	6 156	5 021	3 127	3 127	3 272	4.64	5 523	5 777
Social benefits			656	21	139	139		(100.00)		
Other transfers to households	7 054	6 030	5 500	5 000	2 988	2 988	3 272	9.50	5 523	5 777

**Programme 3: Development and Research**

**Purpose:** Provide sustainable development programmes, which facilitate empowerment of communities, based on empirical research and demographic information.

**Analysis per sub-programme****Sub-programme 3.1: Professional and Administrative Support**

overall direct management and support to this programme

**Sub-programme 3.2: Youth Development**

design and implement programmes that promote social inclusion and active citizenship of youth, youth empowerment and development

**Sub-programme 3.3: Sustainable Livelihood**

design and implement integrated development programmes aimed at youth, children and their caregivers in need of nutrition support

**Sub-programme 3.4: Institutional Capacity Building and Support**

to facilitate the development of institutional capacity for Non-Profit Organisations and other emerging organisations

**Sub-programme 3.5: Research and Demography**

to facilitate, conduct and manage population development and social development research, in support of policy and programme development, both for the implementation of the national Population Policy and other programmes of the Department of Social Development

**Sub-programme 3.6: Population Capacity Development and Advocacy**

to design and implement capacity building programmes within the social development sector and other government departments in order to integrate population development policies and trends into the planning of services

**Policy developments**

The Department was allocated the responsibility of coordinating **Provincial Strategic Objective 8: Promoting social inclusion and reducing poverty**.

**Changes: Policy, structure, service establishment, etc. Geographic distribution of services**

Provision for inflationary increases in funding to the NPO sector.

Strengthening the feeding programme through the MOD centres.

Continuing the skills development project via the Department's EPWP and Youth development programme.

**Expenditure trends analysis**

The increase in allocation for this programme from R46.844 million in 2012/13 to R55.185 million in 2013/14 is as a of strengthening the feeding programme through the MOD centres and provision for inflationary increases in funding to the NPO sector. The allocation increases progressively over the 2013 MTEF to R61.545 million in 2015/16.

**Strategic goals as per Strategic Plan:**

Improve Governance and Modernisation of service delivery.

Create opportunities through community development services.

Create a caring society through developmental social welfare services.

## Strategic objectives as per Annual Performance Plan

### Sub-programme 3.2: Youth Development

Access to appropriate social development services for youth in school and youth out of school.

### Sub-programme 3.3: Sustainable Livelihood

Access to appropriate nutrition and social support services for youth, children, their primary caregivers and/or households at risk of hunger.

### Sub-programme 3.4: Institutional Capacity Building and Support (ICB)

Capacity development and support services to identified funded NPOs and indigenous civil society organisations.

### Sub-programme 3.5: Research and Demography

To facilitate, conduct and manage population development and social development research.

### Sub-programme 3.6: Population Capacity Development and Advocacy

Population advocacy and capacity building in respect of demographic and population trends.

**Table 6.3 Summary of payments and estimates – Programme 3: Development and Research**

Sub-programme R'000		Outcome			Main appro- priation  Adjusted appro- priation  Revised estimate			Medium-term estimate			
		Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
					2013/14	2012/13	2014/15	2015/16			
1.	Professional and Administration Support	13 819	18 344	10 202	16 366	14 065	14 065	11 351	(19.30)	12 109	12 791
2.	Youth Development	14 889	3 264	2 139	24 000	21 563	21 563	31 417	45.70	33 120	34 679
3.	Sustainable Livelihood	33 237	30 651	20 841	4 300	3 528	3 528	4 515	27.98	4 772	4 992
4.	Institutional Capacity Building and Support	10 207	1 962	1 100	1 200	1 267	1 267	1 300	2.60	1 365	1 428
5.	Research and Demography	2 812	4 508	4 084	5 802	5 784	5 784	5 965	3.13	6 584	6 955
6.	Population Capacity Development and Advocacy	209	314	905	637	637	637	637		669	700
Total payments and estimates		75 173	59 043	39 271	52 305	46 844	46 844	55 185	17.81	58 619	61 545

**Table 6.3.1 Summary of provincial payments and estimates by economic classification – Programme 3: Development and Research**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	12 334	15 138	13 150	42 805	28 214	28 214	17 909	( 36.52)	19 316	20 398
Compensation of employees	5 844	6 599	9 924	19 312	11 303	11 303	14 778	30.74	15 926	16 776
Goods and services	6 489	8 523	3 224	23 475	16 911	16 911	3 131	( 81.49)	3 390	3 622
Interest and rent on land	1	16	2	18						
Transfers and subsidies to	57 851	35 397	26 100	9 500	18 588	18 588	37 232	100.30	39 257	41 099
Provinces and municipalities	7 000									
Non-profit institutions	50 845	35 397	26 100	9 500	18 465	18 465	37 232	101.64	39 257	41 099
Households	6				123	123		( 100.00)		
Payments for capital assets	4 988	8 508	21		42	42	44	4.76	46	48
Machinery and equipment	4 988	8 508	21		42	42	44	4.76	46	48
Total economic classification	75 173	59 043	39 271	52 305	46 844	46 844	55 185	17.81	58 619	61 545

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	50 851	35 397	26 100	9 500	18 588	18 588	37 232	100.30	39 257	41 099
Non-profit institutions	50 845	35 397	26 100	9 500	18 465	18 465	37 232	101.64	39 257	41 099
Households	6				123	123		(100.00)		
Social benefits	6				123	123		(100.00)		
Transfers and subsidies to (Capital)	7 000									
Provinces and municipalities	7 000									
Municipalities	7 000									
Municipalities	7 000									

## 7. Other programme information

### Personnel numbers and costs

**Table 7.1 Personnel numbers and costs**

Programme R'000	As at 31 March 2010	As at 31 March 2011	As at 31 March 2012	As at 31 March 2013	As at 31 March 2014	As at 31 March 2015	As at 31 March 2016
1. Administration	539	507	420	637	467	467	467
2. Social Welfare Services	1 220	1 367	1 318	1 359	1 700	1 700	1 600
3. Development and Research	36	26	25	35	23	23	23
<b>Total personnel numbers</b>	<b>1 795</b>	<b>1 900</b>	<b>1 763</b>	<b>2 031</b>	<b>2 190</b>	<b>2 190</b>	<b>2 090</b>
Total personnel cost (R'000)	335 294	369 027	398 812	449 289	521 303	557 568	588 375
Unit cost (R'000)	187	194	226	221	238	255	282



**Table 7.2 Departmental personnel number and cost**

Description	Outcome			Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate 2012/13			
							2013/14	2014/15	2015/16	
<b>Total for department</b>										
Personnel numbers (head count)	1 795	1 900	1 763	2 431	2 031	2 031	2 190	7.83	2 190	2 090
Personnel cost (R'000)	335 294	369 027	398 812	478 363	449 289	449 289	521 303	16.03	557 568	588 375
<i>of which</i>										
<b>Human resources component</b>										
Personnel numbers (head count)	65									
Personnel cost (R'000)	9 188									
Head count as % of total for department	3.62									
Personnel cost as % of total for department	2.74									
<b>Finance component</b>										
Personnel numbers (head count)	53	53	53	53	53	53	53		53	53
Personnel cost (R'000)	9 526	9 526	9 526	10 026	10 026	10 026	10 553	5.26	10 553	10 553
Head count as % of total for department	2.95	2.79	3.01	2.18	2.61	2.61	2.42		2.42	2.54
Personnel cost as % of total for department	2.84	2.58	2.39	2.10	2.23	2.23	2.02		1.89	1.79
<b>Full time workers</b>										
Personnel numbers (head count)	1 519	1 710	1 435	1 821	1 547	1 547	2 055	32.84	2 055	2 055
Personnel cost (R'000)	311 932	347 937	368 330	434 650	415 602	415 602	509 453	22.58	544 848	587 185
Head count as % of total for department	84.62	90.00	81.40	74.91	76.17	76.17	93.84		93.84	98.33
Personnel cost as % of total for department	93.03	94.28	92.36	90.86	92.50	92.50	97.73		97.72	99.80
<b>Part-time workers</b>										
Personnel numbers (head count)				500	353	353	35	(90.08)	35	35
Personnel cost (R'000)				20 832	10 437	10 437	1 050	(89.94)	1 120	1 190
Head count as % of total for department				21	17	17	2		2	2
Personnel cost as % of total for department				4	2	2	0		0	0
<b>Contract workers</b>										
Personnel numbers (head count)	276	190	328	110	131	131	100	(23.66)	100	
Personnel cost (R'000)	23 362	21 090	30 482	22 881	23 250	23 250	10 800	(53.55)	11 600	
Head count as % of total for department	15.38	10.00	18.60	4.52	6.45	6.45	4.57		4.57	
Personnel cost as % of total for department	6.97	5.72	7.64	4.78	5.17	5.17	2.07		2.08	

## Training

**Table 7.3 Payments on training**

Programme R'000	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- p-riation 2012/13	Adjusted appro- p-riation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
1. Administration	8 202	9 608	6 327	7 147	7 147	7 147	6 986	(2.25)	7 343	7 343
<i>of which</i>										
Payments on tuition	8 188	9 594	6 313	7 133	7 133	7 133	6 972	(2.26)	7 329	7 329
Other	14	14	14	14	14	14	14		14	14
2. Social Welfare Services	10	10	10	10	10	10	10		10	10
<i>of which</i>										
Payments on tuition	10	10	10	10	10	10	10		10	10
3. Development and Research	8	8	8	8	8	8	8		8	8
<i>of which</i>										
Payments on tuition	8	8	8	8	8	8	8		8	8
<b>Total payments on training</b>	8 220	9 626	6 345	7 165	7 165	7 165	7 004	(2.25)	7 361	7 361

**Table 7.4 Information on training**

Description	Outcome						Medium-term estimate			
	2009/10	2010/11	2011/12				% Change from Revised estimate			
				Main appropriation 2012/13	Adjusted appropriation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Number of staff	1 795	1 900	1 763	2 431	2 031	2 031	2 190	7.83	2 190	2 090
Number of personnel trained	1 400	1 400	1 400	1 700	1 700	1 700	1 700		1 700	1 700
<i>of which</i>										
Male	588	588	588	712	712	712	712		712	712
Female	812	812	812	988	988	988	988		988	988
Number of training opportunities	141	231	231	221	221	221	231	4.52	231	231
<i>of which</i>										
Tertiary	71	146	146	146	146	146	146		146	146
Workshops	60	65	65	65	65	65	65		65	65
Seminars	10	20	20	10	10	10	20	100.00	20	20
Number of bursaries offered	71	96	96	129	129	129	129		129	129
Number of interns appointed	100	100	400	400	400	400	400		400	400
Number of learnerships appointed		50	50	100	100	100	100			
Number of days spent on training	200	200	200	200	200	200	200		200	200

Note: Tables 7.3 and 7.4 give a summary of departmental spending and information on training, which include payments and estimates for all training items such as bursaries, including new training opportunities such as tertiary, seminars and works training. Training includes financial management courses for in-house staff, as well as internships in the various programmes, and the greatest share will be spent on staff development with specific focus on core functional programmes.

## Reconciliation of structural changes

None.

## Annexure A to Vote 7

Table A.1 Specification of receipts

Receipts R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate 2012/13	2013/14	2014/15	2015/16
<b>Sales of goods and services other than capital assets</b>	411	456	568	410	410	586	605	3.24	635	668
Sales of goods and services produced by department (excluding capital assets)	410	456	568	410	410	586	605	3.24	635	668
Sales by market establishments	196	210	289	210	210	240	310	29.17	325	343
Other sales	214	246	279	200	200	346	295	(14.74)	310	325
Other	214	246	279	200	200	346	295	(14.74)	310	325
Sales of scrap, waste, arms and other used current goods (excluding capital assets)	1									
<b>Interest, dividends and rent on land</b>	64	17	25	25	25	31	25	(19.35)	27	30
Interest	64	17	25	25	25	31	25	(19.35)	27	30
<b>Financial transactions in assets and liabilities</b>	7 506	6 338	3 307	158	158	307	180	(41.37)	200	217
Other	7 506	6 338	3 307	158	158	307	180	(41.37)	200	217
<b>Total departmental receipts</b>	7 981	6 811	3 900	593	593	924	810	(12.34)	862	915

Table A.2 Summary of payments and estimates by economic classification

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
<b>Current payments</b>	484 670	511 655	545 101	667 885	613 427	613 427	<b>669 928</b>	9.21	710 514	748 634
Compensation of employees	335 294	369 027	398 812	478 363	449 289	449 289	<b>521 303</b>	16.03	557 568	588 375
Salaries and wages	292 213	322 631	345 424	415 072	392 801	392 801	<b>439 157</b>	11.80	468 423	494 291
Social contributions	43 081	46 396	53 388	63 291	56 488	56 488	<b>82 146</b>	45.42	89 145	94 084
Goods and services	148 817	142 186	146 002	189 029	164 138	164 138	<b>148 625</b>	(9.45)	152 946	160 259
of which										
Administrative fees	379	234	266	335	211	211	<b>130</b>	(38.39)	137	142
Advertising	4 556	2 388	920	889	661	661	<b>1 076</b>	62.78	1 131	1 183
Assets <R5 000	1 819	1 212	2 271	2 906	2 296	2 296	<b>2 996</b>	30.49	3 274	3 374
Audit cost: External	3 698	3 885	4 270	4 528	3 627	3 627	<b>4 886</b>	34.71	5 135	5 387
Bursaries (employees)	1 498	1 989	3 437	2 000	1 211	1 211	<b>3 580</b>	195.62	3 803	3 989
Catering: Departmental activities	6 214	5 119	4 291	4 815	4 578	4 578	<b>6 909</b>	50.92	4 827	5 069
Communication	7 063	5 970	7 110	6 503	6 406	6 406	<b>6 936</b>	8.27	7 174	7 457
Computer services	2 096	1 723	1 387	2 055	1 700	1 700	<b>2 034</b>	19.65	2 138	2 344
Cons/prof: Business and advisory services	6 959	8 293	5 653	6 547	6 319	6 319	<b>6 579</b>	4.11	6 892	7 173
Cons/prof: Infrastructure & Contractors	18						<b>474</b>	(15.36)	498	500
Cons/prof: Legal costs	2 506	161	537	400	560	560	<b>2 218</b>	(79.25)	2 319	2 421
Agency and support/ outsourced services	3 583	2 774	2 268	23 375	10 691	10 691	<b>53 274</b>	0.63	55 330	58 577
Entertainment	40 574	51 259	57 161	57 758	52 939	52 939				
Inventory: Food and food supplies	259	214	159	244	177	177	<b>341</b>	92.66	357	429
Inventory: Fuel, oil and gas	418	229	155	170	5 537	5 537	<b>135</b>	(97.56)	141	200
Inventory: Learner and teacher support material	51	52	55	52	52	52	<b>54</b>	3.85	55	58
Inventory: Materials and supplies	11		21	8	9	9	<b>8</b>	(11.11)	9	9
Inventory: Medical supplies	236	403	361	408	429	429	<b>383</b>	(10.72)	403	420
Inventory: Medicine	92	44	13	61	51	51	<b>111</b>	117.65	118	123
Inventory: Other consumables		58	444	28	50	50	<b>29</b>	(42.00)	30	33
Inventory: Stationery and printing	2 334	1 644	1 737	1 734	1 770	1 770	<b>1 736</b>	(1.92)	1 852	1 600
Lease payments	6 206	4 968	4 772	5 057	5 035	5 035	<b>6 071</b>	20.57	5 534	5 808
Rental and hiring	5 060	13 007	3 406	13 467	8 913	8 913		(100.00)		
Property payments							<b>2 144</b>	59.76	2 264	2 360
Transport provided: Departmental activity	15 220	17 246	19 473	21 525	18 201	18 201	<b>19 572</b>	7.53	20 641	21 450
Travel and subsistence	144	262	176	236	238	238	<b>248</b>	4.20	260	272
Training and development	32 581	16 650	22 553	25 716	24 470	24 470	<b>21 459</b>	(12.30)	22 998	24 075
Operating expenditure	2 726	845	872	7 151	3 296	3 296	<b>2 700</b>	(18.08)	2 838	2 972
Venues and facilities	716	217	495	527	2 733	2 733	<b>2 029</b>	(25.76)	2 197	2 275
	1 800	1 340	400	534	636	636	<b>514</b>	(19.18)	591	559
Interest and rent on land	559	442	287	493						
Rent on land	559	442	287	493						
<b>Transfers and subsidies to</b>	666 819	666 124	734 289	739 239	771 116	771 116	<b>887 608</b>	15.11	970 472	1 045 563
Provinces and municipalities	7 000									
Municipalities	7 000									
Municipalities	7 000									
Non-profit institutions	652 509	660 006	727 840	734 218	767 445	767 445	<b>884 336</b>	15.23	964 949	1 039 786
Households	7 310	6 118	6 449	5 021	3 671	3 671	<b>3 272</b>	(10.87)	5 523	5 777
Social benefits	256	88	949	21	683	683		(100.00)		
Other transfers to households	7 054	6 030	5 500	5 000	2 988	2 988	<b>3 272</b>	9.50	5 523	5 777
<b>Payments for capital assets</b>	8 901	39 099	37 584	4 323	25 169	25 169	<b>20 066</b>	(20.27)	22 942	25 218
Machinery and equipment	8 901	39 099	37 584	4 323	25 169	25 169	<b>20 066</b>	(20.27)	22 942	25 218
Other machinery and equipment	8 901	39 099	37 584	4 323	25 169	25 169	<b>20 066</b>	(20.27)	22 942	25 218
<b>Payments for financial assets</b>	4 999	5 305	28	65						
<b>Total economic classification</b>	1 165 389	1 222 183	1 317 002	1 411 512	1 409 712	1 409 712	<b>1 577 602</b>	11.91	1 703 928	1 819 415

Note: The Economic classifications as taken up in this Budget are in accordance with Version 3 of the Standard Chart of Accounts (SCOA). Version 4, at the time of preparation of this Budget, was still under development. However, it was agreed with National Treasury that for 2013/14, budgets will be captured on SCOA Version 4, except for inventory which will be captured on SCOA Version 3. SCOA Version 4 will be fully implemented from 2014/15.

## Annexure A to Vote 7

Table A.2.1 Payments and estimates by economic classification – Programme 1: Administration

Economic classification R'000	Outcome			Main appro- priation	Adjusted appro- priation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	171 802	150 848	152 247	175 052	173 443	173 443	166 667	(3.91)	178 054	188 435
Compensation of employees	106 034	109 164	111 334	118 398	130 853	130 853	123 181	(5.86)	132 400	140 802
Salaries and wages	91 885	94 637	97 124	102 053	112 795	112 795	103 472	(8.27)	111 216	118 274
Social contributions	14 149	14 527	14 210	16 345	18 058	18 058	19 709	9.14	21 184	22 528
Goods and services	65 273	41 354	40 752	56 284	42 590	42 590	43 486	2.10	45 654	47 633
of which										
Administrative fees	149	105	205	190	107	107	99	(7.48)	105	108
Advertising	1 703	424	172	450	450	450	579	28.67	608	637
Assets <R5 000	635	378	1 848	1 356	1 156	1 156	1 309	13.24	1 507	1 563
Audit cost: External	3 698	3 885	4 270	4 528	3 627	3 627	4 886	34.71	5 135	5 387
Bursaries (employees)	1 498	1 989	3 437	2 000	1 211	1 211	3 580	195.62	3 803	3 989
Catering: Departmental activities	1 040	736	761	770	770	770	785	1.95	348	365
Communication	5 715	4 981	3 627	3 607	3 513	3 513	3 797	8.08	3 992	4 129
Computer services	8	133	1 310	1 920	1 657	1 657	2 034	22.75	2 138	2 191
Cons/prof: Business and advisory services	3 506	1 379	3 322	4 400	4 400	4 400	4 142	(5.86)	4 330	4 437
Cons/prof: Legal costs	2 506	161	537	400	560	560	474	(15.36)	498	500
Contractors	1 423	931	952	1 720	770	770	231	(70.00)	244	254
Agency and support/ outsourced services	2 372	1 343	738	683	511	511	316	(38.22)	780	796
Entertainment	244	205	140	193	126	126	289	129.37	303	373
Inventory: Food and food supplies	34	16	3	20	20	20	21	5.00	22	22
Inventory: Fuel, oil and gas	17	9	7	6	6	6	6		5	5
Inventory: Learner and teacher support material	9		6	1	2	2	1	(50.00)	1	1
Inventory: Materials and supplies	75	60	27	57	108	108	60	(44.44)	63	65
Inventory: Medical supplies	4		5	11	11	11	11		12	9
Inventory: Other consumables	323	281	200	231	200	200	243	21.50	255	260
Inventory: Stationery and printing	4 272	3 705	3 176	3 386	3 364	3 364	3 751	11.50	3 763	3 955
Lease payments	4 112	7 755	2 058	6 760	2 229	2 229		(100.00)		
Rental and hiring			841		349	349	473	35.53	498	523
Property payments	5 723	7 055	4 201	7 457	3 936	3 936	3 570	(9.30)	3 752	3 936
Transport provided: Departmental activity	7	4		5	7	7	5	(28.57)	5	5
Travel and subsistence	22 950	4 267	7 701	9 102	7 856	7 856	8 259	5.13	8 680	9 116
Training and development	2 257	615	757	6 531	2 852	2 852	2 520	(11.64)	2 648	2 774
Operating expenditure	342	170	331	350	2 497	2 497	1 887	(24.43)	1 991	2 062
Venues and facilities	651	767	120	150	295	295	159	(46.10)	168	171
Interest and rent on land	495	330	161	370						
Rent on land	495	330	161	370						
Transfers and subsidies to	250	88	293		421	421		(100.00)		
Households	250	88	293		421	421		(100.00)		
Social benefits	250	88	293		421	421		(100.00)		
Payments for capital assets	2 773	21 674	31 615	4 323	8 790	8 790	9 248	5.21	11 581	12 150
Machinery and equipment	2 773	21 674	31 615	4 323	8 790	8 790	9 248	5.21	11 581	12 150
Other machinery and equipment	2 773	21 674	31 615	4 323	8 790	8 790	9 248	5.21	11 581	12 150
Payments for financial assets	4 999	5 292	28							
Total economic classification	179 824	177 902	184 183	179 375	182 654	182 654	175 915	(3.69)	189 635	200 585

## Annexure A to Vote 7

Table A.2.2 Payments and estimates by economic classification – Programme 2: Social Welfare Services

Economic classification R'000	Outcome			Main appro- piation	Adjusted appro- piation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	300 534	345 669	379 704	450 028	411 770	411 770	485 352	17.87	513 144	539 801
Compensation of employees	223 416	253 264	277 554	340 653	307 133	307 133	383 344	24.81	409 242	430 797
Salaries and wages	195 032	221 998	239 271	296 171	270 172	270 172	321 969	19.17	342 926	360 994
Social contributions	28 384	31 266	38 283	44 482	36 961	36 961	61 375	66.05	66 316	69 803
Goods and services	77 055	92 309	102 026	109 270	104 637	104 637	102 008	(2.51)	103 902	109 004
of which										
Administrative fees	222	129	61	145	104	104	31	(70.19)	32	34
Advertising	2 581	1 947	748	439	211	211	447	111.85	470	491
Assets <R5 000	703	374	383	1 500	1 103	1 103	1 676	51.95	1 755	1 799
Catering: Departmental activities	5 005	4 256	3 418	4 000	3 618	3 618	6 065	67.63	4 417	4 639
Communication	1 311	974	3 470	2 888	2 888	2 888	3 136	8.59	3 179	3 325
Cons/prof: Business and advisory services	1 429	1 593	9	110	110	110	53	(51.82)	56	128
Cons/prof: Infrastructure & Contractors	18									
Agency and support/ outsourced services	2 124	1 835	1 302	1 650	1 650	1 650	1 987	20.42	2 075	2 167
Entertainment	38 202	49 916	56 416	57 075	52 428	52 428	52 958	1.01	54 550	57 781
Inventory: Food and food supplies	14	8	11	45	45	45	47	4.44	49	51
Inventory: Fuel, oil and gas	383	213	152	150	150	150	112	(25.33)	117	176
Inventory: Learner and teacher support material	34	43	48	46	46	46	48	4.35	50	53
Inventory: Materials and supplies	2		15	7	7	7	7		8	8
Inventory: Medical supplies	160	343	332	351	320	320	322	0.63	339	354
Inventory: Medicine	87	44	8	50	40	40	100	150.00	106	114
Inventory: Other consumables		58	444	28	50	50	29	(42.00)	30	33
Inventory: Stationery and printing	2 007	1 363	1 537	1 500	1 567	1 567	1 490	(4.91)	1 594	1 337
Lease payments	1 535	1 155	1 488	1 496	1 496	1 496	2 206	47.46	1 651	1 728
Rental and hiring	936	5 148	1 287	6 639	6 639	6 639		(100.00)		
Property payments			498		988	988	1 666	68.62	1 761	1 832
Transport provided: Departmental activity	9 497	10 191	15 164	14 068	14 068	14 068	16 002	13.75	16 889	17 514
Travel and subsistence	137	258	176	231	231	231	243	5.19	255	267
Training and development	8 989	11 718	14 545	16 299	16 299	16 299	12 805	(21.44)	13 903	14 527
Operating expenditure	363	139	108	120	93	93	126	35.48	133	139
Venues and facilities	211	41	135	135	219	219	142	(35.16)	159	168
Interest and rent on land	1 048	560	240	295	264	264	310	17.42	324	339
Rent on land	63	96	124	105						
	63	96	124	105						
Transfers and subsidies to	608 718	630 639	707 896	729 739	752 107	752 107	850 376	13.07	931 215	1 004 464
Non-profit institutions	601 664	624 609	701 740	724 718	748 980	748 980	847 104	13.10	925 692	998 687
Households	7 054	6 030	6 156	5 021	3 127	3 127	3 272	4.64	5 523	5 777
Social benefits			656	21	139	139		(100.00)		
Other transfers to households	7 054	6 030	5 500	5 000	2 988	2 988	3 272	9.50	5 523	5 777
Payments for capital assets	1 140	8 917	5 948		16 337	16 337	10 774	(34.05)	11 315	13 020
Machinery and equipment	1 140	8 917	5 948		16 337	16 337	10 774	(34.05)	11 315	13 020
Other machinery and equipment	1 140	8 917	5 948		16 337	16 337	10 774	(34.05)	11 315	13 020
Payments for financial assets		13		65						
Total economic classification	910 392	985 238	1 093 548	1 179 832	1 180 214	1 180 214	1 346 502	14.09	1 455 674	1 557 285

## Annexure A to Vote 7

Table A.2.3 Payments and estimates by economic classification – Programme 3: Development and Research

Economic classification R'000	Outcome			Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	12 334	15 138	13 150	42 805	28 214	28 214	17 909	(36.52)	19 316	20 398
Compensation of employees	5 844	6 599	9 924	19 312	11 303	11 303	14 778	30.74	15 926	16 776
Salaries and wages	5 296	5 996	9 029	16 848	9 834	9 834	13 716	39.48	14 281	15 023
Social contributions	548	603	895	2 464	1 469	1 469	1 062	(27.71)	1 645	1 753
Goods and services	6 489	8 523	3 224	23 475	16 911	16 911	3 131	(81.49)	3 390	3 622
of which										
Administrative fees	8									
Advertising	272	17					50		53	55
Assets <R5 000	481	460	40	50	37	37	11	(70.27)	12	12
Catering: Departmental activities	169	127	112	45	190	190	59	(68.95)	62	65
Communication	37	15	13	8	5	5	3	(40.00)	3	3
Computer services	2 031	1 587	46	132	40	40		(100.00)		153
Cons/prof: Business and advisory services	2 024	5 321	2 322	2 037	1 809	1 809	2 384	31.79	2 506	2 608
Contractors	36	8	14	20 005	8 271	8 271		(100.00)		
Agency and support/outsourced services			7							
Entertainment	1	1	8	6	6	6	5	(16.67)	5	5
Inventory: Food and food supplies	1				5 367	5 367	2	(99.96)	2	2
Inventory: Materials and supplies	1		2		1	1	1		1	1
Inventory: Medical supplies	1									
Inventory: Other consumables	4			3	3	3	3		3	3
Inventory: Stationery and printing	399	108	108	175	175	175	114	(34.86)	120	125
Lease payments	12	104	61	68	45	45		(100.00)		
Rental and hiring					5	5	5		5	5
Property payments			108		197	197		(100.00)		
Travel and subsistence	642	665	307	315	315	315	395	25.40	415	432
Training and development	106	91	7	500	351	351	54	(84.62)	57	59
Operating expenditure	163	6	29	42	17	17		(100.00)	47	45
Venues and facilities	101	13	40	89	77	77	45	(41.56)	99	49
Interest and rent on land	1	16	2	18						
Rent on land	1	16	2	18						
Transfers and subsidies to	57 851	35 397	26 100	9 500	18 588	18 588	37 232	100.30	39 257	41 099
Provinces and municipalities	7 000									
Municipalities	7 000									
Municipalities	7 000									
Non-profit institutions	50 845	35 397	26 100	9 500	18 465	18 465	37 232	101.64	39 257	41 099
Households	6				123	123		(100.00)		
Social benefits	6				123	123		(100.00)		
Payments for capital assets	4 988	8 508	21		42	42	44	4.76	46	48
Machinery and equipment	4 988	8 508	21		42	42	44	4.76	46	48
Other machinery and equipment	4 988	8 508	21		42	42	44	4.76	46	48
Total economic classification	75 173	59 043	39 271	52 305	46 844	46 844	55 185	17.81	58 619	61 545

## Annexure A to Vote 7

Table A.3 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Total departmental transfers/grants										
Category C	7 000									
Cape Winelands	2 500									
Central Karoo	4 000									
Eden	500									
Total transfers to local government	7 000									

Table A.3.1 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	Audited	Audited	Audited	Main appro- priation	Adjusted appro- priation	Revised estimate	2013/14	2012/13	2014/15	2015/16
	2009/10	2010/11	2011/12	2012/13	2012/13	2012/13				
Multi-Purpose Centres	7 000									
Category C	7 000									
Cape Winelands	2 500									
Central Karoo	4 000									
Eden	500									



**Table A.4 Provincial payments and estimates by district and local municipality**

Municipalities R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate 2013/14	2012/13	2014/15	2015/16
<b>Cape Town Metro</b>	678 915	715 476	753 610	809 645	809 645	809 645	<b>916 154</b>	13.16	999 724	1 074 749
<b>West Coast Municipalities</b>	31 737	32 703	38 425	42 303	42 303	42 303	<b>48 658</b>	15.02	55 960	60 545
Matzikama	31 737	32 703	38 425	42 303	42 303	42 303	<b>48 658</b>	15.02	55 960	60 545
<b>Cape Winelands Municipalities</b>	212 063	217 156	243 337	259 818	258 018	258 018	<b>280 326</b>	8.65	291 770	303 872
Across wards and municipal projects	212 063	217 156	243 337	259 818	258 018	258 018	<b>280 326</b>	8.65	291 770	303 872
<b>Overberg Municipalities</b>	12 074	13 014	16 516	18 151	18 151	18 151	<b>25 071</b>	38.12	29 608	32 321
Across wards and municipal projects	12 074	13 014	16 516	18 151	18 151	18 151	<b>25 071</b>	38.12	29 608	32 321
<b>Eden Municipalities</b>	153 707	161 893	176 111	185 376	185 376	185 376	<b>200 434</b>	8.12	214 137	227 941
George	111 838	118 818	126 803	133 063	133 063	133 063	<b>145 121</b>	9.06	155 312	166 411
Oudtshoorn	41 869	43 075	49 308	52 313	52 313	52 313	<b>55 313</b>	5.73	58 825	61 530
<b>Central Karoo Municipalities</b>	76 893	81 941	89 003	96 219	96 219	96 219	<b>106 959</b>	11.16	112 729	119 987
Beaufort West	76 893	81 941	89 003	96 219	96 219	96 219	<b>106 959</b>	11.16	112 729	119 987
<b>Total provincial expenditure by district and local municipality</b>	1 165 389	1 222 183	1 317 002	1 411 512	1 409 712	1 409 712	<b>1 577 602</b>	11.91	1 703 928	1 819 415

Note: Projects disaggregated per district.



# Vote 8

## Department of Human Settlements

	2013/14 To be appropriated	2014/15	2015/16
<b>MTEF allocations</b>	<b>R2 148 631 000</b>	<b>R1 198 601 000</b>	<b>R1 203 483 000</b>
Responsible MEC	Provincial Minister of Human Settlements		
Administering Department	Department of Human Settlements		
Accounting Officer	Head of Department, Human Settlements		

### 1. Overview

#### Core functions and responsibilities

The core functions and responsibilities of the Department are:

- The planning, promotion and development of integrated and sustainable human settlements;
- Administering housing subsidies and providing technical support for the development of sustainable human settlements;
- Sensitising the public to the importance of housing as an asset; and
- Facilitating fair relationships in rental housing.

#### Vision

Developing integrated and sustainable human settlements with access to social and economic opportunities for all the Province's citizens.

#### Mission

The mission of the Department of Human Settlements is:

- To be effective agents of change in capacitating and supporting municipalities to optimally deliver housing opportunities;
- To promote, facilitate and develop integrated sustainable human settlements; and
- To facilitate delivery through sound administration and the engagement of all spheres of government and social partners.

## **Main services**

Plan and facilitate effective and efficient housing delivery in accordance with national and provincial programmes for the development of integrated and sustainable human settlements;

Promote and facilitate the upgrading of informal settlements;

Facilitate sound relations between lessors and lessees;

Integrate marginalised communities into economically viable, socially equitable and environmentally sensitive settlements; and

Manage and maintain housing assets strategically and effectively.

## **Demands and changes in services and expected changes in services and resources**

As a result of the fiscal tightening over the 2013 medium term expenditure framework period, the Department's budget does not allow for growth in real terms. To ensure service delivery, the Department embarked in various efficiency programmes on administrative expenditure, strengthened control to prevent and detect fraud and irregular expenses and the strengthened control over transfers of subsidy funding to municipalities.

## **Acts, rules and regulations**

Constitution of the Republic of South Africa, 1996 (Act 108 of 1996)

Constitution of the Western Cape, 1998 (Act 1 of 1998)

Division of Revenue Act (Annual)

Auditor-General Act, 1995 (Act 12 of 1995)

Grootboom Constitutional Court judgment (2000)

Employment Equity Act, 1998 (Act 55 of 1998)

Public Finance Management Act, 1999 (Act 1 of 1999) (as amended by Act 29 of 1999) and the National Treasury Regulations

Public Service Act, 1994 (Act 103 of 1994) and Public Service Regulations of 2000

Rental Housing Act, 1999 (Act 50 of 1999)

Restitution Act, 1994 (Act 22 of 1994)

Rural Areas Act, 1987 (Act 9 of 1987)

Transformation of Certain Rural Areas Act, 1998 (Act 94 of 1998)

Western Cape Housing Development Act, 1999 (Act 6 of 1999)

Western Cape Housing Development Amendment Act, 2005 (Act 2 of 2005)

## Budget decisions

The implementation of Provincial Strategic Objective 6 and National Outcome 8 served as the basis for resource allocation for the 2013/14 financial year. The tough economic climate and the subsequent cuts in budget allocations were taken into account when compiling this budget. Expenditure on non-core business was again interrogated and adjusted so that direct spending on service delivery is not adversely affected. This was done in consultation with the Provincial Treasury and other role players through the MTEC process.

The utilisation of consultants and other service providers was interrogated and assessed and the Department entered into agreements with other Provincial Departments and the Development Bank of Southern Africa (DBSA). The Forensic Investigating Unit (FIU) will provide additional capacity to do forensic investigations when needed, while CE-I will now provide the support and hosting of the Housing Demand Database. The Department entered into an agreement with the Department of Local Government for the utilisation of the Community Development Workers to assist with the Housing Consumer Education and other human settlement programmes. The DBSA is co-funding professionals deployed to the Department to assist in the successful implementation of projects. The Department will however still invest in municipal human settlement pipelines and assistance through the PRT programme that is being funded via the HSDG.

The Department's allocations to municipalities iro the Human Settlement Development Grant (HSDG) are based on already approved projects that are being implemented or are ready to be implemented as from 1 April 2013. Human settlement pipelines were developed in line with the municipal Integrated Development Plans (IDPs) by the professional resources teams (PRTs). This will ensure that the Department delivers on its non-financial targets as per Provincial Strategic Objective 6 and National Outcome 8. The professional resources teams (PRTs) will continue to assist municipalities and the Department to package projects in line with the Strategy and ensure that enough projects are in the pipeline for each municipality to implement.

The National Treasury and National Department of Human Settlements allocated only 50 per cent of the HSDG to provinces in the outer years. This was only communicated to the Province on 20 February 2013. The reason for this action was not communicated to Provinces. At this stage, these allocations will be treated as unallocated with no targets attached to it. The final allocations for the outer years will be taken up in an additional budget as soon as it becomes available. This will be communicated to the various municipalities. The possible assignment of the human settlements function to the City of Cape Town, as per the HSDG Framework as from 1 July 2013, will have an impact on the Provincial budget. If accredited, the adjustment and transfer of funding will be done via an adjustments budget, if not Municipalities will also enter into a service delivery agreement with the Department to ensure that delivery is in line with the respective business plans received from municipalities.

The Department will also continue with the closing of the Western Cape Housing Development Fund, including the devolution and transfer of assets to the beneficiaries, municipalities and other end users. This is being done in a structured manner, including Provincial Cabinet approvals where needed. The Department of Transport and Public Works is also consulted to ensure that assets needed for provincial projects/programmes are not alienated. This will lead to substantial savings iro municipal services and rates, maintenance and administrative cost. This is being done iro the Housing Act.

## **Aligning departmental budgets to achieve government's prescribed outcomes**

The Department will contribute on National Outcome 8 which was developed to provide strategic focus for the Department of Human Settlements. The National Outcome 8 contains the following outputs:

- Accelerated delivery of shelter (housing) opportunities;
- Access to Basic Services;
- More efficient land utilisation; and
- Improved (Residential) Property Market.

The Western Cape Government has devised the Provincial Strategic Agenda, which consists of 12 provincial strategic objectives. The Western Cape Department of Human Settlements has formulated the Provincial Strategic Objective 6 which entails strategic outcomes that are aligned to the key outputs of the National Outcome 8. These strategic outcomes are as follows:

- OUTCOME 1: Accelerated delivery of housing opportunities;
- OUTCOME 2: A sense of ownership, rights and responsibilities amongst beneficiaries, owners and tenants; and
- OUTCOME 3: Optimal and sustainable use of resources.

To ensure alignment of budget to the provincial and national strategic priorities, the Western Cape Department of Human Settlements has ensured that the performance indicators and target performance in the 2013/14 Annual Performance Plan are informed by the national and provincial priorities.

## **2. Review 2012/13**

In the 2012/13 financial year, the Department put measures in place to support the outcomes stated in the Strategic Objective 6, as adopted by the Western Cape Government in 2011. One of these measures included the operationalisation of the Professional Resource Teams (PRTs), which aimed to assist municipalities with project packaging, security of tenure and unblocking of PHP programmes.

In addition, the Department implemented a standardised minimum criteria for the selection of beneficiaries, specifically designed for municipal use. This ensured that housing opportunities will be allocated in a fair and transparent fashion while also taking the demographic profile and housing needs of local communities into account.

The introduction of the Project Management Unit also played an integral part in improving delivery. An integrated system was developed which captures all project information and which assists managers in tracking, monitoring and reporting on each projects life span over a number of years.

The Department appointed dedicated departmental Regional Directors, tasked to provide direct support to municipalities, in each of the five districts in the Province, as well as the City of Cape Town. With the newly appointed Regional Directors, supported by their teams and the PRTs, municipal planning, and project packaging and implementation, has significantly improved.

### **3. Outlook for 2013/14**

In the 2013/14 financial year, the Department will further fulfil the mandate of the Strategic Objective 6 through supporting municipal planning, the introduction of provincial policy to improve the delivery process and the provision of social and rental housing collaboration with partnering institutions.

With a view to improve the integrity of housing demand information in the province, the Department introduced the Housing Demand Database, an electronic demand management system, to municipalities in 2012. In the upcoming financial year, the Department has arranged for the provincial Centre for E-Innovation to assume responsibility for hosting the database, and to provide technical support in the coming year.

In 2012, the Department adopted a framework of norms and standards for municipalities to select beneficiaries from housing waiting lists for subsidy projects. In the upcoming financial year, the Department will continue to engage with municipalities on the implementation of the framework and provide support to them on the design of their selection policies.

The provision of sites for GAP beneficiaries (people earning between R3 500 and R15 000 per month) is set to improve in the coming year. The Department has entered into an agreement with the National Housing Finance Corporation which will enable it to plan for the provision of sites to be developed for GAP beneficiaries benefitting from the Finance Linked Individual Subsidies Programme in 2014/15. In addition, an amount of R50 million has been allocated in this financial year for individual subsidies.

The Department is also currently managing the development of a social housing pipeline within the Cape Town metro, which is aimed at the development of new social rental housing projects through partnerships with accredited Social Housing Institutions and the private sector. In addition, work is beginning on the construction of 450 units in areas such as Steenberg, Elsies River and Scottsdene, with a minimum of 200 intended for completion within 2013/2014 and over 1 000 units intended for 2014/2015.

The Department has allocated a further R33 million in terms of revenue retention for provincial contribution towards housing delivery and to be used to support municipalities with bulk and related infrastructure challenges. This will unlock the provision of 2 600 housing opportunities.

Lastly, the Department is currently engaging with estate agents in the province, in order to determine how human settlement delivery can be best utilised as an economic stimulant and to assist in the transformation of the sector.

## 4. Receipts and financing

### Summary of receipts

Table 4.1 hereunder gives the sources of funding for the vote.

**Table 4.1 Summary of receipts**

Receipts R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Treasury funding										
Equitable share	75 067	103 253	( 3 907 )	127 134	123 434	86 548	126 660	46.35	135 106	143 494
Conditional grants	1 497 437	1 940 537	1 638 845	1 725 180	1 725 180	1 725 180	1 928 971	11.81	1 003 495	997 229
Human Settlements Development Grant <sup>a</sup> of which	1 497 437	1 940 037	1 638 845	1 725 180	1 725 180	1 725 180	1 925 971	11.64	1 003 495	997 229
City of Cape Town							733 484		391 435	429 640
Expanded Public Works Programme Incentive Grant for Provinces		500					3 000			
Financing	31 500	60 000	16 280	8 580	78 968	78 968	33 000	( 58.21)		
Asset Finance Reserve	26 500		16 280							
Provincial Revenue Fund	5 000	60 000		8 580	78 968	78 968	33 000	( 58.21)		
Total Treasury funding				1 860 894	1 927 582	1 890 696	2 088 631	10.47	1 138 601	1 140 723
Departmental receipts										
Sales of goods and services other than capital assets	79	36	316	30	30	72	70	( 2.78)	70	73
Interest, dividends and rent on land	5 977	681	338	250	250	181	480	165.19	480	502
Sales of capital assets	7									
Financial transactions in assets and liabilities	91 266	60 613	182 528	59 720	59 720	96 633	59 450	( 38.48)	59 450	62 185
Total departmental receipts				60 000	60 000	96 886	60 000	( 38.07)	60 000	62 760
Total receipts				1 920 894	1 987 582	1 987 582	2 148 631	8.10	1 198 601	1 203 483

<sup>a</sup> Human Settlements Development Grant: 2014/15 and 2015/16 only 50% has been allocated due to the revision of the current Conditional Grant formula as a result of Census 2011.

### Summary of receipts:

Total receipts increase by R161.049 million or 8.10 per cent from R1.988 billion in 2012/13 (revised estimates) to R2.149 billion in 2013/14 and decreases to R1.199 billion in 2014/15 and to R1.203 billion in 2015/16.



**Treasury funding:**

Equitable share transfers increase by R40.112 million or 46.35 per cent from R86.548 million in 2012/13 (revised estimates) to R126.660 million in 2013/14, and continue to increase to R135.106 million in 2014/15 and R143.494 million in 2015/16. The Human Settlement Development Grant increases by 11.64 per cent from R1.725 billion received in 2012/13 (revised estimates) to R1.926 billion in 2013/14 and decrease to R1.003 billion in 2014/15 and R997.229 million in 2015/16. R3 million was received for the Expanded Public Works Programme and R33 million from the Provincial Revenue Fund as a provincial contribution towards housing delivery.

**Departmental own receipts:**

Departmental own receipts are consistent at R60 million per annum up to 2014/15, and increases by 4.5 per cent from R60 million to R62.7 million in 2015/16.

**Departmental receipts are comprised of:**

R70 000 in respect of commission on insurance premiums administered by the Department (R30 000) and the sale of other goods and services (R40 000), as recorded under sales of goods and services other than capital assets.

R480 000 recorded under interest dividends and rent on land in respect of interest on trust accounts administered by accounts administrators for 2013/14 MTEF. It remains consistent for 2014/15, but increases to R502 000 in the 2015/16 financial year. It includes R200 000 per year for royalties for mining sand on housing land.

R59.450 million recorded under financial transactions in assets and liabilities in 2013/14 in respect of repayment of housing loans/rental accounts and recovery of previous years' expenditure has decreased by 38.48 per cent from R96.633 million in 2012/13 (revised estimates) to R59.450 million in 2013/14. It remains constant in 2014/15, but increases by 4.6 per cent in 2015/16 from R59.450 million in 2014/15 to R62.185 million in 2015/16.

**Donor funding (excluded from vote appropriation)**

None.

**5. Payment summary****Key assumptions**

National and Provincial Cabinet's delivery priorities for the 2013/14 MTEF are reflected, especially the housing sectors' development priorities.

Provincial and municipal development strategies and budgets are aligned.

Salary adjustments are based on wage agreements.

Adjustments on inflation related items are based on the CPIX projections.

Expenditure on housing grants is based on conditional grant allocations from the National Department of Human Settlement and housing policies. Allocations to municipalities are informed by the Provincial Spatial Development Framework (PSDF), the Strategic Infrastructure Plan (SIP), the municipal needs, municipal IDPs and the Provincial Strategic Objective 6/National Outcome 8. The 2013/14 allocations were based on the readiness of projects, while the outer years were not allocated due to a national decision to allocate only 50 per cent of the indicative allocations to the provinces at this stage.

## Provincial Priorities

The departments' strategic plan is aligned to the eleven provincial strategic objectives of the Western Cape government:

- PSO1: Increasing opportunities for growth and jobs
- PSO2: Improving education outcomes
- PSO3: Increasing access to safe and efficient transport
- PSO4: Increasing wellness
- PSO5: Increasing safety
- PSO6: Developing integrated and sustainable human settlements**
- PSO7: Mainstreaming sustainability and optimising resource-use efficiency
- PSO8: Promoting social inclusion and reducing poverty
- PSO10: Integrating service delivery for maximum impact
- PSO11: Creating opportunities for growth and development in rural areas
- PSO12: Building the best-run provincial government in the world

## National priorities

The critical issues that dominate the national agenda are reducing poverty, and addressing the legacies of apartheid planning through the implementation of the key outputs and programmes of the National Outcome Statement 8. These key outputs include:

- Accelerated delivery of shelter (housing) opportunities;
- Access to Basic Services;
- More efficient land utilisation; and
- Improved (Residential) Property Market.

## Programme summary

Table 5.1 below shows the budget or estimated expenditure per programme and Table 5.2 per economic classification (in summary). Details of the Government Financial Statistics (GFS) economic classifications are attached as an annexure to this vote.

**Table 5.1 Summary of payments and estimates**

Programme R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Administration <sup>a</sup>	87 319	73 532	75 764	78 323	80 623	84 279	<b>75 140</b>	( 10.84)	80 262	85 315
2. Housing Needs, Research and Planning <sup>b</sup>	14 573	8 817	12 579	15 687	14 687	14 687	<b>16 979</b>	15.61	18 257	19 509
3. Housing Development <sup>c</sup>	1 553 076	2 015 543	1 698 616	1 783 576	1 838 964	1 837 606	<b>2 011 012</b>	9.44	1 056 498	1 055 882
4. Housing Asset Management Property Management	46 365	67 228	47 441	43 308	53 308	51 010	<b>45 500</b>	( 10.80)	43 585	42 777
<b>Total payments and estimates</b>	<b>1 701 333</b>	<b>2 165 120</b>	<b>1 834 400</b>	<b>1 920 894</b>	<b>1 987 582</b>	<b>1 987 582</b>	<b>2 148 631</b>	<b>8.10</b>	<b>1 198 601</b>	<b>1 203 483</b>

<sup>a</sup> MEC total remuneration package: R1 652 224 with effect from 1 April 2012.

<sup>b</sup> National conditional grant: Human Settlements - R1 925 971 000 (2013/14), of which R733 484 000 is earmarked for the CoCT, i.e. transfer to households: R1 829 672 000, Compensation of employees: R17 000 000, Goods and services: R67 299 000, Transfers and subsidies: R12 000 000, as well as R1 003 495 000 (2014/15) and R997 229 000 (2015/16), which are unallocated. Included in the unallocated amounts are earmarked allocations of R391 435 000 (2014/15) and R429 640 000 (2015/16) for the City of Cape Town. The unallocated amounts are due to National Treasury and National Department of Human Settlements only allocated 50% of the grant to provinces in anticipation of applying the new census data.

<sup>c</sup> Expanded Public Works Programme Integrated Grant for Provinces: R3 000 000 (2013/14) ie. Compensation of employees: R150 000 and Goods and services: R2 850 000.

## Summary by economic classification

**Table 5.2 Summary of provincial payments and estimates by economic classification**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	187 281	204 244	203 143	247 115	244 051	244 121	259 804	6.42	180 862	192 409
Compensation of employees	107 314	111 532	122 338	140 775	138 537	138 986	151 560	9.05	138 350	150 122
Goods and services	79 939	92 697	80 792	106 318	105 492	105 113	108 222	2.96	42 488	42 262
Interest and rent on land	28	15	13	22	22	22	23	5.30	24	25
Transfers and subsidies to	1 511 042	1 955 127	1 624 616	1 671 133	1 738 791	1 738 721	1 884 292	8.37	1 012 983	1 006 100
Provinces and municipalities	31 161	75 998	42 325	29 580	97 268	97 268	53 420	( 45.08)	9 239	8 622
Departmental agencies and accounts			601	600	600	600		( 100.00)		
Universities and technikons	1 500	1 500	1 000	1 000	1 000	1 000	1 000			
Public corporations and private enterprises	1 201									
Non-profit institutions	100		11							
Households	1 477 080	1 877 629	1 580 679	1 639 953	1 639 923	1 639 853	1 829 872	11.59	1 003 744	997 478
Payments for capital assets	2 835	5 257	6 397	2 646	4 440	4 440	4 534	2.12	4 756	4 975
Machinery and equipment	2 733	5 257	6 359	2 646	4 304	4 304	4 534	5.35	4 756	4 975
Software and other intangible assets	102		38		136	136		( 100.00)		
Payments for financial assets	175	492	244		300	300		( 100.00)		
Total economic classification	1 701 333	2 165 120	1 834 400	1 920 894	1 987 582	1 987 582	2 148 630	8.10	1 198 601	1 203 483

## Transfers to public entities

**Table 5.3 Summary of departmental transfers to public entities**

Public entities R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Social Housing Foundation			601	600	600	600	( 100.00)			
Total departmental transfers to public entities			601	600	600	600	( 100.00)			

## Transfers to development corporations

None.

## Transfers to local government

**Table 5.4 Summary of departmental transfers to local government by category**

Departmental transfers R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Category A	734 166	454 947	471 964	689 369	689 369	689 869	744 484	7.92	391 435	429 640
Category B	482 120	693 398	563 699	508 656	508 656	721 684	862 492	19.51		
Category C	34 969	9 153	6 002							
Other <sup>Note 1</sup>				29 723	29 723				612 060	567 589
<b>Total departmental transfers to local government</b>	<b>1 251 255</b>	<b>1 157 498</b>	<b>1 041 665</b>	<b>1 227 748</b>	<b>1 227 748</b>	<b>1 411 553</b>	<b>1 606 976</b>	<b>13.84</b>	<b>1 003 495</b>	<b>997 229</b>
<b>Funds retained by the department (not included in the transfers to local government) <sup>Note 2</sup></b>	<b>278 216</b>	<b>838 723</b>	<b>624 460</b>	<b>517 012</b>	<b>517 012</b>	<b>393 595</b>	<b>362 995</b>	<b>(7.77)</b>		

<sup>Note 1</sup> Other	Human Settlements Development Grant (Beneficiaries)		
	2013/14 Allocation (R'000)	2014/15 Allocation (R'000)	2015/16 Allocation (R'000)
As only 50% of the Human Settlements Development Grant has been allocated by National Human Settlement in 2014/15 and 2015/16, allocations to municipalities have been left unallocated until allocations have been received from National.		612 060	567 589
<b>Total</b>		<b>612 060</b>	<b>567 589</b>

<sup>Note 2</sup> Funds retained by the department	Human Settlements Development Grant (Beneficiaries)		
	2013/14 Allocation (R'000)	2014/15 Allocation (R'000)	2015/16 Allocation (R'000)
Departmental projects	208 912		
Individual subsidies including FLISP	30 000		
Extended Enhanced Discount Benefit Scheme	10 000		
NHBRC	17 784		
OPSCAP	96 299		
<b>Total</b>	<b>362 995</b>		

## Departmental Public Private Partnerships (PPPs) projects

None.

## 6. Programme description

### Programme 1: Administration

**Purpose:** To provide overall management in the Department in accordance with all applicable acts and policies.

#### Analysis per sub-programme

##### Sub-programme 1.1: Office of the MEC

to provide for the functioning of the Office of the MEC

##### Sub-programme 1.2: Corporate Services

to provide corporate support that is non-core for the Department

to provide corporate support to Vote14: Local Government

to make limited provision for maintenance and accommodation needs

#### Policy developments

The programme continuously supports the Department in effectively and efficiently implementing its responsibilities. More focus will be directed to the institutionalisation of departmental planning, reporting and project management.

#### Changes: Policy, structure, service establishment, etc. Geographic distribution of services

The Department of the Premier (Organisational Development) is investigating the Department's current organisational structure to re-align the Departmental structure to the revised business/delivery model which the Department implemented in 2012/13. A regional delivery model is proposed whereby all functions will be mainstreamed per district. This will ensure accountability on delivery as regional managers will be responsible for the planning and delivery of targets. The development of the micro structure will be done in the 2013/14 financial year. The Department employed staff additional to the establishment with General Recognised Accounting Practice (GRAP) knowledge to assist with the audit requirements of the Western Cape Housing Development Fund. This intervention led to a move from a disclaimer in 2010/11 to an unqualified audit report for 2011/12.

The Department aims to strengthen its project management and consumer care capabilities. These capabilities will allow the Department to better contribute to creating an environment in which civil society is able to engage more effectively with the state.

The monitoring and evaluation capabilities will be strengthened to promote sustainable resource use and ensure good returns on the Department's investments. The Internal Control unit of the Department was expanded to support the monitoring and evaluation unit. To increase the development of relevant skills in the Province, the Department will continue to provide bursaries to both staff members and members of the public who are interested in obtaining a qualification in the built environment.

#### Expenditure trends analysis

The budget in respect of the transfer of support functions to the Department of Local Government amounts to R9.8 million in 2013/14 and was shifted to the department, resulting in a net decrease in the budget. The increase from the 2013/14 main budget to 2014/15 and 2015/16 is due to normal inflationary increases reflected over the MTEF period while cutting down on non-core expenditure and other efficiency measures.

## Strategic goal as per the Strategic Plan

Fully functional department capacitated to deliver services.

## Strategic objective as per the Annual Performance Plan

Create organisational programme management capability.

**Table 6.1 Summary of payments and estimates – Programme 1: Administration**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Office of the MEC <sup>a</sup>	4 541	4 852	4 898	5 628	5 832	5 769	5 996	3.93	6 359	6 720
2. Corporate Services	82 778	68 680	70 866	72 695	74 791	78 510	69 144	(11.93)	73 903	78 595
Total payments and estimates	87 319	73 532	75 764	78 323	80 623	84 279	75 140	(10.84)	80 262	85 315

<sup>a</sup> MEC total remuneration package: R1 652 224 with effect from 1 April 2012.

Note: A limited administrative function will be provided by the Department of Human Settlement on an agency basis to the Department of Local Government until the centralisation through the modernisation process has been fully formalised and implemented.

**Table 6.1.1 Summary of provincial payments and estimates by economic classification – Programme 1: Administration**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	83 898	66 904	68 748	75 252	75 488	79 243	70 406	( 11.15)	75 257	80 091
Compensation of employees	49 988	44 180	46 167	51 577	55 139	57 210	52 346	( 8.50)	56 312	60 283
Goods and services	33 897	22 709	22 568	23 659	20 333	22 017	18 043	( 18.05)	18 927	19 790
Interest and rent on land	13	15	13	16	16	16	17	5.30	18	18
Transfers and subsidies to	411	879	375	425	395	296	200	( 32.43)	249	249
Provinces and municipalities	10	1								
Departmental agencies and accounts			100	100	100	100		( 100.00)		
Non-profit institutions			11							
Households	401	878	264	325	295	196	200	2.04	249	249
Payments for capital assets	2 835	5 257	6 397	2 646	4 440	4 440	4 534	2.12	4 756	4 975
Machinery and equipment	2 733	5 257	6 359	2 646	4 304	4 304	4 534	5.35	4 756	4 975
Software and other intangible assets	102		38		136	136		( 100.00)		
Payments for financial assets	175	492	244		300	300		( 100.00)		
Total economic classification	87 319	73 532	75 764	78 323	80 623	84 279	75 140	( 10.84)	80 262	85 315

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation	Adjusted appro- priation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	411	879	375	425	395	296	200	(32.43)	249	249
Provinces and municipalities	10	1								
Municipalities	10	1								
Municipalities	10	1								
Departmental agencies and accounts			100	100	100	100		(100.00)		
Entities receiving transfers			100	100	100	100		(100.00)		
Social Housing Foundation			100	100	100	100		(100.00)		
Other								(100.00)		
Non-profit institutions			11							
Households	401	878	264	325	295	196	200	2.04	249	249
Social benefits	182	729	244	225	225	196	200	2.04	249	249
Other transfers to households	219	149	20	100	70					

**Programme 2: Housing Needs, Research and Planning**

**Purpose:** To facilitate and undertake housing delivery planning.

**Analysis per sub-programme****Sub-programme 2.1: Administration**

to provide administrative and/or transversal project management services

**Sub-programme 2.2: Policy**

to provide a regulatory framework for Housing delivery

to develop policy guidelines, proclamation of Acts and Amendments

**Sub-programme 2.3: Planning**

to develop provincial Multi-Year Housing Development Plans

to properly plan provincial multi-year strategic housing plans by October each year

**Sub-programme 2.4: Research**

to conduct research on demand for housing

**Policy developments**

The Department utilises the Provincial Strategic Objective 6 (PSO6): *Developing Integrated and Sustainable Human Settlements for all* as a tool to promote the creation of sustainable human settlements. This strategy is in accordance with the strategic priorities of the National Outcome Statement 8. It further takes into cognisance the principles of the National Breaking New Ground Comprehensive Housing Plan for Human Settlements.



To expedite the process of rolling out the strategy, the Department developed the Housing Demand Data Improvement Programme (HDDIP) to ensure efficacy and efficiency in the management processes of the housing waiting lists. The HDDIP will also consist of the Provincial Housing Needs Register (PHNR). The Department has developed the Selection Guidelines to promote standard procedures for all the Western Cape municipalities on how to do selection for housing beneficiaries. The Selection Guidelines further seek to ensure fairness in the housing allocation process which is one of the bedrocks of the PSO6.

### **Changes: Policy, structure, service establishment, etc. Geographic distribution of services**

The strategy encourages the Department to consider the provincial priorities when allocating its scarce resources. It seeks to ensure that citizens of the Western Cape who live in a variety of different situations are aware of and can easily access a wide range of housing services and instruments that can assist them to participate in the development of a sustainable human settlement of their choice.

The Department will continuously ensure that its institutional capabilities and those of other provincial departments involved in implementation are built to effectively design and implement its strategy. This shift aims to direct the use of state land and other resources for spatial restructuring, with direct and indirect benefits for the poor.

The Department also moved towards a Regional Support approach. Regional managers now represent the Department in specific regions, working closely with Professional Resource Teams and Municipalities to ensure that national and provincial priorities are directed spatially and according to the need of the specific geographical area.

Integrated planning has been enhanced through the Integrated Development Plans of municipalities and the improvement of forward planning of human settlement project pipelines. Professional Resource Teams are being utilised to assist the Department to update the pipelines.

### **Expenditure trends analysis**

Normal inflationary increases are reflected over the MTEF period, including the filling of all vacancies. Professional fees are covered in Programme 3 through the OPSCAP allocation.

### **Strategic goal as per Strategic Plan**

Introduce a co-ordinated approach to human settlement planning through effective Integrated Development Planning.

### **Strategic objective as per Annual Performance Plan**

Integrate the work of different departments involved in human settlement development, using the Integrated Development Plans (IDPs) as the basis.

**Table 6.2 Summary of payments and estimates – Programme 2: Housing Needs, Research and Planning**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16
1. Administration	7 668	5 040	8 530	12 065	9 976	9 444	12 954	37.17	13 976	14 988
2. Policy	1 391									
3. Planning	3 010	3 777	4 049	3 622	4 711	5 243	4 025	(23.23)	4 281	4 521
4. Research	2 504									
<b>Total payments and estimates</b>	<b>14 573</b>	<b>8 817</b>	<b>12 579</b>	<b>15 687</b>	<b>14 687</b>	<b>14 687</b>	<b>16 979</b>	<b>15.61</b>	<b>18 257</b>	<b>19 509</b>

**Table 6.2.1 Summary of provincial payments and estimates by economic classification – Programme 2: Housing Needs, Research and Planning**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16
<b>Current payments</b>	13 072	8 814	12 429	15 687	14 687	14 687	16 979	15.61	18 257	19 509
Compensation of employees	10 845	7 874	11 443	14 431	13 431	13 489	15 890	17.80	17 114	18 314
Goods and services	2 221	940	986	1 256	1 256	1 198	1 089	(9.08)	1 143	1 195
Interest and rent on land	6									
<b>Transfers and subsidies to</b>	1 501	3	150							
Universities and technikons	1 500									
Households	1	3	150							
<b>Total economic classification</b>	<b>14 573</b>	<b>8 817</b>	<b>12 579</b>	<b>15 687</b>	<b>14 687</b>	<b>14 687</b>	<b>16 979</b>	<b>15.61</b>	<b>18 257</b>	<b>19 509</b>

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16
<b>Transfers and subsidies to (Current)</b>	1 501	3	150							
Universities and technikons	1 500									
Households	1	3	150							
Social benefits	1		150							
Other transfers to households		3								

## Programme 3: Housing Development

**Purpose:** To provide subsidies and housing opportunities, including access to basic services, to beneficiaries in accordance with the housing code.

### Analysis per sub-programme

#### Sub-programme 3.1: Administration

administration support funded from equitable share

#### Sub-programme 3.2: Financial Interventions

facilitating immediate access to Housing Goods and Services creating enabling environments and providing implementation support

#### Sub-programme 3.3: Incremental Interventions

facilitating access to housing opportunities through a phased process

#### Sub-programme 3.4: Social and Rental Intervention

facilitating access to Rental Housing opportunities, supporting Urban Restructuring and Integration

#### Sub-programme 3.5: Rural Intervention

facilitating access to housing opportunities in Rural areas (not applicable to the Western Cape)

### Changes: Policy, structure, service establishment, etc. Geographic distribution of services

The creation of the Directorate: Regional Support has seen focused and closer co-operation between the department and municipalities. Regional Managers take responsibility for addressing the human settlement development per district and are working closely with the professional resources teams to assist municipalities in planning their human settlements in line with the provincial and national strategy. The service establishment of this programme will be adversely affected when the human settlement function is assigned to the City of Cape Town (CoCT). This will however be done according to a consulted personnel plan, including Labour and the CoCT.

### Expenditure trends analysis

The increase in the budget from 2012/13 and over the MTEF is due to an increase in the Human Settlement Development Grant (HSDG) to make provision for normal inflationary pressures. The decrease in the outer years is due to a national decision to allocate only 50 per cent of the indicative allocation for the HSDG to the provinces.

### Strategic goals as per the Strategic Plan

Accelerate the provision of housing opportunities including the prioritisation of serviced sites.

Inculcate a sense of ownership, rights and personal responsibility amongst housing beneficiaries, tenants and owners.

### Strategic objectives as per the Annual Performance Plan

Upscale the provision and implementation of serviced sites.

Increase beneficiary involvement in development of housing opportunities.

Enhancing the supply of new rental housing opportunities and encouraging improved Property Management of rental stock.

**Table 6.3 Summary of payments and estimates – Programme 3: Housing Development**

Sub-programme R'000	Outcome			Main appro- priation Adjusted appro- priation Revised estimate			Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				2013/14	2012/13	2014/15	2015/16			
1. Administration	55 639	75 506	59 770	58 396	113 784	112 426	85 041	(24.36)	53 003	58 653
2. Financial Interventions <sup>a</sup>	107 374	131 530	194 805	269 259	210 601	244 975	189 408	(22.68)		
3. Incremental Interventions <sup>a</sup>	1 264 919	1 520 812	1 237 054	1 135 921	1 154 972	1 274 068	1 431 291	12.34		
4. Social and Rental Intervention <sup>a</sup>	124 915	287 695	206 987	320 000	359 607	206 137	305 272	48.09		
5. Rural Intervention <sup>a</sup>	229									
6. Unallocated									1 003 495	997 229
Total payments and estimates	1 553 076	2 015 543	1 698 616	1 783 576	1 838 964	1 837 606	2 011 012	9.44	1 056 498	1 055 882

<sup>a</sup> National conditional grant: Human Settlements - R1 925 971 000 (2013/14), of which R733 484 000 is earmarked for the CoCT, i.e. transfer to households: R1 829 672 000, Compensation of employees: R17 000 000, Goods and services: R67 299 000, Transfers and subsidies: R12 000 000, as well as R1 003 495 000 (2014/15) and R997 229 000 (2015/16), which are unallocated. Included in the unallocated amounts are earmarked allocations of R391 435 000 (2014/15) and R429 640 000 (2015/16) for the City of Cape Town. The unallocated amounts are due to National Treasury and National Department of Human Settlements only allocated 50% of the grant to provinces in anticipation of applying the new census data.

Expanded Public Works Programme Integrated Grant for Provinces: R3 000 000 (2013/14) ie. Compensation of employees: R150 000 and Goods and services: R2 850 000.

**Table 6.3.1 Summary of provincial payments and estimates by economic classification – Programme 3: Housing Development**

Economic classification R'000	Outcome			Main appro- priation Adjusted appro- priation Revised estimate			Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	63 763	93 795	89 520	122 868	117 868	116 481	136 340	17.05	53 003	58 653
Compensation of employees	34 517	45 502	49 768	58 673	53 673	51 993	65 604	26.18	49 838	55 343
Goods and services	29 238	48 293	39 752	64 189	64 189	64 482	70 730	9.69	3 158	3 303
Interest and rent on land	8			6	6	6	6	5.30	7	7
Transfers and subsidies to	1 489 313	1 921 748	1 609 096	1 660 708	1 721 096	1 721 125	1 874 672	8.92	1 003 495	997 229
Provinces and municipalities	11 480	43 500	27 330	19 580	79 968	79 968	44 000	( 44.98)		
Departmental agencies and accounts			501	500	500	500		( 100.00)		
Universities and technikons		1 500	1 000	1 000	1 000	1 000	1 000			
Public corporations and private enterprises	1 201									
Non-profit institutions	100									
Households	1 476 532	1 876 748	1 580 265	1 639 628	1 639 628	1 639 657	1 829 672	11.59	1 003 495	997 229
Total economic classification	1 553 076	2 015 543	1 698 616	1 783 576	1 838 964	1 837 606	2 011 012	9.44	1 056 498	1 055 882

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate 2012/13	2013/14	2014/15	2015/16
<b>Transfers and subsidies to (Current)</b>	11 629	45 246	28 833	12 500	12 500	12 529	12 000 (4.22)			
Provinces and municipalities	11 480	43 500	27 330	11 000	11 000	11 000	11 000			
Municipalities	11 480	43 500	27 330	11 000	11 000	11 000	11 000			
Municipalities	11 480	43 500	27 330	11 000	11 000	11 000	11 000			
Departmental agencies and accounts			501	500	500	500	(100.00)			
Entities receiving transfers			501	500	500	500	(100.00)			
Social Housing Foundation			501	500	500	500	(100.00)			
Universities and technikons		1 500	1 000	1 000	1 000	1 000	1 000			
Private enterprises	1 201									
Other transfers	1 201									
Non-profit institutions	100									
Households	49	246	2			29	(100.00)			
Social benefits	49	246	2			29	(100.00)			
<b>Transfers and subsidies to (Capital)</b>	1 476 483	1 876 502	1 580 263	1 648 208	1 708 596	1 708 596	1 862 672 9.02	1 003 495	997 229	
Provinces and municipalities				8 580	68 968	68 968	33 000 (52.15)			
Municipalities				8 580	68 968	68 968	33 000 (52.15)			
Municipalities				8 580	68 968	68 968	33 000 (52.15)			
Households	1 476 483	1 876 502	1 580 263	1 639 628	1 639 628	1 639 628	1 829 672 11.59	1 003 495	997 229	
Other transfers to households	1 476 483	1 876 502	1 580 263	1 639 628	1 639 628	1 639 628	1 829 672 11.59	1 003 495	997 229	

**Programme 4: Housing Asset Management Property Management**

**Purpose:** To plan, facilitate and develop integrated and sustainable human settlements.

**Analysis per sub-programme****Sub-programme 4.1: Administration**

administration support funded from equitable share

**Sub-programme 4.2: Housing Properties Maintenance**

to provide for the maintenance of housing properties

**Changes: Policy, structure, service establishment, etc. Geographic distribution of services**

No major structural changes were effected. The Department opened a small office in Belhar to make its services more accessible to the public iro the Extended Enhanced Discount Benefit Scheme (EEDBS) and plans to roll it out to other areas qualifying for this programme. Shifts in policy can be deduced from the strategic objectives detailed below.

The Department is also in the process of transferring the properties of the Ex-Western Cape Housing Development Board to municipalities and qualifying beneficiaries. The devolution of the properties to municipalities is subjected to stringent conditions and according to the Provincial Cabinet's conditions.

The service establishment of the unit will be scaled down with the decrease in the property portfolio and the accreditation of the City of Cape Town. This will however be done according to a consulted personnel plan, including Labour and the CoCT.

## Expenditure trends analysis

The increase in the allocation from the main budget in 2012/13 is due to normal inflationary pressures. The decrease from the revised estimate for 2012/13 is due to the additional funding allocated in the 2012 Adjustments Budget for municipal services and rates.

## Strategic goal as per the Strategic Plan

Inculcate a sense of ownership, rights and personal responsibility amongst housing beneficiaries, tenants and owners.

## Strategic objective as per the Annual Performance Plan

To promote security of tenure through effecting transfer to qualifying beneficiaries.

**Table 6.4 Summary of payments and estimates – Programme 4: Housing Asset Management Property Management**

Sub-programme R'000		Outcome			Main appro- priation  Adjusted appro- priation  Revised estimate			Medium-term estimate			
		Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
					2013/14	2012/13	2014/15	2015/16			
1.	Administration	37 005	15 339	17 194	19 679	19 679	20 736	21 279	2.62	19 423	21 405
2.	Housing Properties Maintenance	9 360	51 889	30 247	23 629	33 629	30 274	24 221	(19.99)	24 162	21 372
Total payments and estimates		46 365	67 228	47 441	43 308	53 308	51 010	45 500	(10.80)	43 585	42 777

**Table 6.4.1 Summary of provincial payments and estimates by economic classification – Programme 4: Housing Asset Management Property Management**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	26 548	34 731	32 446	33 308	36 008	33 710	36 080	7.03	34 346	34 155
Compensation of employees	11 964	13 976	14 960	16 094	16 294	16 294	17 721	8.75	15 086	16 181
Goods and services	14 583	20 755	17 486	17 214	19 714	17 416	18 359	5.41	19 260	17 973
Interest and rent on land	1									
Transfers and subsidies to	19 817	32 497	14 995	10 000	17 300	17 300	9 420	( 45.55)	9 239	8 622
Provinces and municipalities	19 671	32 497	14 995	10 000	17 300	17 300	9 420	( 45.55)	9 239	8 622
Households	146									
Total economic classification	46 365	67 228	47 441	43 308	53 308	51 010	45 500	( 10.80)	43 585	42 777

## Details of transfers and subsidies

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate 2012/13	2013/14	2014/15	2015/16
<b>Transfers and subsidies to (Current)</b>	19 817	32 497	14 995	10 000	17 300	17 300	<b>9 420</b>	(45.55)	9 239	8 622
Provinces and municipalities	19 671	32 497	14 995	10 000	17 300	17 300	<b>9 420</b>	(45.55)	9 239	8 622
Municipalities	19 671	32 497	14 995	10 000	17 300	17 300	<b>9 420</b>	(45.55)	9 239	8 622
Municipalities	19 671	32 497	14 995	10 000	17 300	17 300	<b>9 420</b>	(45.55)	9 239	8 622
Households	146									
Social benefits	146									

## 7. Other programme information

## Personnel numbers and costs

Table 7.1 Personnel numbers and costs

Programme R'000	As at 31 March 2010	As at 31 March 2011	As at 31 March 2012	As at 31 March 2013	As at 31 March 2014	As at 31 March 2015	As at 31 March 2016
1. Administration	222	151	178	191	194	194	194
2. Housing Needs, Research and Planning	46	23	31	32	40	40	40
3. Housing Development	122	157	165	148	192	192	192
4. Housing Asset Management Property Management	59	60	58	60	62	62	62
<b>Total personnel numbers</b>	<b>449</b>	<b>391</b>	<b>432</b>	<b>431</b>	<b>488</b>	<b>488</b>	<b>488</b>
Total personnel cost (R'000)	107 314	111 532	122 338	138 986	151 560	138 350	150 122
Unit cost (R'000)	239	285	283	322	311	284	308

**Table 7.2 Departmental personnel number and cost**

Description	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
<b>Total for department</b>										
Personnel numbers (head count)	449	391	432	485	431	431	<b>488</b>	13.23	488	488
Personnel cost (R'000)	107 314	111 532	122 338	140 775	138 537	138 986	<b>151 560</b>	9.05	138 350	150 122
<i>of which</i>										
<b>Human resources component</b>										
Personnel numbers (head count)	76	78								
Personnel cost (R'000)	13 236	9 210								
Head count as % of total for department	16.93	19.95								
Personnel cost as % of total for department	12.33	8.26								
<b>Finance component</b>										
Personnel numbers (head count)	73	76	78	81	81	81	<b>81</b>		81	81
Personnel cost (R'000)	14 259	13 680	18 060	19 557	19 557	19 557	<b>20 067</b>	2.61	21 652	23 081
Head count as % of total for department	16.26	19.44	18.06	16.70	18.79	18.79	<b>16.60</b>		16.60	16.60
Personnel cost as % of total for department	13.29	12.27	14.76	13.89	14.12	14.07	<b>13.24</b>		15.65	15.37
<b>Full time workers</b>										
Personnel numbers (head count)	420	370	370	410	369	369	<b>453</b>	22.76	453	453
Personnel cost (R'000)	102 120	105 977	108 480	131 575	129 337	129 786	<b>141 920</b>	9.35	128 050	139 349
Head count as % of total for department	93.54	94.63	85.65	84.54	85.61	85.61	<b>92.83</b>		92.83	92.83
Personnel cost as % of total for department	95.16	95.02	88.67	93.46	93.36	93.38	<b>93.64</b>		92.56	92.82
<b>Part-time workers</b>										
Personnel numbers (head count)										
Personnel cost (R'000)										
Head count as % of total for department										
Personnel cost as % of total for department										
<b>Contract workers</b>										
Personnel numbers (head count)	29	21	62	75	62	62	<b>35</b>	(43.55)	35	35
Personnel cost (R'000)	5 194	5 555	13 858	9 200	9 200	9 200	<b>9 640</b>	4.78	10 300	10 773
Head count as % of total for department	6.46	5.37	14.35	15.46	14.39	14.39	<b>7.17</b>		7.17	7.17
Personnel cost as % of total for department	4.84	4.98	11.33	6.54	6.64	6.62	<b>6.36</b>		7.44	7.18



## Training

**Table 7.3 Payments on training**

Programme R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
1. Administration	2 402	274	413	480	480	657	596	(9.28)	625	654
<i>of which</i>										
Payments on tuition	496	134	223	294	294	460	400	(13.04)	420	439
Other	1 906	140	190	186	186	197	196	(0.51)	205	215
2. Housing Needs, Research and Planning	74	239	27	150	78	45	60	33.33	63	66
<i>of which</i>										
Other	74	239	27	150	78	45	60	33.33	63	66
3. Housing Development	240	557	259	350	188	944	369	(60.96)	200	209
<i>of which</i>										
Other	240	557	259	350	188	944	369	(60.96)	200	209
4. Housing Asset Management Property Management	5	29	23	21	21	21	22	5.30	23	24
<i>of which</i>										
Other	5	29	23	21	21	21	22	5.30	23	24
<b>Total payments on training</b>	2 721	1 099	722	1 001	767	1 667	1 047	(37.21)	911	953

**Table 7.4 Information on training**

Description	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	2009/10	2010/11	2011/12	2012/13	Adjusted appropriation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Number of staff	449	391	432	485	431	431	488	13.23	488	488
Number of personnel trained <sup>a</sup> of which	340	235	182	150	150	150	150		150	150
Male	150	115	72	70	70	70	70		70	70
Female	190	120	110	80	80	80	80		80	80
Number of training opportunities <sup>b</sup> of which	400	370	286	344	344	344	360	4.65	375	375
Tertiary	80	80	43	30	30	30	30		30	30
Workshops	20	20	19	20	20	20	20		20	20
Other	300	270	224	294	294	294	310	5.44	325	325
Number of bursaries offered	53	12	24	30	30	30	30		30	30
Number of interns appointed	25	15	2	12	12	12	25	108.33	25	25
Number of learnerships appointed	24	2	2	3	3	3	3		3	3
Number of days spent on training <sup>c</sup>	3	3	3	3	3	3	3		3	3

<sup>a</sup> Training interventions.

<sup>b</sup> Includes interventions funded by DotP.

<sup>c</sup> Days per official per year.

## Reconciliation of structural changes

None.

## Annexure A to Vote 8

Table A.1 Specification of receipts

Receipts R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate 2013/14	2012/13	2014/15	2015/16
<b>Sales of goods and services other than capital assets</b>	79	36	316	30	30	72	70	(2.78)	70	73
Sales of goods and services produced by department (excluding capital assets)	79	35	306	30	30	72	70	(2.78)	70	73
Sales by market establishments						72		(100.00)		
Other sales	79	35	306	30	30		70		70	73
<i>of which</i>										
Tender documentation							40		40	42
Other	79	35	306	30	30		30		30	31
Sales of scrap, waste, arms and other used current goods (excluding capital assets)		1	10							
<b>Interest, dividends and rent on land</b>	5 977	681	338	250	250	181	480	165.19	480	502
Interest	5 969	681	338	250	250	181	280	54.70	280	293
Rent on land	8						200		200	209
<b>Sales of capital assets</b>	7									
Other capital assets	7									
<b>Financial transactions in assets and liabilities</b>	91 266	60 613	182 528	59 720	59 720	96 633	59 450	(38.48)	59 450	62 185
Other	91 266	60 613	182 528	59 720	59 720	96 633	59 450	(38.48)	59 450	62 185
<b>Total departmental receipts</b>	97 329	61 330	183 182	60 000	60 000	96 886	60 000	(38.07)	60 000	62 760

## Annexure A to Vote 8

Table A.2 Summary of payments and estimates by economic classification

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
<b>Current payments</b>	187 281	204 244	203 143	247 115	244 051	244 121	259 805	6.42	180 862	192 409
Compensation of employees	107 314	111 532	122 338	140 775	138 537	138 986	151 560	9.05	138 350	150 122
Salaries and wages	94 375	98 048	107 856	121 879	119 999	122 308	131 334	7.38	119 796	130 288
Social contributions	12 939	13 484	14 482	18 896	18 538	16 678	20 226	21.27	18 554	19 834
Goods and services	79 939	92 697	80 792	106 318	105 492	105 113	108 222	2.96	42 488	42 262
of which										
Administrative fees	279	172	104	196	351	360	247	(31.42)	259	271
Advertising	3 712	687	225	500	754	773	1 527	97.48	552	578
Assets <R5 000	1 126	498	600	376	327	358	388	8.38	407	426
Audit cost: External	6 261	7 425	8 510	8 593	9 276	9 413	6 618	(29.69)	4 812	5 034
Bursaries (employees)	288	134	223	294	294	460	400	(13.04)	420	439
Catering: Departmental activities	747	482	493	610	852	863	775	(10.21)	813	850
Communication	5 293	2 135	1 758	2 258	1 306	1 824	1 707	(6.41)	1 791	1 873
Computer services	1 221	1 371	1 063	750	742	909	468	(48.54)	491	513
Cons/prof: Business and advisory services	19 793	39 448	30 742	13 910	28 984	41 692	14 210	(65.92)	547	572
Cons/prof: Infrastructure & planning	1 415	1 084	1 609	40 147	24 687	7 823	44 064	463.26		
Cons/prof: Legal costs	1 885	3 377	2 796	2 260	1 954	1 781	1 807	1.44	734	768
Contractors	2 622	613	732	506	606	521	622	19.33	652	682
Agency and support/outourced services	7 235	1 302	960	2 800	2 692	3 005	5 042	67.80	1 093	1 144
Entertainment	40	48	57	104	96	71	110	54.24	115	120
Inventory: Fuel, oil and gas	5	7	5	7	11	11	7	(32.99)	8	8
Inventory: Learner and teacher support material						3		(100.00)		
Inventory: Materials and supplies	98	10	37	13	31	44	32	(26.43)	34	36
Inventory: Other consumables	109	42	142	123	110	50	51	2.97	54	56
Inventory: Stationery and printing	2 995	2 459	2 247	2 187	1 769	2 282	2 257	(1.11)	2 367	2 476
Lease payments	1 566	1 128	1 148	1 540	1 371	1 247	1 275	2.25	1 337	1 399
Rental and hiring			2		75	66		(100.00)		
Property payments	9 220	20 397	15 648	15 557	17 681	14 995	16 760	11.77	17 581	16 217
Transport provided: Departmental activity	16			70	364	329	40	(87.84)	42	44
Travel and subsistence	11 508	8 570	9 798	12 007	9 690	13 898	7 490	(46.10)	6 824	7 138
Training and development	1 465	965	499	707	473	1 207	647	(46.44)	492	514
Operating expenditure	586	152	578	329	521	568	591	4.05	621	650
Venues and facilities	454	191	816	474	475	560	1 088	94.20	442	454
Interest and rent on land	28	15	13	22	22	22	23	5.30	24	25
Interest	28	15	13	22	22	22	23	5.30	24	25
<b>Transfers and subsidies to</b>	1 511 042	1 955 127	1 624 616	1 671 133	1 738 791	1 738 721	1 884 292	8.37	1 012 983	1 006 100
Provinces and municipalities	31 161	75 998	42 325	29 580	97 268	97 268	53 420	(45.08)	9 239	8 622
Municipalities	31 161	75 998	42 325	29 580	97 268	97 268	53 420	(45.08)	9 239	8 622
Municipalities	31 161	75 998	42 325	29 580	97 268	97 268	53 420	(45.08)	9 239	8 622
Departmental agencies and accounts			601	600	600	600		(100.00)		
Entities receiving transfers			601	600	600	600		(100.00)		
Social Housing Foundation			601	600	600	600		(100.00)		
Universities and technikons	1 500	1 500	1 000	1 000	1 000	1 000	1 000			
Public corporations and private enterprises	1 201									
Private enterprises	1 201									
Other transfers	1 201									
Non-profit institutions	100		11							
Households	1 477 080	1 877 629	1 580 679	1 639 953	1 639 923	1 639 853	1 829 872	11.59	1 003 744	997 478
Social benefits	378	975	396	225	225	225	200	(11.11)	249	249
Other transfers to households	1 476 702	1 876 654	1 580 283	1 639 728	1 639 698	1 639 628	1 829 672	11.59	1 003 495	997 229

## Annexure A to Vote 8

Table A.2 Summary of payments and estimates by economic classification (continued)

Economic classification R'000	Outcome			Main main appropriation 2012/13	Adjusted appropriation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Payments for capital assets	2 835	5 257	6 397	2 646	4 440	4 440	4 534	2.12	4 756	4 975
Machinery and equipment	2 733	5 257	6 359	2 646	4 304	4 304	4 534	5.35	4 756	4 975
Transport equipment		3 223	3 758							
Other machinery and equipment	2 733	2 034	2 601	2 646	4 304	4 304	4 534	5.35	4 756	4 975
Specialised military assets	102		38		136	136		(100.00)		
Payments for financial assets	175	492	244		300	300		(100.00)		
Total economic classification	1 701 333	2 165 120	1 834 400	1 920 894	1 987 582	1 987 582	2 148 631	8.10	1 198 601	1 203 483

Note: The Economic classifications as taken up in this Budget are in accordance with Version 3 of the Standard Chart of Accounts (SCOA). Version 4, at the time of preparation of this Budget, was still under development. However, it was agreed with National Treasury that for 2013/14, budgets will be captured on SCOA Version 4, except for inventory which will be captured on SCOA Version 3. SCOA Version 4 will be fully implemented from 2014/15.

## Annexure A to Vote 8

Table A.2.1 Payments and estimates by economic classification – Programme 1: Administration

Economic classification R'000	Outcome			Main appro- priation	Adjusted appro- priation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	83 898	66 904	68 748	75 252	75 488	79 243	70 406	(11.15)	75 257	80 091
Compensation of employees	49 988	44 180	46 167	51 577	55 139	57 210	52 346	(8.50)	56 312	60 283
Salaries and wages	43 802	38 609	40 603	44 283	47 275	50 345	45 025	(10.57)	48 424	51 819
Social contributions	6 186	5 571	5 564	7 294	7 864	6 865	7 321	6.64	7 888	8 464
Goods and services	33 897	22 709	22 568	23 659	20 333	22 017	18 043	(18.05)	18 927	19 790
of which										
Administrative fees	134	56	83	60	100	116	120	3.45	126	132
Advertising	3 551	669	156	350	310	343	369	7.45	387	404
Assets <R5 000	1 059	430	465	260	260	282	274	(2.91)	287	300
Audit cost: External	3 813	5 722	6 966	4 765	5 800	2 589	4 588	77.19	4 812	5 034
Bursaries (employees)	288	134	223	294	294	460	400	(13.04)	420	439
Catering: Departmental activities	467	269	291	350	243	218	369	69.06	387	404
Communication	4 988	1 874	1 520	1 900	1 000	1 528	1 357	(11.21)	1 423	1 489
Computer services	655	1 342	1 047	750	715	610	468	(23.32)	491	513
Cons/prof: Business and advisory services	3 058	1 052	35	700	427	427	300	(29.74)	315	329
Cons/prof: Legal costs	1		325		88	88		(100.00)		
Contractors	1 011	446	307	372	350	211	392	85.65	411	430
Agency and support/outsourced services	250	861	742	800	776	634	842	32.87	884	924
Entertainment	12	28	37	44	44	21	46	120.63	49	51
Inventory: Learner and teacher support material						3		(100.00)		
Inventory: Materials and supplies	87	4	25	6	6	14	6	(54.87)	7	7
Inventory: Other consumables	37	19	37	28	28	27	29	9.20	31	32
Inventory: Stationery and printing	2 715	2 170	2 038	1 894	1 470	1 992	1 933	(2.94)	2 028	2 121
Lease payments	900	652	595	880	850	781	800	2.43	839	878
Rental and hiring					75	66		(100.00)		
Property payments	57	12	50		20	26		(100.00)		
Transport provided: Departmental activity	16									
Travel and subsistence	9 207	6 664	6 880	9 617	6 891	10 791	4 942	(54.21)	5 184	5 422
Training and development	790	140	190	186	186	197	196	(0.58)	205	215
Operating expenditure	466	37	309	153	190	316	350	10.76	367	384
Venues and facilities	335	128	247	250	210	277	263	(4.96)	276	281
Interest and rent on land	13	15	13	16	16	16	17	5.30	18	18
Interest	13	15	13	16	16	16	17	5.30	18	18
Transfers and subsidies to	411	879	375	425	395	296	200	(32.43)	249	249
Provinces and municipalities	10	1								
Municipalities	10	1								
Municipalities	10	1								
Departmental agencies and accounts			100	100	100	100		(100.00)		
Entities receiving transfers			100	100	100	100		(100.00)		
Social Housing Foundation			100	100	100	100		(100.00)		
Non-profit institutions			11							
Households	401	878	264	325	295	196	200	2.04	249	249
Social benefits	182	729	244	225	225	196	200	2.04	249	249
Other transfers to households	219	149	20	100	70					
Payments for capital assets	2 835	5 257	6 397	2 646	4 440	4 440	4 534	2.12	4 756	4 975
Machinery and equipment	2 733	5 257	6 359	2 646	4 304	4 304	4 534	5.35	4 756	4 975
Transport equipment		3 223	3 758							
Other machinery and equipment	2 733	2 034	2 601	2 646	4 304	4 304	4 534	5.35	4 756	4 975
Software and other intangible assets	102		38		136	136		(100.00)		
Payments for financial assets	175	492	244		300	300		(100.00)		
Total economic classification	87 319	73 532	75 764	78 323	80 623	84 279	75 140	(10.84)	80 262	85 315

## Annexure A to Vote 8

**Table A.2.2 Payments and estimates by economic classification – Programme 2: Housing Needs, Research and Planning**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	13 072	8 814	12 429	15 687	14 687	14 687	16 979	15.61	18 257	19 509
Compensation of employees	10 845	7 874	11 443	14 431	13 431	13 489	15 890	17.80	17 114	18 314
Salaries and wages	9 480	6 939	10 020	12 542	11 702	11 870	13 810	16.34	14 873	15 911
Social contributions	1 365	935	1 423	1 889	1 729	1 619	2 080	28.47	2 241	2 403
Goods and services	2 221	940	986	1 256	1 256	1 198	1 089	(9.08)	1 143	1 195
of which										
Administrative fees	41	20	21	32	35	36	34	(6.40)	35	37
Advertising	68	7								
Assets <R5 000	8	25	34	42	17	14	44	215.90	46	49
Catering: Departmental activities	109	32	55	80	286	314	84	(73.17)	88	92
Communication	60	29	38	74	44	52	60	15.38	63	66
Computer services		14	16							
Cons/prof: Business and advisory services	686		60			2		(100.00)		
Cons/prof: Infrastructure & planning	105									
Cons/prof: Legal costs			68							
Contractors	70	39	4	22	6	1		(100.00)		
Entertainment	4	3	3	20	12	16	21	31.63	22	23
Inventory: Materials and supplies	2	1	2	1	1	1	1	5.30	1	1
Inventory: Other consumables	3	1	2		7	4		(100.00)		
Inventory: Stationery and printing	109	75	23	75	61	50	60	20.00	63	66
Lease payments	200	106	81	135	116	88	100	13.64	105	110
Property payments	52	6	1							
Transport provided: Departmental					17	17		(100.00)		
Travel and subsistence	557	304	462	510	474	459	537	17.00	563	589
Training and development	40	239	27	150	78	45	60	33.33	63	66
Operating expenditure	83	6	75	60	51	21	30	42.86	31	33
Venues and facilities	24	33	14	55	51	78	58	(25.75)	61	64
Interest and rent on land	6									
Interest	6									
Transfers and subsidies to	1 501	3	150							
Universities and technikons	1 500									
Households	1	3	150							
Social benefits	1		150							
Other transfers to households		3								
Total economic classification	14 573	8 817	12 579	15 687	14 687	14 687	16 979	15.61	18 257	19 509

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Table A.2.3 Payments and estimates by economic classification – Programme 3: Housing Development

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	63 763	93 795	89 520	122 868	117 868	116 481	136 340	17.05	53 003	58 653
Compensation of employees	34 517	45 502	49 768	58 673	53 673	51 993	65 604	26.18	49 838	55 343
Salaries and wages	30 596	40 268	44 182	51 063	46 863	45 754	57 094	24.79	42 909	47 992
Social contributions	3 921	5 234	5 586	7 610	6 810	6 239	8 509	36.38	6 929	7 351
Goods and services	29 238	48 293	39 752	64 189	64 189	64 482	70 730	9.69	3 158	3 303
of which										
Administrative fees	75	79		79	209	202	83	(58.82)	87	91
Advertising	87	11			294	294	1 000	240.14		
Assets <R5 000	57	15	81	21	26	58	60	3.45	63	66
Audit cost: External	2 448	1 639	1 544	3 828	3 476	6 824	2 031	(70.24)		
Catering: Departmental activities	157	176	128	159	302	314	300	(4.46)	315	329
Communication	212	210	184	252	238	222	265	19.53	278	291
Computer services		15			27	299		(100.00)		
Cons/prof: Business and advisory services	15 952	38 065	30 222	13 000	27 955	40 262	13 689	(66.00)		
Cons/prof: Infrastructure & planning	1 310	1 082	1 590	40 147	24 683	7 819	44 064	463.55		
Cons/prof: Legal costs	656	3 012	1 284	1 051	1 053	1 089	1 107	1.63		
Contractors	53	29	419	32	170	282	200	(29.08)	210	219
Agency and support/outsource services	5 136	439		2 000	1 869	2 162	4 000	85.01		
Entertainment	20	13	13	35	35	29	37	27.09	39	40
Inventory: Fuel, oil and gas	5	7	4	7	6	3	7	145.70	8	8
Inventory: Materials and supplies	4	5	7	6	21	22	25	13.64	26	27
Inventory: Other consumables	69	4	102	85	70	12	15	25.00	16	16
Inventory: Stationery and printing	97	144	151	158	173	170	200	17.65	210	219
Lease payments	380	304	397	420	330	308	300	(2.60)	315	329
Rental and hiring			2							
Property payments	169	891	345	526	427	276	250	(9.42)	262	274
Transport provided: Departmental activity				70	70	35	40	14.29	42	44
Travel and subsistence	1 610	1 457	2 283	1 700	2 105	2 442	1 822	(25.38)	878	918
Training and development	613	557	259	350	188	944	369	(60.96)	200	209
Operating expenditure	33	109	192	105	259	220	200	(9.09)	210	219
Venues and facilities	95	30	545	158	203	194	666	243.49		
Interest and rent on land	8			6	6	6	6	5.30	7	7
Interest	8			6	6	6	6	5.30	7	7
Transfers and subsidies to	1 489 313	1 921 748	1 609 096	1 660 708	1 721 096	1 721 125	1 874 672	8.92	1 003 495	997 229
Provinces and municipalities	11 480	43 500	27 330	19 580	79 968	79 968	44 000	(44.98)		
Municipalities	11 480	43 500	27 330	19 580	79 968	79 968	44 000	(44.98)		
Municipalities	11 480	43 500	27 330	19 580	79 968	79 968	44 000	(44.98)		
Departmental agencies and accounts			501	500	500	500		(100.00)		
Entities receiving transfers			501	500	500	500		(100.00)		
Social Housing Foundation			501	500	500	500		(100.00)		
Universities and technikons		1 500	1 000	1 000	1 000	1 000	1 000			
Public corporations and private enterprises	1 201									
Private enterprises	1 201									
Other transfers	1 201									
Non-profit institutions	100									
Households	1 476 532	1 876 748	1 580 265	1 639 628	1 639 628	1 639 657	1 829 672	11.59	1 003 495	997 229
Social benefits	49	246	2			29		(100.00)		
Other transfers to households	1 476 483	1 876 502	1 580 263	1 639 628	1 639 628	1 639 628	1 829 672	11.59	1 003 495	997 229
Total economic classification	1 553 076	2 015 543	1 698 616	1 783 576	1 838 964	1 837 606	2 011 012	9.44	1 056 498	1 055 882

## Annexure A to Vote 8

**Table A.2.4 Payments and estimates by economic classification – Programme 4: Housing Asset Management Property Management**

Economic classification R'000	Outcome			Main appro- p-riation 2012/13	Adjusted appro- p-riation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	26 548	34 731	32 446	33 308	36 008	33 710	36 080	7.03	34 346	34 155
Compensation of employees	11 964	13 976	14 960	16 094	16 294	16 294	17 721	8.75	15 086	16 181
Salaries and wages	10 497	12 232	13 051	13 991	14 159	14 339	15 405	7.43	13 590	14 566
Social contributions	1 467	1 744	1 909	2 103	2 135	1 955	2 316	18.44	1 496	1 616
Goods and services	14 583	20 755	17 486	17 214	19 714	17 416	18 359	5.41	19 260	17 973
of which										
Administrative fees	29	17		25	7	6	10	66.67	10	11
Advertising	6		69	150	150	136	158	16.14	166	173
Assets <R5 000	2		20	53	24	4	10	150.00	10	11
Audit cost: External		64								
Catering: Departmental activities	14	5	19	21	21	17	22	30.08	23	24
Communication	33	22	16	32	24	22	25	13.64	26	27
Computer services	566									
Cons/prof: Business and advisory services	97	331	425	210	602	1 001	221	(77.91)	232	243
Cons/prof: Infrastructure & planning		2	19		4	4		(100.00)		
Cons/prof: Legal costs	1 228	365	1 119	1 209	813	604	700	15.89	734	768
Contractors	1 488	99	2	80	80	27	30	11.11	31	33
Agency and support/outourced services	1 849	2	218		47	209	200	(4.31)	210	219
Entertainment	4	4	4	5	5	5	5	5.30	6	6
Inventory: Fuel, oil and gas			1		5	8		(100.00)		
Inventory: Materials and supplies	5		3		3	7		(100.00)		
Inventory: Other consumables		18	1	10	5	7	7		7	8
Inventory: Stationery and printing	74	70	35	60	65	70	63	(9.74)	66	69
Lease payments	86	66	75	105	75	70	75	7.14	79	82
Property payments	8 942	19 488	15 252	15 031	17 234	14 693	16 510	12.36	17 319	15 942
Transport provided: Departmental					277	277		(100.00)		
Travel and subsistence	134	145	173	180	220	206	190	(7.99)	199	208
Training and development	22	29	23	21	21	21	22	5.30	23	24
Operating expenditure	4		2	11	21	11	11		13	14
Venues and facilities			10	11	11	11	100	809.09	105	110
Interest and rent on land	1									
Interest	1									
Transfers and subsidies to	19 817	32 497	14 995	10 000	17 300	17 300	9 420	(45.55)	9 239	8 622
Provinces and municipalities	19 671	32 497	14 995	10 000	17 300	17 300	9 420	(45.55)	9 239	8 622
Municipalities	19 671	32 497	14 995	10 000	17 300	17 300	9 420	(45.55)	9 239	8 622
Municipalities	19 671	32 497	14 995	10 000	17 300	17 300	9 420	(45.55)	9 239	8 622
Households	146									
Social benefits	146									
Total economic classification	46 365	67 228	47 441	43 308	53 308	51 010	45 500	(10.80)	43 585	42 777



## Annexure A to Vote 8

Table A.3 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Total departmental transfers/grants										
Category A	734 166	454 947	471 964	689 369	689 369	689 869	744 484	7.92	391 435	429 640
City of Cape Town	734 166	454 947	471 964	689 369	689 369	689 869	744 484	7.92	391 435	429 640
Category B	482 120	693 398	563 699	508 656	508 656	721 684	862 492	19.51		
Beaufort West	23 813	5 284	891	5 851	5 851	31 302	21 860	(30.16)		
Bergrivier	10 111	15 381	13 822	2 636	2 636	513	7 363	1335.28		
Bitou	62 085	56 092	16 327	15 608	15 608	30 047	76 145	153.42		
Langeberg	14 207	22 175	11 970	14 267	14 267	23 267	17 687	(23.98)		
Breede Valley	31 778	72 405	37 540	35 886	35 886	46 617	55 730	19.55		
Cape Agulhas	16 412	12 969	31 237	22 273	22 273	36 198	26 924	(25.62)		
Cederberg	10 241	34 018	7 551	7 218	7 218	36 391	17 270	(52.54)		
Drakenstein	61 185	63 885	57 916	62 996	62 996	62 996	91 395	45.08		
George	12 876	55 449	71 158	44 794	44 794	73 356	73 505	0.20		
Kannaland	3 855		6 984	5 039	5 039	18 964	544	(97.13)		
Knysna	37 458	46 043	59 520	42 129	42 129	48 364	46 365	(4.13)		
Laingsburg			1 131	3 400	3 400	3 904	4 048	3.69		
Hessequa	38 089	49 461	26 485	16 905	16 905	20 905	2 020	(90.34)		
Matzikama	6 307	13 702	10 780	8 530	8 530	30 090	16 910	(43.80)		
Mossel Bay	15 795	30 908	39 550	40 717	40 717	38 259	65 075	70.09		
Oudtshoorn	9 774	13 748	8 417	15 225	15 225	20 225	27 295	34.96		
Overstrand	14 830	31 314	11 462	10 580	10 580	20 848	25 734	23.44		
Prince Albert	61		6 195				18 085			
Saldanha Bay	10 237	25 453	47 656	29 267	29 267	23 211	62 860	170.82		
Stellenbosch	12 852	33 160	21 347	44 221	44 221	81 683	53 330	(34.71)		
Swartland	26 278	54 363	13 940	17 700	17 700	7 358	31 510	328.24		
Swellendam	2 903	6 433	2 163	6 795	6 795	8 029	33 261	314.26		
Theewaterskloof	24 345	29 330	38 977	38 762	38 762	30 762	49 170	59.84		
Witzenberg	36 628	21 825	20 680	17 857	17 857	28 395	38 406	35.26		
Category C	34 969	9 153	6 002							
Cape Winelands	3 259	3 000								
Central Karoo	1 000	500								
Eden	21 603		6 002							
Overberg	1 000	500								
West Coast	8 107	5 153								
Other <sup>Note 1</sup>				29 723	29 723		612 060 567 589			
Total transfers to local government	1 251 255	1 157 498	1 041 665	1 227 748	1 227 748	1 411 553	1 606 976	13.84	1 003 495	997 229
Funds retained by the department										
(not included in the transfers to local government) <sup>Note 2</sup>	278 216	838 723	624 460	517 012	517 012	393 595	362 995	(7.77)		

Note 1 Other	Human Settlements Development Grant (Beneficiaries)		
	2013/14 Allocation (R'000)	2014/15 Allocation (R'000)	2015/16 Allocation (R'000)
As only 50% of the Human Settlements Development Grant has been allocated by National Human Settlement in 2014/15 and 2015/16, allocations to municipalities have been left unallocated until allocations have been received from National.		612 060	567 589
<b>Total</b>		<b>612 060</b>	<b>567 589</b>

Note 2 Funds retained by the department	Human Settlements Development Grant (Beneficiaries)		
	2013/14 Allocation (R'000)	2014/15 Allocation (R'000)	2015/16 Allocation (R'000)
Departmental projects	208 912		
Individual subsidies including FLISP	30 000		
Extended Enhanced Discount Benefit Scheme	10 000		
NHBRC	17 784		
OPSCAP	96 299		
<b>Total</b>	<b>362 995</b>		

## Annexure A to Vote 8

Table A.3a Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Funded from Conditional Grants: Human Settlements Development Grant										
Category A	730 666	435 947	457 464	678 369	678 369	678 369	733 484	8.12	391 435	429 640
City of Cape Town	730 666	435 947	457 464	678 369	678 369	678 369	733 484	8.12	391 435	429 640
Category B	480 075	671 398	550 919	500 076	500 076	653 216	829 492	26.99		
Beaufort West	23 713	5 284	121	5 851	5 851	31 300	21 860	(30.16)		
Bergvrierv	10 061	15 381	13 822	2 636	2 636	513	7 363	1335.28		
Bitou	62 085	56 092	16 327	15 608	15 608	26 165	76 145	191.02		
Langeberg	14 164	22 175	11 970	14 267	14 267	18 267	17 687	(3.18)		
Breede Valley	31 735	72 405	37 540	35 886	35 886	46 617	55 730	19.55		
Cape Agulhas	16 312	12 969	31 237	22 273	22 273	33 698	26 924	(20.10)		
Cederberg	10 191	34 018	7 551	7 218	7 218	31 391	17 270	(44.98)		
Drakenstein	61 142	63 885	57 916	62 996	62 996	62 996	91 395	45.08		
George	12 676	50 449	71 158	44 794	44 794	52 856	66 005	24.88		
Kannaland	3 855		6 984	5 039	5 039	13 964	544	(96.10)		
Knysna	37 408	46 043	59 520	42 129	42 129	48 364	46 365	(4.13)		
Laingsburg			771	3 400	3 400	3 400	4 048	19.06		
Hessequa	37 839	49 461	26 485	16 905	16 905	20 905	2 020	(90.34)		
Matzikama	6 227	13 702	10 780	8 530	8 530	30 090	16 910	(43.80)		
Mossel Bay	15 745	30 908	39 550	40 717	40 717	36 759	65 075	77.03		
Oudtshoorn	9 724	13 748	8 417	15 225	15 225	15 225	27 295	79.28		
Overstrand	14 680	31 314	11 462	10 580	10 580	20 848	25 734	23.44		
Prince Albert	61		5 325				18 085			
Saldanha Bay	10 087	25 453	41 876	28 187	28 187	20 631	46 360	124.71		
Stellenbosch	12 709	33 160	16 347	36 721	36 721	66 683	53 330	(20.02)		
Swartland	26 078	37 363	13 940	17 700	17 700	7 358	31 510	328.24		
Swellendam	2 903	6 433	2 163	6 795	6 795	8 029	24 261	202.17		
Theewaterskloof	24 095	29 330	38 977	38 762	38 762	30 762	49 170	59.84		
Witzenberg	36 585	21 825	20 680	17 857	17 857	26 395	38 406	45.50		
Category C	8 481	6 653	6 002							
Cape Winelands	1 874	2 000								
Eden			6 002							
West Coast	6 607	4 653								
Other <sup>Note 1</sup>				29 723	29 723				612 060	567 589
Total transfers to local government				1 208 168	1 208 168	1 331 585	1 562 976	17.38	1 003 495	997 229

Note 1 Other	Human Settlements Development Grant (Beneficiaries)		
	2013/14 Allocation (R'000)	2014/15 Allocation (R'000)	2015/16 Allocation (R'000)
As only 50% of the Human Settlements Development Grant has been allocated by National Human Settlement in 2014/15 and 2015/16, allocations to municipalities have been left unallocated until allocations have been received from National.		612 060	567 589
<b>Total</b>		<b>612 060</b>	<b>567 589</b>

## Annexure A to Vote 8

Table A.3b Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Funded from Provincial Financing: Provincial Contribution towards the Acceleration of Housing Delivery										
Category A	3 500	19 000	14 500	11 000	11 000	11 500	(100.00)			
City of Cape Town	3 500	19 000	14 500	11 000	11 000	11 500	(100.00)			
Category B	2 045	22 000	12 780	8 580	8 580	68 468	33 000	(51.80)		
Beaufort West	100		770			2	(100.00)			
Bergrivier	50									
Bitou						3 882	(100.00)			
Langeberg	43					5 000	(100.00)			
Breede Valley	43									
Cape Agulhas	100					2 500	(100.00)			
Cederberg	50					5 000	(100.00)			
Drakenstein	43									
George	200	5 000				20 500	7 500	(63.41)		
Kannaland						5 000	(100.00)			
Knysna	50									
Laingsburg			360			504	(100.00)			
Hessequa	250									
Matzikama	80									
Mossel Bay	50					1 500	(100.00)			
Oudtshoorn	50					5 000	(100.00)			
Overstrand	150									
Prince Albert			870							
Saldanha Bay	150		5 780	1 080	1 080	2 580	16 500	539.53		
Stellenbosch	143		5 000	7 500	7 500	15 000	(100.00)			
Swartland	200	17 000								
Swellendam							9 000			
Theewaterskloof	250									
Witzenberg	43					2 000	(100.00)			
Category C	26 488	2 500								
Cape Winelands	1 385	1 000								
Central Karoo	1 000	500								
Eden	21 603									
Overberg	1 000	500								
West Coast	1 500	500								
Total transfers to local government	32 033	43 500	27 280	19 580	19 580	79 968	33 000	(58.73)		

## Annexure A to Vote 8

Table A.3.1 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
<b>Human Settlements Development Grant (Beneficiaries)</b>	1 219 222	1 113 998	1 014 385	1 208 168	1 208 168	1 331 585	1 562 976	17.38	1 003 495	997 229
<b>Category A</b>	730 666	435 947	457 464	678 369	678 369	678 369	733 484	8.12	391 435	429 640
City of Cape Town	730 666	435 947	457 464	678 369	678 369	678 369	733 484	8.12	391 435	429 640
<b>Category B</b>	480 075	671 398	550 919	500 076	500 076	653 216	829 492	26.99		
Beaufort West	23 713	5 284	121	5 851	5 851	31 300	21 860	(30.16)		
Bergervier	10 061	15 381	13 822	2 636	2 636	513	7 363	1335.28		
Bitou	62 085	56 092	16 327	15 608	15 608	26 165	76 145	191.02		
Langeberg	14 164	22 175	11 970	14 267	14 267	18 267	17 687	(3.18)		
Breede Valley	31 735	72 405	37 540	35 886	35 886	46 617	55 730	19.55		
Cape Agulhas	16 312	12 969	31 237	22 273	22 273	33 698	26 924	(20.10)		
Cederberg	10 191	34 018	7 551	7 218	7 218	31 391	17 270	(44.98)		
Drakenstein	61 142	63 885	57 916	62 996	62 996	62 996	91 395	45.08		
George	12 676	50 449	71 158	44 794	44 794	52 856	66 005	24.88		
Kannaland	3 855		6 984	5 039	5 039	13 964	544	(96.10)		
Knysna	37 408	46 043	59 520	42 129	42 129	48 364	46 365	(4.13)		
Laingsburg			771	3 400	3 400	3 400	4 048	19.06		
Hessequa	37 839	49 461	26 485	16 905	16 905	20 905	2 020	(90.34)		
Matzikama	6 227	13 702	10 780	8 530	8 530	30 090	16 910	(43.80)		
Mossel Bay	15 745	30 908	39 550	40 717	40 717	36 759	65 075	77.03		
Oudtshoorn	9 724	13 748	8 417	15 225	15 225	15 225	27 295	79.28		
Overstrand	14 680	31 314	11 462	10 580	10 580	20 848	25 734	23.44		
Prince Albert	61		5 325				18 085			
Saldanha Bay	10 087	25 453	41 876	28 187	28 187	20 631	46 360	124.71		
Stellenbosch	12 709	33 160	16 347	36 721	36 721	66 683	53 330	(20.02)		
Swartland	26 078	37 363	13 940	17 700	17 700	7 358	31 510	328.24		
Swellendam	2 903	6 433	2 163	6 795	6 795	8 029	24 261	202.17		
Theewaterskloof	24 095	29 330	38 977	38 762	38 762	30 762	49 170	59.84		
Witzenberg	36 585	21 825	20 680	17 857	17 857	26 395	38 406	45.50		
<b>Category C</b>	8 481	6 653	6 002							
Cape Winelands	1 874	2 000								
Eden			6 002							
West Coast	6 607	4 653								
<b>Other</b> <sup>Note 1</sup>				29 723	29 723				612 060	567 589
<b>Funds retained by the department (not included in the transfers to local government)</b> <sup>Note 2</sup>	278 216	838 723	624 460	517 012	517 012	393 595	362 995	(7.77)		

Note 1 Other	Human Settlements Development Grant (Beneficiaries)		
	2013/14 Allocation (R'000)	2014/15 Allocation (R'000)	2015/16 Allocation (R'000)
As only 50% of the Human Settlements Development Grant has been allocated by National Human Settlement in 2014/15 and 2015/16, allocations to municipalities have been left unallocated until allocations have been received from National.		612 060	567 589
<b>Total</b>		612 060	567 589

Note 2 Funds retained by the department	Human Settlements Development Grant (Beneficiaries)		
	2013/14 Allocation (R'000)	2014/15 Allocation (R'000)	2015/16 Allocation (R'000)
Departmental projects	208 912		
Individual subsidies including FLISP	30 000		
Extended Enhanced Discount Benefit Scheme	10 000		
NHBRC	17 784		
OPSCAP	96 299		
<b>Total</b>	362 995		

**Table A.3.2 Transfers to local government by transfers/grant type, category and municipality**

Municipalities R'000	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Settlement Assistance	1 000	1 000	1 000	1 000	1 000	1 000	1 000			
Category A	1 000	1 000	1 000	1 000	1 000	1 000	1 000			
City of Cape Town	1 000	1 000	1 000	1 000	1 000	1 000	1 000			

**Table A.3.3 Transfers to local government by transfers/grant type, category and municipality**

Municipalities R'000	Outcome			appro- 2012/13	appro- 2012/13	estimate 2012/13	Medium-term estimate			
	2009/10	2010/11	2011/12				2013/14	2012/13	2014/15	2015/16
<b>Local Government Bulk Water and Waste Water Infrastructure Planning Grant</b>	5 500	2 500								
<b>Category C</b>	5 500	2 500								
Cape Winelands	1 000	1 000								
Central Karoo	1 000	500								
Eden	1 000									
Overberg	1 000	500								
West Coast	1 500	500								

**Table A.3.4 Transfers to local government by transfers/grant type, category and municipality**

Municipalities R'000	Outcome			appro- 2012/13	appro- 2012/13	estimate 2012/13	Medium-term estimate			
	2009/10	2010/11	2011/12				2013/14	2012/13	2014/15	2015/16
<b>Municipal accreditation assistance</b>		10 000	10 000	10 000	10 000	10 000	10 000			
<b>Category A</b>		10 000	10 000	10 000	10 000	10 000	10 000			
City of Cape Town		10 000	10 000	10 000	10 000	10 000	10 000			

**Table A.3.5 Transfers to local government by transfers/grant type, category and municipality**

Municipalities R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Local government master planning grant	1 200									
Category B	850									
Cape Agulhas	100									
Hessequa	200									
Matzikama	50									
Stellenbosch	100									
Swartland	150									
Theewaterskloof	250									
Category C	350									
Cape Winelands	350									

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Table A.3.6 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Provincial Contribution towards the Accelerating of Housing Delivery	20 553	30 000	16 280	8 580	8 580	68 968	33 000	(52.15)		
Category A		8 000	3 500			500		(100.00)		
City of Cape Town		8 000	3 500			500		(100.00)		
Category B		22 000	12 780	8 580	8 580	68 468	33 000	(51.80)		
Beaufort West			770			2		(100.00)		
Bitou						3 882		(100.00)		
Langeberg						5 000		(100.00)		
Cape Agulhas						2 500		(100.00)		
Cederberg						5 000		(100.00)		
George		5 000				20 500	7 500	(63.41)		
Kannaland						5 000		(100.00)		
Laingsburg			360			504		(100.00)		
Mossel Bay						1 500		(100.00)		
Oudtshoorn						5 000		(100.00)		
Prince Albert			870							
Saldanha Bay			5 780	1 080	1 080	2 580	16 500	539.53		
Stellenbosch			5 000	7 500	7 500	15 000		(100.00)		
Swartland		17 000					9 000			
Swellendam										
Witzenberg						2 000		(100.00)		
Category C	20 553									
Eden	20 553									

Note: Amount to be allocated on submission and approval of business plans by municipalities

Table A.3.7 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change			
2013/14	2012/13	2014/15	2015/16							
Research: Sustainable low cost housing	2 500									
Category A	2 500									
City of Cape Town	2 500									

**Table A.3.8 Transfers to local government by transfers/grant type, category and municipality**

Municipalities R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Housing Consumer Education Grant	1 280									
Category B	1 195									
Beaufort West	100									
Bergrivier	50									
Langeberg	43									
Breede Valley	43									
Cederberg	50									
Drakenstein	43									
George	200									
Knysna	50									
Hessequa	50									
Matzikama	30									
Mossel Bay	50									
Oudtshoorn	50									
Overstrand	150									
Saldanha Bay	150									
Stellenbosch	43									
Swartland	50									
Witzenberg	43									
Category C	85									
Cape Winelands	35									
Eden	50									

Table A.4 Provincial payments and estimates by district and local municipality

Municipalities R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate		2013/14	2012/13
Cape Town Metro	1 176 563	1 484 572	1 277 488	1 346 014	1 412 702	1 412 702	1 165 056	(17.53)	586 541	635 894
West Coast Municipalities	73 446	126 417	87 968	73 524	73 524	73 524	119 413	62.41		
Matzikama	6 308	13 702	10 780	8 530	8 530	8 530	16 910	98.24		
Cederberg	10 241	34 018	7 551	7 218	7 218	7 218	17 270	139.26		
Bergrivier	10 111	15 381	13 822	2 636	2 636	2 636	7 363	179.32		
Saldanha Bay	10 237	25 453	41 875	29 267	29 267	29 267	46 360	58.40		
Swartland	28 404	37 363	13 940	25 873	25 873	25 873	31 510	21.79		
Across wards and municipal projects	8 145	500								
Cape Winelands Municipalities	160 678	216 450	144 452	185 517	185 517	185 517	256 548	38.29		
Witzenberg	36 628	21 824	20 679	17 857	17 857	17 857	38 406	115.08		
Drakenstein	69 469	63 885	57 916	62 996	62 996	62 996	91 395	45.08		
Stellenbosch	12 852	33 158	16 347	44 221	44 221	44 221	53 330	20.60		
Breede Valley	23 531	72 405	37 540	35 886	35 886	35 886	55 730	55.30		
Langeberg	14 208	22 175	11 970	24 557	24 557	24 557	17 687	(27.98)		
Across wards and municipal projects	3 990	3 003								
Overberg Municipalities	59 696	80 546	83 838	87 348	87 348	87 348	126 089	44.35		
Theewaterskloof	24 345	29 330	38 977	32 480	32 480	32 480	49 170	51.39		
Overstrand	14 858	31 314	11 461	34 678	34 678	34 678	25 734	(25.79)		
Cape Agulhas	16 412	12 969	31 237	14 395	14 395	14 395	26 924	87.04		
Swellendam	2 903	6 433	2 163	5 795	5 795	5 795	24 261	318.65		
Across wards and municipal projects	1 178	500								
Eden Municipalities	203 343	251 351	234 439	190 417	190 417	190 417	283 449	48.86		
Kannaland	3 855		6 984	5 039	5 039	5 039	544	(89.20)		
Hessequa	38 089	49 461	26 485	16 905	16 905	16 905	2 020	(88.05)		
Mossel Bay	15 796	30 907	39 550	40 717	40 717	40 717	65 075	59.82		
George	12 940	50 448	77 158	54 794	54 794	54 794	66 005	20.46		
Oudtshoorn	9 774	13 748	8 416	15 225	15 225	15 225	27 295	79.28		
Bitou	62 086	56 091	16 327	15 608	15 608	15 608	76 145	387.86		
Knysna	37 458	46 043	59 519	42 129	42 129	42 129	46 365	10.05		
Across wards and municipal projects	23 345	4 653								
Central Karoo Municipalities	27 607	5 784	6 215	8 351	8 351	8 351	43 993	426.80		
Laingsburg			771	2 500	2 500	2 500	4 048	61.92		
Prince Albert	61		5 324				18 085			
Beaufort West	23 853	5 284	120	5 851	5 851	5 851	21 860	273.61		
Across wards and municipal projects	3 693	500								
Other				29 723	29 723	29 723	154 083		612 060	567 589
Total provincial expenditure by district and local municipality	1 701 333	2 165 120	1 834 400	1 920 894	1 987 582	1 987 582	2 148 631	8.10	1 198 601	1 203 483

Note: Projects disaggregated per district.



# Vote 9

## Department of Environmental Affairs and Development Planning

	2013/14 To be appropriated	2014/15	2015/16
<b>MTEF allocations</b>	<b>R 421 648 000</b>	<b>R 445 489 000</b>	<b>R 469 927 000</b>
Responsible MEC	Provincial Minister of Local Government, Environmental Affairs and Development Planning		
Administering Department	Department of Environmental Affairs and Development Planning		
Accounting Officer	Head of Department, Environmental Affairs and Development Planning		

### 1. Overview

#### Core functions and responsibilities

To promote sustainable development, pollution and solid waste management, the protection of biodiversity, provincial, regional and local spatial planning, associated environmental and land development management, coastal management as well as law enforcement and monitoring.

#### Vision

An environment conducive to sustainable life.

#### Mission

To promote environmental integrity that supports human well-being and economic efficiency towards sustainable life in the Western Cape.

#### Strategic goal as per Strategic Plan

In realisation of the aforementioned Vision and Mission, the Department of Environmental Affairs and Development Planning formulated the following strategic goals during the development of the Strategic Plan for the 2010-2015 financial years:

To embed sustainability in growth and development that mitigates and adapts to Climate Change in the Western Cape.

To provide leadership and innovation in environmental management and integrated development planning.

To enhance the quality of life of all people through facilitating sustainable living.

To contribute to economic growth as well as participation in, and access to, the environmental economy.

These strategic goals are supported by five strategic objectives that are linked to the programme deliverables.

## **Main services**

The Department of Environmental Affairs and Development Planning's core focus areas are summarised as follows:

Guide and implement sustainable development;

Develop and guide appropriate responses to climate change challenges;

Promote sustainable provincial environmental and spatial planning;

Monitor and enforce compliance with environmental legislation;

Provide legal support;

Process National Environmental Management Act (NEMA) section 24G applications;

Manage appeals in terms of environmental legislations;

Regulate integrated environmental management and land use management;

Air quality management;

Integrated waste management;

Pollution and chemicals management;

Facilitate the conservation of biodiversity; and

Co-ordinate coastal management.

## **Demands and changes in services**

Ongoing challenges are experienced with capacity within the Department due to unfunded posts and accommodation constraints.

## **Acts, rules and regulations**

### **National Legislation**

Atmospheric Pollution Prevention Act, 1965 (Act No. 45 of 1965)

Constitution of the Republic of South Africa, 1996 (Act No. 108 of 1996)

Criminal Procedure Act, 1977 (Act No. 51 of 1977)

Environment Conservation Act, 1989 (Act No. 73 of 1989)

Forest Act, 1984 (Act No. 122 of 1984)

Less Formal Township Establishment Act, 1991 (Act No. 113 of 1991)

Mountain Catchment Areas Act, 1970 (Act No. 63 of 1970)

Minerals Act, 1991 (Act No. 50 of 1991)

National Environmental Management Act, 1998 (Act No. 107 of 1998)

National Environmental Management: Air Quality Act, 2004 (Act No. 39 of 2004)  
National Environmental Management: Biodiversity Act, 2004 (Act No. 10 of 2004)  
National Environmental Management: Protected Areas Act, 2003 (Act No. 57 of 2003)  
National Environmental Management: Integrated Coastal Management Act, 2008 (Act No. 24 of 2008)  
National Environmental Management: Waste Act, 2008 (Act No. 59 of 2008)  
National Forests Act, 1998 (Act No. 84 of 1998)  
National Water Act, 1998 (Act No. 36 of 1998)  
Promotion of Access to Information Act, 2000 (Act No. 2 of 2000)  
Promotion of Administrative Justice Act, 2000 (Act No. 3 of 2000)  
Public Finance Management Act, 1999 (Act No. 1 of 1999)  
Public Service Act, 1994 (Proclamation No. 103 of 1994)  
Sea-shore Act, 1935 (Act No. 21 of 1935)

### **Provincial legislation**

Disaster Management Act, 2002 (Act No. 57 of 2002)  
Constitution of the Western Cape, 1998  
Gas Act, 2001 (Act No. 48 of 2001)  
Hazardous Substances Act, 1973 (Act No. 15 of 1973)  
Land Use Planning Ordinance, 1985 (Ordinance No. 15 of 1985)  
Nature and Environmental Conservation Ordinance (Ordinance No. 19 of 1974)  
Noise Control Regulations (Provincial Notice 627/1998)  
Problem Animal Control Ordinance, 1957 (Ordinance No. 26 of 1957)  
Provincial Development Council Law, 1996 (Law No. 5 of 1996)  
Removal of Restrictions Act, 1967 (Act No. 84 of 1967)  
Western Cape Health Care Waste Management Act, 2007 (Act No. 7 of 2007)  
Western Cape Land Administration Act, 1998 (Act No. 6 of 1998)  
Western Cape Nature Conservation Board Act, 1998 (Act No. 15 of 1998)  
Western Cape Planning and Development Act, 1999 (Act No. 7 of 1999)  
Western Cape Biosphere Reserves Act, 2011 (Act No. 6 of 2011)

### **Budget decisions**

The budget allocation provides for funding in respect of the Department of Environmental Affairs and Development Planning and the provincial conservation/biodiversity entity, CapeNature. CapeNature's allocation is 53 per cent of the total voted funds while the Department is left with the remaining 47 per cent to fulfill its mandate predominantly encapsulated within the objectives of Provincial Strategic Objective 7 (PSO7) "Mainstreaming Sustainability and Optimising Resource-use Efficiency" which is in turn aligned to National Outcome 10 (NO10) "Protected and Enhanced Environmental Assets and Natural Resources".

During the 2012/13 financial year Organisational Development investigations into organisational structure amendments were conducted. This resulted in the approval of new organisational structures for a Directorate Development Facilitation, Sub-directorates Supply Chain Management and Coastal Management.

The Department initiated the development of a Departmental Integrated Management Information System (DIMIS). A Business case will be developed which will determine the scope and development of DIMIS. As the departmental information technology blueprint, DIMIS will serve as integration of information and systems across all programmes and enhance decision making and planning.

### **Aligning Departmental budgets to achieve government's prescribed outcomes**

The current and planned activities as espoused in the 2013 Annual Performance Plan of the Department reflects strong alignment to both the PSO7, the NO10 deliverables and the recently released National Development Plan.

The following major priority outputs were identified for NO10:

- Output 1: Enhanced quality and quantity of water resources
- Output 2: Reduced greenhouse gas emissions, climate change impacts and improved air/atmospheric quality
- Output 3: Sustainable environmental management
- Output 4: Protected biodiversity

The PSO7 aims to mainstream sustainability by integrating resource-use efficiency throughout all government activities and, within all spheres of government. Ultimately, this means that this Department, as custodian of PSO7, has the responsibility to influence where possible other key role players to help achieve such purposes. PSO7 is driven by the provincial transversal management system (PTMS) which has an objective to move away from business as usual to business unusual.

Each year the Department endeavours to deliver tangible services of quality by fostering mutually beneficial relationships with all stakeholders. By strategically allocating resources and identifying four key policy priorities as part of the PSO7 plan of action, the Department aims to ensure sustainability and the efficient use of resources in the Western Cape.

The following key policy priorities are as follows:

<b>ENERGY</b>	<b>LAND-USE PLANNING</b>
<p>To ensure sustainable energy systems and move towards a low carbon economy in the Western Cape. Key focus areas include:</p> <ul style="list-style-type: none"> <li>• Institutional frameworks;</li> <li>• Energy use efficiency and demand side management;</li> <li>• Renewable energy;</li> <li>• Energy access; and</li> <li>• Fossil fuel and nuclear energy sources.</li> </ul>	<p>To facilitate sustainable development through land-use planning that meets the current and future needs of the people of the Western Cape through:</p> <ul style="list-style-type: none"> <li>• A policy and regulatory framework for efficient and effective land use and coastal planning; and</li> <li>• Facilitating improved municipal spatial planning.</li> </ul>
<b>CLIMATE CHANGE ADAPTATION</b>	<b>SUSTAINABLE RESOURCE MANAGEMENT</b>
<p>To reduce vulnerability and increase coping capacity to climate change risk within the communities, economy and ecosystems of the Western Cape. This is achieved primarily through:</p> <ul style="list-style-type: none"> <li>• Climate risk reduction as a means towards achieving sustainable development;</li> <li>• Increased efficiency of climate sensitive resource-use; and</li> <li>• Increased adaptiveness and coping capacity of communities, ecosystems, and economy.</li> </ul>	<p>To implement programmes and projects towards managing our natural resources sustainably, without compromising ecosystem integrity. Key focus areas include:</p> <ul style="list-style-type: none"> <li>• Water conservation/water demand management.</li> <li>• Integrated catchment management (water supply and quality);</li> <li>• Integrated waste management; and</li> <li>• Air quality management.</li> </ul>

## **2. Review: 2012/13**

The following provides a brief summary of achievements in respect of the 2012/13 financial year:

### **Provincial Spatial Development Framework**

The Provincial Spatial Development Framework (PSDF) status report is reliant on the outcome of the Growth Potential Study (GPS). The GPS required the incorporation of new census data, which was only partially made available at the end of November 2012. It is envisaged that the Status Quo Report will be completed in the fourth quarter of the 2012/13 financial year. The GPS and the PSP will form part of the finalised 1<sup>st</sup> Draft of the Review of the PSDF in the 2012/13 financial year.

### **Growth Potential Study (GPS) of Towns**

A report on quantitative, qualitative and economic sector viability assessment as well as the public participation process was finalised. The GPS required the incorporation of new census data, which was only partially made available at the end of November 2012. It is planned to complete the Quantitative analysis report with the census information incorporated by end of February 2013. It is envisaged to complete the Growth Potential Study of Towns in the 2013/14 financial year.

### **Provincial Spatial Plan (PSP)**

The development of the PSP will be done in two phases. The first phase refers to the sourcing and capturing of spatial data in terms of the three (3) defined themes, i.e. biophysical, socio-economic context and built environment. The 2<sup>nd</sup> phase refers to the approval of a spatial plan as part of the integrated PSDF to inform spatial structure, land-use and future development.

### **Municipal Spatial Development Frameworks**

The Department, to date, completed twelve Municipal Spatial Development Frameworks (SDF's) and Human Settlement Plans (HSP's).

### **Land-Use Planning Bill**

A draft Land-Use Planning Bill was finalised in December 2012. The public participation process is currently underway. The planned promulgation date is November 2013.

### **Western Cape Sustainable Water Management Plan**

A Western Cape Sustainable Water Management Plan was developed and aimed at improving catchment management and make the Province more water efficient through the recycling and re-use of wastewater.

### **Environmental Compliance and Enforcement**

The Department continued to follow-up environmental transgressions, either through departmental investigations and/or through joint sector based enforcement operations with other organs of state by issuing compliance notices and directives to transgressors.

### **Environmental Impact Assessment (EIA) and planning applications**

As at 31 December 2012, 453 EIA applications and 871 planning applications were received whilst 426 EIA and 1 143 planning applications were finalized. 278 Environmental Authorisations were issued.

## **Air Quality Management**

As part of the implementation of the Air Quality Management Plan, the Department has established an Ambient Air Quality Monitoring Network for the Province. Nine fully equipped mobile air quality monitoring stations (hereafter referred to as monitoring stations) have been purchased and are fully operational. Currently monitoring stations are located in three district areas and the metropolitan area, viz George, Mossel Bay, Oudtshoorn (Eden District), Malmesbury, St Helena Bay (West Coast District), Worcester, Stellenbosch (Cape Winelands District) and Khayelitsha and Vissershok (City of Cape Town Metropolitan).

The Air Quality Officer's Forums allowed for constructive discussions on legislative amendments, the atmospheric emissions licensing regime and the implementation of provincial and municipal air quality plans.

The Annual State of Air Quality Management Report will be finalised in the fourth quarter of the 2012/13 financial year. The report provides an account of the State of Air Quality Management within the Province, and reports on the progress made with regards to implementing the legislative functions of the NEM:AQA (2004).

## **Waste Management Licensing**

Forty-four (44) waste license applications were received and responded to by December 2012. Compliance of 24 waste management facilities were monitored with regard to environmental authorisations. A Waste Management Plan was drafted in the 2011/12 financial year to improve and guide the regulation of waste management facilities.

Through the implementation of the Waste Management Licensing Plan, owners of unlicensed waste disposal facilities were directed to apply for waste management licenses. Owners of unlicensed waste disposal facilities were assisted to prioritise the waste management licenses applications. Landfill gas emissions were surveyed at 31 waste disposal facilities.

## **Municipal waste management planning**

During the 2012/13 financial year, 3 municipal Integrated Waste Management Plans were received and assessed against the integrated waste planning checklist. Feedback was provided to municipalities with regards to the results of the assessment and areas in the plans which require to be reviewed and amended. The Department is on an on-going basis providing an advisory service to municipalities w.r.t. integrated waste management planning.

## **Green Procurement Guideline**

A decision was made to change the Green Procurement Policy to a Green Procurement Guideline which aims to reduce the environmental impacts of the Western Cape Government by integrating environmental considerations in procurement processes.

## **Berg River Improvement Plan**

The river and estuary monitoring programme was finalised and implemented to target suspected pollution sources. The Berg River Improvement Plan was also concluded.

### **3. Outlook for 2013/14**

The provincial economic growth will see an increase in demand for energy, resulting in burning more fossil fuel to meet the demand, unless alternative renewable energy sources can be produced at scale. The direct consequence will be an increase in pollutants and more waste generated. Waste disposal sites need to be surveyed for emissions while waste management sites need to be licensed in accordance with the Waste Management Licensing Plan. Census 2011 has shown an increase in population of 28.7 per cent and this need to be considered when setting targets and performance indicators to meet the growing demand in the Province. This growth in population will place additional strain on natural resources such as available water resources, importantly the quantity and quality thereof which need to be monitored and managed to ensure the optimal utilisation of this scarce resource. These critical matters were considered during the planning for deliverables in the 2013/14 financial year and the main focus areas are the following:

#### **Administration**

The Department aims to develop and implement a Departmental Integrated Management Information System (DIMIS), which is necessary for effective and efficient service delivery. DIMIS will be a performance measurement tool which can be used in the Monitoring and Evaluation of the various programmes. It will give management an electronic tool which will allow easy access to performance related information for enhanced decision making and early problem detection in service delivery.

The Results-based Monitoring and Evaluation Plan for PSO7 will be implemented and this will enhance our management practices which in turn will have a positive effect on service delivery.

The PSO7 has been effectively institutionalised and the work groups are working on transversal projects and the programme definition will be implemented to ensure that all projects are aligned to the objectives of each work group.

#### **Environmental Policy, Planning and Coordination**

The review of the Provincial Spatial Development Framework (PSDF) will be finalised.

The outcomes of the Provincial Spatial Plan will be incorporated into the reviewed PSDF.

The Gap analysis of the remaining municipal Spatial Development Frameworks as part of the Built Environment Support Programme (BESP) will be finalised.

The Land-Use Planning Act will be tabled at Provincial Parliament for approval.

The State of Environment Outlook Report will be finalised.

A Climate Change Implementation Framework will be developed for the Climate Change Response Strategy and Action Plan.

A database to measure energy consumption and CO<sub>2</sub> emissions will be updated and reviewed; and a database to monitor implementation of renewable energy and energy efficiency programmes across the Province will be developed.

The development of a strategic environmental assessment for the placement of photo-voltaic facilities in the Western Cape will be finalised.

Development of Long Term Mitigation Scenarios (LTMS) for the Western Cape will be initiated and aligned with the national greenhouse gas trajectory.

## **Compliance and Enforcement**

Investigate all complaints of environmental transgression received.

Conduct compliance inspections in respect of compliance notices and directives issued.

Undertake intergovernmental compliance and enforcement operations.

Organise and host the Western Cape Environmental Crime Forum to co-ordinate and integrate enforcement of environmental laws.

Provide legal support to the Department in respect of advice, litigation and the interpretation and development of legislation.

Manage active litigation matters for the Department.

Manage appeals in terms of environmental legislation.

Finalise applications in terms of section 24G of the National Environmental Management Act (NEMA).

Issue administrative fines in respect of section 24G applications.

Undertake criminal enforcement actions for non-compliance with environmental legislation.

Undertake administrative enforcement actions with regards to environmental legislation.

## **Environmental Quality Management**

Implement the approved Drakenstein and Saldanha Environmental Management Frameworks (EMF).

Develop the Sandveld EMF.

Administer the Environmental Impact Assessment process.

Update the provincial greenhouse gas and air pollutant emissions inventory.

Develop the Air Quality Monitoring Information Module.

Monitor ambient air quality at eleven locations.

Conduct a health risk assessment study.

Monitor riverine and estuarine sites for compliance with water quality guidelines.

Respond to remediation cases relating to contaminated sites.

Respond to NEMA Section 30 incidents cases.

Respond to 40 waste management license applications.

Monitor compliance of 65 licensed waste management facilities.

Develop a waste minimisation guideline for the health sector.

Facilitate the development and assessment of 1 municipal Integrated Waste Management practice.

Refine the Green Procurement Guideline Standard Operating Procedures.

## **Biodiversity Management**

Co-ordinate, monitor and report on the Expanded Public Works Programme: Environment and Culture Sector in the Western Cape.

Prepare an oversight report on the biodiversity performance of CapeNature.



Issue non-financial and financial assessment reports on CapeNature.

Finalise Overberg Coastal setback line project.

Finalise delineation of West Coast setback line project.

Continue with the development and delineation of Eden setback line project.

### **Environmental Empowerment Services**

The Department will conduct environmental sustainability capacity building and awareness raising activities. This will be done by hosting a number of workshops such as:

- 6 Biodiversity capacity building workshops and 6 field training sessions.
- 1 Integrated Coastal Management capacity building event hosted in a coastal district municipality.
- 24 Environmental and planning capacity building workshops.
- 4 Capacity building workshops for provincial staff.
- 4 2Wise2Waste waste minimisation training workshops conducted for Western Cape Government staff.
- Implementation of the Green Procurement Guideline.
- 2 Waste Management in Education workshops.
- 2 Interventions to raise awareness on water resource management via the 2Precious2Pollute Programme.
- 3 Waste minimisation training workshops.
- 8 Environmental capacity building activities.
- Expanded Public Works Programme capacity building workshops and awareness raising events.
- Capacitate people on sustainable living.
- 4 Sustainable living workshops.
- Manage the Greenest Municipality Competition Awards Programme.
- 3 Environmental calendar days.
- Integrated Coastal Management awareness events.
- A Western Cape Sustainability Symposium.

## 4. Receipts and financing

### Summary of receipts

Table 4.1 hereunder gives the sources of funding for the vote.

**Table 4.1 Summary of receipts**

Receipts R'000	Outcome			Main appro- priation Adjusted appro- priation Revised estimate			Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16
Treasury funding										
Equitable share	261 672	287 175	335 809	374 955	374 305	373 077	416 228	11.57	444 289	468 677
Conditional grants			6 000	1 000	1 000	1 000	550	( 45.00)		
Expanded Public Works Programme Integrated Grant for Provinces			6 000	1 000	1 000	1 000	550			
Financing	614	11 532	5 020	3 000	1 586	1 586	3 720	134.55		
Asset Finance Reserve		4 555	5 020	3 000	3 000	3 000		( 100.00)		
Provincial Revenue Fund	614	6 977			( 1 414 )	( 1 414 )	3 720	( 363.08)		
Total Treasury funding	262 286	298 707	346 829	378 955	376 891	375 663	420 498	11.93	444 289	468 677
Departmental receipts										
Sales of goods and services other than capital assets	81	52	60	56	56	75	56	( 25.33)	56	56
Fines, penalties and forfeits	614	936	1 246	250	250	1 440	1 050	( 27.08)	1 100	1 150
Interest, dividends and rent on land	4	1	5			1		( 100.00)		
Sales of capital assets	22	92	64							
Financial transactions in assets and liabilities	323	182	263	12	12	30	44	46.67	44	44
Total departmental receipts	1 044	1 263	1 638	318	318	1 546	1 150	( 25.61)	1 200	1 250
Total receipts	263 330	299 970	348 467	379 273	377 209	377 209	421 648	11.78	445 489	469 927

### Summary of receipts:

Total allocation increased by R44.439 million or 11.78 per cent from the revised estimate of R377.209 million in 2012/13 to R421.648 million in 2013/14. 98.7 per cent of the funding for 2013/14 is provided from the Provincial Equitable Share. The predominant reason for the increase is the additional funding to the Western Cape Nature Conservation Board for Infrastructure upgrades, Expanded Public Works Programme, IT governance, Fire-fighting, Occupational Specific Dispensation and Improvement of Conditions of Service carry-through costs.

### Departmental receipts:

Own revenue contributes less than 1 per cent of the total allocation. Own revenue sources includes permits for boat launching sites, commission on insurance, administrative fines issued in terms of section 24G of the National Environmental Management Act (NEMA) and Access to Information charges.

## **Donor funding (excluded from vote appropriation)**

Funding from the British High Commission will finance a project titled "Removing Financial Barriers and Promoting Innovation in Implementing Climate Change Related Projects within Government". This project is being undertaken in collaboration with the Technical Assistance Unit of National Treasury.

## **5. Payment summary**

### **Key assumptions**

The major key assumptions that informed the 2013 Annual Performance Plan and the subsequent budget are:

- Funding limitations to implement the approved Departmental organisational structure;
- Accommodation constraints; and
- National Outcome 10 and Provincial Strategic Objective 7 programmes and projects.

### **National priorities**

National Outcome 10: Protected and enhanced environmental assets and natural resources.

### **Provincial priorities**

Provincial Strategic Objective 7: Mainstreaming Sustainability and Optimising Resource-use Efficiency.

### **Programme summary**

Table 5.1 below shows the budget or estimated expenditure per programme and Table 5.2 per economic classification (in summary). Details of the Government Financial Statistics (GFS) economic classifications are attached as an annexure to this vote.

**Table 5.1 Summary of payments and estimates**

Programme R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	% Change from Revised estimate
				2013/14	2012/13	2014/15				2015/16
1. Administration <sup>a</sup>	36 943	35 522	39 731	44 989	44 668	44 096	49 661	12.62	54 703	58 209
2. Environmental Policy, Planning and Coordination	24 226	25 857	30 300	37 762	36 649	35 105	37 175	5.90	38 923	41 149
3. Compliance and Enforcement	10 742	10 334	16 134	13 625	14 745	14 101	14 974	6.19	15 795	16 398
4. Environmental Quality Management	53 466	62 374	63 424	72 891	71 323	74 460	87 157	17.05	89 648	95 322
5. Biodiversity Management <sup>b</sup>	137 223	165 251	198 257	208 849	208 561	208 393	231 437	11.06	245 074	257 515
6. Environmental Empowerment Services	730	632	621	1 157	1 263	1 054	1 244	18.03	1 346	1 334
Total payments and estimates	263 330	299 970	348 467	379 273	377 209	377 209	421 648	11.78	445 489	469 927

<sup>a</sup> MEC total remuneration package: R1 652 224 with effect from 1 April 2012.<sup>b</sup> National Conditional Grant: Expanded Public Works Programme Integrated Grant for Provinces - R550 000 (2013/14).**Summary by economic classification****Table 5.2 Summary of provincial payments and estimates by economic classification**

Economic classification R'000	Outcome			Main appro- piationAdjusted appro- piationRevised estimate			Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	123 884	131 692	149 671	173 403	170 649	165 714	194 653	17.46	205 509	216 833
Compensation of employees	86 719	100 303	113 135	133 129	129 912	123 676	151 506	22.50	167 033	178 339
Goods and services	37 155	31 382	36 532	40 266	40 733	42 034	43 147	2.65	38 476	38 494
Interest and rent on land	10	7	4	8	4	4	( 100.00)			
Transfers and subsidies to	134 355	161 967	193 701	202 826	203 078	203 097	225 041	10.80	238 512	251 298
Provinces and municipalities		500	250	250	430	430	250	( 41.86)	250	250
Departmental agencies and accounts	133 599	160 065	192 847	201 767	201 778	201 777	223 914	10.97	237 662	250 448
Universities and technikons	60									
Non-profit institutions	516	600	482	500	500	500	500		500	500
Households	180	802	122	309	370	390	377	( 3.33)	100	100
Payments for capital assets	5 055	6 226	5 093	3 044	3 481	8 397	1 954	( 76.73)	1 468	1 796
Machinery and equipment	4 864	6 196	5 047	2 934	3 371	8 397	1 954	( 76.73)	1 468	1 796
Software and other intangible assets	191	30	46	110	110					
Payments for financial assets	36	85	2		1	1	( 100.00)			
Total economic classification	263 330	299 970	348 467	379 273	377 209	377 209	421 648	11.78	445 489	469 927

## Transfers to public entities

**Table 5.3 Summary of Departmental transfers to public entities**

Public entities R'000	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Western Cape Nature Conservation Board	133 272	160 061	192 842	201 766	201 766	201 766	223 907	10.97	237 655	250 441
<b>Total departmental transfers to public entities</b>	133 272	160 061	192 842	201 766	201 766	201 766	223 907	10.97	237 655	250 441

## Transfers to development corporations

None.

## Transfers to local government

**Table 5.5 Summary of Departmental transfers to local government by category**

Departmental transfers R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Category B		500	220	250	430	430	250	(41.86)	250	250
Category C			30							
Total departmental transfers to local government		500	250	250	430	430	250	(41.86)	250	250

## Departmental Public Private Partnership (PPP) projects

None.

## **6. Programme description**

### **Programme 1: Administration**

**Purpose:** The purpose of this programme is to provide overall management of the Department and centralised support services.

#### **Analysis per sub-programme**

##### **Sub-programme 1.1: Office of the Provincial Minister of Local Government, Environmental Affairs and Development Planning**

render advisory, secretarial, administrative and office support services to the Provincial Minister, including parliamentary liaison services

##### **Sub-programme 1.2: Senior Management**

render oversight over the provincial public entity, the Western Cape Nature Conservation Board, compliance with legislative requirements and governance framework and overall management of the Department

##### **Sub-programme 1.3: Corporate Services**

Corporate Services are responsible for the management of supply chain management, administration and related support and developmental services

##### **Sub-programme 1.4: Financial Management**

the Financial Management sub-programme is responsible for effective preparation and implementation of a financial plan and budget for the Department and the judicious application and control of public funds. These include ensuring that accurate financial accounts are kept and that financial procedures are being adhered to and for proper, effective and efficient use of resources as required by the Public Service Act, 1994 and the Public Finance Management Act, (Act 1 of 1999)

to make limited provision for maintenance and accommodation needs

#### **Strategic objectives as per Annual Performance Plan**

To develop systems, processes and measures to support effective and efficient service delivery.

**Table 6.1 Summary of payments and estimates – Programme 1: Administration**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Office of the Provincial Minister of Local Government, Environmental Affairs and Development Planning <sup>a</sup>	4 708	5 131	5 440	6 010	5 900	5 838	6 238	6.85	6 638	7 042
2. Senior Management	6 601	8 049	12 819	13 651	13 034	12 683	15 827	24.79	18 550	19 631
3. Corporate Services	17 799	14 026	11 554	13 361	14 130	14 423	16 809	16.54	17 893	19 004
4. Financial Management	7 835	8 316	9 918	11 967	11 604	11 152	10 787	(3.27)	11 622	12 532
<b>Total payments and estimates</b>	36 943	35 522	39 731	44 989	44 668	44 096	49 661	12.62	54 703	58 209

<sup>a</sup> MEC total remuneration package: R1 652 224 with effect from 1 April 2012

Note: The National Environmental Sector Budget Structure Sub-programme 1.5: Sector Skills Development and Training is not applicable.

**Table 6.1.1 Summary of provincial payments and estimates by economic classification – Programme 1: Administration**

Economic classification R'000	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	34 111	33 701	37 775	44 430	44 090	43 565	47 932	10.02	53 234	56 524
Compensation of employees	25 565	25 671	29 252	33 525	33 244	32 363	38 586	19.23	42 468	45 275
Goods and services	8 542	8 027	8 522	10 904	10 844	11 200	9 346	( 16.55)	10 766	11 249
Interest and rent on land	4	3	1	1	2	2		( 100.00)		
Transfers and subsidies to	505	45	90	160	156	157	104	( 33.76)	104	104
Departmental agencies and accounts	325	2	3	1	3	4	4		4	4
Non-profit institutions	1									
Households	179	43	87	159	153	153	100	( 34.64)	100	100
Payments for capital assets	2 309	1 754	1 864	399	421	373	1 625	335.66	1 365	1 581
Machinery and equipment	2 309	1 740	1 842	399	421	373	1 625	335.66	1 365	1 581
Software and other intangible assets		14	22							
Payments for financial assets	18	22	2		1	1		( 100.00)		
Total economic classification	36 943	35 522	39 731	44 989	44 668	44 096	49 661	12.62	54 703	58 209

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation	Adjusted appro- priation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	505	45	90	160	156	157	104	(33.76)	104	104
Departmental agencies and accounts	325	2	3	1	3	4	4		4	4
Entities receiving transfers	325	2	3	1	3	4	4		4	4
SETA	323			1	1	1	1		1	1
Government Motor Trading Account										
Other				2	2	3		2	3	3
Non-profit institutions	1									
Households	179	43	87	159	153	153	100	(34.64)	100	100
Social benefits	1	1	2	59	54	54		(100.00)		
Other transfers to households	178	42	85	100	99	99	100	1.01	100	100

**Programme 2: Environmental Policy, Planning and Coordination**

**Purpose:** The purpose of this programme is to ensure the integration of environmental objectives in national, provincial and local government planning, including provincial growth and development strategies, local economic development plans and integrated development plans. The programme includes cross-cutting functions, such as research, departmental strategy, information management and climate change management.

**Analysis per sub-programme****Sub-programme 2.1: Intergovernmental Coordination, Spatial and Development Planning**

this sub-programme is responsible for the facilitation of cooperative and corporate governance and promotes the implementation of intergovernmental sector programmes

**Sub-programme 2.2: Legislative Development**

this sub-programme is responsible to ensure that legislation, policies, procedures, systems and guidelines are developed to guide environmental decisions

**Sub-programme 2.3: Research and Development Support**

this sub-programme ensures that over-arching research and development activities required for policy coordination and environmental planning is undertaken

**Sub-programme 2.4: Environmental Information Management**

the aim of Environmental Information Management is to facilitate environmental information management for informed decision making. This encompasses the development of an integrated state of the environment reporting system, including the collection of data and development of provincial environmental performance indicators, and to develop and manage GIS systems to support reporting, spatial information, impact assessments and various information systems as required by legislation.

**Sub-programme 2.5: Climate Change Management**

Climate Change Management is responsible for the development of strategies to respond to the challenges and potential impacts of climate change including the development of provincial climate change policies and programmes. These include both greenhouse gas mitigation and adaptation programmes



## **Policy developments**

Legislative and policy in the process of development includes the approval of the Land-Use Planning Act.

### **Changes: Policy, structure, service establishment, etc. Geographic distribution of services**

The review of the Provincial Spatial Development Framework (PSDF) will be finalised.

The outcomes of the Provincial Spatial Plan will be incorporated into the reviewed PSDF.

The Gap analysis of the remaining municipal Spatial Development Frameworks as part of the Built Environment Support Programme (BESP) will be finalised.

The Land-Use Planning Act will be tabled at Provincial Parliament for approval.

The State of Environment Outlook Report will be finalised.

A Climate Change Implementation Framework will be developed for the Climate Change Response Strategy and Action Plan.

A database to measure energy consumption and CO<sub>2</sub> emissions will be updated and reviewed; and a database to monitor implementation of renewable energy and energy efficiency programmes across the Province will be developed.

The development of a strategic environmental assessment for the placement of photo-voltaic facilities in the Western Cape will be finalised.

Development of Long Term Mitigation Scenarios (LTMS) for the Western Cape will be initiated and aligned with the national greenhouse gas trajectory.

## **Expenditure trends analysis**

For the 2013/14 financial year, based on the revised estimate for 2012/13, this programme increased by 5.9 per cent. This increase is partially due to vacancies that will be filled in the 2013/14 financial year. Compensation of employees increased from R22.135 million in the 2012/13 revised estimate to R26.719 million in 2013/14. This represents an increase of 20.71 per cent.

Goods and services as a percentage of the budget is 26 per cent, 19 per cent and 18 per cent over the 2013/14 to 2015/16 period respectively. Consultants accounted for various projects related to the Built Environment Support Programme, Growth Potential Study of Towns, Land-Use Planning Act, Provincial Spatial Development Framework, Climate change Long Term Mitigation Scenarios and State of Environment Outlook Report.

## **Strategic objectives as per Annual Performance Plan**

To mainstream the sustainable development paradigm in environmental and spatial planning and management, taking cognisance of environmental change and addressing inequalities.

To develop systems, processes and measures to support effective and efficient service delivery.

To provide integrated and holistic environmental management to improve the quality of life of all Western Cape.

To develop intervention strategies to facilitate participation and equitable access to the opportunities created by the environmental economy.

To promote environmental awareness, youth and community development to enhance progressive realisation of environmental rights.

**Table 6.2 Summary of payments and estimates – Programme 2: Environmental Policy, Planning and Coordination**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Intergovernmental Coordination, Spatial and Development Planning	12 084	16 209	21 480	23 522	22 838	21 058	23 995	13.95	25 848	27 183
2. Legislative Development			288	658	558	651	200	(69.28)		
3. Research and Development Support	4 926	2 417	2 265	4 889	4 656	5 362	4 998	(6.79)	4 612	4 921
4. Environmental Information Management	3 528	4 576	2 934	3 190	3 346	3 168	3 584	13.13	3 976	4 224
5. Climate Change Management	3 688	2 655	3 333	5 503	5 251	4 866	4 398	(9.62)	4 487	4 821
Total payments and estimates	24 226	25 857	30 300	37 762	36 649	35 105	37 175	5.90	38 923	41 149

**Table 6.2.1 Summary of provincial payments and estimates by economic classification – Programme 2: Environmental Policy, Planning and Coordination**

Economic classification R'000	Outcome			Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	22 812	24 456	29 434	37 007	35 777	34 118	36 332	6.49	38 390	40 601
Compensation of employees	11 218	16 144	19 036	23 943	23 339	22 135	26 719	20.71	30 985	33 169
Goods and services	11 589	8 312	10 397	13 064	12 438	11 983	9 613	( 19.78)	7 405	7 432
Interest and rent on land	5		1							
Transfers and subsidies to	514	1 243	482	650	654	654	778	18.96	501	501
Departmental agencies and accounts					5	5	1	( 80.00)	1	1
Non-profit institutions	514	500	482	500	500	500	500		500	500
Households		743		150	149	149	277	85.91		
Payments for capital assets	900	153	384	105	218	333	65	( 80.48)	32	47
Machinery and equipment	740	143	384	105	218	333	65	( 80.48)	32	47
Software and other intangible assets	160	10								
Payments for financial assets		5								
Total economic classification	24 226	25 857	30 300	37 762	36 649	35 105	37 175	5.90	38 923	41 149

**Details of transfers and subsidies**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
<b>Transfers and subsidies to (Current)</b>	514	1 243	482	650	654	654	778	18.96	501	501
Departmental agencies and accounts					5	5	1	(80.00)	1	1
Entities receiving transfers					5	5	1	(80.00)	1	1
Other					5	5	1	(80.00)	1	1
Non-profit institutions	514	500	482	500	500	500	500		500	500
Households		743		150	149	149	277	85.91		
Social benefits		743		150	149	149	277	85.91		

**Programme 3: Compliance and Enforcement**

**Purpose:** The purpose of this programme is to ensure that environmental compliance monitoring systems are established and implemented, enforce legislation and environmental authorisations, building compliance monitoring and enforcement capacity through the establishment, training of environmental management inspectorates, acting on complaints and notifications of environmental infringements and acting to monitor these complaints and enforce environmental compliance where required.

**Analysis per sub-programme****Sub-programme 3.1: Environmental Quality Management, Compliance and Enforcement**

this sub-programme is responsible for ensuring environmental quality management through compliance monitoring and enforcement including NEMA Section 24 Administration.

**Policy developments**

This programme's is responsible for monitoring environmental compliance and enforcement activities, hence its activities are regulated by a variety of legislation, in particular the suite of environmental legislation.

**Changes: Policy, structure, service establishment, etc. Geographic distribution of services**

This programme is responsible to ensure compliance and enforcement of environmental legislation. Compliance monitoring and enforcement takes place through investigation of complaints, dedicated planned enforcement inspections and undertaking joint sector based enforcement operations; provision of legal services; processing of section 24G applications; and the management of environmental appeals.

**Expenditure trends analysis**

Expenditure trend shows an increase from R10.742 million to R16.398 million over the entire seven year period (2009/10 to 2015/16) which is mainly due to the establishment of a unit who will administer NEMA section 24G applications as well as an Appeals Management unit. This is evident by the expenditure classification which shows that Compensation of employees increased from R5.282 million to R13.025 million over the period. For the 2009/10 to 2015/16 financial years, as a percentage of the entire programme's budget, Compensation of employees is responsible for 68.6 per cent, while the major goods and services expenditure item is for legal cost.

**Strategic objectives as per Annual Performance Plan:**

To provide integrated and holistic environmental management to improve the quality of life of all in the Western cape.

To develop systems, processes and measures to support effective and efficient service delivery.

**Table 6.3 Summary of payments and estimates – Programme 3: Compliance and Enforcement**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Environmental Quality Management, Compliance and Enforcement	10 742	10 334	16 134	13 625	14 745	14 101	14 974	6.19	15 795	16 398
<b>Total payments and estimates</b>	10 742	10 334	16 134	13 625	14 745	14 101	14 974	6.19	15 795	16 398

**Table 6.3.1 Summary of provincial payments and estimates by economic classification – Programme 3: Compliance and Enforcement**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
<b>Current payments</b>	10 590	10 312	16 032	13 427	14 543	13 969	14 882	6.54	15 788	16 341
Compensation of employees	5 282	6 887	9 529	10 431	10 346	9 315	11 340	21.74	12 201	13 025
Goods and services	5 308	3 425	6 503	2 996	4 197	4 654	3 542	( 23.89)	3 587	3 316
<b>Transfers and subsidies to</b>		16	11		3	10		( 100.00)		
Households		16	11		3	10		( 100.00)		
<b>Payments for capital assets</b>	151	3	91	198	199	122	92	( 24.59)	7	57
Machinery and equipment	151	3	91	198	199	122	92	( 24.59)	7	57
<b>Payments for financial assets</b>	1	3								
<b>Total economic classification</b>	10 742	10 334	16 134	13 625	14 745	14 101	14 974	6.19	15 795	16 398

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)		16	11		3	10		(100.00)		
Households		16	11		3	10		(100.00)		
Social benefits		16	11		3	10		(100.00)		

## **Programme 4: Environmental Quality Management**

**Purpose:** The purpose of this programme is to implement legislation, policies, norms, standards and guidelines for environmental impact management, air quality management, and the management of waste and pollution at provincial and local spheres of government.

### **Analysis per sub-programme**

#### **Sub-programme 4.1: Impact Management**

the sub-programme Impact Management is responsible for facilitating environmental impact management and land use management in order to promote sustainable development. This is achieved through the implementation of an Environmental Impact Management (EIM) system through the use of various tools, such as Environmental Impact Assessments. An effective EIM system is supported by Environmental Management Frameworks (EMFs) and other Environmental planning tools while the land use management function is implemented through the implementation of the provincial planning and management system

#### **Sub-programme 4.2: Air Quality Management**

Air Quality Management is aimed at improving air and atmospheric quality through the implementation of air quality management legislation, policies and system at provincial level. The sub-programme is also responsible to support air quality management efforts at local, national and international levels and includes the implementation of air quality management tools such as the declaration of air quality priority areas, ambient air quality monitoring systems, and emission source inventories

#### **Sub-programme 4.3: Pollution and Waste Management**

this sub-programme is responsible for the development of legislation, policies, norms, standards, guidelines and action plans on pollution and waste management. Waste management includes the facilitation, development and implementation of integrated waste management plans, and providing oversight and support to municipalities to render waste management services, regulate waste management activities through the administration of the waste management licensing process as well as monitoring the compliance of regulated waste management facilities and development and implementation of waste information systems and the promotion of waste minimisation

Pollution Management focuses on the prevention and mitigation of pollution and promotion of integrated pollution management and safe and responsible chemicals management through the development and implementation of policy instruments, action plans, information management and environmental risk management

### **Policy developments**

Key legislative and policy directives applicable to this programme include the suite of environmental legislation, in particular, the National Environmental Management Act (NEMA), NEMA Air Quality Act, NEMA Waste Act and NEMA Environmental Impact Assessment (EIA) Regulations (2010).

### **Changes: Policy, structure, service establishment, etc. Geographic distribution of services**

Implement the approved Drakenstein and Saldanha Environmental Management Frameworks (EMF).

Develop the Sandveld EMF.

Administer the Environmental Impact Assessment process.

Update the provincial greenhouse gas and air pollutant emissions inventory.

Develop the Air Quality Monitoring Information Module.

Monitor ambient air quality at eleven locations.

Conduct a health risk assessment study.

Monitor riverine and estuarine sites for compliance with water quality guidelines.

Respond to remediation cases relating to contaminated sites.

Respond to NEMA S30 incidents cases.

Respond to 40 waste management license applications.

Monitor compliance of 65 licensed waste management facilities.

Develop a waste minimisation guideline for the health sector.

Facilitate the development and assessment of 1 municipal Integrated Waste Management practice.

Refine the Green Procurement Guideline Standard Operating Procedures.

### **Expenditure trends analysis**

Expenditure trends show that two of the sub-programmes are responsible for the majority of expense, that is Impact Management and Pollution and Waste Management.

Impact Management is responsible for 49 per cent to 51 per cent of the programme's budget for the 2013/14 to 2015/16 financial years.

Within the economic classification, Compensation of employees is the major expenditure item consuming an average of 83 per cent of the total MTEF budget. Over the entire period (2009/10 to 2015/16) it increases from R41.530 million to R81.551million, this represents an increase of 96 per cent for the roll-out of the approved structure resulting in an increase in personnel numbers. The impact of the carry-through costs on the Occupational Specific Dispensation (OSD) on this programme cannot be ignored since the majority of its staff resides within the OSD.

The average for goods and services against the programme budget over the MTEF period is 16 per cent. The cost drivers are the Berg River project, Health Risk Assessment in Air Quality, maintenance of air quality monitoring stations and enhancement of the Integrated Pollutant Waste Information System modules.

### **Strategic objectives as per Annual Performance Plan**

To mainstream the sustainable development paradigm in environmental and spatial planning and management, taking cognisance of environmental change and addressing inequalities.

To provide integrated and holistic environmental management to improve the quality of life of all in the Western Cape.

**Table 6.4 Summary of payments and estimates – Programme 4: Environmental Quality Management**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Impact Management	33 344	35 482	35 522	39 369	38 957	39 371	42 784	8.67	45 918	48 961
2. Air Quality Management	6 498	10 509	9 354	11 065	10 817	15 117	12 188	(19.38 )	12 882	13 532
3. Pollution and Waste Management	13 624	16 383	18 548	22 457	21 549	19 972	32 185	61.15	30 848	32 829
Total payments and estimates	53 466	62 374	63 424	72 891	71 323	74 460	87 157	17.05	89 648	95 322

**Table 6.4.1 Summary of provincial payments and estimates by economic classification – Programme 4: Environmental Quality Management**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	51 788	57 907	60 664	70 659	68 569	66 644	86 986	30.52	89 585	95 282
Compensation of employees	41 530	48 361	51 802	60 805	58 944	56 108	70 250	25.20	76 401	81 551
Goods and services	10 257	9 542	8 860	9 847	9 623	10 534	16 736	58.88	13 184	13 731
Interest and rent on land	1	4	2	7	2	2		( 100.00)		
Transfers and subsidies to	4	102	26		249	260	2	( 99.23)	2	2
Provinces and municipalities					180	180		( 100.00)		
Departmental agencies and accounts	2	2	2		4	2	2		2	2
Non-profit institutions	1	100								
Households	1		24		65	78		( 100.00)		
Payments for capital assets	1 657	4 315	2 734	2 232	2 505	7 556	169	( 97.76)	61	38
Machinery and equipment	1 626	4 309	2 710	2 232	2 505	7 556	169	( 97.76)	61	38
Software and other intangible assets	31	6	24							
Payments for financial assets	17	50								
Total economic classification	53 466	62 374	63 424	72 891	71 323	74 460	87 157	17.05	89 648	95 322

**Details of transfers and subsidies**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
<b>Transfers and subsidies to (Current)</b>	4	102	26		249	260	2	(99.23)	2	2
Provinces and municipalities					180	180		(100.00)		
Municipalities					180	180		(100.00)		
Departmental agencies and accounts	2	2	2		4	2	2		2	2
Entities receiving transfers	2	2	2		4	2	2		2	2
Other	2	2	2		4	2	2		2	2
Non-profit institutions	1	100								
Households	1		24		65	78		(100.00)		( 100 )
Social benefits	1		24		65	78		(100.00)		( 100 )

**Programme 5: Biodiversity Management**

**Purpose:** The purpose of this programme is to promote equitable and sustainable use of ecosystem goods and services to contribute to economic development, by managing biodiversity, and its components, processes, habitats and functions. CapeNature largely fulfils the biodiversity management and nature conservation responsibilities for the Province.

**Analysis per sub-programme****Sub-programme 5.1: Biodiversity and Protected Area Planning and Management**

the sub-programme Biodiversity and Protected Area Planning and Management is responsible for sustainable use of indigenous biological resources, access to and sharing of the benefits arising from use of biological resources, bio-prospecting and the implementation of biodiversity related regulations and community based land management

**Sub-programme 5.2: Western Cape Nature Conservation Board (WCNCB)**

the Western Cape Nature Conservation Board (WCNCB), trading as CapeNature, was established as a conservation agency in terms of the Western Cape Nature Conservation Board Act, 1998 (Act 15 of 1998), and was listed as a provincial public entity in terms of the Public Finance Management Act, 1999 (Act 1 of 1999). The responsibilities of this sub-programme include the management of specific land areas and related conservation activities, build a sound scientific base for the effective management of natural resources and biodiversity conservation decision-making. As a conservation agency, CapeNature is primarily engaged in nature conservation, tourism and hospitality industry, and research, education and visitor services

**Sub-programme 5.3: Coastal Management**

the sub-programme Coastal Management is responsible for promoting of integrated marine and coastal management and ensuring a balance between socio-economic development and the coastal and marine ecology



## Policy developments

A critical piece of legislation in respect of coastal management is the National Environmental Management: Integrated Coastal Management Act.

## Changes: Policy, structure, service establishment, etc. Geographic distribution of services

Co-ordinate, monitor and report on the Expanded Public Works Programme: Environment and Culture Sector in the Western Cape.

Prepare an oversight report on the biodiversity performance of CapeNature.

Issue non-financial and financial assessment reports on CapeNature.

Finalise Overberg Coastal setback line project.

Finalise delineation of West Coast setback line project.

Continue with the development and delineation of Eden setback line project.

## Expenditure trends analysis

Over the seven-year period, CapeNature's allocation increased from R133.272 million to R250.441 million, expressed as a percentage it increased by 87.9 per cent. These allocations were boosted over the MTEF period through specific and earmarked funding e.g. infrastructure upgrades, IT Governance, fire-fighting, OSD (Phase 2) and ICS carry-through. Included in the earmarked allocation for 2013/14 is an amount of R550 000 for a National conditional grant : EPWP integrated grant for provinces and R17.108 million for an EPWP incentive grant. From the total allocation available to this Programme, CapeNature consumes R223.907 million, R237.655 million and R250.441 million, over the MTEF period, this being an average of 97 per cent. Compensation of employees utilises the largest portion of this available amount and ranges from R4.611 million to R5.319 million.

## Strategic objectives as per Annual Performance Plan

To mainstream the sustainable development paradigm in environmental and spatial planning and management, taking cognisance of environmental change and addressing inequalities.

**Table 6.5 Summary of payments and estimates – Programme 5: Biodiversity Management**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate 2013/14	2012/13	2014/15	2015/16
1. Biodiversity and Protected Area Planning and Management	1 779	1 882	1 631	2 392	2 104	1 592	2 674	67.96	2 882	3 112
2. Western Cape Nature Conservation Board <sup>a</sup>	133 272	160 061	192 842	201 766	201 766	201 766	223 907	10.97	237 655	250 441
3. Coastal Management	2 172	3 308	3 784	4 691	4 691	5 035	4 856	(3.56)	4 537	3 962
<b>Total payments and estimates</b>	<b>137 223</b>	<b>165 251</b>	<b>198 257</b>	<b>208 849</b>	<b>208 561</b>	<b>208 393</b>	<b>231 437</b>	<b>11.06</b>	<b>245 074</b>	<b>257 515</b>

<sup>a</sup> Includes National Conditional Grant: EPWP Integrated Grant for Provinces: R550 000 (2013/14).

**Earmarked priority allocations:**

The allocation in respect of Sub-programme 5.2: Western Cape Nature Conservation Board of R223.907 million (2013/14), R237.655 million (2014/15) and R250.441 million (2015/16) is regarded as an earmarked priority allocation and includes specific allocations in respect of the following:

Occupational Specific Dispensation (OSD) (Phase 2) carry-through: R1.169 million (2013/14), R1.229 million (2014/15) and R1.229 million (2015/16);

ICS carry-through: R1.783 million (2013/14), R2.645 million (2014/15) and R4.690 million (2015/16);

National Conditional Grant: Expanded Public Works Programme Integrated Grant for Provinces: R550.000 (2013/14);

EPWP integrated incentive: R17.108 million (2013/14), R19.512 million (2014/15) and R20.452 million (2015/16);

Infrastructure upgrades: R26.339 million (2013/14), R27.761 million (2014/15) and R29.261 million (2015/16);

Information Technology governance: R3.300 million (2013/14), R3.479 million (2014/15) and R3.666 million (2015/16); and

Fire-fighting: R1.198 million (2013/14), R1.259 million (2014/15) and R1.320 million (2015/16).

**Table 6.5.1 Summary of provincial payments and estimates by economic classification – Programme 5: Biodiversity Management**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	3 853	5 184	5 395	7 083	6 767	6 614	7 527	13.80	7 416	7 001
Compensation of employees	3 124	3 240	3 516	4 425	4 039	3 755	4 611	22.80	4 978	5 319
Goods and services	729	1 944	1 879	2 658	2 728	2 859	2 916	1.99	2 438	1 682
Transfers and subsidies to	133 332	160 061	192 842	201 766	201 766	201 766	223 907	10.97	237 655	250 441
Departmental agencies and accounts	133 272	160 061	192 842	201 766	201 766	201 766	223 907	10.97	237 655	250 441
Universities and technikons	60									
Payments for capital assets	38	1	20		28	13	3	( 76.92)	3	73
Machinery and equipment	38	1	20		28	13	3	( 76.92)	3	73
Payments for financial assets		5								
Total economic classification	137 223	165 251	198 257	208 849	208 561	208 393	231 437	11.06	245 074	257 515

**Details of transfers and subsidies:**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	133 332	160 061	192 842	184 475	184 475	184 475	202 435	9.74	215 133	226 718
Departmental agencies and accounts	133 272	160 061	192 842	184 475	184 475	184 475	202 435	9.74	215 133	226 718
Entities receiving transfers	133 272	160 061	192 842	184 475	184 475	184 475	202 435	9.74	215 133	226 718
Western Cape Nature Conservation Board	133 272	160 061	192 842	184 475	184 475	184 475	202 435	9.74	215 133	226 718
Universities and technikons	60									
Transfers and subsidies to (Capital)				17 291	17 291	17 291	21 472	24.18	22 522	23 723
Departmental agencies and accounts				17 291	17 291	17 291	21 472	24.18	22 522	23 723
Entities receiving transfers				17 291	17 291	17 291	21 472	24.18	22 522	23 723
Western Cape Nature Conservation Board				17 291	17 291	17 291	21 472	24.18	22 522	23 723

**Programme 6: Environmental Empowerment Services**

**Purpose:** To implement and enhance programmes to interact with stakeholders and empower communities to partner with government in implementing environmental and social economic programmes.

**Analysis per sub-programme****Sub-programme 6.1: Environmental Capacity Development and Support**

the sub-programme Environmental Capacity Development and Support promotes environmental capacity development and support (Internal and External) and the implementation of community based environmental infrastructure development and economic empowerment programmes

**Sub-programme 6.2: Environmental Communication and Awareness Raising**

Environmental Communication and Awareness Raising is responsible to empower the general public in terms of environmental management, through raising public awareness. This includes the implementation of community based promotion and awareness of and compliance with environmental legislation and environmentally sound practices

**Policy developments**

Environmental policy developments are guided by the suite of environmental legislation.

**Changes: Policy, structure, service establishment, etc. Geographic distribution of services**

Environmental empowerment services include a range of services and projects aimed at informing the public on environmental matters. These include education and awareness campaigns, development and distribution of environmental education material and the Greenest Municipality Competition.

## Expenditure trends analysis

Since capacity building and environmental education and awareness is a cross cutting function, expenditure for this programme captures only the direct cost related to such services and projects. Salaries and related cost of personnel are included against the relevant programme responsible for environmental education and awareness projects.

## Strategic objectives as per Annual Performance Plan

To provide integrated and holistic environmental management to improve the quality of life of all in the Western Cape.

To mainstream the sustainable development paradigm in environmental and spatial planning and management, taking cognisance of environmental change and addressing inequalities.

**Table 6.6 Summary of payments and estimates – Programme 6: Environmental Empowerment Services**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Environmental Capacity Development and Support	525		64	554	463	449	570	26.95	681	655
2. Environmental Communication and Awareness Raising	205	632	557	603	800	605	674	11.40	665	679
<b>Total payments and estimates</b>	730	632	621	1 157	1 263	1 054	<b>1 244</b>	18.03	1 346	1 334

**Table 6.6.1 Summary of provincial payments and estimates by economic classification – Programme 6: Environmental Empowerment Services**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	730	132	371	797	903	804	994	23.63	1 096	1 084
Goods and services	730	132	371	797	903	804	994	23.63	1 096	1 084
Transfers and subsidies to		500	250	250	250	250	250		250	250
Provinces and municipalities		500	250	250	250	250	250		250	250
Payments for capital assets				110	110					
Software and other intangible assets				110	110					
Total economic classification	730	632	621	1 157	1 263	1 054	1 244	18.03	1 346	1 334

**Details of transfers and subsidies:**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)		500	250	250	250	250	250		250	250
Provinces and municipalities		500	250	250	250	250	250		250	250
Municipalities		500	250	250	250	250	250		250	250
Municipalities		500	250	250	250	250	250		250	250

**7. Other programme information****Personnel numbers and costs****Table 7.1 Personnel numbers and costs**

Programme R'000	As at 31 March 2010	As at 31 March 2011	As at 31 March 2012	As at 31 March 2013	As at 31 March 2014	As at 31 March 2015	As at 31 March 2016
1. Administration	110	88	95	116	120	118	117
2. Environmental Policy, Planning and Coordination	40	36	50	63	70	70	70
3. Compliance and Enforcement	20	20	28	28	33	32	32
4. Environmental Quality Management	163	162	154	168	188	188	188
5. Biodiversity Management	10	8	9	10	12	12	12
6. Environmental Empowerment Services							
<b>Total personnel numbers</b>	<b>343</b>	<b>314</b>	<b>336</b>	<b>385</b>	<b>423</b>	<b>420</b>	<b>419</b>
Total personnel cost (R'000)	86 719	100 303	113 135	123 676	151 506	167 033	178 339
Unit cost (R'000)	253	319	337	321	358	398	426

**Table 7.2 Departmental personnel numbers and costs**

Description	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
<b>Total for department</b>										
Personnel numbers (head count)	343	314	336	413	413	385	423	9.87	420	419
Personnel cost (R'000)	86 719	100 303	113 135	133 129	129 912	123 676	151 506	22.50	167 033	178 339
<i>of which</i>										
<b>Human resources component</b>										
Personnel numbers (head count)	37	30	2	5	3	4	5	25.00	5	5
Personnel cost (R'000)	6 836	3 674	642	981	1 139	1 171	1 259	7.51	1 556	1 662
Head count as % of total for department	10.79	9.55	0.60	1.21	0.73	1.04	1.18		1.19	1.19
Personnel cost as % of total for department	7.88	3.66	0.57	0.74	0.88	0.95	0.83		0.93	0.93
<b>Finance component</b>										
Personnel numbers (head count)	35	35	29	36	36	34	43	26.47	43	43
Personnel cost (R'000)	6 963	7 178	6 522	12 082	12 082	7 400	12 015	62.36	13 902	14 822
Head count as % of total for department	10.20	11.15	8.63	8.72	8.72	8.83	10.17		10.24	10.26
Personnel cost as % of total for department	8.03	7.16	5.76	9.08	9.30	5.98	7.93		8.32	8.31
<b>Full time workers</b>										
Personnel numbers (head count)	279	300	308	411	395	361	418	15.79	418	418
Personnel cost (R'000)	78 291	96 702	108 171	132 256	128 112	119 736	150 283	25.51	166 562	177 909
Head count as % of total for department	81.34	95.54	91.67	99.52	95.64	93.77	98.82		99.52	99.76
Personnel cost as % of total for department	90.28	96.41	95.61	99.34	98.61	96.81	99.19		99.72	99.76
<b>Part-time workers</b>										
Personnel numbers (head count)										
Personnel cost (R'000)										
Head count as % of total for department										
Personnel cost as % of total for department										
<b>Contract workers</b>										
Personnel numbers (head count)	64	14	28	2	18	24	5	(79.17)	2	1
Personnel cost (R'000)	8 428	3 601	4 964	873	1 800	3 940	1 223	(68.96)	471	430
Head count as % of total for department	18.66	4.46	8.33	0.48	4.36	6.23	1.18		0.48	0.24
Personnel cost as % of total for department	9.72	3.59	4.39	0.66	1.39	3.19	0.81		0.28	0.24

## Training

**Table 7.3 Payments on training**

Programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
	2009/10	2010/11	2011/12	2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16
1. Administration	418	320	373	673	379	338	758	124.26	782	738
<i>of which</i>										
Payments on tuition	418	320	373	673	379	338	758	124.26	782	738
2. Environmental Policy, Planning and Coordination	102	74	125	300	540	536	232	(56.72)	250	272
<i>of which</i>										
Payments on tuition	102	74	125	300	540	536	232	(56.72)	250	272
3. Compliance and Enforcement	39	77	21	193	76	36	122	238.89	128	135
<i>of which</i>										
Payments on tuition	39	77	21	193	76	36	122	238.89	128	135
4. Environmental Quality Management	864	365	362	593	477	233	692	197.00	758	811
<i>of which</i>										
Payments on tuition	864	365	362	593	477	233	692	197.00	758	811
5. Biodiversity Management	21	2	16	38	30	30	47	56.67	50	52
<i>of which</i>										
Payments on tuition	21	2	16	38	30	30	47	56.67	50	52
<b>Total payments on training</b>	<b>1 444</b>	<b>838</b>	<b>897</b>	<b>1 797</b>	<b>1 502</b>	<b>1 173</b>	<b>1 851</b>	<b>57.80</b>	<b>1 968</b>	<b>2 008</b>

**Table 7.4 Information on training**

Description	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	2009/10	2010/11	2011/12				% Change from Revised estimate			
	2009/10	2010/11	2011/12	2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16
Number of staff	343	313	336	413	413	385	423	9.87	420	419
Number of personnel trained	309	200	179	200	200	158	200	26.58	200	200
<i>of which</i>										
Male	135	75	69	75	75	74	75	1.35	75	75
Female	174	125	110	125	125	84	125	48.81	125	125
Number of training opportunities	639	260	294	260	260	225	275	22.22	275	275
<i>of which</i>										
Workshops	514	120	15	120	120	5	20	300.00	20	20
Seminars	12	30	23	30	30		25		25	25
Other	113	110	256	110	110	220	230	4.55	230	230
Number of bursaries offered	23	45	8	40	14	14	14		14	14
Number of interns appointed	15	24	32	25	18	18	26	44.44	26	26
Number of days spent on training	496	400	400	400	400	555	560	0.90	560	560

## Reconciliation of structural changes

None.

## Annexure A to Vote 9

Table A.1 Specification of receipts

Receipts R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				2013/14	2012/13	2014/15	2015/16			
<b>Sales of goods and services other than capital assets</b>	81	52	60	56	56	75	56	(25.33)	56	56
Sales of goods and services produced by department (excluding capital assets)	59	43	46	56	56	27	56	107.41	56	56
Administrative fees	43	26	28	50	50	7	50	614.29	50	50
Licences or permits	35	26	28	50	50		50		50	50
Request for information	8					7		(100.00)		
Other sales	16	17	18	6	6	20	6	(70.00)	6	6
of which										
Commission on insurance	15	17	18	6	6	20	6	(70.00)	6	6
Sales of goods	1									
Sales of scrap, waste, arms and other used current goods (excluding capital assets)	22	9	14			48		(100.00)		
<b>Fines, penalties and forfeits</b>	614	936	1 246	250	250	1 440	1 050	(27.08)	1 100	1 150
<b>Interest, dividends and rent on land</b>	4	1	5			1		(100.00)		
Interest	4	1	5			1		(100.00)		
<b>Sales of capital assets</b>	22	92	64							
Other capital assets	22	92	64							
<b>Financial transactions in assets and liabilities</b>	323	182	263	12	12	30	44	46.67	44	44
Recovery of previous year's expenditure	106	121	263	2	2	25	34	36.00	34	34
Staff debt	217	61		10	10	5	10		10	10
<b>Total departmental receipts</b>	1 044	1 263	1 638	318	318	1 546	1 150	(25.61)	1 200	1 250



## Annexure A to Vote 9

Table A.2 Summary of payments and estimates by economic classification

Economic classification R'000	Outcome			Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	123 884	131 692	149 671	173 403	170 649	165 714	194 653	17.46	205 509	216 833
Compensation of employees	86 719	100 303	113 135	133 129	129 912	123 676	151 506	22.50	167 033	178 339
Salaries and wages	76 043	87 568	99 319	117 338	114 131	108 646	133 736	23.09	146 963	156 983
Social contributions	10 676	12 735	13 816	15 791	15 781	15 030	17 770	18.23	20 070	21 356
Goods and services	37 155	31 382	36 532	40 266	40 733	42 034	43 147	2.65	38 476	38 494
of which										
Administrative fees	26	41	23	16	16	16	17	6.25	18	19
Advertising	2 292	1 270	642	418	996	1 285	943	(26.61)	895	917
Assets <R5 000	359	268	521	244	260	259	48	(81.47)	3	22
Audit cost: External	1 961	2 391	2 761	2 450	2 778	2 779	2 200	(20.83)	2 200	2 500
Bursaries (employees)	335	213	295	300	302	167	300	79.64	300	300
Catering: Departmental activities	625	472	723	644	726	715	809	13.15	809	930
Communication	1 431	873	1 009	1 374	1 178	1 069	1 129	5.61	1 139	1 142
Computer services	684	681	496	598	1 074	961	3 174	230.28	4 198	4 018
Cons/prof: Business and advisory service	11 941	11 035	12 878	16 434	16 937	17 513	12 397	(29.21)	9 888	8 864
Cons/prof: Infrastructure & planning	27									
Cons/prof: Legal cost	4 910	2 650	5 661	2 000	2 912	3 489	2 500	(28.35)	2 500	2 500
Contractors	603	2 545	2 554	2 598	1 019	1 588	8 925	462.03	5 464	5 795
Agency and support/ outsourced services		2	341							
Entertainment	50	17	17	42	37	29	42	44.83	42	42
Inventory: Learner and teacher support material	43					125		(100.00)		
Inventory: Materials and supplies	90	80	69	18	113	112	12	(89.29)	12	13
Inventory: Medical supplies	3	11		16	10	10		(100.00)		
Inventory: Other consumables	65	173	204	118	118	97	74	(23.71)	28	54
Inventory: Stationery and printing	2 756	2 324	1 547	2 043	1 505	1 390	2 161	55.47	2 246	2 363
Lease payments	998	807	995	2 519	1 264	1 400	1 161	(17.07)	1 208	1 216
Rental and hiring			4			3		(100.00)		
Transport provided: Departmental activity	61	21	54	50	60	30	70	133.33	70	70
Travel and subsistence	5 561	4 383	4 680	5 371	6 827	6 692	4 493	(32.86)	4 857	5 008
Training and development	1 109	625	602	1 497	1 511	1 197	1 551	29.57	1 668	1 708
Operating expenditure	715	213	244	794	549	777	489	(37.07)	506	533
Venues and facilities	510	287	212	722	541	331	652	96.98	425	480
Interest and rent on land	10	7	4	8	4	4		(100.00)		
Interest	10	7	4	8	4	4		(100.00)		
Transfers and subsidies to	134 355	161 967	193 701	202 826	203 078	203 097	225 041	10.80	238 512	251 298
Provinces and municipalities		500	250	250	430	430	250	(41.86)	250	250
Municipalities		500	250	250	430	430	250	(41.86)	250	250
Municipalities		500	250	250	430	430	250	(41.86)	250	250
Departmental agencies and accounts	133 599	160 065	192 847	201 767	201 778	201 777	223 914	10.97	237 662	250 448
Entities receiving transfers	133 599	160 065	192 847	201 767	201 778	201 777	223 914	10.97	237 662	250 448
Western Cape Nature Conservation Board	133 272	160 061	192 842	201 766	201 766	201 766	223 907	10.97	237 655	250 441
SETA				1	1	1	1		1	1
Government Motor Trading	323									
Other	4	4	5		11	10	6	(40.00)	6	6
Universities and technikons	60									
Non-profit institutions	516	600	482	500	500	500	500		500	500
Households	180	802	122	309	370	390	377	(3.33)	100	100
Social benefits	2	760	37	209	271	291	277	(4.81)		
Other transfers to households	178	42	85	100	99	99	100	1.01	100	100
Payments for capital assets	5 055	6 226	5 093	3 044	3 481	8 397	1 954	(76.73)	1 468	1 796
Machinery and equipment	4 864	6 196	5 047	2 934	3 371	8 397	1 954	(76.73)	1 468	1 796
Transport equipment							1 236		1 318	1 377
Other machinery and equipment	4 864	6 196	5 047	2 934	3 371	8 397	718	(91.45)	150	419
Software and other intangible assets	191	30	46	110	110					
Payments for financial assets	36	85	2		1	1		(100.00)		
Total economic classification	263 330	299 970	348 467	379 273	377 209	377 209	421 648	11.78	445 489	469 927

Note: The Economic classifications as taken up in this Budget are in accordance with Version 3 of the Standard Chart of Accounts (SCOA). Version 4, at the time of preparation of this Budget, was still under development. However, it was agreed with National Treasury that for 2013/14, budgets will be captured on SCOA Version 4, except for inventory which will be captured on SCOA Version 3. SCOA Version 4 will be fully implemented from 2014/15.

## Annexure A to Vote 9

Table A.2.1 Payments and estimates by economic classification – Programme 1: Administration

Economic classification R'000	Outcome			Main appro- priation	Adjusted appro- priation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	34 111	33 701	37 775	44 430	44 090	43 565	47 932	10.02	53 234	56 524
Compensation of employees	25 565	25 671	29 252	33 525	33 244	32 363	38 586	19.23	42 468	45 275
Salaries and wages	22 582	22 766	26 009	29 815	29 560	28 653	34 278	19.63	37 518	40 012
Social contributions	2 983	2 905	3 243	3 710	3 684	3 710	4 308	16.12	4 950	5 263
Goods and services	8 542	8 027	8 522	10 904	10 844	11 200	9 346	(16.55)	10 766	11 249
of which										
Administrative fees	17	23	13	16	16	15	17	13.33	18	19
Advertising	450	265	19	117	162	481	941	95.63	893	915
Assets <R5 000	51	173	243	75	99	113	18	(84.07)	3	1
Audit cost: External	1 961	2 391	2 761	2 450	2 778	2 779	2 200	(20.83)	2 200	2 500
Bursaries (employees)	335	213	295	300	302	167	300	79.64	300	300
Catering: Departmental activities	127	117	107	143	96	125	180	44.00	157	183
Communication	534	291	336	401	348	317	374	17.98	379	381
Computer services	378	488	292	496	865	757	1 675	121.27	2 935	3 044
Cons/prof: Business and advisory service	425	547	519	115	326	310	10	(96.77)	10	10
Cons/prof: Legal cost	53									
Contractors	174	1 183	1 380	1 364	679	1 071	21	(98.04)	18	24
Agency and support/outsourced services		2	341							
Entertainment	33	12	12	26	20	14	25	78.57	25	25
Inventory: Materials and supplies	12	3	5		4	3		(100.00)		
Inventory: Medical supplies	3			10	10	10		(100.00)		
Inventory: Other consumables	30	21	42	9	33	33	11	(66.67)	11	12
Inventory: Stationery and printing	1 400	1 034	602	1 038	659	638	1 126	76.49	1 157	1 214
Lease payments	458	245	449	1 991	712	765	480	(37.25)	524	528
Rental and hiring			2			3		(100.00)		
Travel and subsistence	1 778	869	869	1 599	3 045	2 807	1 028	(63.38)	1 156	1 130
Training and development	83	107	78	373	379	342	458	33.92	482	438
Operating expenditure	182	8	83	174	166	367	371	1.09	382	403
Venues and facilities	58	35	74	207	145	83	111	33.73	116	122
Interest and rent on land	4	3	1	1	2	2		(100.00)		
Interest	4	3	1	1	2	2		(100.00)		
Transfers and subsidies to	505	45	90	160	156	157	104	(33.76)	104	104
Departmental agencies and accounts	325	2	3	1	3	4	4		4	4
Entities receiving transfers	325	2	3	1	3	4	4		4	4
SETA				1	1	1	1		1	1
Government Motor Trading	323									
Other	2	2	3		2	3	3		3	3
Non-profit institutions	1									
Households	179	43	87	159	153	153	100	(34.64)	100	100
Social benefits	1	1	2	59	54	54		(100.00)		
Other transfers to households	178	42	85	100	99	99	100	1.01	100	100
Payments for capital assets	2 309	1 754	1 864	399	421	373	1 625	335.66	1 365	1 581
Machinery and equipment	2 309	1 740	1 842	399	421	373	1 625	335.66	1 365	1 581
Transport equipment							1 236		1 318	1 377
Other machinery and equipment	2 309	1 740	1 842	399	421	373	389	4.29	47	204
Software and other intangible assets		14	22							
Payments for financial assets	18	22	2		1	1		(100.00)		
Total economic classification	36 943	35 522	39 731	44 989	44 668	44 096	49 661	12.62	54 703	58 209

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Table A.2.2 Payments and estimates by economic classification – Programme 2: Environmental Policy, Planning and Coordination

Economic classification R'000	Outcome			Main appro- piation	Adjusted appro- piation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	22 812	24 456	29 434	37 007	35 777	34 118	36 332	6.49	38 390	40 601
Compensation of employees	11 218	16 144	19 036	23 943	23 339	22 135	26 719	20.71	30 985	33 169
Salaries and wages	9 919	13 765	16 923	21 197	20 709	19 622	23 764	21.11	27 522	29 479
Social contributions	1 299	2 379	2 113	2 746	2 630	2 513	2 955	17.59	3 463	3 690
Goods and services	11 589	8 312	10 397	13 064	12 438	11 983	9 613	(19.78)	7 405	7 432
of which										
Administrative fees		18	9							
Advertising	594	221	475	105	524	503	2	(99.60)	2	2
Assets <R5 000	35	29	87	57	35	26	5	(80.77)		
Catering: Departmental activities	104	34	127	71	114	117	103	(11.97)	104	118
Communication	102	69	92	175	126	125	186	48.80	190	190
Computer services	138	190	202	102	209	204	182	(10.78)	183	183
Cons/prof: Business and advisory service	8 411	6 482	7 789	10 354	9 367	8 909	7 313	(17.91)	5 200	4 958
Cons/prof: Legal cost	583	129	100							
Contractors	37	62	47	1	30	36		(100.00)		
Entertainment	6	1	1	6	7	7	8	14.29	8	8
Inventory: Materials and supplies	1	1	2		1	1		(100.00)		
Inventory: Other consumables	5	8	12		6	6		(100.00)		
Inventory: Stationery and printing	327	212	203	310	258	237	349	47.26	370	397
Lease payments	97	82	118	121	118	136	158	16.18	160	161
Transport provided: Departmental activity	8		2							
Travel and subsistence	689	575	925	846	866	883	790	(10.53)	901	1 104
Training and development	102	74	125	300	549	565	232	(58.94)	250	272
Operating expenditure	254	74	57	450	110	110		(100.00)		
Venues and facilities	96	51	24	166	118	118	285	141.53	37	39
Interest and rent on land	5		1							
Interest	5		1							
Transfers and subsidies to	514	1 243	482	650	654	654	778	18.96	501	501
Departmental agencies and accounts					5	5	1	(80.00)	1	1
Entities receiving transfers					5	5	1	(80.00)	1	1
Other					5	5	1	(80.00)	1	1
Non-profit institutions	514	500	482	500	500	500	500		500	500
Households		743		150	149	149	277	85.91		
Social benefits		743		150	149	149	277	85.91		
Payments for capital assets	900	153	384	105	218	333	65	(80.48)	32	47
Machinery and equipment	740	143	384	105	218	333	65	(80.48)	32	47
Other machinery and equipment	740	143	384	105	218	333	65	(80.48)	32	47
Software and other intangible assets	160	10								
Payments for financial assets		5								
Total economic classification	24 226	25 857	30 300	37 762	36 649	35 105	37 175	5.90	38 923	41 149

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**Table A.2.3 Payments and estimates by economic classification – Programme 3: Compliance and Enforcement**

Economic classification R'000	Outcome			Main appro- priation	Adjusted appro- priation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	10 590	10 312	16 032	13 427	14 543	13 969	14 882	6.54	15 788	16 341
Compensation of employees	5 282	6 887	9 529	10 431	10 346	9 315	11 340	21.74	12 201	13 025
Salaries and wages	4 569	5 985	8 348	9 108	8 976	8 010	9 965	24.41	10 676	11 402
Social contributions	713	902	1 181	1 323	1 370	1 305	1 375	5.36	1 525	1 623
Goods and services	5 308	3 425	6 503	2 996	4 197	4 654	3 542	(23.89)	3 587	3 316
of which										
Administrative fees			1			1		(100.00)		
Advertising	176	147								
Assets <R5 000	146	12	49	45	38	19	1	(94.74)		
Catering: Departmental activities	11	3	17	14	12	6	22	266.67	23	23
Communication	55	81	99	87	99	92	121	31.52	122	122
Computer services							260		300	
Cons/prof: Business and advisory service	1		9		374	301		(100.00)		
Cons/prof: Legal cost	4 274	2 521	5 561	2 000	2 912	3 489	2 500	(28.35)	2 500	2 500
Contractors	18	3		2	1					
Entertainment	2	1	1	2	2	1	2	100.00	2	2
Inventory: Materials and supplies	1		1		1	2		(100.00)		
Inventory: Other consumables	6	43	16	41	15	15	23	53.33		
Inventory: Stationery and printing	81	74	51	129	102	73	117	60.27	123	129
Lease payments	40	46	59	37	71	107	70	(34.58)	70	70
Travel and subsistence	289	382	615	395	482	508	287	(43.50)	301	316
Training and development	39	77	21	193	76	32	122	281.25	128	135
Operating expenditure	168	29	2	24	12	8	12	50.00	13	13
Venues and facilities	1	6	1	27			5		5	6
Transfers and subsidies to		16	11		3	10		(100.00)		
Households		16	11		3	10		(100.00)		
Social benefits		16	11		3	10		(100.00)		
Payments for capital assets	151	3	91	198	199	122	92	(24.59)	7	57
Machinery and equipment	151	3	91	198	199	122	92	(24.59)	7	57
Other machinery and equipment	151	3	91	198	199	122	92	(24.59)	7	57
Payments for financial assets	1	3								
Total economic classification	10 742	10 334	16 134	13 625	14 745	14 101	14 974	6.19	15 795	16 398

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**Table A.2.4 Payments and estimates by economic classification – Programme 4: Environmental Quality Management**

Economic classification R'000	Outcome			Main appro- priation  2012/13	Adjusted appro- priation  2012/13	Revised estimate  2012/13	Medium-term estimate			
	Audited  2009/10	Audited  2010/11	Audited  2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	51 788	57 907	60 664	70 659	68 569	66 644	86 986	30.52	89 585	95 282
Compensation of employees	41 530	48 361	51 802	60 805	58 944	56 108	70 250	25.20	76 401	81 551
Salaries and wages	36 219	42 246	45 038	53 391	51 391	49 109	61 720	25.68	66 915	71 458
Social contributions	5 311	6 115	6 764	7 414	7 553	6 999	8 530	21.87	9 486	10 093
Goods and services	10 257	9 542	8 860	9 847	9 623	10 534	16 736	58.88	13 184	13 731
of which										
Administrative fees	9									
Advertising	893	454	108	130	201	196		(100.00)		
Assets <R5 000	120	52	142	57	66	80	24	(70.00)		21
Catering: Departmental activities	254	265	346	191	191	178	181	1.69	143	151
Communication	705	407	453	672	573	509	417	(18.07)	417	418
Computer services	168	3	2				1 057		780	791
Cons/prof: Business and advisory service	2 379	2 590	3 061	3 595	4 441	5 475	2 500	(54.34)	2 601	2 599
Cons/prof: Infrastructure & planning	27									
Contractors	372	1 296	1 084	1 226	233	414	8 880	2044.93	5 420	5 743
Entertainment	8	3	3	8	8	7	7		7	7
Inventory: Materials and supplies	76	76	61	18	107	105	12	(88.57)	12	13
Inventory: Medical supplies		11		6						
Inventory: Other consumables	22	101	124	63	59	43	35	(18.60)	11	36
Inventory: Stationery and printing	913	963	593	397	371	349	486	39.26	509	532
Lease payments	394	431	369	368	363	392	406	3.57	407	410
Rental and hiring			2							
Travel and subsistence	2 618	2 246	1 963	2 250	2 150	2 215	1 859	(16.07)	1 932	2 005
Training and development	864	365	362	593	477	228	692	203.51	758	810
Operating expenditure	111	102	101	146	261	270	106	(60.74)	111	117
Venues and facilities	324	177	86	127	122	73	74	1.37	76	78
Interest and rent on land	1	4	2	7	2	2		(100.00)		
Interest	1	4	2	7	2	2		(100.00)		
Transfers and subsidies to	4	102	26		249	260	2	(99.23)	2	2
Provinces and municipalities					180	180		(100.00)		
Municipalities					180	180		(100.00)		
Municipalities					180	180		(100.00)		
Departmental agencies and accounts	2	2	2		4	2	2		2	2
Entities receiving transfers	2	2	2		4	2	2		2	2
Other	2	2	2		4	2	2		2	2
Non-profit institutions	1	100								
Households	1		24		65	78		(100.00)		
Social benefits	1		24		65	78		(100.00)		
Payments for capital assets	1 657	4 315	2 734	2 232	2 505	7 556	169	(97.76)	61	38
Machinery and equipment	1 626	4 309	2 710	2 232	2 505	7 556	169	(97.76)	61	38
Other machinery and equipment	1 626	4 309	2 710	2 232	2 505	7 556	169	(97.76)	61	38
Software and other intangible assets	31	6	24							
Payments for financial assets	17	50								
Total economic classification	53 466	62 374	63 424	72 891	71 323	74 460	87 157	17.05	89 648	95 322

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Table A.2.5 Payments and estimates by economic classification – Programme 5: Biodiversity Management

Economic classification R'000	Outcome			Main appro- priation  2012/13	Adjusted appro- priation  2012/13	Revised estimate  2012/13	Medium-term estimate			
	Audited  2009/10	Audited  2010/11	Audited  2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	3 853	5 184	5 395	7 083	6 767	6 614	7 527	13.80	7 416	7 001
Compensation of employees	3 124	3 240	3 516	4 425	4 039	3 755	4 611	22.80	4 978	5 319
Salaries and wages	2 754	2 806	3 001	3 827	3 495	3 252	4 009	23.28	4 332	4 632
Social contributions	370	434	515	598	544	503	602	19.68	646	687
Goods and services	729	1 944	1 879	2 658	2 728	2 859	2 916	1.99	2 438	1 682
of which										
Advertising	93	133								
Assets <R5 000	7	2		10	15	15		(100.00)		
Catering: Departmental activities	69	6	11	15	49	48	6	(87.50)	6	6
Communication	35	25	29	39	32	26	31	19.23	31	31
Cons/prof: Business and advisory service	265	1 416	1 454	2 340	2 383	2 482	2 542	2.42	2 044	1 262
Contractors	2	1		2		1	1		2	2
Entertainment	1									
Inventory: Materials and supplies						1		(100.00)		
Inventory: Other consumables	2		10							
Inventory: Stationery and printing	35	41	50	88	34	26	34	30.77	36	38
Lease payments	9	3		2			47		47	47
Travel and subsistence	187	311	308	124	185	229	208	(9.17)	222	243
Training and development	21	2	16	38	30	30	47	56.67	50	53
Operating expenditure			1							
Venues and facilities	3	4				1		(100.00)		
Transfers and subsidies to	133 332	160 061	192 842	201 766	201 766	201 766	223 907	10.97	237 655	250 441
Departmental agencies and accounts	133 272	160 061	192 842	201 766	201 766	201 766	223 907	10.97	237 655	250 441
Entities receiving transfers	133 272	160 061	192 842	201 766	201 766	201 766	223 907	10.97	237 655	250 441
Western Cape Nature Conservation Board	133 272	160 061	192 842	201 766	201 766	201 766	223 907	10.97	237 655	250 441
Universities and technikons	60									
Payments for capital assets	38	1	20		28	13	3	(76.92)	3	73
Machinery and equipment	38	1	20		28	13	3	(76.92)	3	73
Other machinery and equipment	38	1	20		28	13	3	(76.92)	3	73
Payments for financial assets		5								
Total economic classification	137 223	165 251	198 257	208 849	208 561	208 393	231 437	11.06	245 074	257 515

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Table A.2.6 Payments and estimates by economic classification – Programme 6: Environmental Empowerment Services

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	730	132	371	797	903	804	994	23.63	1 096	1 084
Goods and services	730	132	371	797	903	804	994	23.63	1 096	1 084
of which										
Advertising	86	50	40	66	109	105		(100.00)		
Assets <R5 000					7	6		(100.00)		
Catering: Departmental activities	60	47	115	210	264	241	317	31.54	376	449
Cons/prof: Business and advisory service	460		46	30	46	36	32	(11.11)	33	35
Contractors			43	3	76	66	23	(65.15)	24	26
Inventory: Learner and teacher support material	43					125		(100.00)		
Inventory: Other consumables				5	5		5		6	6
Inventory: Stationery and printing			48	81	81	67	49	(26.87)	51	53
Transport provided: Departmental activity	53	21	52	50	60	30	70	133.33	70	70
Travel and subsistence				157	99	50	321	542.00	345	210
Operating expenditure						22		(100.00)		
Venues and facilities	28	14	27	195	156	56	177	216.07	191	235
Transfers and subsidies to		500	250	250	250	250	250		250	250
Provinces and municipalities		500	250	250	250	250	250		250	250
Municipalities		500	250	250	250	250	250		250	250
Municipalities		500	250	250	250	250	250		250	250
Payments for capital assets				110	110					
Software and other intangible assets				110	110					
Total economic classification	730	632	621	1 157	1 263	1 054	1 244	18.03	1 346	1 334

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Table A.3 Details on public entities – Name of Public Entity: Western Cape Nature Conservation Board

R'000	Outcome			Estimated outcome 2012/13	Medium-term estimate		
	Audited 2009/10	Audited 2010/11	Audited 2011/12		2013/14	2014/15	2015/16
<b>Revenue</b>							
<b>Non-tax revenue</b>	<b>64 376</b>	<b>64 532</b>	<b>68 191</b>	<b>59 020</b>	<b>79 292</b>	<b>83 760</b>	<b>88 031</b>
Sale of goods and services other than capital assets	58 769	60 702	65 309	55 369	76 492	80 823	84 959
Of which:							
Admin fees	2 202	2 083	2 539	2 897	2 709	2 845	2 987
Sales by market establishments	56 567	58 619	62 770	52 472	73 783	77 978	81 972
Other non-tax revenue	5 608	3 830	2 882	3 651	2 800	2 937	3 072
<b>Transfers received</b>	<b>126 455</b>	<b>154 110</b>	<b>192 967</b>	<b>204 731</b>	<b>223 924</b>	<b>237 673</b>	<b>250 460</b>
<b>Total revenue</b>	<b>190 831</b>	<b>218 642</b>	<b>261 157</b>	<b>263 751</b>	<b>303 216</b>	<b>321 433</b>	<b>338 491</b>
<b>Expenses</b>							
<b>Current expense</b>	<b>200 426</b>	<b>214 540</b>	<b>233 033</b>	<b>263 751</b>	<b>303 216</b>	<b>321 433</b>	<b>338 491</b>
Compensation of employees	96 891	108 889	120 939	135 443	167 513	177 886	187 726
Goods and services	103 535	105 651	112 094	128 308	135 703	143 547	150 765
Depreciation	4 299	7 190	9 110				
<b>Total expenses</b>	<b>200 426</b>	<b>214 540</b>	<b>233 033</b>	<b>263 751</b>	<b>303 216</b>	<b>321 433</b>	<b>338 491</b>
<b>Surplus/(Deficit)</b>	<b>(9 595)</b>	<b>4 102</b>	<b>28 124</b>				
<b>Cash flow summary</b>							
Adjust surplus/(deficit) for accrual transactions	3 438	10 115	6 185	6 165	6 165	6 165	6 165
Adjustments for:							
Depreciation	3 438	7 191	9 110	6 165	6 165	6 165	6 165
Interest		2 941	2 175				
Net (profit)/loss on disposal of fixed assets		(203)	154				
Other		186	(5 254)				
<b>Operating surplus/ (deficit) before changes in working capital</b>	<b>(9 592)</b>	<b>14 217</b>	<b>28 130</b>	<b>6 165</b>	<b>6 166</b>	<b>6 164</b>	<b>6 166</b>
Changes in working capital	57 478	4 924	(5 475)	327	327	327	327
(Decrease)/increase in accounts payable	30 733	115	(2 255)	268	268	268	268
Decrease/(increase) in accounts receivable	26 745	4 773	(3 279)				
(Decrease)/increase in provisions		36	59	59	59	59	59
<b>Cash flow from operating activities</b>	<b>(9 534)</b>	<b>19 141</b>	<b>28 125</b>	<b>6 492</b>	<b>6 493</b>	<b>6 491</b>	<b>6 493</b>
<b>Cash flow from investing activities</b>	<b>(7 204)</b>	<b>-13 110</b>	<b>(32 583)</b>	<b>-21 690</b>	<b>(21 690)</b>	<b>(21 690)</b>	<b>(21 690)</b>
Acquisition of Assets	(7 204)	(13 110)	(32 583)	-21 690	(21 690)	(21 690)	(21 690)
<b>Cash flow from financing activities</b>		<b>(2 096)</b>	<b>(1 121)</b>				
<b>Net increase/decrease) in cash and cash equivalents</b>	<b>(9 542)</b>	<b>3 935</b>	<b>28 091</b>	<b>(15 198)</b>	<b>(15 197)</b>	<b>(15 199)</b>	<b>(15 197)</b>
<b>Balance Sheet Data</b>							
Carrying Value of Assets	28 303	57 282	81 021	55 027	55 027	55 027	55 027
Cash and Cash Equivalents	52 890	56 825	51 955	18 709	18 709	18 709	18 709
Receivables and Prepayments	9 527	3 829	6 988	5 580	5 580	5 580	5 580
Inventory	1 821	2 137	2 154	766	766	766	766
<b>Total Assets</b>	<b>92 541</b>	<b>120 073</b>	<b>142 118</b>	<b>80 082</b>	<b>80 082</b>	<b>80 082</b>	<b>80 082</b>
Capital & Reserves	20 782	32 152	60 698	(7 472)	(7 472)	(7 472)	(7 472)
Post Retirement Benefits	3 746	3 782	4 234	8 534	8 534	8 534	8 534
Trade and Other Payables	22 854	46 648	46 440	18 785	18 785	18 785	18 785
Provisions	9 599	6 107	6 829	11 446	11 446	11 446	11 446
Managed Funds	35 560	31 384	23 917	48 788	48 788	48 788	48 788
<b>Total Equity and Liabilities</b>	<b>92 541</b>	<b>120 073</b>	<b>142 118</b>	<b>80 082</b>	<b>80 082</b>	<b>80 082</b>	<b>80 082</b>
<b>Contingent Liabilities</b>	<b>22 481</b>	<b>20 635</b>	<b>62 238</b>	<b>7 965</b>	<b>7 965</b>	<b>7 965</b>	<b>7 965</b>



## Annexure A to Vote 9

Table A.4 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Total departmental transfers/grants										
Category B		500	220	250	430	430	250	(41.86)	250	250
Drakenstein			120		310	310		(100.00)		
George		120	60							
Mossel Bay					70	70		(100.00)		
Overstrand		240								
Stellenbosch		40								
Swartland		40			50	50		(100.00)		
Witzenberg		60	40							
Other				250			250		250	250
Category C			30							
Eden			30							
Total transfers to local government		500	250	250	430	430	250	(41.86)	250	250

Table A.4.1 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Cleanest Town/ Greenest Municipality Competition		500	250	250	430	430	250	(41.86)	250	250
Category B		500	220	250	430	430	250	(41.86)	250	250
Drakenstein			120		310	310		(100.00)		
George		120	60							
Mossel Bay					70	70		(100.00)		
Overstrand		240								
Stellenbosch		40								
Swartland		40			50	50		(100.00)		
Witzenberg		60	40							
Other					250			250		
Category C			30							
Eden			30							

## Annexure A to Vote 9

Table A.5 Provincial payments and estimates by district and local municipality

Municipalities R'000	Outcome			Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate 2013/14	2012/13	2014/15	2015/16
<b>Cape Town Metro</b>	253 345	293 709	338 659	366 737	364 159	365 035	410 667	12.50	433 571	457 243
<b>West Coast Municipalities</b>		40			50	50		(100.00)		
Swartland		40			50	50		(100.00)		
<b>Cape Winelands Municipalities</b>		100	160		310	310		(100.00)		
Witzenberg		60	40							
Drakenstein			120		310	310		(100.00)		
Stellenbosch		40								
<b>Overberg Municipalities</b>		240								
Overstrand		240								
<b>Eden Municipalities</b>	9 985	5 881	9 648	12 536	12 690	11 814	10 731	(9.17)	11 668	12 434
Mossel Bay					70	70		(100.00)		
George	9 985	5 881	9 618	12 536	12 620	11 744	10 731	(8.63)	11 668	12 434
Across wards and municipal projects			30							
Other							250		250	250
<b>Total provincial expenditure by district and local municipality</b>	263 330	299 970	348 467	379 273	377 209	377 209	421 648	11.78	445 489	469 927

Table A.6 Summary of details of expenditure for infrastructure by category

No.	Project name	Region/ District	Municipality	Project Description/ Type of Infrastructure	Project duration		Programme	Targeted number of jobs for 2013/14	Total project cost		Estimated expenditure to date from previous years	Professional Fees Budget	Construction/ Maintenance Budget	Total available	MTEF Forward Estimates	
					Date: Start Note 1	Date: Finish Note 2			At start	At completion					MTEF 2014/15	MTEF 2015/16
1. NEW AND REPLACEMENT ASSETS																
1	De Mond Nature Reserve	Overberg District Municipality	Agulhas Municipality	The planned development at De Mond includes the development of 3 two sleepers dune units, 3 6 sleeper family units, upgrade of day visitor facilities and interpretation and staff facilities. The project is currently also in the EIA application phase with the National Department of Environmental Affairs	Apr-14	Mar-15										
2	Salmonsdam Nature Reserve	Overberg District Municipality	Overstrand Municipality	The planned developments for Salmonsdam includes upgrading 3 old existing self catering units, conversion of an ablation into accommodation, the expansion and upgrade of camping facilities from 10 to 21 sites, construction of new ablation for campsite. The tender for Salmonsdam was advertised on 1 February 2013, with a compulsory site visit on 14 February 2013 and the closing date for tenders 5 March 2013	Apr-13	Nov-13			6.5m							
3	Grootvadersbosch NR	Eden District Municipality		There is currently 29 unused "old" forester houses that would be reduced to 15. Upgraded units that would be made available for family accommodation units. The existing campsite will also be increased from 10 to 20 sites. A pool will also be added to the new facility. The project is currently also in the EIA application phase with the National Department of Environmental Affairs	Mar-14	Mar-15			9m							
4	Keurbooms Nature Reserve	Eden District Municipality		Development of a new campsite along the Keurboom's River and self catering accommodation units will be constructed on a current disturbed footprint. The feasibility study has been completed and Public Works has nominated a professional team to start the design work for Keurbooms River Nature Reserve	Apr-14	Nov-15					6 500			6 500	6 500	

Table A.6 Summary of details of expenditure for infrastructure by category

No.	Project name	Region/ District	Municipality	Project Description/ Type of Infrastructure	Project duration		Programme	Targeted number of jobs for 2013/14	Total project cost		Estimated expenditure to date from previous years	Professional Fees Budget	Construction/ Maintenance Budget	Total available	MTEF Forward Estimates		
					Date: Start <small>Note 1</small>	Date: Finish <small>Note 2</small>			At start	At completion					MTEF 2014/15	MTEF 2015/16	
																	R'000
5	Walker Bay Nature Reserve	Overberg District Municipality		Development of lodge, self -catering accommodation, and hiking trails. The feasibility has been completed and CapeNature is currently awaiting the nomination of a professional team from Public Works to initiate the design of the potential development	Apr-15	Mar-16					10 000			10 000	10 000		
6	Algeria Nature Reserve	West Coast District Municipality		Algeria Campsite- Construction of 6 new 6-sleeper overnight accommodation units, construction of staff management facility including visitor centre and small shop, relocation of existing reserve stores, construction of campsite ablution facility, general landscaping and upgrading of internal camp road network. This project is funded by the National Department of Environmental Affairs' Social Responsibility Programme. The funding allocated is R20 m, with an additional R1 750 000,00 from the Provincial Department of Transport and Public Works. The tender was advertised on 15 December 2012 with tender closing on 31 January 2013. The tenders are currently being evaluated by the Works Tender office and the appointed professional teams	May-13	Dec-14					8 500			8 500	8 500		
7	Kogelberg Nature Reserve: Phase 2	Overberg District Municipality	Overstrand Municipality	Development of clustered self catering accommodation, conference facility and eco-pool. A Record of Decision to commence with the development has been received from the National Department of Environmental Affairs. Public Works have nominated the appointment of a professional team to commence with design work	Apr-14	Nov-14			8m								
8	Rocherpan Nature Reserve: Phase 2	West Coast District Municipality	Berg River Municipality	Development of additional self catering accommodation and related infrastructure adjacent to the viel. These will be 4 to 6-sleeper units. A Record of Decision to commence with the development has been received from the National Department of Environmental Affairs. Public Works have nominated the appointment of a professional team to commence with design work	Sep-14	Mar-14			6.5m								
Administrative expenses relating to the infrastructure projects.																	
TOTAL: NEW AND REPLACEMENT ASSETS											R 0.00				1 339	2 761	4 261
TOTAL: INFRASTRUCTURE															26 339	27 761	29 261
															26 339	27 761	29 261

Note: Excludes compensation of employees of CapeNature's officials directly involved with the project planning and implementation.

# Vote 10

## Department of Transport and Public Works

	2013/14 To be appropriated	2014/15	2015/16
<b>MTEF allocations</b>	<b>R4 639 226 000</b>	<b>R5 038 029 000</b>	<b>R5 975 764 000</b>
Responsible MEC	Provincial Minister of Transport and Public Works		
Administering Department	Department of Transport and Public Works		
Accounting Officer	Head of Department, Transport and Public Works		

### 1. Overview

#### Core functions and responsibilities

To lead the Provincial Strategic Objective of increasing access to safe and efficient transport.

To support other provincial strategic objectives through interventions related to provincial infrastructure and the co-ordination of the Expanded Public Works Programme (EPWP) within the Western Cape.

To conduct the overall management and administrative support of the department, as well as the respective programmes within the department in accordance with the Public Service Act, 1994, the Public Finance Management Act, 1999 (as amended), and other applicable legislation. Note that certain support functions such as Human Resource Management, Human Resource Development (except external bursaries and professional development) and Human Resource Relations, as well as Enterprise Risk Management are vested in the Corporate Service Centre of the Department of the Premier. This support service is governed through a Service Level Agreement, Policy and Service Schedules and funded directly on Vote 1: Department of the Premier.

To deliver and maintain transport infrastructure that is sustainable, integrated and environmentally sensitive, that supports and facilitates social empowerment and economic growth and provides accessibility and safe, affordable movement of people, goods and services.

To plan, regulate and facilitate the provision of integrated land transport services through co-ordination and co-operation with national planning authorities, municipalities, community-based and non-governmental organisations and the private sector, in order to enhance the mobility of all communities.

To utilise provincial property (immovable assets) to act as a catalyst in achieving provincial objectives related to economic growth, social inclusion and sustainability.

To provide a safe and an appropriately authorised transport environment through the registration and licensing of vehicles, associations, operators and drivers; the issuing of driving licences; the certification of motor vehicles as roadworthy for use on public roads; the issuing of permits for abnormal load vehicles and

events on public roads and to record accident data, exercise overload control and promote safety on public roads.

To plan, regulate and facilitate the provision of accommodation for client departments and related entities; manage the provincial property portfolio for the optimum benefit of all concerned; render professional, technical and implementing agent services in respect of buildings and other related infrastructure and facilitate infrastructure planning in the Province of the Western Cape.

To co-ordinate, monitor and evaluate the implementation of the EPWP and to develop and empower communities and contractors.

## **Vision**

*"To create an open opportunity society for all in the Western Cape so that people can live lives they value."*

## **Mission**

*"To protect and promote rights and expand opportunities." (Western Cape Government)*

*"The Department of Transport and Public Works develops and maintains appropriate infrastructure and related services for sustainable economic development which generates growth in jobs and facilitates empowerment and opportunity." (Department)*

## **Values**

The department ascribes to the provincial values of caring, competence, accountability, integrity and responsiveness.

## **Main services**

### **Corporate Support and Strategic Management**

Strategic planning as well as integrated and transversal planning facilitation and support

Monitoring and evaluation support

Strategic management support

Enterprise content management and knowledge management support

Communication, events, language services and web management support

Professional development programme support

Operational support (inclusive of security, health and safety, human rights and liaison with Corporate Service Centre)

Bursary (external) management and support

Work place skills support

Management accounting support

Financial accounting support

Financial control support

Supply chain management support

## **Public Works Infrastructure**

Buying, selling and demolition of immovable assets

Property management regulatory services

Accommodation provisioning services (use of own assets and lease-in)

Property lease-out services

Auxiliary services: telecommunication for the Provincial Government; cleaning services for general provincial government buildings; horticultural services, and the Premier's residence facilities management services

Implementing agent services (construction, upgrading and maintenance of building infrastructure)

Professional, technical and support services (property development, planning, building condition auditing, construction, upgrading and maintenance of infrastructure)

Infrastructure strategic planning facilitation and planning support services (development, partnerships and immovable assets)

Public Private Partnership (PPP) support services

## **Transport Infrastructure**

Planning, design, construction, rehabilitation and maintenance of the provincial road network including public transport and weighbridge infrastructure

Offering of learnerships, apprenticeships and graduate training towards achieving professional registration

Ancillary technical support services that include: soil laboratory, surveying, Geographical Information System (GIS) mapping, proclamation, expropriation and road network information

Recording of accident data

## **Transport Operations**

Management, support, monitoring and oversight of subsidised and specialised services

Assisting and supporting the business development of land transport stakeholders

Co-ordinating, facilitating and implementing transport safety and compliance programmes

Assessing and capacitating municipalities on land transport

Facilitating and implementing an electronic monitoring system

Assisting with and contributing to the development of land transport strategies and policies

## **Transport Regulation**

Registering of motor vehicles

Licensing of motor vehicles

Licensing of competent drivers

Roadworthiness certification of motor vehicles

Issuing permits for abnormal load vehicles and events on public roads

Overload control services on both national and provincial roads

Licensing public transport operators

Registering minibus taxi operator associations

Implementing and coordinating road safety programs

Dispute resolution services in the public transport domain

### **Community Based Programmes**

Co-ordinating and compliance monitoring of the Expanded Public Works Programme

Developing emerging Contractors

Construction related skills development programmes, including apprenticeships for the development of artisans in the construction industry

Conducting of Empowerment Impact Assessments on infrastructure projects

Providing guidance and advice on the implementation of Labour Intensive Construction methods

### **Demands and changes in services**

#### **Demands**

Implementation of the Provincial Transversal Management System (PTMS)

Growing demand for accommodation

Impact of climate change on departmental activities

Infrastructure that promotes sustainable development

Work opportunities and skills development

Completeness of asset registers

Universal and safe access to public facilities

Delivery of infrastructure (construction, rehabilitation and maintenance)

Learner driving licence testing and driving licence testing

Improved customer care and eradicating fraudulent activities

Integrated and complementary public transport systems and services

Safe transport environment

#### **Changes**

Implementation of the National Land Transport Act, 2009, with the concomitant assignment of functions to the City of Cape Town

Implementation of the Western Cape Infrastructure Delivery Management System (IDMS)



## Acts, rules and regulations

Core legislation regulating the department's activities is the following:

Advertising along Roads and Ribbon Development Act, 1940 (Act 21 of 1940) [has been re-drafted as part of the WC Transport Infrastructure Bill – submitted to Provincial Parliament]

Cape Roads Ordinance, 1976 (Ord. 19 of 1976) [has been redrafted as part of the WC Transport Infrastructure Bill - submitted to Provincial Parliament]

Constitution of the Republic of South Africa, 1996 (Act 108 of 1996)

Constitution of the Western Cape, 1998 (Act 1 of 1998)

Construction Regulation R1010 of 2003 (for compliance to occupational health and safety within the construction industry)

Construction Industry Development Board Act, 2000 (Act 38 of 2000)

Division of Revenue Act (an annual Act of Parliament)

Employment Equity Act, 1998 (Act 55 of 1998)

General Conditions of Contract (2010)

Government Immovable Asset Management Act, 2007 (Act 19 of 2007)

Municipal Finance Management Act, 2003 (Act 56 of 2003)

National Building Regulations and Building Standards Act, 1977 (Act 103 of 1977)

National Environmental Management Act, 1998 (Act 107 of 1998)

National Land Transport Act, 2009 (Act 5 of 2009)

National Road Traffic Act, 1996 (Act 93 of 1996)

Occupational Health and Safety Act, 1993 (Act 85 of 1993)

Preferential Procurement Policy Framework Act, 2000 (Act 5 of 2000)

Promotion of Access to Information Act, 2000 (Act 2 of 2000)

Promotion of Administrative Justice Act, 2000 (Act 3 of 2000)

Provincial Archives and Records Service of the Western Cape Act, 2005 (Act 3 of 2005)

Public Finance Management Act, 1999 (Act 1 of 1999 as amended)

Public Service Act, 1994

Road Safety Act, 1972 (Act 9 of 1972)

Road Transportation Act, 1977 (Act 74 of 1977)

Road Traffic Act, 1989 (Act 29 of 1989)

Skills Development Act, 1998 (Act 97 of 1998)

Western Cape Toll Road Act, 1999 (Act 11 of 1999)

Western Cape Land Administration Act, 1998 (Act 6 of 1998)

Western Cape Procurement (Business Interests of Employees) Act, 2010 (Act 8 of 2010)

Western Cape Road Traffic Act, 1998 (Act 12 of 1998) – [being re-drafted]

Road Traffic Management Corporation Act, 1999 (Act 20 of 1999)

Administrative Adjudication of Road Traffic Offences Act, 1998 (Act 46 of 1998)

## Budget decisions

The global economic recovery remains weak and the interconnectedness of the South African and global economy has left the domestic economy vulnerable. The economy depends on investment in infrastructure and other forms of capital investment by government to sustain the minimal levels of growth presently seen. Consequently, the budget was prepared with the aim to sustain and expand investment in infrastructure.

From a strategic alignment perspective, allocations were guided by the Provincial Strategic Objectives (PSO), more specifically the intended outcomes for PSO 1: *Increasing opportunities for growth and jobs*, PSO 3: *Increasing access to safe and efficient transport*, and PSO 12: *Building the best-run regional government in the world*.

During the finalisation of the 2013/14 MTEF budget process the allocations within the vote were determined by the following:

Additional allocations were made in Programme 1: Administration, Programme 2: Public Works Infrastructure and Programme 3: Transport Infrastructure, to fill critical posts during 2013/14 based on the proposed new establishment of the department.

Allocations for the proposed new establishment of the department for 2014/15 and beyond have been provided for in Programme 1: Administration until the roll-out plan of the structure has been concluded.

The allocation for Programme 1: Administration was further augmented through internal shifts to strengthen governance support and sustain the Masakh'iSizwe bursary programme.

The allocation to Programme 2: Public Works Infrastructure for general building infrastructure was increased in order to preserve the asset base, enable work opportunities, enable refurbishment and provide efficient accommodation. The allocation for property rates, previously the Devolution of Property Rate Funds Grant, was also increased and an allocation was made for the development of centres for children with severe disabilities.

As a consequence of increased infrastructure allocations on Votes 5: Education and Vote 6: Health, for whom the department is the implementing agent, additional allocations were made on Programme 2: Public Works Infrastructure to build capacity to implement the infrastructure projects. Likewise, additional allocations were made to build capacity to deliver on the general building infrastructure projects.

The allocation to Programme 3: Transport Infrastructure was increased in order to preserve the road asset base and enable work opportunities.

The allocations for roads are earmarked by the Provincial Treasury at the following minimum levels: R1.595 billion in 2013/14, R1.744 billion in 2014/15 and R2.253 billion in 2015/16.

For the purposes of road safety and in support of the Safely Home Programme, internal shifts were made to enhance law enforcement through Average Speed Over Distance (ASOD), Automatic Number Plate Recognition systems and technology, as well as rectifying hazardous locations.

Funds were shifted to Programme 4: Transport Operations to strengthen the sustainability of the programme and provide funding for the George Mobility project.

Funds were allocated to Programme 5: Transport Regulation to provide for the administration of increased motor vehicle license fees.

The Provincial Roads Maintenance Grant and the Expanded Public Works Programme Integrated Grant for Provinces were adjusted upwards, whilst the Public Transport Operations Grant remained unchanged. The Provincial Roads Maintenance Grant supplements provincial road investment and supports preventative, routine and emergency maintenance on the provincial road networks. The Expanded Public Works Programme Integrated Grant for Provinces aims to expand job creation efforts in specific focus areas where labour intensive delivery methods can be maximised. The Public Transport Operations Grant aims to support intermodal efficiencies in public transport and affordability to users. The Devolution of Property Rate Funds Grant, originally allocated for the payment of municipal property rates of provincial buildings, has been subsumed into the Provincial Equitable Share from 2013/14.

Funds have been kept in reserve by the Provincial Treasury for allocation to the Vote in the Adjusted Estimates, depending on the implementation readiness of projects for roads infrastructure, provincial regeneration programme and acquisition of property.

Provision was made for general inflation and salary adjustments.

### Aligning departmental budgets to achieve government's prescribed outcomes

The twelve provincial strategic objectives and their alignment with the national outcomes are tabulated below. The reports under Review and Outlook have been connected to the relevant Provincial Strategic Objectives by indicating, for example, "PSO 1".

Provincial Strategic Objective		National Outcome
1	Increasing opportunities for growth and jobs	2: Create decent employment through inclusive economic growth 3: Develop a skilled and capable workforce 6: Support an efficient competitive and responsive economic infrastructure network
2	Improving education outcomes	1: Improve the quality of basic education
3	Increasing access to safe and efficient transport	2: Create decent employment through inclusive economic growth 6: Support an efficient competitive and responsive economic infrastructure network 5: Build a safer country
4	Increasing wellness	4: Improve health care and life expectancy among all South Africans
5	Increasing safety	5: Build a safer country
6	Developing integrated and sustainable human settlements	9: Create sustainable human settlements and improved quality of household life
7	Mainstreaming sustainability and optimising resource-use efficiency	8: Protect our environment and natural resources

Provincial Strategic Objective		National Outcome
8	Promoting social inclusion and reducing poverty	11: Create a better South Africa, a better Africa and a better world 2: Create decent employment through inclusive economic growth 7: Develop vibrant, equitable and sustainable rural communities that contribute to adequate food supply
9	<i>Collapsed into PSO 8</i>	
10	Integrating service delivery for maximum impact	10: Build a responsive, accountable, effective and efficient local government system 12: Generate an efficient, effective and development orientated public service and an empowered, fair and inclusive citizenship
11	Creating opportunities for growth and development in rural areas	7: Develop vibrant, equitable and sustainable rural communities that contribute to adequate food supply
12	Building the best-run provincial government in the world	12: Generate an efficient, effective and development orientated public service and an empowered, fair and inclusive citizenship

## 2. Review 2012/13

### Administration

The Department continued to assist municipalities to update their ITPs. (PSO 3)

The approved Provincial Land Transport Framework (PLTF) and implementation plan, which provides a policy and high-level implementation plan to guide the development of transport up until 2015/16, was reviewed. (PSO 3)

A Provincial Infrastructure Framework was drafted aimed at defining long-term cross-sector infrastructure investment, along with a plan for the Saldanha Bay Functional Region as a test case. (PSO 1)

The results based Monitoring and Evaluation Framework for PSO 3 was developed and submitted to the Integrated Transport Steering Group for approval. (PSO 3)

The service schedules linked to the Service Level Agreement (SLA) between the department and the Corporate Service Centre (CSC) were reviewed and updated to take account of learning since implementation and to enhance effective service delivery. (PSO 12)

The Masakh'iSizwe Bursary Programme focused on the implementation of a professional development element. Mentors were contracted-in to support both new graduates in the department, as well as existing staff who require guidance in order to attain professional registration with the specific accreditation body e.g. the Engineering Council of South Africa. (PSO1)

The Department continued to upload documentation, design and implement projects and make electronic content available in the ECM repository. (PSO 12)

Updated delegations were issued in terms of the Public Service Act, 1994 and the Public Finance Management Act, 1999, with the exception of those relating to the supply chain which remains work in progress. (PSO 12)

Improving the quality of financial management was ongoing with the aim to maintain unqualified audit reports, through the Departmental Corporate Governance Improvement Plan that supports the Western Cape Government's Corporate Governance Review and Outlook process. (PSO 12)

From a supply chain management perspective, the re-engineering continued, the new Provincial Treasury Instructions were implemented in accordance with a three year implementation plan. Likewise, implementation of the Western Cape Infrastructure Delivery Management System and the Construction Procurement System Standards began. (PSO 12)

## **Public Works Infrastructure**

Education Facilities: 9 new and replacement schools and 73 Grade R classrooms at 38 primary schools were completed. 35 new and replacement schools, of which 14 are linked to the national Accelerated School Infrastructure Delivery Initiative (ASIDI), is currently under construction. Scheduled maintenance was performed at 180 schools. (PSO 2)

Health Facilities: 19 facilities were completed, 18 are currently under construction and 38 are in planning phase. Major projects undertaken during the financial year, include the Du Noon Community Health Centre, Symphony Way Community Day Centre in Delft, District Six Community Health Centre in Woodstock, Nursing Accommodation in Worcester, the completion of the Mitchell's Plain Hospital and the Knysna Community Day Centre. (PSO 4)

During the year under review, 61 capital projects were completed in respect of office accommodation on general provincial buildings. Other major capital projects currently in progress include the construction of the Khayelitsha Shared Office Block, the planning and design of the Ottery Office Block and the Karl Bremer Hospital Office Block for the departments of Education and Health respectively; completion of the upgrade of the Western Cape Department of Education's Regional Office in Maitland; the upgrade of the 4 Dorp Street exterior and ground floor; the upgrade of lifts in the CBD and the upgrade of the Gene Louw Traffic Centre for Community Safety. Furthermore, 115 maintenance projects on general provincial buildings were completed during the year under review and planning was undertaken for maintenance projects to be implemented in the next financial year. (PSO 1)

The Immovable Asset Register (IAR) project was completed, including the extent of the buildings and 89 per cent of all immovable provincial assets have now been vested in the name of the Western Cape Government. (PSO 1)

Implementation of the Government Immovable Asset Management Act (GIAMA) has been ongoing and is under constant refinement.

23 properties, inclusive of the purchase of an office block in George, were acquired. Most acquisitions were in support of meeting the needs of social infrastructure development (e.g. construction of schools, hospitals and clinics) within the province.

Cabinet approved 6 projects in the Regeneration programme during 2012, namely; the Founders Garden/Artscape Precinct; the Prestwich Precinct; the Government Precinct on the corner of Leeuwen and Loop Streets; the Somerset Hospital Precinct; the Government Garage Precinct (PSO1) and the Two Rivers Urban Park Precinct. The Prestwich and Government Precincts were registered as Public Private Partnership (PPPs). (PSO1 and PSO6)

19 000 jobs and 2 000 Expanded Public Works Programme (EPWP) work opportunities were provided. In terms of value of contracts, within construction and facilities management activities, 65 per cent was awarded to enterprises with Historically Disadvantaged Individuals (HDI) representation and a minimum of 30 per cent youth and women participation. (PSO 1)

## **Transport Infrastructure**

During 2012/13, 25 graduates took part in the graduate professional development programme, supported by mentors that facilitate the proper training and retention of graduates in the public sector. The graduates were assessed in November 2012 for compliance toward the Engineering Council outcomes and Work Place Training requirements and 23 graduates fully complied with the requirements. The other two graduates have been placed on an extended developmental path in the regions. (PSO 1)

To assist in optimising road network efficiencies, the review of the Road Access Guidelines and the classification of the road network within the Western Cape in line with the new COTO RCAM (national Road Classification and Access management Manual) and Road Infrastructure Strategic Framework of SA (RIFSA) continued, whilst the formulation of access management plans on MR 347, MR348, MR 27 and MR 174 were completed. (PSO 3)

Road network planning projects commenced for Louis Fourie Road in Mossel Bay, Polkadraai Road and Annandale Road. (PSO 1)

Planning began for two of the three projects that were approved based on their contribution to economic growth and job creation, namely Wingfield Interchange and road network improvements in support of the Saldanha Industrial Development Zone. Construction commenced on the third project, namely the Gansbaai – Elim Road. (PSO 1)

A contract for the rehabilitation of Main Road 168 between the N2 and Stellenbosch, which will also eliminate nine at-grade rail level crossings, was advertised. (PSO 3)

Twenty four multi-year projects were completed. (PSO 1)

Average Speed Over Distance (ASOD) and Automatic Number Plate Recognition (ANPR) systems and technology was rolled-out along the N1, from Touwsrivier to Three Sisters. (PSO 3)

As in previous years, the winter brought floods in the Eden and Cape Winelands Districts during July and August 2012, which inter alia closed Cogmanskloof Pass and the R60 between Ashton and Swellendam for extended periods. Repair works required the reprioritisation of projects within the programme. (PSO1)

The construction of the Toll Plaza in Chapman's Peak commenced after an interdict was successfully resolved. (PSO 1 and PSO 3)

The Conditions of Approval for the Installation of Optic Fibre Cabling in the road reserve were completed. (PSO 1)

The Western Cape Transport Infrastructure Bill (WCTIB) was introduced in the Western Cape Provincial Parliament (WCPP). (PSO 3)

## **Transport Operations**

Scheduled public transport services were subsidised and monitored during the year under review. The manual monitoring process was systematically replaced by an electronic monitoring process. (PSO3)

The partnership with the City of Cape Town, in support of the Dial-a-Ride service, that assists special needs passengers, continued. (PSO 3)

Planning in conjunction with the George Municipality and negotiations with operators continued in respect of the George Mobility Project, in order to facilitate the roll-out of services linking communities to the CBD, airport, and Nelson Mandela Metropolitan University. (PSO 3)

The Maitland impound facility was promulgated. (PSO 3)

## **Transport Regulation**

In order to further improve service delivery and management control at Registering Authorities (RA's), Driver's License Testing Centres (DLTC's) and Vehicle Testing Centres (VTS's), audits were conducted and inspections carried out. Findings were closely monitored for remedial action to ensure that functions are rendered effectively, efficiently and optimally within the framework of adequate resources provided at the respective offices. (PSO 3)

The process of finalising Service Level Agreements with municipalities for the management of the above functions also gained momentum, after a financial model was developed for consultation. (PSO 12)

Recommendations flowing from the Debt Management investigation, completed during the 2011/12 financial year, were implemented through a pilot project. (POS 12)

The revenue forecasting model project was reviewed to allow for exploration with the Eastern Cape on the possibility of using a similar model that was developed for them. (PSO 12)

The initial investigations into an Ideal Number Plate system were completed and culminated in a report containing recommendations on the scope of implementation for the department's consideration. (PSO 12)

A well regulated environment is crucial for the successful integration of the informal metered, minibus and SMME bus sectors into a multi-modal public transport service. To this end the PRE embarked on a capacity building programme to equip registered associations with the ability to comply fully with the conditions as outlined in the NLTA and its regulations, Provincial Laws and regulations and general good governance. The workshops were very well attended and received by public transport operators. (PSO 3 and PSO 12)

A draft action plan for managing disputes and conflict in the minibus taxi industry was jointly developed by the Department and the City of Cape Town. (PSO 3)

A code of conduct for metered taxi operators was drafted and is subject to consultation with the industry after the conclusion of elections for a new metered taxi council. (PSO 3)

## **Community Based Programmes**

A total of 250 unemployed young people were offered training in construction trades as part of the National Youth Service Programme. (PSO 1)

A total of 18 interns who completed their tertiary training were employed to provide additional capacity, while simultaneously affording them an opportunity to gain valuable work experience in terms of compulsory experiential training that enhanced their employability. (PSO 1)

A pilot program for a construction related apprenticeship program commenced. A total of 20 apprenticeships were offered and the candidates are currently in training. (PSO 1)

Twenty Empowerment Impact Assessments were concluded on departmental capital projects with a value of more than R5 million. (PSO 1)

Studies were conducted in partnership to explore alternative labour intensive construction techniques for infrastructure projects. (PSO 1)

### **Other matters**

Matriculants were employed in support of the Premier's Advancement of Youth Programme.

## **3. Outlook 2013/14**

### **Administration**

Municipalities will be assisted to update their Integrated Transport Plans (ITP) as per the gazetted minimum requirements for the preparation of ITPs. (PSO 3)

An impact study on the Safely Home Programme will be piloted as part of the Provincial Evaluation Plan. (PSO 3 and PSO 12)

In order to improve co-ordination, a departmental co-ordination framework will be developed. (PSO 12)

The ECM programme will be optimised to create efficiencies through workflow and business process improvement. (PSO 12)

A Provincial Infrastructure Plan will be drafted aimed at defining cross-sector infrastructure investment in terms of the Infrastructure Framework developed in 2012/13. (PSO 1)

The professional development element of Masakh'iSizwe will continue. (PSO 1)

The programme to identify and fill gaps in policies, processes and procedures will continue. (PSO 12)

Improving the quality of financial management will be ongoing through the Departmental Corporate Governance Improvement Plan. (PSO 12)

The re-engineering of the supply chain project will be completed. (PSO 12)

Roll-out of an invoice tracking system within the enterprise content management environment.

Implementation of the construction procurement standard.

### **Public Works Infrastructure**

Education Facilities: 35 schools and 160 maintenance projects will be completed. Planning and design of a further 22 new and replacement schools and 200 maintenance projects will commence. 65 Grade R classrooms at 39 existing primary schools will be completed and planning of an additional 55 Grade R classrooms is scheduled. (Refer to the Annexures on Vote 5) (PSO 2)

The rehabilitation of 10 privately owned day care facilities for children with severe disabilities will be undertaken. (PSO 8)



Health Facilities: 25 facilities will be constructed and a further 38 projects will be in the planning and design phase. Approximately 170 maintenance projects will be completed. (Refer to the Annexures on Vote 6) (PSO 4)

General office accommodation infrastructure projects, as contemplated in Annexure A.5.1, will be undertaken. Projects included in the list are the completion of the 4 Dorp Street exterior and ground floor upgrades; the lift upgrades in the CBD and the upgrade and expansion of the Western Cape Department of Education Examination Centre in Maitland. Construction of the Khayelitsha Shared Office Centre for the departments of Health, Education, Social Development and Agriculture, and the construction of the Ottery Office Block and Karl Bremer Hospital Office Block for the departments of Education and Health respectively, will be in progress. (PSO 1)

Refurbishment (modernisation) of office accommodation will be undertaken at 1 Dorp Street (Utilitas), 3 Dorp Street (Property Centre), 4 Leeuwen Street, Union House, 9 Dorp Street, 4 Dorp Street, Long Street Wing, 27 Wale Street and York Park. It is anticipated that this project will improve space efficiencies by up to 40 per cent through the conversion of office accommodation to the latest standards and norms.

459 maintenance projects on general provincial buildings will be completed and planning undertaken for future years.

It is the intention to acquire 28 properties, in the main for social infrastructure, all of which are vacant sites.

Regarding the implementation of GIAMA, processes relating to the flow and verification of information between user departments and the custodian will be documented and tested for implementation. Human resource capacity relating to the implementation of GIAMA, as well as the management of the immovable asset register, will steadily come on stream as the year progresses.

95 per cent of all immovable provincial assets will be vested in the name of the Western Cape Government. (PSO1)

A detailed building audit project will be completed, providing accurate data for the planning of maintenance cycles. A benchmarking exercise will be completed, comparing the efficiency, effectiveness and environmental sustainability of Western Cape Government office accommodation to that of the private sector.

Work will continue on the 6 previously identified Regeneration projects for which Cabinet approval was obtained during 2012, namely the Founders Garden/Artscape, Prestwich, Government, Somerset Hospital, Government Garage and Two Rivers Urban Park Precincts (PSO1 and PSO6).

In addition to these projects the Regeneration Programme will focus on 12 very large identified under-utilised sites and the development of a land release strategy to identify and dispose of any superfluous land (PSO6).

The Government Precinct/Head Office Accommodation PPP project will achieve financial closure during the 2013/14 financial year, and demolition and construction work will take place soon thereafter.

Approximately 21 000 jobs and 3 000 EPWP work opportunities are expected to be created through construction and maintenance of provincial government buildings and facilities. Approximately 65 per cent Broad Based Black Economic Empowerment participation will be reached and at least 30 per cent youth and women participation within branch construction and facilities management activities. (10 jobs per R1 million spent)

## **Transport Infrastructure**

The graduate professional development programme, supported by mentors to facilitate the proper training and retention of graduates in the public sector, will continue. (PSO 1)

To assist in optimising road network efficiencies, the review of the Road Access Guidelines, the ongoing formulation of new access management plans on strategic routes and the classification of the road network in line with the COTO RCAM and Road Infrastructure Strategic Framework of SA (RIFSA) within the Western Cape will continue. (PSO 3)

Infrastructure projects, as contemplated in Annexure A.5.1, will be undertaken. (PSO 1 and 3)

Average Speed Over Distance (ASOD) and Automatic Number Plate Recognition (ANPR) systems and technology will be rolled-out further along key roads throughout the Province to improve safety. (PSO 3)

The drafting of regulations to the Western Cape Transport Infrastructure Bill will commence.

Drafting of regulations to the Western Cape Road Traffic Administration Act, 2012 (Act 6 of 2012), pertaining to the safety of cyclists and the use of Blue Lights vehicles, will continue.

## **Transport Operations**

Work regarding the assignment of the subsidised bus service contract to the City of Cape Town will continue. (PSO 3)

The partnership with the City of Cape Town, in support of the Dial-a-Ride service that assists special needs passengers, will continue. (PSO 3)

It is the intention to finalise the negotiation process to allow for the implementation of the George Mobility project. (PSO 3)

The drafting of two sets of provincial transport regulations giving substance to the objectives of the draft Provincial Transport Bill is expected to be finalised. (PSO 3)

Another impoundment facility within the Cape Winelands District will be promulgated. (PSO 3)

## **Transport Regulation**

The results of the Debt Management pilot project will be reviewed and assessed for further roll out of a new debt management for outstanding motor vehicle license fees. (PSO 12) A revenue forecasting model will be implemented, to more accurately estimate revenue streams. (PSO 12)

The critical task of verifying the actual expenditure by the City of Cape Town for the management of the Registering Authority, DLTC and VTS functions will be concluded in order for the Service Level Agreements with all municipalities to be finalised. (PSO 12)

Information Technology systems for the effective and efficient regulation of public transport operating licenses will be further enhanced in consultation with the National Department of Transport and municipalities. (PSO 12)

The threat of violence in the minibus taxi industry can never be underestimated; therefore the establishment of a fully functional Mediation and Dispute Resolution Unit to ensure harmony between members of a particular association as well as between associations will be pursued as part of the implementation of a revised micro structure for the PRE. (PSO 3)

Elections for a metered taxi representative council will be facilitated, where after the draft code of conduct for operators and drivers will be finalised. (PSO 3 and 12)

### **Community Based Programmes**

A total of 150 unemployed young people will be offered training in construction trades as part of the National Youth Service Programme. (PSO 1)

A total of 20 apprentices will commence their training in a construction related trade as a continuation of the apprenticeship programme that was introduced in the previous year. (PSO 1)

Empowerment Impact Assessments as input to infrastructure projects with a capital value of more than R5 million will continue. (PSO 1)

Monitoring and evaluation on identified projects to determine the extent to which the empowerment objectives on these projects have been achieved will be undertaken. (PSO 1)

Coordinating the EPWP program in the Province will continue, so as to ensure that the nationally set work opportunity targets are achieved. This includes the provision of technical support to government implementing bodies in all four sectors (infrastructure-, environmental and culture-, social and non-state sectors).

## 4. Receipts and financing

### Summary of receipts

Table 4.1 below shows the sources of funding for the vote.

**Table 4.1 Summary of receipts**

Receipts R'000	Outcome						Medium-term estimate						
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate						
				Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16			
Treasury funding													
Equitable share	978 004	1 070 079	1 476 732	1 689 950	1 529 637	1 503 998	2 226 648	48.05	2 557 230	3 257 407			
Conditional grants	1 412 764	1 429 961	1 507 068	1 503 732	1 503 761	1 503 761	1 322 388	( 12.06)	1 370 101	1 567 660			
Provincial Roads Maintenance Grant <sup>a</sup>	364 644	408 254	411 141	478 895	478 895	478 895	573 237	19.70	598 781	760 859			
Devolution of Property Rate Funds Grant <sup>b</sup>	250 285	264 700	346 346	319 501	319 530	319 530	( 100.00)						
Disaster Management Grant: Transport	204 061	124 605	61 885										
Expanded Public Works Programme Integrated Grant for Provinces			21 441	9 099	9 099	9 099	14 971	64.53					
Public Transport Operations Grant	593 774	632 402	666 255	696 237	696 237	696 237	734 180	5.45	771 320	806 801			
Financing	500 364	204 130	171 157	403 794	453 794	453 794	12 926	( 97.15)					
Asset Finance Reserve	457 816	203 090	171 157	344 405	344 405	344 405	( 100.00)						
Provincial Revenue Fund	42 548	1 040		59 389	109 389	109 389	12 926	( 88.18)					
Total Treasury funding				2 891 132	2 704 170	3 154 957	3 597 476	3 487 192	3 461 553	3 561 962	2.90	3 927 331	4 825 067
Departmental receipts													
Tax receipts	894 986	901 651	955 777	943 400	943 400	951 333	1 004 664	5.61	1 033 320	1 063 530			
Sales of goods and services other than capital assets	57 259	96 746	85 186	68 021	68 021	76 186	72 600	( 4.71)	77 378	87 167			
Interest, dividends and rent on land	118	6 464	158			96							
Sales of capital assets	800	94 979	1 484			3 994	( 100.00)						
Financial transactions in assets and liabilities	27 896	3 876	1 013			5 451							
Total departmental receipts				981 059	1 103 716	1 043 618	1 011 421	1 011 421	1 037 060	1 077 264	3.88	1 110 698	1 150 697
Total receipts				3 872 191	3 807 886	4 198 575	4 608 897	4 498 613	4 498 613	4 639 226	3.13	5 038 029	5 975 764

<sup>a</sup> Pre 2011/12: This conditional grant was previously known as the Infrastructure Grant to Provinces.

<sup>b</sup> 2013/14: National conditional grant: Devolution of Property Rate Funds Grant R392 046 000 (2013/14); R414 161 000 (2014/15) and R433 212 000 (2015/16) subsumed in equitable share as from 2013/14.

**Summary of receipts:**

Total receipts increased by R141 million or 3.1 per cent from R4.499 billion from the 2012/13 revised estimate to R4.639 billion in 2013/14.

**Treasury funding:**

National conditional grants comprise 28.5 per cent of total receipts and include the following: Provincial Roads Maintenance Grant, the Public Transport Operations Grant, and the Expanded Public Works Integrated Grant to Provinces. The Devolution of Property Rate Funds Grant has been subsumed into the Provincial Equitable Share as from the 2013/14 financial year. The total conditional grant allocation has decreased from R1.504 billion in 2012/13 main appropriation to R1.322 billion in 2013/14 or by 12.1 per cent.

Equitable share comprises 47 per cent of total receipts and increases by R536.698 million or 31.8 per cent from R1.690 billion in 2012/13 main appropriation to R2.227 billion in 2013/14. The equitable share portion includes Provincial Treasury ring-fenced funding for Programme 2: Public Works Infrastructure to the amount of R109.706 million and earmarked funding for Programme 3: Transport Infrastructure to the amount of R1.595 billion.

The Asset Finance Reserve funding (AFR) comprises 0.3 per cent of total receipts for 2013/14 and is used to fund infrastructure related expenditure. Funds have been kept in reserve by the Provincial Treasury for allocation to the Vote in the Adjustments Estimates, depending on the implementation readiness of projects for roads infrastructure, provincial regeneration programme and acquisition of property.

**Departmental receipts:****Tax receipts**

Motor vehicle licences revenue continues to dominate provincial own receipts, contributing 93.26 per cent of departmental receipts in 2013/14.

In the past there were concerns within the Western Cape Government (WCG) with the application of the MVL Fee structure being higher than other provinces. This encouraged practices of licensing outside of the Western Cape which resulted in the WCG losing MVLF revenue. MVL Fees have not been increased since 2006/07 resulting in the harmonisation of MVL Fees across provinces.

A proposal was made to increase motor vehicle licence fees by an average of 5.3 per cent during the 2013/14 financial year to bring the fees in line with the national average. Implementation of the proposed increased motor vehicle license fees is dependent on the conclusion of a public participation process.

**Sales of goods and services other than capital assets**

*Rental of office buildings:* Receipts adjustments are based on the number of buildings, the relevant lease amount and periodical increase of the lease amount as per agreement.

*Other licences and permits:* Receipts adjustments are based on expected demand and revised tariffs on abnormal loads fees, applications to stage sports and fun events, for filming shoots on public roads and demand for personalised and special motor vehicle licence numbers.

**Sale of capital assets**

In terms of an arrangement with the Provincial Treasury, proceeds from the sale of immovable assets are appropriated in the Annual Adjustments Estimates, or in the next year's annual budget based on actual collections. This is due to the fact that revenue attributed to the sale of immovable assets is usually subjected to a measure of uncertainty and relative slow realisation.

## **Donor funding (excluded from vote appropriation)**

None.

## **5. Payment summary**

### **Key assumptions**

Stable political and managerial leadership  
Sufficient managerial and operational capacity  
Effective communication with clients  
Timely environmental impact assessment Records of Decision  
No extreme weather events  
No exogenous shocks related to increases in rates payable  
Buy-in from stakeholders and partners  
Sound intergovernmental relations  
Growth in the Western Cape's motor vehicle population  
Voluntary payment of receivables  
Enabling of implementation of macro and micro organisational structures  
No exogenous macro-economic shocks  
An effective and efficient Corporate Service Centre  
Effective, efficient and economical agency services

### **National outcomes**

1. Improve the quality of basic education
2. Create decent employment through inclusive economic growth
3. Develop a skilled and capable workforce
4. Improve health care and life expectancy among all South Africans
5. Build a safer country
6. Support an efficient, competitive and responsive economic infrastructure network
7. Develop vibrant, equitable and sustainable rural communities that contribute to adequate food supply
8. Protect our environment and natural resources
9. Create sustainable human settlements and improved quality of household life
10. Build a responsive, accountable, effective and efficient local government system
11. Create a better South Africa, a better Africa and a better world
12. Generate an efficient, effective and development orientated public service and an empowered, fair and inclusive citizenship

## **Provincial objectives**

### **Provincial Strategic Objectives (PSO):**

- PSO 1: Increasing Opportunities for Growth and Jobs
- PSO 2: Improving Education Outcomes
- PSO 3: Increasing Access to Safe and Efficient Transport
- PSO 4: Increasing Wellness
- PSO 5: Increasing Safety
- PSO 6: Developing Integrated and Sustainable Human Settlements
- PSO 7: Mainstreaming Sustainability and Optimising Resource-use Efficiency
- PSO 8: Promoting Social Inclusion and Reducing Poverty
- PSO 9: Collapsed into PSO 8
- PSO 10: Integrating Service Delivery for Maximum Impact
- PSO 11: Creating Opportunities for Growth and Development in Rural Areas
- PSO 12: Building the Best-run Regional Government in the World

### **Departmental strategic interventions**

Increasing access to safe and efficient transport

Provincial Infrastructure

Expanded Public Works Programme

### **Departmental strategic thrusts**

Transport Infrastructure

Innovative Resourcing

Building Infrastructure

Asset Management

Creation of Partnerships

Governance

### **Ministerial Priority Programmes (MPP)**

- MPP 1: The creation of a highly effective department and the freeing up of resources through instituting efficiency measures and programmes.
- MPP 2: Leveraging the province's CBD properties as part of a greater Cape Town project to yield fit for purpose provincial accommodation as well as additional revenue streams by 2014.

MPP 3: Influencing parties in order to achieve a 13 per cent modal shift from private to public transport by 2014 (meaning a 60:40 private: public transport split into the City of Cape Town Central Business District) through the promotion of improved rail transport; support to integrated transport networks including the provision of rapid trunk routes for existing public transport services; and formalising the minibus taxi industry.

MPP 4: Improving road safety, resulting in the reduction of the number of fatalities on Western Cape Roads by 50 per cent by 2014.

MPP 5: Reducing the maintenance backlog in both public works and transport infrastructure by 16 per cent by 2014.

## Programme summary

Table 5.1 below shows the budget or estimated expenditure per programme and Table 5.2 per economic classification (in summary). Details of the Government Financial Statistics (GFS) economic classifications are attached as an annexure to this vote.

**Table 5.1 Summary of payments and estimates**

Programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Administration <sup>a</sup>	175 937	152 290	133 842	144 075	134 183	134 183	147 114	9.64	165 914	213 821
2. Public Works Infrastructure <sup>d</sup>	750 990	884 096	1 058 213	1 423 682	1 268 317	1 268 317	1 282 193	1.09	1 402 820	1 688 484
3. Transport Infrastructure <sup>b</sup>	2 014 172	1 791 296	1 934 446	1 917 144	1 954 363	1 954 363	1 995 792	2.12	2 213 910	2 774 558
4. Transport Operations <sup>c</sup>	647 904	686 252	763 263	793 921	801 202	801 202	862 864	7.70	892 097	926 481
5. Transport Regulation	252 142	252 310	261 594	279 270	290 605	290 605	299 591	3.09	307 337	314 079
6. Community Based Programmes	31 046	41 642	47 217	50 805	49 943	49 943	51 672	3.46	55 951	58 341
Total payments and estimates	3 872 191	3 807 886	4 198 575	4 608 897	4 498 613	4 498 613	4 639 226	3.13	5 038 029	5 975 764

<sup>a</sup> MEC total remuneration package: R1 652 224 with effect from 1 April 2012.

<sup>b</sup> National conditional grant: Provincial Roads Maintenance: R573 237 000 (2013/14), R598 781 000 (2014/15), R760 859 000 (2015/16).

<sup>c</sup> National conditional grant: Public Transport Operations: R734 180 000 (2013/14), R771 320 000 (2014/15), R806 801 000 (2015/16).

<sup>d</sup> National conditional grant: Expanded Public Works Programme Integrated Grant for Provinces: R14 971 000 (2013/14).



## Summary by economic classification

**Table 5.2 Summary of provincial payments and estimates by economic classification**

Economic classification R'000	Outcome			Main appro- priation  Adjusted appro- priation  Revised estimate			Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	1 454 993	1 459 275	1 483 882	1 694 956	1 657 177	1 655 765	1 908 026	15.24	2 055 587	2 202 423
Compensation of employees	304 423	342 187	360 867	455 532	434 170	434 170	513 812	18.34	570 562	645 893
Goods and services	1 150 568	1 117 056	1 123 010	1 239 424	1 223 006	1 221 594	1 394 214	13.66	1 485 025	1 556 530
Interest and rent on land	2	32	5		1	1		( 100.00)		
Transfers and subsidies to	940 298	987 570	1 101 188	1 088 146	1 102 040	1 103 221	1 231 246	11.60	1 275 146	1 306 273
Provinces and municipalities	289 908	343 024	418 407	378 516	391 545	392 514	487 239	24.13	494 686	490 297
Departmental agencies and accounts			1 625		70	136	80	( 41.18)	85	90
Public corporations and private enterprises	633 774	633 408	671 005	700 237	700 237	700 237	734 180	4.85	771 320	806 801
Non-profit institutions	914	350	800	500	500	500	1 000	100.00		
Households	15 702	10 788	9 351	8 893	9 688	9 834	8 747	( 11.05)	9 055	9 085
Payments for capital assets	1 476 328	1 360 610	1 612 723	1 825 795	1 737 365	1 737 477	1 499 954	( 13.67)	1 707 296	2 467 068
Buildings and other fixed structures	1 456 434	1 296 946	1 533 807	1 724 681	1 659 853	1 659 853	1 451 889	( 12.53)	1 660 973	2 419 199
Machinery and equipment	4 820	34 173	53 991	31 400	31 771	31 771	32 965	3.76	31 168	31 644
Land and subsoil assets	6 289	19 219	18 182	60 341	36 941	36 941	5 100	( 86.19)	5 355	5 625
Software and other intangible assets	8 785	10 272	6 743	9 373	8 800	8 912	10 000	12.21	9 800	10 600
Of which: "Capitalised Goods and services" included in Payments for capital assets	1 456 434	1 307 052	1 540 487	1 502 896	1 575 068	1 575 068	1 458 989	( 7.37)	1 667 828	2 426 824
Payments for financial assets	572	431	782		2 031	2 150		( 100.00)		
Total economic classification	3 872 191	3 807 886	4 198 575	4 608 897	4 498 613	4 498 613	4 639 226	3.13	5 038 029	5 975 764

## Transfers to public entities

**Table 5.3 Summary of departmental transfers to public entities**

Public entities R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Airports Company South Africa (ACSA)	40 000									
Passenger Rail Agency of South Africa (Prasa)		300	4 500	4 000	4 000	4 000		( 100.00)		
<b>Total departmental transfers to public entities</b>	40 000	300	4 500	4 000	4 000	4 000		( 100.00)		

## Transfers to development corporations

None.

## Transfers to local government

**Table 5.4 Summary of departmental transfers to local government by category**

Departmental transfers R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	% Change from Revised estimate
				2013/14	2012/13	2014/15				2015/16
Category A	18 167	28 933	22 900	21 352	21 352	21 352	22 600	5.84	21 400	20 626
Category B	16 708	46 079	43 912	33 134	46 134	46 134	68 045	47.49	54 427	31 700
Category C	2 000	715	2 234	1 715	1 715	1 715	1 708	(0.41)	1 800	1 800
Total departmental transfers to local government	36 875	75 727	69 046	56 201	69 201	69 201	92 353	33.46	77 627	54 126

Note: Excludes Property Rates to Municipalities: R392 046 000 (2013/14), R414 161 000 (2014/15), R433 212 000 (2015/16).

## Departmental Public Private Partnership (PPP) projects

**Table 5.5 Summary of departmental Public Private Partnership projects**

Project description R'000	Project Unitary Annual Fee at time of contract	Total cost of project						Medium-term estimate			
								% Change from Revised estimate			
		Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Projects under implementation <sup>a</sup>		1 059	409	2 200	1 000	1 000	1 000	4 796	379.60	4 992	5 172
PPP unitary charge								3 796		3 992	4 172
Advisory fees				1 200							
Project monitoring cost		1 059	409	1 000	1 000	1 000	1 000	1 000		1 000	1 000
Proposed Projects					12 528	12 528	12 528		(100.00)		
Advisory fees					12 528	12 528	12 528		(100.00)		
Total Public-Private Partnership projects		1 059	409	2 200	13 528	13 528	13 528	4 796	(64.55)	4 992	5 172

<sup>a</sup> Projects signed in terms of Treasury Regulation 16

**Disclosure notes for projects signed in terms of Treasury Regulation 16**

Project name	Chapman's Peak Drive
Brief description	Design, construction and operation of a toll road
Date PPP Agreement signed	21 May 2003
Duration of PPP Agreement	30 years
Significant contingent fiscal obligations including termination payments, guarantees, warranties, and indemnities and maximum estimated value of such liabilities.	<p>The third addendum to the Concession Agreement was signed in March 2011. Province will provide a revenue support, which amount is based upon the shortfall of toll fees and expenses.</p> <p>Province's contribution to the shortfall will be re-couped over the concession period.</p> <p>Provision has been made for the provincial contribution for the construction of the Toll Plaza at Hout Bay to the amount of R23.7 million.</p>
Project name	Prestwich Precinct
Brief Description	To unlock the development potential of the property.
Note:	The project was registered as a PPP with the National Treasury on 24 January 2012.
Project name	Cape Town Head Office Accommodation
Brief Description	To develop the Leeuwen/Loop site and 35 Wale Street for accommodation purposes.
Note:	The project was registered as a PPP with the National Treasury on 17 February 2011 and is progressing as planned.
Project name	ArtsCape/Founders Garden Precinct
Brief Description	To unlock the development potential of the property
Note:	The PPP was registered with National Treasury in 2011 and was subsequently deregistered due to a change in requirements.

**6. Programme Description****Programme 1: Administration**

**Purpose:** To provide the overall management support to the Department.

Note: the Corporate Service Centre, vested in the Department of the Premier, provides the following support services to the Department: Human Resource Management, Enterprise Risk Management, Internal Audit, Legal Services, Forensic Investigative Services, and Information and Communication Technology Services.

**Analysis per sub-programme****Sub-programme 1.1: Office of the Provincial Minister – Transport and Public Works**

to render advisory, parliamentary, secretarial, administrative and office support services

**Sub-programme 1.2: Management of the Department**

to manage the department and provide an executive support service to the Head of Department

### **Sub-programme 1.3: Corporate Support**

to manage knowledge, communication, the supply chain and finance

to manage the departmental professional development programmes

to facilitate departmental responsibilities in respect of security, occupational health and safety, and human rights

to provide an operational management support service in respect of the Corporate Service Centre

to augment the Government Motor Transport trading account

to make limited provision for maintenance and accommodation needs

### **Sub-programme 1.4: Departmental Strategy**

to facilitate strategic planning and policy development, integration and co-ordination across spheres of government, functional boundaries, departments and the private sector

to provide integrated planning

to provide departmental monitoring and evaluation support services

to provide for the co-ordination of transversal programmes

### **Policy developments**

Policies with respect to external bursary management, work integrated learning and vacation training, as well as appointment of Masakh'iSizwe graduates and professional development of employees will be concluded.

A Monitoring and Evaluation Policy will be formulated.

### **Changes: Policy, structure, service establishment, Geographic distribution of services**

The Branches: Strategy, Planning and Co-ordination and Financial Management anticipate that new organisational structures inclusive of micro-structures will be concluded and implemented in a phased manner over the medium term.

### **Expenditure trends analysis**

The provision for 2013/14 for the programme as a whole has increased by 2.11 per cent compared to the main appropriation for 2012/13 and has increased by 9.64 per cent compared to the revised estimates for 2012/13. Based on the main appropriation for 2012/13, the programme shows an increase of 48.41 per cent over the MTEF. The provision for payments of capital assets has decreased by 20.14 per cent compared to the main appropriation for 2012/13, while current payments has increased by 2.34 per cent and transfer payments increased by 4.70 per cent. The reasons for the increase in the budget as a whole are mainly due to internal shifts to strengthen governance support, sustain the Masakh'iSizwe bursary programme and the filling of critical posts identified on the programme based on the proposed new establishment of the department. Allocations for the proposed new establishment of the department for 2014/15 and beyond have been provided for on the programme until the roll-out of the structure has been concluded.

**Strategic goal as per Strategic Plan**

Promote good governance and an effective and efficient department.

**Strategic objectives as per Annual Performance Plan**

Improved quality of financial management.

Facilitated effective utilisation of systems, processes and knowledge within the Department.

Coherent transversal integrated strategic planning, co-ordination and monitoring and evaluation facilitated and managed across the Department.

**Table 6.1 Summary of payments and estimates – Programme 1: Administration**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate 2013/14	2012/13	2014/15	2015/16
1. Office of the MEC <sup>a</sup>	4 852	4 678	5 097	4 930	4 930	4 930	5 314	7.79	5 805	6 317
2. Management of the Department	3 928	2 208	3 140	3 742	3 749	3 749	3 588	(4.29)	3 394	3 622
3. Corporate Support	111 668	106 290	100 015	104 045	97 110	97 110	108 398	11.62	125 395	167 897
4. Departmental Strategy	55 489	39 114	25 590	31 358	28 394	28 394	29 814	5.00	31 320	35 985
<b>Total payments and estimates</b>	<b>175 937</b>	<b>152 290</b>	<b>133 842</b>	<b>144 075</b>	<b>134 183</b>	<b>134 183</b>	<b>147 114</b>	<b>9.64</b>	<b>165 914</b>	<b>213 821</b>

<sup>a</sup> MEC total remuneration package: R1 652 224 with effect from 1 April 2012.

**Table 6.1.1 Summary of provincial payments and estimates by economic classification – Programme 1: Administration**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
<b>Current payments</b>	157 661	139 678	121 822	132 024	122 431	122 423	135 117	10.37	153 345	201 722
Compensation of employees	51 058	51 568	52 025	72 687	62 530	62 530	82 560	32.03	102 759	148 855
Goods and services	106 603	88 110	69 797	59 337	59 901	59 893	52 557	( 12.25)	50 586	52 867
<b>Transfers and subsidies to</b>	16 881	11 611	9 237	9 553	9 554	9 562	10 002	4.60	11 278	11 276
Provinces and municipalities	4 500	2 715	1 507	1 507	1 507	1 507	2 000	32.71	3 000	3 000
Departmental agencies and accounts						8		( 100.00)		
Public corporations and private enterprises			250							
Households	12 381	8 896	7 480	8 046	8 047	8 047	8 002	( 0.56)	8 278	8 276
<b>Payments for capital assets</b>	1 074	833	2 363	2 498	2 198	2 198	1 995	( 9.24)	1 291	823
Machinery and equipment	1 074	833	2 363	1 399	1 399	1 399	1 995	42.60	1 291	823
Software and other intangible assets				1 099	799	799		( 100.00)		
<b>Payments for financial assets</b>	321	168	420							
<b>Total economic classification</b>	175 937	152 290	133 842	144 075	134 183	134 183	147 114	9.64	165 914	213 821

**Details of transfers and subsidies**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
<b>Transfers and subsidies to (Current)</b>	16 881	11 611	9 237	9 553	9 554	9 562	10 002	4.60	11 278	11 276
Provinces and municipalities	4 500	2 715	1 507	1 507	1 507	1 507	2 000	32.71	3 000	3 000
Municipalities	4 500	2 715	1 507	1 507	1 507	1 507	2 000	32.71	3 000	3 000
Municipalities	4 500	2 715	1 507	1 507	1 507	1 507	2 000	32.71	3 000	3 000
Departmental agencies and accounts						8		(100.00)		
Entities receiving transfers						8		(100.00)		
Other						8		(100.00)		
Public corporations and private enterprises			250							
Private enterprises			250							
Other transfers			250							
Households	12 381	8 896	7 480	8 046	8 047	8 047	8 002	(0.56)	8 278	8 276
Social benefits	79	11	63	12	13	13		(100.00)		
Other transfers to households	12 302	8 885	7 417	8 034	8 034	8 034	8 002	(0.40)	8 278	8 276

## **Programme 2: Public Works Infrastructure**

**Purpose:** To provide balanced provincial government building infrastructure that promotes integration, accessibility, sustainability, equity, environmental sensitivity, economic growth and social empowerment.

### **Analysis per sub-programme**

#### **Sub-programme 2.1: Programme Support**

- to manage the programme and render an administrative and professional support service
- to act as preferred implementing agent for the delivery of building infrastructure

#### **Sub-programme 2.2: Planning**

- to manage the demand for infrastructure
- to develop, monitor and enforce built sector and property management norms and standards
- to assist with the development of User Asset Management plans
- to development Custodian Asset Management Plans and related implementation plans

#### **Sub-programme 2.3: Construction**

- to construct, upgrade and refurbish building infrastructure
- to manage contracts and projects

#### **Sub-programme 2.4: Maintenance**

- to perform routine and scheduled maintenance
- to conduct conditions assessment of all buildings
- to alter building infrastructure for reasons other than maintaining the asset

#### **Sub-programme 2.5: Immovable Asset Management**

- to manage the property portfolio of the province
- to provide accommodation for all provincial departments and other institutions
- to acquire and dispose properties
- to manage leasing in and leasing out of property
- to manage the asset register
- to monitor and evaluate the utilisation of provincial government facilities

#### **Sub-programme 2.6: Facility Operations**

- to manage the operations of buildings, including facilities management, cleaning, greening, beautification, interior decorating and design, and day to day preventative maintenance of electronic, electrical and mechanical equipment

## **Policy developments**

The following policy development work will be undertaken and or concluded:

The following policies emanating from the Government Immovable Asset Management Act, 2007 (Act 19 of 2007):

The Immovable Property Asset Management Policy.

Drafting of proposals to amend the Western Cape Land Administration Act 6 of 1998 and its Regulations.

The Land Disposal Policy.

Policies emerging from the institutionalisation of the Infrastructure Delivery Management System will include:

Compliance with the Standard for an Infrastructure Delivery Management System, issued by the Western Cape Provincial Treasury on 1 April 2012; and

Compliance with the Standard for a Construction Procurement System, issued by the Western Cape Provincial Treasury on 1 April 2012.

## **Changes: policy, structure, service establishment, Geographic distribution of services**

New organisational structures inclusive of micro-structures will be concluded and implemented in a phased manner over the medium term.

## **Expenditure trends analysis**

The provision for 2013/14 for the programme as a whole has decreased by 9.94 per cent compared to the main appropriation for 2012/13 and has increased by 1.09 per cent compared to the revised estimates for 2012/13. Based on the main appropriation for 2012/13, the programme shows an increase of 18.60 per cent over the MTEF. The provision for payments of capital assets has decreased by 60.65 per cent compared to the main appropriation for 2012/13, while current payments has increased by 12.85 per cent and transfer payments has increased by 22.71 per cent. The reasons for the decrease in the budget as a whole are mainly due to funding reserved in the Asset Finance Reserve at the Provincial Treasury for allocation to the Vote in the Adjustments Estimates, depending on the implementation readiness of the provincial regeneration programme and for the acquisition of property.

## **Strategic goal as per Strategic Plan**

Promote good governance and an effective and efficient department.

Lead the development and implementation of provincial infrastructure and property management in the Western Cape.

## **Strategic objectives as per Annual Performance Plan**

GIAMA implemented and complied with.

Facilitated and delivered sustainable Provincial infrastructure and accommodation.

Developed plans and secured funds for Provincial infrastructure delivery in the Western Cape Province.

Promoted socio-economic development through the implementation of Provincial Infrastructure, Provincial Accommodation and Property Management programmes.



**Table 6.2 Summary of payments and estimates – Programme 2: Public Works Infrastructure**

Sub-programme R'000	Outcome			Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Programme support	129 672	145 942	152 771	175 181	172 811	172 811	193 550	12.00	204 936	216 299
2. Planning		11 273	16 558	37 000	35 200	35 200	30 710	(12.76)	33 400	31 933
3. Construction	84 005	135 125	219 063	194 768	229 940	229 940	187 079	(18.64)	179 785	348 727
4. Maintenance <sup>a</sup>	44 541	40 127	33 029	121 289	80 468	80 468	186 365	131.60	278 095	365 870
5. Immovable Asset Management	449 799	491 741	587 726	833 010	687 464	687 464	620 555	(9.73)	642 670	661 721
6. Facility Operations	42 973	59 888	49 066	62 434	62 434	62 434	63 934	2.40	63 934	63 934
Total payments and estimates	750 990	884 096	1 058 213	1 423 682	1 268 317	1 268 317	1 282 193	1.09	1 402 820	1 688 484

<sup>a</sup> 2013/14: National conditional grant: Expanded Public Works Programme Integrated Grant for Provinces: R14 971 000.

Note: Sub-programme 2.3: Design as per National Treasury uniform budget and programme structure, is not utilised.

Note: 2013/14: National conditional grant: Devolution of Property Rate Funds Grant R392 046 000 (2013/14); R414 161 000 (2014/15) and R433 212 000 (2015/16) subsumed in equitable share as from 2013/14.

**Table 6.2.1 Summary of provincial payments and estimates by economic classification – Programme 2: Public Works Infrastructure**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	412 582	453 390	479 523	619 913	591 254	590 104	699 568	18.55	804 374	871 833
Compensation of employees	96 251	110 296	112 696	127 452	131 207	131 207	146 562	11.70	158 719	170 082
Goods and services	316 331	343 062	366 822	492 461	460 046	458 896	553 006	20.51	645 655	701 751
Interest and rent on land		32	5		1	1		( 100.00)		
Transfers and subsidies to	250 714	265 633	346 450	319 501	319 530	320 622	392 046	22.28	414 161	433 212
Provinces and municipalities	250 285	264 700	346 346	319 501	319 530	320 499	392 046	22.32	414 161	433 212
Households	429	933	104			123		( 100.00)		
Payments for capital assets	87 639	164 985	232 222	484 268	357 440	357 440	190 579	( 46.68)	184 285	383 439
Buildings and other fixed structures	84 002	145 940	218 899	424 327	322 499	322 499	186 079	( 42.30)	179 785	378 939
Machinery and equipment	1 546	1 083	3 579	4 500	4 500	4 500	4 500		4 500	4 500
Land and subsoil assets	2 091	17 828	9 744	55 441	30 441	30 441		( 100.00)		
Software and other intangible assets		134								
Of which: "Capitalised Goods and services" included in Payments for capital assets	84 002	145 940	218 899	194 768	229 940	229 940	186 079	( 19.07)	179 785	378 939
Payments for financial assets	55	88	18		93	151		( 100.00)		
Total economic classification	750 990	884 096	1 058 213	1 423 682	1 268 317	1 268 317	1 282 193	1.09	1 402 820	1 688 484

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
<b>Transfers and subsidies to (Current)</b>	250 714	265 633	346 450	319 501	319 530	320 622	<b>392 046</b>	22.28	414 161	433 212
Provinces and municipalities	250 285	264 700	346 346	319 501	319 530	320 499	<b>392 046</b>	22.32	414 161	433 212
Municipalities	250 285	264 700	346 346	319 501	319 530	320 499	<b>392 046</b>	22.32	414 161	433 212
Municipalities	250 285	264 700	346 346	319 501	319 530	320 499	<b>392 046</b>	22.32	414 161	433 212
Households	429	933	104			123		(100.00)		
Social benefits	429	933	104			123		(100.00)		

**Programme 3: Transport Infrastructure**

**Purpose:** To deliver and maintain transport infrastructure that is sustainable, integrated, environmentally sensitive that supports and facilitates social empowerment and economic growth and promotes accessibility and the safe, affordable movement of people, goods and services.

**Analysis per sub-programme****Sub-programme 3.1: Programme Support Infrastructure**

to manage and support the programme

**Sub-programme 3.2: Infrastructure Planning**

to provide policy and legislative framework for transport

to provide network planning for proclaimed roads

to integrate transport and spatial/development planning

to assist local authorities with planning and design of roads that qualify for subsidy

to undertake planning and promote implementation of public transport systems and services

to plan integrated modal transport facilities and systems for all modes of transport

to promote improvement of safety on transport infrastructure

**Sub-programme 3.3: Infrastructure Design**

to provide geometric, material, structural and traffic engineering designs of provincial proclaimed roads

to provide laboratory, survey, GIS, mapping, proclamation and expropriation services

to provide management and information systems for the provincial road network

**Sub-programme 3.4: Construction**

to construct and rehabilitate provincial proclaimed roads and related transport infrastructure

to assist Local Authorities and City of Cape Town with subsidies for infrastructure projects

to construct roads and related transport infrastructure through community based projects

**Sub-programme 3.5: Maintenance**

to maintain provincial proclaimed roads and related transport infrastructure

to render technical support including radio network services and training

to maintain roads and related transport infrastructure through community based projects

## **Policy developments**

The following policy development work will continue:

- Provisioning of services within the road reserve pertaining to fibre optic cabling.
- Review of the Road Access Guidelines.
- Review Technical Standards for road design and construction.
- Review of the Road Fencing Policy.
- Drafting of a Contractor Development Policy.
- Drafting of regulations to the Western Cape Transport Infrastructure Bill.
- Drafting of regulations to the Western Cape Road Traffic Administration Bill.

## **Changes: Policy, structure, service establishment, Geographic distribution of services**

New organisational structures inclusive of micro-structures will be concluded and implemented in a phased manner over the medium term.

## **Expenditure trends analysis**

The provision for 2013/14 for the programme as a whole has increased by 4.10 per cent compared to the main appropriation for 2012/13 and has increased by 2.12 per cent compared to the revised estimates for 2012/13. Based on the main appropriation for 2012/13, the programme shows an increase of 44.72 per cent over the MTEF. The provision for payments of capital assets has decreased by 2.36 per cent compared to the main appropriation for 2012/13, while current payments has increased by 12.71 per cent and transfer payments have increased by 114.38 per cent. The reasons for the increase in the budget as a whole are mainly due to additional allocations from the Provincial Roads Maintenance Grant and Provincial Equitable Share in order to preserve the road asset base and enable work opportunities.

## **Strategic goals as per Strategic Plan**

- Promote good governance and an effective and efficient department.
- Lead the development and implementation of Integrated Transport systems in the Western Cape.

## **Strategic objectives as per Annual Performance Plan**

- An effective road based transport infrastructure network for accessible, safe and affordable transport.
- Economic growth and empowerment through road-based transport infrastructure investment.

**Table 6.3 Summary of payments and estimates – Programme 3: Transport Infrastructure**

Sub-programme R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
1. Programme Support Infrastructure	18 879	23 491	23 239	31 450	31 450	31 450	32 300	2.70	34 193	36 226
2. Infrastructure Planning	50 704	58 993	64 716	71 126	71 126	71 126	67 740	(4.76)	74 977	78 520
3. Infrastructure Design	107 348	140 516	138 019	141 910	136 898	136 898	152 715	11.55	173 606	181 800
4. Construction <sup>a</sup>	1 126 973	630 508	615 917	732 446	719 946	719 946	722 934	0.42	892 535	1 167 368
5. Maintenance <sup>b</sup>	710 268	937 788	1 092 555	940 212	994 943	994 943	1 020 103	2.53	1 038 599	1 310 644
Total payments and estimates	2 014 172	1 791 296	1 934 446	1 917 144	1 954 363	1 954 363	1 995 792	2.12	2 213 910	2 774 558

<sup>ab</sup> 2013/14: National conditional grant: Provincial Roads Maintenance Grant: R573 237 000.

Note: The Programme is partially funded by the revenue estimate per year for motor vehicle licences: R1 004 664 000 (2013/14), R1 033 320 000 (2014/15) and R1 063 530 000 (2015/16).

#### **Earmarked allocation:**

Included in sub-programmes 3.2 Planning, 3.3 Design, 3.4 Construction and 3.5 Maintenance is an earmarked allocation amounting to R1.595 billion (2013/14), R1.744 billion (2014/15) and R2.253 billion (2015/16) for Transport Infrastructure. This includes the Provincial Roads Maintenance Grant.

**Table 6.3.1 Summary of provincial payments and estimates by economic classification – Programme 3: Transport Infrastructure**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	554 197	542 536	507 941	545 630	529 265	529 204	614 998	16.21	632 437	654 453
Compensation of employees	106 380	119 869	125 765	157 898	152 136	152 136	176 338	15.91	194 403	206 837
Goods and services	447 815	422 667	382 176	387 732	377 129	377 068	438 660	16.33	438 034	447 616
Interest and rent on land	2									
Transfers and subsidies to	73 175	57 869	51 793	35 693	48 751	48 751	76 518	56.96	62 887	40 558
Provinces and municipalities	30 256	57 076	50 054	34 856	47 856	47 856	75 693	58.17	62 025	39 659
Departmental agencies and accounts					70	70	80	14.29	85	90
Public corporations and private enterprises	40 000									
Non-profit institutions	564									
Households	2 355	793	1 739	837	825	825	745	( 9.70)	777	809
Payments for capital assets	1 386 705	1 190 769	1 374 409	1 335 821	1 374 421	1 374 421	1 304 276	( 5.10)	1 518 586	2 079 547
Buildings and other fixed structures	1 372 432	1 151 006	1 314 908	1 300 354	1 337 354	1 337 354	1 265 810	( 5.35)	1 481 188	2 040 260
Machinery and equipment	1 290	30 032	44 383	22 793	22 793	22 793	25 366	11.29	23 743	25 062
Land and subsoil assets	4 198	1 391	8 438	4 900	6 500	6 500	5 100	( 21.54)	5 355	5 625
Software and other intangible assets	8 785	8 340	6 680	7 774	7 774	7 774	8 000	2.91	8 300	8 600
Of which: "Capitalised Goods and services" included in Goods and services	1 372 432	1 159 346	1 321 588	1 308 128	1 345 128	1 345 128	1 270 910	( 5.52)	1 486 543	2 045 885
Payments for financial assets	95	122	303		1 926	1 987		( 100.00)		
Total economic classification	2 014 172	1 791 296	1 934 446	1 917 144	1 954 363	1 954 363	1 995 792	2.12	2 213 910	2 774 558

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	8 402	5 210	6 523	6 151	6 209	6 209	6 166	(0.69)	6 260	6 358
Provinces and municipalities	5 483	4 417	4 784	5 314	5 314	5 314	5 341	0.51	5 398	5 459
Provinces	2 748	2 597	3 015	2 814	2 814	2 814	2 840	0.92	2 898	2 959
Provincial agencies and funds	2 748	2 597	3 015	2 814	2 814	2 814	2 840	0.92	2 898	2 959
Municipalities	2 735	1 820	1 769	2 500	2 500	2 500	2 501	0.04	2 500	2 500
Municipalities	2 735	1 820	1 769	2 500	2 500	2 500	2 501	0.04	2 500	2 500
Departmental agencies and accounts					70	70	80	14.29	85	90
Entities receiving transfers					70	70	80	14.29	85	90
Other					70	70	80	14.29	85	90
Non-profit institutions	564									
Households	2 355	793	1 739	837	825	825	745	(9.70)	777	809
Social benefits	2 187	385	1 739	766	766	766	683	(10.84)	713	743
Other transfers to households	168	408		71	59	59	62	5.08	64	66
Transfers and subsidies to (Capital)	64 773	52 659	45 270	29 542	42 542	42 542	70 352	65.37	56 627	34 200
Provinces and municipalities	24 773	52 659	45 270	29 542	42 542	42 542	70 352	65.37	56 627	34 200
Municipalities	24 773	52 659	45 270	29 542	42 542	42 542	70 352	65.37	56 627	34 200
Municipalities	24 773	52 659	45 270	29 542	42 542	42 542	70 352	65.37	56 627	34 200
Public corporations and private enterprises	40 000									
Public corporations	40 000									
Other transfers	40 000									

**Programme 4: Transport Operations**

**Purpose:** To plan, regulate and facilitate the provision of integrated land transport services through co-ordination and co-operation with national planning authorities, municipalities, community based and non-governmental organisations and the private sector in order to enhance and facilitate the mobility of all communities.

**Analysis per sub-programme****Sub-programme 4.1: Programme Support Operations**

to manage and support the programme

**Sub-programme 4.2: Public Transport Services**

to manage public transport contracts

to manage the subsidies for public transport operators

**Sub-programme 4.3: Transport Safety and Compliance**

to manage, co-ordinate and facilitate transport safety and compliance in all modes

to monitor public transport operators to ensure safety of commuters

to provide safety education, awareness, training and development of operators

to provide safety education and awareness to the public

#### **Sub-programme 4.4: Transport Systems**

to manage and operate public transport systems and related support services

#### **Policy developments**

Drafting of the Provincial Transport Bill and associated regulations.

#### **Changes: Policy, structure, service establishment, Geographic distribution of services**

New organisational structures inclusive of micro-structures will be concluded and implemented in a phased manner over the medium term.

#### **Expenditure trends analysis**

The provision for 2013/14 for the programme as a whole has increased by 8.68 per cent compared to the main appropriation for 2012/13 and has increased by 7.70 per cent compared to the revised estimates for 2012/13. Based on the main appropriation for 2012/13, the programme shows an increase of 16.70 per cent over the MTEF. The provision for payments of capital assets has decreased by 69.08 per cent compared to the main appropriation for 2012/13, while current payments has increased by 59.52 per cent and transfer payments have increased by 4.05 per cent. The reasons for the increase in the budget as a whole are mainly to strengthen the sustainability of the programme and provide funding for the George Mobility project.

#### **Strategic goals as per Strategic Plan**

Promote good governance and an effective and efficient department.

Lead the development and implementation of Integrated Transport systems in the Western Cape.

#### **Strategic objectives as per Annual Performance Plan**

Improved land transport safety and compliance.

Oversight of land transport subsidised services.

Facilitated and co-ordinated access in non-metro municipalities by assisting in the development of Integrated Public Transport Networks.

Facilitated and co-ordinated access in non-metro municipalities through the implementation of Integrated Public Transport Networks.

**Table 6.4 Summary of payments and estimates – Programme 4: Transport Operations**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate 2013/14	2012/13	2014/15	2015/16
1. Programme Support Operations	4 543	4 002	4 717	4 507	4 507	4 507	4 942	9.65	5 264	5 506
2. Public Transport Services <sup>a</sup>	608 361	650 528	715 837	743 381	747 672	747 672	805 518	7.74	842 399	877 889
3. Transport Safety and Compliance	28 350	30 528	35 536	32 807	32 161	32 161	29 374	(8.67 )	22 969	22 530
4. Transport Systems	6 650	1 194	7 173	13 226	16 862	16 862	23 030	36.58	21 465	20 556
<b>Total payments and estimates</b>	<b>647 904</b>	<b>686 252</b>	<b>763 263</b>	<b>793 921</b>	<b>801 202</b>	<b>801 202</b>	<b>862 864</b>	<b>7.70</b>	<b>892 097</b>	<b>926 481</b>

<sup>a</sup> 2013/14: National conditional grant: Public Transport Operations: R734 180 000.

Note: Sub-programme 4.5: Infrastructure Operations as per National Treasury uniform budget and programme structure, is not utilised.

Note: Certain functions under sub-programme 4.3: Transport Safety and Compliance regarding safety education and awareness as per National Treasury uniform budget and programme structure are performed by Vote 4: Community Safety.

**Table 6.4.1 Summary of provincial payments and estimates by economic classification – Programme 4: Transport Operations**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate 2013/14	2012/13	2014/15	2015/16
<b>Current payments</b>	48 715	33 646	68 125	68 721	75 702	75 644	109 624	44.92	104 669	104 663
Compensation of employees	8 434	10 538	14 612	18 593	18 147	18 147	22 719	25.19	25 100	26 909
Goods and services	40 281	23 108	53 513	50 128	57 555	57 497	86 905	51.15	79 569	77 754
<b>Transfers and subsidies to</b>	598 994	652 291	693 693	723 389	724 189	724 247	752 680	3.93	786 820	821 227
Provinces and municipalities	4 867	18 533	20 500	22 652	22 652	22 652	17 500	( 22.74)	15 500	14 426
Departmental agencies and accounts			1 625			58		( 100.00)		
Public corporations and private enterprises	593 774	633 408	670 755	700 237	700 237	700 237	734 180	4.85	771 320	806 801
Non-profit institutions	350	350	800	500	500	500	1 000	100.00		
Households	3		13		800	800		( 100.00)		
<b>Payments for capital assets</b>	192	314	1 441	1 811	1 311	1 311	560	( 57.28)	608	591
Machinery and equipment	192	282	1 378	1 311	1 311	1 311	560	( 57.28)	608	591
Software and other intangible assets		32	63	500						
<b>Payments for financial assets</b>	3	1	4							
<b>Total economic classification</b>	<b>647 904</b>	<b>686 252</b>	<b>763 263</b>	<b>793 921</b>	<b>801 202</b>	<b>801 202</b>	<b>862 864</b>	<b>7.70</b>	<b>892 097</b>	<b>926 481</b>



**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	598 994	646 391	690 568	722 389	721 837	721 837	752 180	4.20	786 820	821 227
Provinces and municipalities	4 867	12 633	19 000	21 652	20 300	20 300	17 000	(16.26)	15 500	14 426
Municipalities	4 867	12 633	19 000	21 652	20 300	20 300	17 000	(16.26)	15 500	14 426
Municipalities	4 867	12 633	19 000	21 652	20 300	20 300	17 000	(16.26)	15 500	14 426
Public corporations and private enterprises	593 774	633 408	670 755	700 237	700 237	700 237	734 180	4.85	771 320	806 801
Public corporations		300	4 500	4 000	4 000	4 000		(100.00)		
Other transfers		300	4 500	4 000	4 000	4 000		(100.00)		
Private enterprises	593 774	633 108	666 255	696 237	696 237	696 237	734 180	5.45	771 320	806 801
Other transfers	593 774	633 108	666 255	696 237	696 237	696 237	734 180	5.45	771 320	806 801
Non-profit institutions	350	350	800	500	500	500	1 000	100.00		
Households	3		13		800	800		(100.00)		( 100 )
Social benefits	3		13							
Other transfers to households					800	800		(100.00)		( 100 )
Transfers and subsidies to (Capital)		5 900	3 125	1 000	2 352	2 410	500	(79.25)		
Provinces and municipalities		5 900	1 500	1 000	2 352	2 352	500	(78.74)		
Municipalities		5 900	1 500	1 000	2 352	2 352	500	(78.74)		
Municipalities		5 900	1 500	1 000	2 352	2 352	500	(78.74)		
Departmental agencies and accounts			1 625			58		(100.00)		
Entities receiving transfers			1 625			58		(100.00)		
Other			1 625			58		(100.00)		

**Programme 5: Transport Regulation**

**Purpose:** To regulate the transport environment through the registration and licensing of vehicles, associations, operators and drivers; and the operation of weighbridges, to ensure safety.

**Analysis per sub-programme****Sub-programme 5.1: Programme Support Regulation**

to manage and support the programme

**Sub-programme 5.2: Transport Administration and Licensing**

to, in respect of licensing administration, monitor and control all aspects related to the registration and licensing of motor vehicles

to, in respect of law administration, monitor and control all aspects related to driver and vehicle fitness

**Sub-programme 5.3: Operator Licence and Permits**

to manage the regulating of public transport operations, including the registration of operators, associations and the processing of applications for operating licences

to monitor and control the issuing of permits for abnormal loads, sporting events and transport of hazardous goods

**Sub-programme 5.4: Law Enforcement**

to operate weighbridge stations within the Province

to implement road safety awareness programmes

## Policy developments

No policy work will be undertaken.

## Changes: Policy, structure, service establishment, Geographic distribution of services

New organisational structures inclusive of micro-structures will be concluded and implemented in a phased manner over the medium term.

## Expenditure trends analysis

The provision for 2013/14 for the programme as a whole has increased by 7.28 per cent compared to the main appropriation for 2012/13 and has increased by 3.09 per cent compared to the revised estimates for 2012/13. Based on the main appropriation for 2012/13, the programme shows an increase of 12.46 per cent over the MTEF. The provision for payments of capital assets has increased by 390.02 per cent compared to the main appropriation for 2012/13, while current payments has increased by 6.66 per cent and transfer payments decreased by 100 per cent. The reasons for the increase in the budget as a whole is mainly to provide for the administration of increased motor vehicle license fees.

## Strategic goals as per Strategic Plan

Promote good governance and an effective and efficient department.

Lead the development and implementation of Integrated Transport systems in the Western Cape.

## Strategic objectives as per Annual Performance Plan

Effectively controlled environment for traffic law administration.

Minimised road damage through overload control.

Improved transport safety.

**Table 6.5 Summary of payments and estimates – Programme 5: Transport Regulation**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate	2013/14	2014/15	2015/16
1. Programme Support Regulation	1 773	3 162	3 391	5 137	5 207	5 207	12 431	138.74	12 674	6 416
2. Transport Administration and Licensing	203 589	198 153	207 453	217 153	221 376	221 376	229 698	3.76	234 313	244 618
3. Operator Licence and Permits	28 135	31 973	30 994	36 504	43 546	43 546	36 844	(15.39)	38 767	40 498
4. Law Enforcement	18 645	19 022	19 756	20 476	20 476	20 476	20 618	0.69	21 583	22 547
<b>Total payments and estimates</b>	<b>252 142</b>	<b>252 310</b>	<b>261 594</b>	<b>279 270</b>	<b>290 605</b>	<b>290 605</b>	<b>299 591</b>	<b>3.09</b>	<b>307 337</b>	<b>314 079</b>

Note: Certain functions under Sub-programme 5.4: Law Enforcement as per National Treasury uniform budget and programme structure are performed by Vote 4: Community Safety.

**Table 6.5.1 Summary of provincial payments and estimates by economic classification – Programme 5: Transport Regulation**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				Main appro- p-riation 2012/13	Adjusted appro- p-riation 2012/13	Revised estimate 2012/13	% Change from Revised estimate
				2013/14	2012/13	2014/15				2015/16
Current payments	251 875	248 871	260 660	278 809	289 529	289 394	297 381	2.76	305 650	311 877
Compensation of employees	30 533	35 756	38 715	50 675	47 717	47 717	53 689	12.52	56 212	57 585
Goods and services	221 342	213 115	221 945	228 134	241 812	241 677	243 692	0.83	249 438	254 292
Transfers and subsidies to	73	132	13	10	16	39	( 100.00)			
Households	73	132	13	10	16	39	( 100.00)			
Payments for capital assets	191	3 304	905	451	1 049	1 161	2 210	90.35	1 687	2 202
Machinery and equipment	191	1 538	905	451	822	822	210	( 74.45)	187	202
Software and other intangible assets		1 766			227	339	2 000	489.97	1 500	2 000
Of which: "Capitalised Goods and services" included in Payments for capital assets		1 766					2 000		1 500	2 000
Payments for financial assets	3	3	16		11	11	( 100.00)			
Total economic classification	252 142	252 310	261 594	279 270	290 605	290 605	299 591	3.09	307 337	314 079

**Details of transfers and subsidies**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				Main appro- p-riation 2012/13	Adjusted appro- p-riation 2012/13	Revised estimate 2012/13	% Change from Revised estimate
				2013/14	2012/13	2014/15				2015/16
Transfers and subsidies to (Current)	73	132	13	10	16	39	(100.00)			
Households	73	132	13	10	16	39	(100.00)			
Social benefits	73	131	13	10	10	33	(100.00)			
Other transfers to households		1			6	6	(100.00)			

**Details of Provincial Motor Transport Trading Entity**

**Purpose:** To provide quality, integrated and cost effective motor transport to state clients.

**Fleet Operations**

to formulate policy and exercising control, rendering administrative and technical services and advice to management, government motor transport and state clients; dealing with allocation of vehicles and control of the use thereof and accidents, losses and fraud

to purchase vehicles as required for use by the state departments, making available, maintaining and rendering related and support services

**Table 6.5.2 Payments and estimates - Details of Provincial Motor Transport Trading Entity**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Government Motor Transport Trading Entity	322 107	268 560	369 355	540 754	812 571	724 629	628 267	(13.30)	659 052	689 368
Total payments and estimates	322 107	268 560	369 355	540 754	812 571	724 629	628 267	(13.30)	659 052	689 368

**Table 6.5.2.1 Payments and estimates – Details of Provincial Motor Transport Trading Entity**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Operating budget	262 727	227 567	293 650	389 964	409 077	363 379	411 857	13.34	432 038	451 911
Compensation of employees	16 829	19 366	20 458	28 680	28 825	22 657	30 944	36.58	32 460	33 953
Administrative expenditure	17 639	23 268	14 504	18 768	19 152	17 293	21 070	21.84	22 102	23 118
Operating expenditure	147 267	160 980	235 979	241 147	250 646	225 722	243 379	7.82	255 305	267 049
Depreciation	77 705	19 074	14 552	79 821	64 205	55 078	72 191	31.07	75 728	79 212
Amortisation	1 228	1 590	3 542	3 500	4 167	4 161	4 800	15.36	5 035	5 267
Accident and losses	1 755	2 483	645	3 571	3 571	17	3 643	21 329.41	3 822	3 997
Operating leases	304	806	3 970	14 477	38 511	38 451	35 830	( 6.82)	37 586	39 315
Capital Asset Expenditure	59 380	40 993	75 705	150 790	403 494	361 250	216 410	( 40.09)	227 014	237 457
Machinery and equipment	54 892	25 158	68 758	136 158	359 007	329 299	205 416	( 37.62)	215 481	225 394
Intangible Assets at Cost	4 488	15 835	6 947	14 632	44 487	31 951	10 994	( 65.59)	11 533	12 063
Total economic classification	322 107	268 560	369 355	540 754	812 571	724 629	628 267	( 13.30)	659 052	689 368
Total Expenditure	322 107	268 560	369 355	540 754	812 571	724 629	628 267	( 13.30)	659 052	689 368
Less Estimated revenue	( 409 509)	( 416 096)	( 451 829)	( 540 754)	( 812 571)	( 724 629)	( 628 267)	(13.30)	( 659 052)	( 689 368)
(Surplus)/ Deficit to be voted	( 87 402)	( 147 536)	( 82 474)							

Note: All the financial years have been prepared in terms of Generally Accepted Accounting Practice (GAAP).

## Programme 6: Community Based Programmes

**Purpose:** To manage the implementation of programmes and strategies that lead to the development and empowerment of communities and contractors, including the provincial management and co-ordination of the Expanded Public Works Programme.

### Analysis per sub-programme

#### Sub-programme 6.1: Programme Support Community Based

to manage and support the programme

#### Sub-programme 6.2: Innovation and Empowerment

to implement construction related skills development programmes, including the National Youth Service and apprenticeships

to provide for contractor development in the construction industry, particularly focussing on emerging contractors

to provide for the optimisation of empowerment opportunities on departmental infrastructure projects

to provide implementing bodies with support and advice on labour based construction techniques

#### **Sub-programme 6.3: EPWP Co-ordination and Compliance Monitoring**

to monitor and evaluate performance of EPWP in the Province including compliance and reporting on job creation development

to provide government implementing bodies in the four different sectors with technical support in order to increase their contribution to the nationally set EPWP work opportunities targets

### **Policy development**

No policy developments are envisaged.

### **Changes: Policy, structure, service establishment, Geographic distribution of services**

New organisational structures inclusive of micro-structures will be concluded and implemented in a phased manner over the medium term.

### **Expenditure trends analysis**

The provision for 2013/14 for the programme as a whole has increased by 1.71 per cent compared to the main appropriation for 2012/13 and has increased by 3.46 per cent compared to the revised estimates for 2012/13. Based on the main appropriation for 2012/13, the programme shows an increase of 14.83 per cent over the MTEF. The provision for payments of capital assets has decreased by 64.69 per cent compared to the main appropriation for 2012/13, while current payments have increased by 2.97 per cent. The reasons for the increase in the budget as a whole are mainly due to salary and inflationary adjustments.

### **Strategic goals as per Strategic Plan**

Promote good governance and an effective and efficient department.

Lead the implementation and facilitation of EPWP in the Western Cape.

### **Strategic objectives as per Annual Performance Plan**

Developed and empowered communities and the construction industry towards sustainable economic and employment growth.

EPWP Provincial Co-ordination and Monitoring.

**Table 6.6 Summary of payments and estimates – Programme 6: Community Based Programmes**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Programme Support Community Based	6 613	5 078	5 526	5 532	5 533	5 533	6 471	16.95	6 204	6 624
2. Innovation and Empowerment	17 674	27 142	30 852	28 928	31 455	31 455	29 665	(5.69)	33 376	35 470
3. EPWP Co-ordination and Compliance Monitoring	6 759	9 422	10 839	16 345	12 955	12 955	15 536	19.92	16 371	16 247
Total payments and estimates	31 046	41 642	47 217	50 805	49 943	49 943	51 672	3.46	55 951	58 341

Note: Sub-programme 6.2: Community Development as per National Treasury uniform budget and programme structure is not utilised.

**Table 6.6.1 Summary of provincial payments and estimates by economic classification – Programme 6: Community Based Programmes**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	29 963	41 154	45 811	49 859	48 996	48 996	51 338	4.78	55 112	57 875
Compensation of employees	11 767	14 160	17 054	28 227	22 433	22 433	31 944	42.40	33 369	35 625
Goods and services	18 196	26 994	28 757	21 632	26 563	26 563	19 394	( 26.99)	21 743	22 250
Transfers and subsidies to	461	34	2							
Households	461	34	2							
Payments for capital assets	527	405	1 383	946	946	946	334	( 64.69)	839	466
Machinery and equipment	527	405	1 383	946	946	946	334	( 64.69)	839	466
Payments for financial assets	95	49	21	1                      1			( 100.00)			
Total economic classification	31 046	41 642	47 217	50 805	49 943	49 943	51 672	3.46	55 951	58 341

**Details of transfers and subsidies**

Economic classification R'000	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	461	34	2							
Households	461	34	2							
Social benefits	2	34	2							
Other transfers to households	459									

## 7. Other programme information

### Personnel numbers and costs

Table 7.1 Personnel numbers and costs

Programme R'000	As at 31 March 2010	As at 31 March 2011	As at 31 March 2012	As at 31 March 2013	As at 31 March 2014	As at 31 March 2015	As at 31 March 2016
1. Administration	198	277	163	227	242	242	242
2. Public Works Infrastructure	417	457	393	452	432	432	432
3. Transport Infrastructure	791	825	743	820	1 017	1 017	1 017
4. Transport Operations	46	62	49	61	69	69	69
5. Transport Regulation	149	182	164	198	228	228	228
6. Community Based Programmes	48	85	61	83	93	93	93
<b>Total personnel numbers</b>	<b>1 649</b>	<b>1 888</b>	<b>1 573</b>	<b>1 841</b>	<b>2 081</b>	<b>2 081</b>	<b>2 081</b>
Total personnel cost (R'000)	304 423	342 187	360 867	434 170	513 812	570 562	645 893
Unit cost (R'000)	185	181	229	236	247	274	310
<b>Government motor transport <sup>a</sup></b>	<b>102</b>	<b>111</b>	<b>111</b>	<b>111</b>	<b>111</b>	<b>111</b>	<b>111</b>

<sup>a</sup> Government Motor Transport staff indicated separately as they are funded from the trading account, and are excluded from unit cost.

**Table 7.2 Departmental personnel numbers and costs**

Description	Outcome			Main appropriation 2012/13	Adjusted appropriation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate 2012/13	2013/14	2014/15	2015/16
<b>Total for department</b>										
Personnel numbers (head count)	1 649	1 888	1 573	1 956	1 841	1 841	2 081	13.04	2 081	2 081
Personnel cost (R'000)	304 423	342 187	360 867	455 532	434 170	434 170	513 812	18.34	570 562	645 893
<i>of which</i>										
<b>Human resources component</b>										
Personnel numbers (head count)	189	7								
Personnel cost (R'000)	19 828	659								
Head count as % of total for department	11.46	0.37								
Personnel cost as % of total for department	6.51	0.19								
<b>Finance component</b>										
Personnel numbers (head count)	88	93	88	89	89	89	102	14.61	102	102
Personnel cost (R'000)	15 099	21 848	23 495	25 936	25 936	25 936	31 318	20.75	38 067	40 701
Head count as % of total for department	5.34	4.93	5.59	4.55	4.83	4.83	4.84		4.84	4.84
Personnel cost as % of total for department	4.96	6.38	6.51	5.69	5.97	5.97	6.10		6.67	6.30
<b>Full time workers</b>										
Personnel numbers (head count)	1 499	1 860	1 438	1 868	1 753	1 753	1 906	8.73	1 906	1 906
Personnel cost (R'000)	283 438	335 439	325 879	428 372	407 010	407 010	466 814	14.69	516 835	588 470
Head count as % of total for department	90.90	98.52	91.42	95.50	95.22	95.22	91.59		91.59	91.59
Personnel cost as % of total for department	93.11	98.03	90.30	94.04	93.74	93.74	90.85		90.58	91.11
<b>Part-time workers</b>										
Personnel numbers (head count)										
Personnel cost (R'000)										
Head count as % of total for department										
Personnel cost as % of total for department										
<b>Contract workers</b>										
Personnel numbers (head count)	150	28	135	88	88	88	175	98.86	175	175
Personnel cost (R'000)	20 985	6 748	34 988	27 160	27 160	27 160	46 998	73.04	53 727	57 423
Head count as % of total for department	9.10	1.48	8.58	4.50	4.78	4.78	8.41		8.41	8.41
Personnel cost as % of total for department	6.89	1.97	9.70	5.96	6.26	6.26	9.15		9.42	8.89
<b>Government motor transport <sup>a</sup></b>										
Personnel numbers (head count)	102	111	111	111	111	111	111		111	111
<b>Roads capital account</b>										
Personnel numbers (head count)										

<sup>a</sup> Government motor transport staff indicated separately as they are funded from the trading account, and are excluded from unit cost.



## Training

**Table 7.3 Payments on training**

Programme R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
1. Administration of which	17 925	15 161	14 329	14 947	14 768	14 768	12 436	(15.79)	13 481	13 653
Payments on tuition	17 925	15 161	14 329	14 947	14 768	14 768	12 436	(15.79)	13 481	13 653
2. Public Works Infrastructure of which	9	79	104			69		(100.00)		
Payments on tuition	9	79	104			69		(100.00)		
3. Transport Infrastructure of which	919	1 000	1 071	3 382	3 382	3 382	1 667	(50.71)	1 692	1 698
Payments on tuition	919	1 000	1 071	3 382	3 382	3 382	1 667	(50.71)	1 692	1 698
4. Transport Operations of which	1 158	1 575	333	2 795	2 795	2 795	149	(94.67)	190	225
Payments on tuition	1 158	1 575	333	2 795	2 795	2 795	149	(94.67)	190	225
5. Transport Regulation of which	56	29	10	35	35	35		(100.00)		
Payments on tuition	56	29	10	35	35	35		(100.00)		
6. Community Based Programmes	705	994	1 190	461	461	602	336	(44.19)	405	297
of which										
Subsistence and travel	705	994	1 190	461	461	602	336	(44.19)	405	297
Total payments on training	20 772	18 838	17 037	21 620	21 441	21 651	14 588	(32.62)	15 768	15 873

**Table 7.4 Information on training**

Description	Outcome						Medium-term estimate			
	2009/10	2010/11	2011/12				% Change from Revised estimate			
				Main appropriation 2012/13	Adjusted appropriation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Number of staff	1 649	1 888	1 573	1 956	1 841	1 841	2 081	13.04	2 081	2 081
Number of personnel trained	1 321	1 550	1 650	1 650	1 650	1 650	1 650		1 650	1 650
<i>of which</i>										
Male	665	700	750	750	750	750	750		750	750
Female	656	850	900	900	900	900	900		900	900
Number of training opportunities	3 786	1 550	1 650	1 650	1 650	1 650	1 650		1 650	1 650
<i>of which</i>										
Tertiary	75	80	80	80	80	80	80		80	80
Workshops		225	225	225	225	225	225		225	225
Seminars		245	245	245	245	245	245		245	245
Other	3 711	1 000	1 100	1 100	1 100	1 100	1 100		1 100	1 100
Number of bursaries offered	370	381	365	420	365	336	422	25.60	430	430
Number of interns appointed	58	80	80	80	225	225	230	2.22	230	230
Number of learnerships appointed		2 000	2 000	2 000	2 000	2 000	2 000		2 000	2 000

## Reconciliation of structural changes

None.

## Annexure A to Vote 10

Table A.1 Specification of receipts

Receipts R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
	2009/10	2010/11	2011/12	2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16
<b>Tax receipts</b>	894 986	901 651	955 777	943 400	943 400	951 333	<b>1 004 664</b>	5.61	1 033 320	1 063 530
Motor vehicle licences	894 986	901 651	955 777	943 400	943 400	951 333	<b>1 004 664</b>	5.61	1 033 320	1 063 530
<b>Sales of goods and services other than capital assets</b>	57 259	96 746	85 186	68 021	68 021	76 186	<b>72 600</b>	(4.71)	77 378	87 167
Sales of goods and services produced by department (excluding capital assets)	57 242	96 627	84 546	68 021	68 021	76 155	<b>72 600</b>	(4.67)	77 378	87 167
Sales by market establishments	40 491	75 709	59 359	49 450	49 450	54 103	<b>53 860</b>	(0.45)	58 667	66 585
Administrative fees	15 651	19 527	23 823	17 983	17 983	20 923	<b>18 052</b>	(13.72)	18 123	19 994
Licences or permits	15 637	19 519	23 807	17 953	17 953	20 902	<b>18 022</b>	(13.78)	18 093	19 964
Registration	11	4	11	30	30	14	<b>30</b>	114.29	30	30
Request for information	3	4	5			7		(100.00)		
Other sales of which	1 100	1 391	1 364	588	588	1 129	<b>688</b>	(39.06)	588	588
Commission on insurance	157	184								
Laboratory services	28	19	222	88	88	208	<b>88</b>	(57.69)	88	88
Sales of goods	112	101	1 142	100	100	521		(100.00)		
Tender documentation	803	1 086		400	400	400	<b>600</b>	50.00	500	500
Photocopies and faxes		1								
Sales of scrap, waste, arms and other used current goods (excluding capital assets)	17	119	640			31		(100.00)		
<b>Interest, dividends and rent on land</b>	118	6 464	158			96		(100.00)		
Interest	118	6 464	158			96		(100.00)		
<b>Sales of capital assets</b>	800	94 979	1 484			<b>3 994</b>		(100.00)		
Land and subsoil assets	800	94 979	1 484			3 994		(100.00)		
<b>Financial transactions in assets and liabilities</b>	27 896	3 876	1 013			5 451		(100.00)		
Recovery of previous year's expenditure	2 840	3 525	828			150		(100.00)		
Staff debt	1									
Cash surpluses	6	2								
Other	25 049	349	185			5 301		(100.00)		
<b>Total departmental receipts</b>	<b>981 059</b>	<b>1 103 716</b>	<b>1 043 618</b>	<b>1 011 421</b>	<b>1 011 421</b>	<b>1 037 060</b>	<b>1 077 264</b>	<b>3.88</b>	<b>1 110 698</b>	<b>1 150 697</b>

## Annexure A to Vote 10

Table A.2 Summary of payments and estimates by economic classification

Economic classification R'000	Outcome			Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
<b>Current payments</b>	1 454 993	1 459 275	1 483 882	1 694 956	1 657 177	1 655 765	1 908 026	15.24	2 055 587	2 202 423
Compensation of employees	304 423	342 187	360 867	455 532	434 170	434 170	513 812	18.34	570 562	645 893
Salaries and wages	266 036	298 316	314 180	387 779	367 912	367 912	440 734	19.79	491 507	562 258
Social contributions	38 387	43 871	46 687	67 753	66 258	66 258	73 078	10.29	79 055	83 635
Goods and services	1 150 568	1 117 056	1 123 010	1 239 424	1 223 006	1 221 594	1 388 478	13.66	1 477 799	1 556 530
of which										
Administrative fees	181 045	174 881	183 176	189 567	189 490	188 029	202 137	7.50	205 630	216 423
Advertising	1 911	2 635	2 049	3 810	3 815	3 815	2 638	(30.85)	2 255	2 549
Assets <R5 000	5 511	5 413	2 480	6 368	6 008	6 008	4 645	(22.69)	4 694	4 712
Audit cost: External	8 859	7 822	10 077	11 648	9 430	9 430	13 500	43.16	13 500	13 500
Bursaries (employees)	634	524	1 125	980	980	980	980		1 029	1 004
Catering: Departmental activities	2 308	1 782	2 321	2 432	2 440	2 440	2 160	(11.48)	2 283	2 347
Communication	12 228	8 926	7 495	9 056	8 845	8 845	8 214	(7.13)	8 394	8 559
Computer services	38 939	43 368	42 124	26 864	42 339	42 182	23 428	(44.46)	23 320	21 231
Cons/prof: Business and advisory service	112 048	69 201	99 059	116 332	125 659	132 372	157 949	19.32	149 825	145 293
Cons/prof: Infrastructure & planning	24 602	25 854	24 365	22 525	20 318	20 936	13 209	(36.91)	13 458	14 533
Cons/prof: Laboratory service		121	10	10	10	10	8	(20.00)	8	8
Cons/prof: Legal cost	9 334	7 071	8 276	2 774	5 451	8 845	3 258	(63.17)	3 752	1 813
Contractors	352 755	322 824	301 922	293 305	287 357	288 327	354 726	23.03	356 722	363 258
Agency and support/ outsourced services	19 859	21 943	22 985	24 144	23 691	24 003	21 481	(10.51)	23 011	23 303
Entertainment	42	60	80	338	333	333	266	(20.12)	269	279
Inventory: Food and food supplies		219	271	232	231	388	299	(22.94)	332	332
Inventory: Fuel, oil and gas	7 172	7 871	8 912	8 660	8 660	8 673	9 035	4.17	9 234	9 522
Inventory: Learner and teacher support material			6			2		(100.00)		
Inventory: Materials and supplies	4 823	10 884	7 951	7 307	7 346	7 486	6 705	(10.43)	5 674	5 862
Inventory: Medical supplies	11	23	11	13	13	124	26	(79.03)	40	55
Inventory: Other consumables	13 073	18 865	11 154	10 469	10 443	10 905	15 099	38.46	12 559	13 050
Inventory: Stationery and printing	11 618	12 408	10 547	11 105	10 972	13 508	10 099	(25.24)	9 502	9 467
Lease payments	147 522	145 854	155 231	168 556	127 704	156 217	168 966	8.16	169 086	169 115
Rental and hiring			2			48	42	(12.50)	44	45
Property payments	157 542	177 991	171 220	266 472	266 472	220 781	322 429	46.04	413 774	471 418
Transport provided: Departmental activity	3									
Travel and subsistence	22 514	23 584	21 476	25 563	25 336	25 845	26 418	2.22	27 271	27 917
Training and development	7 866	8 545	5 257	12 640	12 461	12 671	5 608	(55.74)	6 461	6 593
Operating expenditure	6 604	17 260	21 836	14 648	23 709	24 824	18 380	(25.96)	20 559	22 105
Venues and facilities	1 745	1 127	1 592	3 606	3 493	3 567	2 509	(29.66)	2 339	2 239
Interest and rent on land	2	32	5		1	1		(100.00)		
Interest		32	5		1	1		(100.00)		
Rent on land	2									
<b>Transfers and subsidies to</b>	940 298	987 570	1 101 188	1 088 146	1 102 040	1 103 221	1 231 246	11.60	1 275 146	1 306 273
Provinces and municipalities	289 908	343 024	418 407	378 516	391 545	392 514	487 239	24.13	494 686	490 297
Provinces	2 748	2 597	3 015	2 814	2 814	2 814	2 840	0.92	2 898	2 959
Provincial agencies and funds	2 748	2 597	3 015	2 814	2 814	2 814	2 840	0.92	2 898	2 959
Municipalities	287 160	340 427	415 392	375 702	388 731	389 700	484 399	24.30	491 788	487 338
Municipalities	287 160	340 427	415 392	375 702	388 731	389 700	484 399	24.30	491 788	487 338
Departmental agencies and accounts			1 625		70	136	80	(41.18)	85	90
Entities receiving transfers			1 625		70	136	80	(41.18)	85	90
Other			1 625		70	136	80	(41.18)	85	90
Public corporations and private enterprises	633 774	633 408	671 005	700 237	700 237	700 237	734 180	4.85	771 320	806 801
Public corporations	40 000	300	4 500	4 000	4 000	4 000		(100.00)		
Other transfers	40 000	300	4 500	4 000	4 000	4 000		(100.00)		
Private enterprises	593 774	633 108	666 505	696 237	696 237	696 237	734 180	5.45	771 320	806 801
Other transfers	593 774	633 108	666 505	696 237	696 237	696 237	734 180	5.45	771 320	806 801
Non-profit institutions	914	350	800	500	500	500	1 000	100.00		
Households	15 702	10 788	9 351	8 893	9 688	9 834	8 747	(11.05)	9 055	9 085
Social benefits	2 773	1 494	1 934	788	789	935	683	(26.95)	713	743
Other transfers to households	12 929	9 294	7 417	8 105	8 899	8 899	8 064	(9.38)	8 342	8 342

## Annexure A to Vote 10

Table A.2 Summary of payments and estimates by economic classification (continued)

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
<b>Payments for capital assets</b>	1 476 328	1 360 610	1 612 723	1 825 795	1 737 365	1 737 477	1 499 954	(13.67)	1 707 296	2 467 068
Buildings and other fixed structures	1 456 434	1 296 946	1 533 807	1 724 681	1 659 853	1 659 853	1 451 889	(12.53)	1 660 973	2 419 199
Buildings	84 002	145 940	218 899	424 327	322 499	322 499	186 079	(42.30)	179 785	378 939
Other fixed structures	1 372 432	1 151 006	1 314 908	1 300 354	1 337 354	1 337 354	1 265 810	(5.35)	1 481 188	2 040 260
Machinery and equipment	4 820	34 173	53 991	31 400	31 771	31 771	32 965	3.76	31 168	31 644
Transport equipment		6 311								
Other machinery and equipment	4 820	27 862	53 991	31 400	31 771	31 771	32 965	3.76	31 168	31 644
Land and subsoil assets	6 289	19 219	18 182	60 341	36 941	36 941	5 100	(86.19)	5 355	5 625
Software and other intangible assets	8 785	10 272	6 743	9 373	8 800	8 912	10 000	12.21	9 800	10 600
<i>Of which: "Capitalised Goods and services" included in Payments for capital assets</i>	1 456 434	1 307 052	1 540 487	1 502 896	1 575 068	1 575 068	1 458 989	(7.37)	1 667 828	2 426 824
<b>Payments for financial assets</b>	572	431	782		2 031	2 150		(100.00)		
<b>Total economic classification</b>	3 872 191	3 807 886	4 198 575	4 608 897	4 498 613	4 498 613	4 639 226	3.13	5 038 029	5 975 764

Note: The Economic classifications as taken up in this Budget are in accordance with Version 3 of the Standard Chart of Accounts (SCOA). Version 4, at the time of preparation of this Budget, was still under development. However, it was agreed with National Treasury that for 2013/14, budgets will be captured on SCOA Version 4, except for inventory which will be captured on SCOA Version 3. SCOA Version 4 will be fully implemented from 2014/15.

## Annexure A to Vote 10

Table A.2.1 Payments and estimates by economic classification – Programme 1: Administration

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	157 661	139 678	121 822	132 024	122 431	122 423	135 117	10.37	153 345	201 722
Compensation of employees	51 058	51 568	52 025	72 687	62 530	62 530	82 560	32.03	102 759	148 855
Salaries and wages	45 069	45 642	46 187	62 827	54 285	54 285	71 029	30.84	89 518	134 782
Social contributions	5 989	5 926	5 838	9 860	8 245	8 245	11 531	39.85	13 241	14 073
Goods and services	106 603	88 110	69 797	59 337	59 901	59 893	52 557	(12.25)	50 586	52 867
of which										
Administrative fees	178	144	180	285	208	208	212	1.92	218	239
Advertising	344	645	281	1 628	1 675	1 675	1 640	(2.09)	1 196	1 351
Assets <R5 000	2 408	791	210	828	468	468	119	(74.57)	482	527
Audit cost: External	8 799	7 822	10 077	11 648	9 430	9 430	13 500	43.16	13 500	13 500
Bursaries (employees)	634	524	1 125	980	980	980	980		1 029	1 004
Catering: Departmental activities	450	238	512	398	406	406	377	(7.14)	401	413
Communication	1 331	967	998	1 026	865	865	879	1.62	1 007	1 140
Computer services	24 592	29 267	24 147	10 646	12 638	12 638	9 426	(25.42)	8 973	6 290
Cons/prof: Business and advisory service	53 909	36 874	24 423	17 200	19 376	19 102	16 029	(16.09)	11 617	15 343
Cons/prof: Legal cost	1 756	208	281	75	324	324	7	(97.84)	7	7
Contractors	318	250	605	330	330	330	594	80.00	487	421
Agency and support/outsourced services	42	60	97	1 566	1 113	1 119	42	(96.25)	520	518
Entertainment	14	26	28	150	145	145	75	(48.28)	78	87
Inventory: Food and food supplies		32	37	28	27	47	37	(100.00)	50	50
Inventory: Fuel, oil and gas						1		(100.00)		
Inventory: Materials and supplies	37	20	5	4	1	21	9	(71.43)	1	1
Inventory: Medical supplies	3	5	4	7	7	9	6	(33.33)	20	35
Inventory: Other consumables	35	24	35	59	55	55	40	(27.27)	40	46
Inventory: Stationery and printing	1 194	1 095	746	1 472	1 339	1 339	993	(25.84)	1 396	1 679
Lease payments	323	363	370	483	452	452	544	20.35	612	621
Rental and hiring						22		(100.00)		
Property payments			1			6		(100.00)		
Travel and subsistence	4 174	3 100	2 601	3 954	3 753	3 753	2 961	(21.10)	3 917	4 264
Training and development	5 019	4 868	2 549	5 967	5 788	5 788	3 456	(40.29)	4 174	4 373
Operating expenditure	226	485	268	87	81	270	314	16.30	362	405
Venues and facilities	817	302	217	516	440	440	317	(27.95)	499	553
Transfers and subsidies to	16 881	11 611	9 237	9 553	9 554	9 562	10 002	4.60	11 278	11 276
Provinces and municipalities	4 500	2 715	1 507	1 507	1 507	1 507	2 000	32.71	3 000	3 000
Municipalities	4 500	2 715	1 507	1 507	1 507	1 507	2 000	32.71	3 000	3 000
Municipalities	4 500	2 715	1 507	1 507	1 507	1 507	2 000	32.71	3 000	3 000
Departmental agencies and accounts						8		(100.00)		
Entities receiving transfers						8		(100.00)		
Other						8		(100.00)		
Public corporations and private enterprises			250							
Private enterprises			250							
Other transfers			250							
Households	12 381	8 896	7 480	8 046	8 047	8 047	8 002	(0.56)	8 278	8 276
Social benefits	79	11	63	12	13	13		(100.00)		
Other transfers to households	12 302	8 885	7 417	8 034	8 034	8 034	8 002	(0.40)	8 278	8 276
Payments for capital assets	1 074	833	2 363	2 498	2 198	2 198	1 995	(9.24)	1 291	823
Machinery and equipment	1 074	833	2 363	1 399	1 399	1 399	1 995	42.60	1 291	823
Other machinery and equipment	1 074	833	2 363	1 399	1 399	1 399	1 995	42.60	1 291	823
Software and other intangible assets				1 099	799	799		(100.00)		
Payments for financial assets	321	168	420							
Total economic classification	175 937	152 290	133 842	144 075	134 183	134 183	147 114	9.64	165 914	213 821

## Annexure A to Vote 10

Table A.2.2 Payments and estimates by economic classification – Programme 2: Public Works Infrastructure

Economic classification R'000	Outcome			Main appro- piation	Adjusted appro- piation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	412 582	453 390	479 523	619 913	591 254	590 104	699 568	18.55	804 374	871 833
Compensation of employees	96 251	110 296	112 696	127 452	131 207	131 207	146 562	11.70	158 719	170 082
Salaries and wages	84 918	97 663	99 874	107 635	110 870	110 870	125 811	13.48	136 809	146 733
Social contributions	11 333	12 633	12 822	19 817	20 337	20 337	20 751	2.04	21 910	23 349
Goods and services	316 331	343 062	366 822	492 461	460 046	458 896	553 006	20.51	645 655	701 751
of which										
Administrative fees	43	34	41			44		(100.00)		
Advertising	810	984	799	800	800	800	250	(68.75)	250	250
Assets <R5 000	1 796	1 248	969	2 328	2 328	2 328	2 328		2 328	2 328
Audit cost: External	60									
Catering: Departmental activities	176	134	240	300	300	300	300		300	300
Communication	3 051	2 521	2 391	3 280	3 280	3 280	3 280		3 280	3 280
Computer services	2 746	2 091	2 153		8 406	8 406		(100.00)		
Cons/prof: Business and advisory service	5 582	2 265	26 389	51 860	51 860	60 007	56 329	(6.13)	57 248	55 781
Cons/prof: Infrastructure & planning	2 338	4 004	4 021			618		(100.00)		
Cons/prof: Legal cost	1 297	1 240	1 622			1 550		(100.00)		
Contractors	1 634	3 910	2 476			2 827		(100.00)		
Agency and support/ outsourced services	6									
Entertainment			3	100	100	100	100		100	100
Inventory: Food and food supplies						120		(100.00)		
Inventory: Fuel, oil and gas	15	48	17			12		(100.00)		
Inventory: Learner and teacher support material										
Inventory: Materials and supplies	125	262	207			120		(100.00)		
Inventory: Medical supplies		5								
Inventory: Other consumables	707	837	1 094	300	300	594		(100.00)		
Inventory: Stationery and printing	2 622	2 281	2 772	1 750	1 750	3 291	2 600	(21.00)	2 600	2 600
Lease payments	133 204	143 756	153 406	166 507	125 686	154 044	166 507	8.09	166 507	166 507
Property payments	154 175	170 481	163 357	256 725	256 725	210 992	312 801	48.25	404 531	462 094
Transport provided: Departmental activity	1									
Travel and subsistence	5 818	6 245	3 817	8 335	8 335	8 335	8 335		8 335	8 335
Training and development	9	79	104			69		(100.00)		
Operating expenditure	52	566	866			883		(100.00)		
Venues and facilities	64	71	72	176	176	176	176		176	176
Interest and rent on land		32	5		1	1		(100.00)		
Interest		32	5		1	1		(100.00)		
Transfers and subsidies to	250 714	265 633	346 450	319 501	319 530	320 622	392 046	22.28	414 161	433 212
Provinces and municipalities	250 285	264 700	346 346	319 501	319 530	320 499	392 046	22.32	414 161	433 212
Municipalities	250 285	264 700	346 346	319 501	319 530	320 499	392 046	22.32	414 161	433 212
Municipalities	250 285	264 700	346 346	319 501	319 530	320 499	392 046	22.32	414 161	433 212
Households	429	933	104			123		(100.00)		
Social benefits	429	933	104			123		(100.00)		
Payments for capital assets	87 639	164 985	232 222	484 268	357 440	357 440	190 579	(46.68)	184 285	383 439
Buildings and other fixed structures	84 002	145 940	218 899	424 327	322 499	322 499	186 079	(42.30)	179 785	378 939
Buildings	84 002	145 940	218 899	424 327	322 499	322 499	186 079	(42.30)	179 785	378 939
Machinery and equipment	1 546	1 083	3 579	4 500	4 500	4 500	4 500		4 500	4 500
Other machinery and equipment	1 546	1 083	3 579	4 500	4 500	4 500	4 500		4 500	4 500
Land and subsoil assets	2 091	17 828	9 744	55 441	30 441	30 441		(100.00)		
Software and other intangible assets		134								
Of which: "Capitalised Goods and services" included in Payments for capital assets	84 002	145 940	218 899	194 768	229 940	229 940	186 079	(19.07)	179 785	378 939
Payments for financial assets	55	88	18		93	151		(100.00)		
Total economic classification	750 990	884 096	1 058 213	1 423 682	1 268 317	1 268 317	1 282 193	1.09	1 402 820	1 688 484

## Annexure A to Vote 10

Table A.2.3 Payments and estimates by economic classification – Programme 3: Transport Infrastructure

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	554 197	542 536	507 941	545 630	529 265	529 204	614 998	16.21	632 437	654 453
Compensation of employees	106 380	119 869	125 765	157 898	152 136	152 136	176 338	15.91	194 403	206 837
Salaries and wages	91 638	102 670	107 310	133 825	128 063	128 063	150 274	17.34	166 413	177 259
Social contributions	14 742	17 199	18 455	24 073	24 073	24 073	26 064	8.27	27 990	29 578
Goods and services	447 815	422 667	382 176	387 732	377 129	377 068	438 660	16.33	438 034	447 616
of which										
Administrative fees	56	59	48	65	65	65	64	(1.54)	66	67
Advertising	82	376	566	613	613	613	517	(15.66)	572	618
Assets <R5 000	703	744	875	1 744	1 744	1 744	1 354	(22.36)	1 242	1 229
Catering: Departmental activities	409	244	313	429	429	429	423	(1.40)	428	438
Communication	1 785	1 501	1 505	1 644	1 594	1 594	1 528	(4.14)	1 580	1 623
Computer services	7 277	10 753	10 293	14 674	12 324	12 324	12 317	(0.06)	12 503	12 938
Cons/prof: Business and advisory service	18 402	12 441	2 534	2 266	2 266	2 266	558	(75.38)	474	413
Cons/prof: Infrastructure & planning	22 264	21 850	20 344	22 525	20 318	20 318	13 209	(34.99)	13 458	14 533
Cons/prof: Laboratory service		121	10	10	10	10	8	(20.00)	8	8
Cons/prof: Legal cost	1 334	1 415	1 335	453	453	2 184	449	(79.44)	586	579
Contractors	346 160	317 733	298 494	292 411	286 463	284 606	353 900	24.35	356 041	362 648
Agency and support/ outsourced services	638	1 200	689	485	485	485	201	(58.56)	238	238
Entertainment	19	17	26	42	42	42	42		42	43
Inventory: Food and food supplies		52	70	55	55	63	78	23.81	84	85
Inventory: Fuel, oil and gas	7 156	7 819	8 893	8 658	8 658	8 658	9 033	4.33	9 232	9 520
Inventory: Materials and supplies	4 467	10 588	7 624	7 288	7 288	7 288	6 681	(8.33)	5 658	5 846
Inventory: Medical supplies	7	13	7	6	6	6	14	133.33	14	14
Inventory: Other consumables	11 630	16 538	8 912	9 081	9 059	9 059	14 035	54.93	11 495	11 932
Inventory: Stationery and printing	1 190	1 113	1 227	1 435	1 435	1 435	1 400	(2.44)	1 464	1 533
Lease payments	13 232	1 037	646	724	724	779	737	(5.39)	819	818
Property payments	3 159	7 264	7 371	9 497	9 497	9 497	9 288	(2.20)	8 903	8 982
Transport provided: Departmental activity	2									
Travel and subsistence	5 223	5 823	5 439	6 110	6 084	6 084	6 792	11.64	6 938	7 184
Training and development	919	1 000	1 071	3 382	3 382	3 382	1 667	(50.71)	1 692	1 698
Operating expenditure	1 645	2 940	3 848	4 067	4 067	4 067	4 318	6.17	4 444	4 575
Venues and facilities	56	26	36	68	68	70	47	(32.86)	53	54
Interest and rent on land	2									
Rent on land	2									
Transfers and subsidies to	73 175	57 869	51 793	35 693	48 751	48 751	76 518	56.96	62 887	40 558
Provinces and municipalities	30 256	57 076	50 054	34 856	47 856	47 856	75 693	58.17	62 025	39 659
Provinces	2 748	2 597	3 015	2 814	2 814	2 814	2 840	0.92	2 898	2 959
Provincial agencies and funds	2 748	2 597	3 015	2 814	2 814	2 814	2 840	0.92	2 898	2 959
Municipalities	27 508	54 479	47 039	32 042	45 042	45 042	72 853	61.74	59 127	36 700
Municipalities	27 508	54 479	47 039	32 042	45 042	45 042	72 853	61.74	59 127	36 700
Departmental agencies and accounts					70	70	80	14.29	85	90
Entities receiving transfers					70	70	80	14.29	85	90
Other					70	70	80	14.29	85	90
Public corporations and private enterprises	40 000									
Public corporations	40 000									
Other transfers	40 000									
Non-profit institutions	564									
Households	2 355	793	1 739	837	825	825	745	(9.70)	777	809
Social benefits	2 187	385	1 739	766	766	766	683	(10.84)	713	743
Other transfers to households	168	408		71	59	59	62	5.08	64	66

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Table A.2.3 Payments and estimates by economic classification – Programme 3: Transport Infrastructure (continued)

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Payments for capital assets	1 386 705	1 190 769	1 374 409	1 335 821	1 374 421	1 374 421	1 304 276	(5.10)	1 518 586	2 079 547
Buildings and other fixed structures	1 372 432	1 151 006	1 314 908	1 300 354	1 337 354	1 337 354	1 265 810	(5.35)	1 481 188	2 040 260
Other fixed structures	1 372 432	1 151 006	1 314 908	1 300 354	1 337 354	1 337 354	1 265 810	(5.35)	1 481 188	2 040 260
Machinery and equipment	1 290	30 032	44 383	22 793	22 793	22 793	25 366	11.29	23 743	25 062
Transport equipment		6 311								
Other machinery and equipment	1 290	23 721	44 383	22 793	22 793	22 793	25 366	11.29	23 743	25 062
Land and subsoil assets	4 198	1 391	8 438	4 900	6 500	6 500	5 100	(21.54)	5 355	5 625
Software and other intangible assets	8 785	8 340	6 680	7 774	7 774	7 774	8 000	2.91	8 300	8 600
Of which: "Capitalised Goods and services" included in Payments for capital assets	1 372 432	1 159 346	1 321 588	1 308 128	1 345 128	1 345 128	1 270 910	(5.52)	1 486 543	2 045 885
Payments for financial assets	95	122	303		1 926	1 987		(100.00)		
Total economic classification	2 014 172	1 791 296	1 934 446	1 917 144	1 954 363	1 954 363	1 995 792	2.12	2 213 910	2 774 558



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Table A.2.4 Payments and estimates by economic classification – Programme 4: Transport Operations

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	48 715	33 646	68 125	68 721	75 702	75 644	109 624	44.92	104 669	104 663
Compensation of employees	8 434	10 538	14 612	18 593	18 147	18 147	22 719	25.19	25 100	26 909
Salaries and wages	7 368	9 314	13 009	16 080	15 634	15 634	20 185	29.11	21 841	23 424
Social contributions	1 066	1 224	1 603	2 513	2 513	2 513	2 534	0.84	3 259	3 485
Goods and services	40 281	23 108	53 513	50 128	57 555	57 497	86 905	51.15	79 569	77 754
of which										
Administrative fees	117	119	258	243	243	243	277	13.99	234	239
Advertising	105	402	388	200	158	158	70	(55.70)	100	100
Assets <R5 000	329	1 992	193	1 068	1 068	1 068	633	(40.73)	143	142
Catering: Departmental activities	521	479	513	496	496	496	626	26.21	499	515
Communication	591	515	486	610	610	610	621	1.80	511	534
Computer services	2 314	807	815	870	870	870	901	3.56	923	933
Cons/prof: Business and advisory service	22 169	7 681	37 438	36 587	37 645	36 517	70 893	94.14	66 943	64 811
Cons/prof: Legal cost	4 572	4 168	4 391	2 045	4 278	4 278	2 190	(48.81)	872	955
Contractors	4 149	510	172	213	213	213	121	(43.19)	56	56
Agency and support/outsourced services	376	235	148			306	120	(60.78)		
Entertainment	6	8	9	23	23	23	24	4.35	24	24
Inventory: Food and food supplies		43	68	64	64	70	84	20.00	90	98
Inventory: Fuel, oil and gas		4	1							
Inventory: Materials and supplies	74	1	2		42	42		(100.00)		
Inventory: Medical supplies						109		(100.00)		
Inventory: Other consumables	3	608	45	162	162	276	50	(81.88)	55	55
Inventory: Stationery and printing	132	392	230	363	363	363	368	1.38	343	355
Lease payments	187	201	380	386	386	386	564	46.11	537	551
Rental and hiring			2			26	12	(53.85)	14	15
Property payments			201							
Travel and subsistence	2 867	2 788	4 589	1 700	1 700	2 209	2 485	12.49	1 953	1 972
Training and development	1 158	1 575	333	2 795	2 795	2 795	149	(94.67)	190	225
Operating expenditure	133	310	2 085	1 183	5 319	5 319	5 264	(1.03)	5 269	5 289
Venues and facilities	478	270	766	1 120	1 120	1 120	1 453	29.73	813	885
Transfers and subsidies to	598 994	652 291	693 693	723 389	724 189	724 247	752 680	3.93	786 820	821 227
Provinces and municipalities	4 867	18 533	20 500	22 652	22 652	22 652	17 500	(22.74)	15 500	14 426
Municipalities	4 867	18 533	20 500	22 652	22 652	22 652	17 500	(22.74)	15 500	14 426
Municipalities	4 867	18 533	20 500	22 652	22 652	22 652	17 500	(22.74)	15 500	14 426
Departmental agencies and accounts			1 625			58		(100.00)		
Entities receiving transfers			1 625			58		(100.00)		
Other			1 625			58		(100.00)		
Public corporations and private enterprises	593 774	633 408	670 755	700 237	700 237	700 237	734 180	4.85	771 320	806 801
Public corporations		300	4 500	4 000	4 000	4 000		(100.00)		
Other transfers		300	4 500	4 000	4 000	4 000		(100.00)		
Private enterprises	593 774	633 108	666 255	696 237	696 237	696 237	734 180	5.45	771 320	806 801
Other transfers	593 774	633 108	666 255	696 237	696 237	696 237	734 180	5.45	771 320	806 801
Non-profit institutions	350	350	800	500	500	500	1 000	100.00		
Households	3		13		800	800		(100.00)		
Social benefits	3		13							
Other transfers to households					800	800		(100.00)		
Payments for capital assets	192	314	1 441	1 811	1 311	1 311	560	(57.28)	608	591
Machinery and equipment	192	282	1 378	1 311	1 311	1 311	560	(57.28)	608	591
Other machinery and equipment	192	282	1 378	1 311	1 311	1 311	560	(57.28)	608	591
Software and other intangible assets		32	63	500						
Payments for financial assets	3	1	4							
Total economic classification	647 904	686 252	763 263	793 921	801 202	801 202	862 864	7.70	892 097	926 481

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Table A.2.5 Payments and estimates by economic classification – Programme 5: Transport Regulation

Economic classification R'000	Outcome			Main appro- piation	Adjusted appro- piation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	251 875	248 871	260 660	278 809	289 529	289 394	297 381	2.76	305 650	311 877
Compensation of employees	30 533	35 756	38 715	50 675	47 717	47 717	53 689	12.52	56 212	57 585
Salaries and wages	26 156	30 644	33 042	43 421	40 863	40 863	46 026	12.63	48 436	49 656
Social contributions	4 377	5 112	5 673	7 254	6 854	6 854	7 663	11.80	7 776	7 929
Goods and services	221 342	213 115	221 945	228 134	241 812	241 677	243 692	0.83	249 438	254 292
of which										
Administrative fees	180 528	174 346	182 478	188 774	188 774	187 269	201 409	7.55	204 886	215 652
Advertising	275	52	15	69	69	69	69		67	79
Assets <R5 000	103	383	129	319	319	319	147	(53.92)	431	418
Catering: Departmental activities	118	92	163	268	268	268	148	(44.78)	254	259
Communication	4 806	2 994	1 630	1 822	1 822	1 822	1 289	(29.25)	1 352	1 368
Computer services	1 758	313	4 700	664	8 091	7 934	774	(90.24)	911	1 070
Cons/prof: Business and advisory service	4 932	4 375	3 394	4 096	10 189	10 346	9 160	(11.46)	8 280	3 496
Cons/prof: Legal cost	219	40	530	101	296	409	552	34.96	2 237	272
Contractors	72	93	91	102	102	102	81	(20.59)	72	72
Agency and support/ outsourced services	18 797	19 135	19 755	20 485	20 485	20 485	20 618	0.65	21 583	22 547
Entertainment		4	6	9	9	9	11	22.22	11	11
Inventory: Food and food supplies		40	31	45	45	45	58	28.89	60	59
Inventory: Fuel, oil and gas	1									
Inventory: Materials and supplies	2	5	2							
Inventory: Medical supplies	1						6		6	6
Inventory: Other consumables	583	847	1 008	857	857	903	964	6.76	969	1 017
Inventory: Stationery and printing	6 172	6 983	5 256	5 182	5 182	6 177	4 019	(34.94)	3 483	3 104
Lease payments	470	378	317	288	288	388	446	14.95	443	450
Rental and hiring							30		30	30
Property payments	208	246	290	250	250	286	340	18.88	340	340
Travel and subsistence	2 071	2 578	1 776	2 978	2 978	2 978	2 989	0.37	3 177	3 262
Training and development	56	29	10	35	35	35		(100.00)		
Operating expenditure	146	120	204	282	282	325	385	18.46	419	398
Venues and facilities	24	62	160	1 508	1 471	1 508	197	(86.94)	427	382
Transfers and subsidies to	73	132	13	10	16	39		(100.00)		
Households	73	132	13	10	16	39		(100.00)		
Social benefits	73	131	13	10	10	33		(100.00)		
Other transfers to households		1			6	6		(100.00)		
Payments for capital assets	191	3 304	905	451	1 049	1 161	2 210	90.35	1 687	2 202
Machinery and equipment	191	1 538	905	451	822	822	210	(74.45)	187	202
Other machinery and equipment	191	1 538	905	451	822	822	210	(74.45)	187	202
Software and other intangible assets		1 766			227	339	2 000	489.97	1 500	2 000
Of which: "Capitalised Goods and services" included in payments for capital assets		1 766					2 000		1 500	2 000
Payments for financial assets	3	3	16		11	11		(100.00)		
Total economic classification	252 142	252 310	261 594	279 270	290 605	290 605	299 591	3.09	307 337	314 079

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Table A.2.6 Payments and estimates by economic classification – Programme 6: Community Based Programmes

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	29 963	41 154	45 811	49 859	48 996	48 996	51 338	4.78	55 112	57 875
Compensation of employees	11 767	14 160	17 054	28 227	22 433	22 433	31 944	42.40	33 369	35 625
Salaries and wages	10 887	12 383	14 758	23 991	18 197	18 197	27 409	50.62	28 490	30 404
Social contributions	880	1 777	2 296	4 236	4 236	4 236	4 535	7.06	4 879	5 221
Goods and services	18 196	26 994	28 757	21 632	26 563	26 563	19 394	(26.99)	21 743	22 250
of which										
Administrative fees	123	179	171	200	200	200	175	(12.50)	226	226
Advertising	295	176		500	500	500	92	(81.60)	70	151
Assets <R5 000	172	255	104	81	81	81	64	(20.99)	68	68
Catering: Departmental activities	634	595	580	541	541	541	286	(47.13)	401	422
Communication	664	428	485	674	674	674	617	(8.46)	664	614
Computer services	252	137	16	10	10	10	10		10	
Cons/prof: Business and advisory service	7 054	5 565	4 881	4 323	4 323	4 134	4 980	20.46	5 263	5 449
Cons/prof: Legal cost	156		117	100	100	100	60	(40.00)	50	
Contractors	422	328	84	249	249	249	30	(87.95)	66	61
Agency and support/outsourced services		1 313	2 296	1 608	1 608	1 608	500	(68.91)	670	
Entertainment	3	5	8	14	14	14	14		14	14
Inventory: Food and food supplies		52	65	40	40	43	42	(2.33)	48	40
Inventory: Fuel, oil and gas			1	2	2	2	2		2	2
Inventory: Learner and teacher support material						2		(100.00)		
Inventory: Materials and supplies	118	8	111	15	15	15	15		15	15
Inventory: Other consumables	115	11	60	10	10	18	10	(44.44)		
Inventory: Stationery and printing	308	544	316	903	903	903	719	(20.38)	216	196
Lease payments	106	119	112	168	168	168	168		168	168
Travel and subsistence	2 361	3 050	3 254	2 486	2 486	2 486	2 856	14.88	2 951	2 900
Training and development	705	994	1 190	461	461	602	336	(44.19)	405	297
Operating expenditure	4 402	12 839	14 565	9 029	13 960	13 960	8 099	(41.98)	10 065	11 438
Venues and facilities	306	396	341	218	218	253	319	26.09	371	189
Transfers and subsidies to	461	34	2							
Households	461	34	2							
Social benefits	2	34	2							
Other transfers to households	459									
Payments for capital assets	527	405	1 383	946	946	946	334	(64.69)	839	466
Machinery and equipment	527	405	1 383	946	946	946	334	(64.69)	839	466
Other machinery and equipment	527	405	1 383	946	946	946	334	(64.69)	839	466
Payments for financial assets	95	49	21		1	1		(100.00)		
Total economic classification	31 046	41 642	47 217	50 805	49 943	49 943	51 672	3.46	55 951	58 341

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Table A.3 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Total departmental transfers/grants										
Category A	18 167	28 933	22 900	21 352	21 352	21 352	22 600	5.84	21 400	20 626
City of Cape Town	18 167	28 933	22 900	21 352	21 352	21 352	22 600	5.84	21 400	20 626
Category B	16 708	46 079	43 912	33 134	46 134	46 134	68 045	47.49	54 427	31 700
Beaufort West	78	3 542	1 097	188	188	188	59	(68.62)		
Bergrivier	39	550	77	80	80	80	53	(33.75)		
Bitou			800	37	37	37	1 140	2981.08		
Langeberg	72	82	1 187	187	187	187	172	(8.02)		
Breede Valley	1 794	10 555	1 350	415	1 415	1 415	87	(93.85)		
Cape Agulhas		6 263	4 740	4 575	4 575	4 575	159	(96.52)		
Cederberg		617	299	89	89	89	135	51.69		
Drakenstein			459	231	231	231	15 044	6412.55	12 000	
George	6 729	10 225	18 571	25 311	27 311	27 311	31 441	15.12	11 100	5 600
Kannaland	585		600	37	37	37	29	(21.62)		
Knysna			800	32	32	32	7 448	23175.00	7 227	
Laingsburg	10	2 009	31	37	37	37	28	(24.32)		
Hessequa	1 806	300	2 571	412	412	412	2 074	403.40		
Matzikama	91	552	1 073	104	104	104	1 931	1756.73		
Mossel Bay		1 831	816	50	50	50	35	(30.00)		
Oudtshoorn	100	5 122	3 155	104	2 104	2 104	108	(94.87)		
Overstrand		1 040	65	65	1 565	1 565	3 633	132.14		
Prince Albert	32	6		62	2 062	2 062	105	(94.91)		
Saldanha Bay	82	387	133	154	154	154	66	(57.14)		
Stellenbosch	4 296	1 522	396	556	3 556	3 556	3 444	(3.15)	600	600
Swartland	90	800	172	172	172	172	686	298.84		
Swellendam			1 027	27	27	27	23	(14.81)		
Theewaterskloof	252	60	2 828	108	1 608	1 608	74	(95.40)		
Witzenberg	652	616	1 665	101	101	101	71	(29.70)		
Other									23 500	25 500
Category C	2 000	715	2 234	1 715	1 715	1 715	1 708	(0.41)	1 800	1 800
Cape Winelands	2 000	715	2 215	1 715	1 715	1 715	1 104	(35.63)	900	900
Central Karoo			19							
Eden							604		900	900
Total transfers to local government	36 875	75 727	69 046	56 201	69 201	69 201	92 353	33.46	77 627	54 126

Note: Excludes Property Rates to Municipalities

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Table A.3.1 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Transport Safety and Compliance – Rail Safety							2 000		500	
Category A							2 000		500	
City of Cape Town							2 000		500	

Note: Excludes National conditional grant: Devolution of Property Rates Funds.

Table A.3.2 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Allocation into Municipal Land Transport Fund for the Planning, Maintenance and Rehabilitation of Transport Systems and Infrastructure	13 300	9 400	11 900	10 000	10 000	10 000	10 600	6.00	10 900	11 200
Category A	13 300	9 400	11 900	10 000	10 000	10 000	10 600	6.00	10 900	11 200
City of Cape Town	13 300	9 400	11 900	10 000	10 000	10 000	10 600	6.00	10 900	11 200

Note: Excludes National conditional grant: Devolution of Property Rates Funds.

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Table A.3.3 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate					
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate		2013/14	2012/13	2014/15	2015/16
Maintenance and construction of Transport Infrastructure	8 708	26 179	14 234	20 542	20 542	20 542	52 036	153.32	39 500	25 500		
Category B	8 708	26 179	14 215	20 542	20 542	20 542	52 036	153.32	39 500	25 500		
Beaufort West	78	42	497	188	188	188	59	(68.62)				
Bergrivier	39	50	77	80	80	80	53	(33.75)				
Bitou				37	37	37	1 140	2981.08				
Langeberg	72	82	187	187	187	187	172	(8.02)				
Breede Valley	1 794	10 555	1 350	115	115	115	87	(24.35)				
Cape Agulhas		5 163	4 740	4 575	4 575	4 575	159	(96.52)				
Cederberg		117	299	89	89	89	135	51.69				
Drakenstein			59	231	231	231	15 044	6412.55	12 000			
George	229	325	175	13 415	13 415	13 415	24 545	82.97	4 000			
Kannaland	585			37	37	37	29	(21.62)				
Knysna				32	32	32	221	590.63				
Laingsburg	10	9	31	37	37	37	28	(24.32)				
Hessequa	1 806	300	1 671	412	412	412	2 074	403.40				
Matzikama	91	52	73	104	104	104	1 931	1756.73				
Mossel Bay		1 831	11	50	50	50	35	(30.00)				
Oudtshoorn	100	5 122	1 155	104	104	104	108	3.85				
Overstrand		40	65	65	65	65	2 651	3978.46				
Prince Albert	32	6		62	62	62	105	69.35				
Saldanha Bay	82	87	133	154	154	154	66	(57.14)				
Stellenbosch	2 796	1 522		160	160	160	3 048	1805.00				
Swartland	90	200	172	172	172	172	178	3.49				
Swellendam			27	27	27	27	23	(14.81)				
Theewaterskloof	252	60	2 828	108	108	108	74	(31.48)				
Witzenberg	652	616	665	101	101	101	71	(29.70)				
Other <sup>a</sup>									23 500	25 500		
Category C			19									
Central Karoo			19									

<sup>a</sup> Allocation per municipality to be gazetted on or before 31 March 2013. Such allocations subject to performance of municipalities.

Note: Excludes National conditional grant: Devolution of Property Rates Funds to provinces.

## Annexure A to Vote 10

Table A.3.4 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	Audited	Audited	Audited	Main appro- priation	Adjusted appro- priation	Revised estimate				
	2009/10	2010/11	2011/12	2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16
Provision For Persons With Special Needs	4 867	12 633	10 000	10 000	10 000	10 000	10 000		10 000	9 426
Category A	4 867	12 633	10 000	10 000	10 000	10 000	10 000		10 000	9 426
City of Cape Town	4 867	12 633	10 000	10 000	10 000	10 000	10 000		10 000	9 426

Note: Excludes National conditional grant: Devolution of Property Rates Funds.

Table A.3.5 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
George Integrated Public Transport Network - Operations			9 000	10 000	10 000	10 000	5 000	(50.00)	5 000	5 000
Category B			9 000	10 000	10 000	10 000	5 000	(50.00)	5 000	5 000
George			9 000	10 000	10 000	10 000	5 000	(50.00)	5 000	5 000

Note: Excludes National conditional grant: Devolution of Property Rates Funds to provinces.

Table A.3.6 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	Audited	Audited	Audited	Main appro- priation	Adjusted appro- priation	Revised estimate				
	2009/10	2010/11	2011/12	2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16
George Integrated Public Transport Network - Infrastructure	5 500	9 900	9 000	1 500	1 500	1 500	1 500		1 500	
Category B	5 500	9 900	9 000	1 500	1 500	1 500	1 500		1 500	
George	5 500	9 900	9 000	1 500	1 500	1 500	1 500		1 500	

Note: Excludes National conditional grant: Devolution of Property Rates Funds to provinces.

## Annexure A to Vote 10

Table A.3.7 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Transport Safety and Compliance - SHADOW Centre		5 900		300	300	300	(100.00)			
Category A		4 900								
City of Cape Town		4 900								
Category B		1 000		300	300	300	(100.00)			
Breede Valley				300	300	300	(100.00)			
Overstrand		1 000								

Note: Excludes National conditional grant: Devolution of Property Rates Funds to provinces.

Table A.3.8 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Integrated Transport Planning	4 500	2 715	1 507	1 507	1 507	1 507	2 000	32.71	3 000	3 000
Category A	2 000									
City of Cape Town	2 000									
Category B	2 500		792	792	792	792	792		1 200	1 200
George	1 000		396	396	396	396	396		600	600
Stellenbosch	1 500		396	396	396	396	396		600	600
Category C	2 000	715	715	715	715	715	1 208	68.95	1 800	1 800
Cape Winelands	2 000	715	715	715	715	715	604	(15.52)	900	900
Eden							604		900	900

Note: Excludes National conditional grant: Devolution of Property Rates Funds to province.

Table A.3.9 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Implementation of Impoundment Facilities			1 500	2 352	2 352	2 352	500	(78.74)		
Category A				1 352	1 352	1 352		(100.00)		
City of Cape Town				1 352	1 352	1 352		(100.00)		
Category C			1 500	1 000	1 000	1 000	500	(50.00)		
Cape Winelands			1 500	1 000	1 000	1 000	500	(50.00)		

Note: Excludes National conditional grant: Devolution of Property Rates Funds to province.



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Table A.3.10 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Public Transport Non Motorised Infrastructure		9 000	11 905		13 000	13 000	1 490	(88.54)		
Category A			1 000							
City of Cape Town			1 000							
Category B		9 000	10 905		13 000	13 000	1 490	(88.54)		
Beaufort West		3 500	600							
Bergrivier		500								
Bitou			800							
Langeberg			1 000							
Breede Valley					1 000	1 000		(100.00)		
Cape Agulhas		1 100								
Cederberg		500								
Drakenstein			400							
George					2 000	2 000		(100.00)		
Kannaland			600							
Knysna			800							
Laingsburg		2 000								
Hessequa			900							
Matzikama		500	1 000							
Mossel Bay			805							
Oudtshoorn			2 000		2 000	2 000		(100.00)		
Overstrand					1 500	1 500	982	(34.53)		
Prince Albert					2 000	2 000		(100.00)		
Saldanha Bay		300								
Stellenbosch					3 000	3 000		(100.00)		
Swartland		600					508			
Swellendam			1 000							
Theewaterskloof					1 500	1 500		(100.00)		
Witzenberg			1 000							

Note: National conditional grant: Devolution of Property Rates Funds to province.

Table A.3.11 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	Audited	Audited	Audited	Main appro- priation	Adjusted appro- priation	Revised estimate				
	2009/10	2010/11	2011/12	2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16
Hazardous locations							7 227		7 227	
Category B							7 227		7 227	
Knysna							7 227		7 227	

Note: National conditional grant: Devolution of Property Rates Funds to province.

## Annexure A to Vote 10

Table A.4 Provincial payments and estimates by district and local municipality

Municipalities R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate		2013/14	2012/13
Cape Town Metro	2 610 151	2 621 446	2 745 625	2 855 190	2 699 906	2 699 906	3 079 017	14.04	3 139 127	3 839 560
West Coast Municipalities	268 756	216 518	451 072	331 616	339 616	339 616	360 698	6.21	380 476	485 676
Matzikama	11 039	3 520	17 556	8 955	11 955	11 955	14 195	18.74	27 221	41 423
Cederberg	85 460	15 930	47 541	40 611	43 611	43 611	31 548	(27.66)	12 111	1 380
Bergrivier	18 544	1 554	35 790	7 058	7 058	7 058	72 436	926.30	177 987	171 091
Saldanha Bay	6 971	22 977	90 576	63 248	65 248	65 248	62 199	(4.67)	16 043	46 342
Swartland	59 451	44 117	98 663	67 182	67 182	67 182	37 636	(43.98)	6 505	56 708
Across wards and municipal projects	87 291	128 420	160 946	144 562	144 562	144 562	142 684	(1.30)	140 609	168 732
Cape Winelands Municipalities	276 068	362 144	428 599	532 792	564 792	564 792	566 428	0.29	812 190	744 302
Witzenberg	38 052	76 602	117 622	153 208	153 208	153 208	17 061	(88.86)	31 813	121 621
Drakenstein	19 008	13 348	96 789	54 756	54 756	54 756	118 559	116.52	97 745	103 714
Stellenbosch	65 699	46 993	19 365	100 688	100 688	100 688	138 601	37.65	230 916	96 417
Breede Valley	9 551	40 842	63 198	112 813	144 813	144 813	124 716	(13.88)	53 149	7 506
Langeberg	11 822	2 094	3 683	5 915	5 915	5 915	50 771	758.34	131 831	135 873
Across wards and municipal projects	131 936	182 265	127 942	105 412	105 412	105 412	116 720	10.73	266 736	279 171
Overberg Municipalities	152 264	182 609	223 088	282 052	282 052	282 052	245 180	(13.07)	193 102	306 775
Theewaterskloof	43 678	11 417	6 498	6 136	6 136	6 136	3 018	(50.81)	2 970	73 125
Overstrand	2 764	87 306	88 485	117 620	117 620	117 620	81 571	(30.65)	59 087	66 296
Cape Agulhas	50 341	4 793	6 123	1 359	1 359	1 359	4 321	217.95	1 475	46 552
Swellendam	1 163	3 013	3 351	22 389	22 389	22 389	19 626	(12.34)	18 606	3 777
Across wards and municipal projects	54 318	76 080	118 631	134 548	134 548	134 548	136 644	1.56	110 964	117 025
Eden Municipalities	510 138	386 876	263 363	476 893	476 893	476 893	308 501	(35.31)	370 321	404 958
Kannaland	25 506	709	1 148	62 548	62 548	62 548	46 222	(26.10)	25 494	21 639
Hessequa	39 710	24 760	8 422	2 209	2 209	2 209	10 206	362.02	10 150	29 778
Mossel Bay	21 435	3 548	26 715	69 919	69 919	69 919	10 446	(85.06)	4 599	4 835
George	44 549	5 652	19 761	112 732	112 732	112 732	74 482	(33.93)	159 667	99 180
Oudtshoorn	18 005	34 927	46 071	7 970	7 970	7 970	15 338	92.45	25 969	55 467
Bitou	12 070	1 292	20 141	44 396	44 396	44 396	2 756	(93.79)	1 515	51 595
Knysna	103 236	19 380	3 572	6 011	6 011	6 011	10 473	74.23	10 278	3 212
Across wards and municipal projects	245 627	296 608	137 533	171 108	171 108	171 108	138 578	(19.01)	132 649	139 252
Central Karoo Municipalities	54 814	38 293	86 828	130 354	135 354	135 354	79 402	(41.34)	142 813	194 493
Laingsburg	541	147	196	170	170	170	211	24.12	184	194
Prince Albert	225	164	256	322	322	322	9 328	2796.89	225	35 237
Beaufort West	19 774	13 982	18 228	23 794	23 794	23 794	3 438	(85.55)	73 381	86 540
Across wards and municipal projects	34 274	24 000	68 148	106 068	111 068	111 068	66 425	(40.19)	69 023	72 522
Total provincial expenditure by district and local municipality	3 872 191	3 807 886	4 198 575	4 608 897	4 498 613	4 498 613	4 639 226	3.13	5 038 029	5 975 764

Note: Projects disaggregated per district.



Table A.5 Summary of details of expenditure for infrastructure by category

No.	Project name	Region/ District	Municipality	Type of infrastructure		Project duration		Programme	Targeted number of jobs for 2013/14	Total project original estimated cost	Expenditure to date from previous year	Professional Fees Budget	Construction/ Maintenance Budget	Total available	MTEF Forward estimates	
				Surfaced; gravel (include earth and access roads); public transport; bridges; drainage structures etc.	Units (i.e. number of kilometers/ square meters/ facilities)	Date: Start Note 1	Date: Finish Note 2								MTEF 2013/14	MTEF 2014/15
5. INFRASTRUCTURE TRANSFERS - CURRENT																
	Transport and Public Works							2: Public Works Infrastructure								
	Transport and Public Works							3: Transport Infrastructure		7 501			2 501	2 501	2 500	2 500
TOTAL: INFRASTRUCTURE TRANSFERS - CURRENT																
6. INFRASTRUCTURE TRANSFERS - CAPITAL																
	Transport and Public Works							2: Public Works Infrastructure								
	Transport and Public Works							3: Transport Infrastructure		161 179			70 352	70 352	56 627	34 200
TOTAL: INFRASTRUCTURE TRANSFERS - CAPITAL																
TOTAL: INFRASTRUCTURE									500	10 527 801	1 710 628	330 022	2 003 904	2 333 926	2 631 697	3 440 318

Note 1 Site handover/commencement of construction - DATE OF LETTER OF ACCEPTANCE

Note 2 Construction completion date (take over date) - PRACTICAL COMPLETION DATE

Table A.5.1 Summary of details of expenditure for infrastructure by category - General provincial buildings

No.	Project name	Region/ District	Municipality	Type of infrastructure	Project duration		Programme	Targeted number of jobs for 2013/14	Total project original estimated cost	Expenditure to date from previous year	Professional Fees Budget	Construction/ Maintenance Budget	Total available	MTEF Forward estimates	
					Date: Start Note 1	Date: Finish Note 2					MTEF 2013/14			MTEF 2014/15	MTEF 2015/16
											R'000	R'000			
1. NEW AND REPLACEMENT ASSETS (PLANNING)															
1	Cape Town CBD Regeneration Programme	Various	Various	Planning fees	01/04/2013	31/03/2014	2: Public works Infrastructure Planning				15 710		15 710	18 400	16 933
2	Building audit	Various	Various	Planning fees	01/04/2013	31/03/2014	2: Public works Infrastructure Planning				5 000		5 000	5 000	5 000
3	Maintenance planning	Various	Various	Planning fees	01/04/2013	31/03/2014	2: Public works Infrastructure Planning				10 000		10 000	10 000	10 000
TOTAL: NEW AND REPLACEMENT ASSETS															
											30 710		30 710	33 400	31 933
2. UPGRADES AND ADDITIONS															
	None														
TOTAL: UPGRADES AND ADDITIONS															
3. REHABILITATION, RENOVATIONS AND REFURBISHMENTS (CONSTRUCTION)															
1	4 Dorp Street - Facades & CBD precinct upgrade	Cape Town	Cape Town	Offices	01/04/2010	31/08/2013	2: Public works Infrastructure Construction		135 000	41 661	3 105	25 000	28 105		
2	4 Dorp street: All Passenger Lifts to be replaced	Cape Town	Cape Town	Offices	30/05/2011	04/11/2013	2: Public works Infrastructure Construction		18 000	17 957		1 288	1 288		
3	9 Dorp Street: Lifts to be replaced	Cape Town	Cape Town	Offices	01/04/2011	01/05/2013	2: Public works Infrastructure Construction		8 700	5 617		468	468		
4	Access control: All provincial government buildings managed by general buildings	Various	Various	Offices	01/04/2013	31/03/2016	2: Public works Infrastructure Construction		5 000			2 000	2 000	2 000	2 000
5	Health and Safety Compliance issues all buildings in cbd	Various	Various	Offices	01/04/2013	31/03/2016	2: Public works Infrastructure Construction		10 000	3 000		1 000	1 000	1 000	1 000

Table A.5.1 Summary of details of expenditure for infrastructure by category - General provincial buildings

No.	Project name	Region/District	Municipality	Type of infrastructure	Project duration		Programme	Targeted number of jobs for 2013/14	Total project original estimated cost	Expenditure to date from previous year	Construction/ Maintenance Budget		Total available	MTEF Forward estimates	
					Date: Start Note 1	Date: Finish Note 2					MTEF 2013/14			MTEF 2014/15	MTEF 2015/16
											R'000	R'000			
6	MEC residences (2) - Security upgrade	Various	Various	Residences	01/04/2013	31/03/2016	2: Public works Infrastructure Construction	R'000	R'000	300	R'000	120	120	120	120
7	Open plan furniture: All provincial government buildings managed by general buildings	Various	Various	Furniture	01/04/2013	31/03/2016	2: Public works Infrastructure Construction		4 000		2 000	2 000		3 000	2 000
8	Retention: YC7 projects	Various	Various	Offices	01/04/2013	31/03/2014	2: Public works Infrastructure Construction		2 000		1 000	1 000			1 000
9	Rooihuuls Sewage Upgrade	Eden	Oudtshoorn	Agricultural facilities	01/04/2011	31/03/2014	2: Public works Infrastructure Construction		300		122	122			
10	Khayelitsha Shared Service Centre	Cape Town	Cape Town	Offices	01/05/2012	31/03/2015	2: Public works Infrastructure Construction		96 000	2 517	6 000	54 000	60 000	4 300	
11	Ad hoc projects	Various	Various	Offices	01/04/2013	31/03/2016	2: Public works Infrastructure Construction		5 000					1 000	5 000
12	27 Wale Street canopy around building	Cape Town	Cape Town	Offices	19/11/2012	31/03/2015	2: Public works Infrastructure Construction		5 600	2 600				3 512	
13	B/West Dan de Villiers (SSOB) inception	Central Karoo	Beaufort West	Offices	08/10/2012	31/03/2014	2: Public works Infrastructure Construction		17 000	27		1 000	1 000		
14	Eisenburg experimental farm biodigester	Cape Winelands	Stellenbosch	Agricultural facilities	01/04/2015	31/03/2016	2: Public works Infrastructure Construction		4 000						2 000
15	Gamkaskloof office relocation and staff housing	Eden	Oudtshoorn	Offices and residences	01/04/2015	31/03/2016	2: Public works Infrastructure Construction		30 000						2 000
16	Grassy Park Soc Dev offices	Cape Town	Cape Town	Offices	01/04/2014	31/03/2015	2: Public works Infrastructure Construction		2 000					2 000	

Table A.5.1 Summary of details of expenditure for infrastructure by category - General provincial buildings

No.	Project name	Region/District	Municipality	Type of infrastructure	Project duration		Programme	Targeted number of jobs for 2013/14	Total project original estimated cost	Expenditure to date from previous year	Professional Fees Budget	Construction/ Maintenance Budget	Total available	MTEF Forward estimates		
					Date: Start Note 1	Date: Finish Note 2					MTEF 2013/14	MTEF 2014/15		MTEF 2015/16		
17	Karl Bremer planning phase	Cape Town	Cape Town	Offices	26/11/2012	31/03/2016	2: Public works Infrastructure Construction	R'000	R'000	50 000	2 000	10 000	R'000	24 850	R'000	15 150
18	Olterry WCED planning phase	Cape Town	Cape Town	Offices	14/01/2013	31/03/2016	2: Public works Infrastructure Construction		55 000	2 000	10 000		10 000	24 850		15 150
19	Oudeniqua Experimental Farm biogasster	Eden	Oudtshoorn	Agricultural facilities	01/04/2013	31/03/2014	2: Public works Infrastructure Construction		2 400	1 000		50	50			
20	Upgrade of various Social Development offices	Various	Various	Offices	01/04/2013	31/03/2014	2: Public works Infrastructure Construction		12 926			12 926	12 926			
21	Modernisation - 1 Dorp Street (Utilitas)	Cape Town	Cape Town	Offices	01/04/2014	31/03/2016	2: Public works Infrastructure Construction							20 000		10 000
22	Modernisation - 3 Dorp Street	Cape Town	Cape Town	Offices	01/04/2013	31/03/2016	2: Public works Infrastructure Construction					10 000	10 000			10 000
23	Modernisation - 4 Leeuwen Street	Cape Town	Cape Town	Offices	01/04/2013	31/03/2016	2: Public works Infrastructure Construction					5 000	5 000			
24	Modernisation - 9 Dorp Street	Cape Town	Cape Town	Offices	01/04/2013	31/03/2016	2: Public works Infrastructure Construction					12 000	12 000	26 000		45 000
25	Modernisation - 4 Dorp Street	Cape Town	Cape Town	Offices	01/04/2013	31/03/2016	2: Public works Infrastructure Construction					10 000	10 000	40 000		121 000
26	Modernisation - Long Street Wing	Cape Town	Cape Town	Offices	01/04/2013	31/03/2016	2: Public works Infrastructure Construction					13 000	13 000			8 000
27	Modernisation - 27 Wale Street	Cape Town	Cape Town	Offices	01/04/2013	31/03/2016	2: Public works Infrastructure Construction					4 000	4 000			80 000

Table A.5.1 Summary of details of expenditure for infrastructure by category - General provincial buildings

No.	Project name	Region/ District	Municipality	Type of infrastructure	Project duration		Programme	Targeted number of jobs for 2013/14	Total project original estimated cost	Expenditure to date from previous year	Professional Fees Budget	Construction/ Maintenance Budget	Total available	MTEF Forward estimates		
					Date: Start Note 1	Date: Finish Note 2								MTEF 2014/15	MTEF 2015/16	
					Type of infrastructure								R'000	R'000	R'000	R'000
28	Modernisation - York Park	George	George	Offices	01/04/2014	31/03/2016	2: Public works Infrastructure Construction		R'000				R'000	24 000	R'000	26 000
29	WC/FID Infrastructure upgrade	Various	Various	Facilities for children with severe and profound intellectual disabilities	01/04/2013	31/03/2016	2: Public works Infrastructure Construction				3 000	3 000	3 000	3 153		3 307
TOTAL: REHABILITATION, RENOVATIONS AND REFURBISHMENTS																
4. MAINTENANCE																
1	Scheduled maintenance	Various	Various	Offices	01/04/2013	31/03/2016	2: Public Works Infrastructure Maintenance and Repairs					171 394	171 394	278 095		365 870
2	Scheduled maintenance (EPWP)	Various	Various	Offices	01/04/2013	31/03/2016	2: Public Works Infrastructure Maintenance and Repairs	500		9 099			14 971	14 971		
3	Operational maintenance	Various	Various	Offices	01/04/2013	31/03/2016	2: Public Works Infrastructure Facility operations					35 000	35 000	35 000		35 000
4	Cleaning of Erven	Various	Various	Offices	01/04/2013	31/03/2016	2: Public Works Infrastructure Facility operations					7 500	7 500	7 500		7 500
5	Cleaning Services	Various	Various	Offices	01/04/2013	31/03/2016	2: Public Works Infrastructure Facility operations					21 434	21 434	21 434		21 434
TOTAL: MAINTENANCE																
INFRASTRUCTURE TRANSFERS - CURRENT																
None																
TOTAL: INFRASTRUCTURE TRANSFERS - CURRENT																
INFRASTRUCTURE TRANSFERS - CAPITAL																
None																
TOTAL: INFRASTRUCTURE TRANSFERS - CAPITAL																
TOTAL: INFRASTRUCTURE																
								500	463 226	87 478	59 815	408 273	468 088	555 214		810 464

Note 1 Site handover/comencement of construction - DATE OF LETTER OF ACCEPTANCE.

Note 2 Construction completion date (take over date) - PRACTICAL COMPLETION DATE.



Table A.5.2 Summary of details of expenditure for infrastructure by category - Programme 3 Transport Infrastructure

No.	Project name	Region/ District	Municipality	Type of infrastructure	Project duration		Programme	Targeted number of jobs for 2013/14	Total project original estimated cost	Expenditure to date from previous year	Professional Fees Budget	Construction/ Maintenance Budget	Total available	MTEF Forward estimates		
					Date: Start Note 1	Date: Finish Note 2								MTEF 2014/15	MTEF 2015/16	
1. NEW AND REPLACEMENT ASSETS																
Own Funds																
1	C656.9 Chapman's Peak Toll plazas	Cape Town	Cape Town	Surfaced Roads	01/03/2011	24/07/2013	3: Transport Infrastructure		30 000	22 761		2 700				
2	FMS on N-routes	Cape Town	Cape Town	Surfaced Roads	01/04/2013	31/03/2016	3: Transport Infrastructure		22 300			23 800		1 000		1 000
3	C574 Weighbridge at Gouda	Cape Winelands	Drakenstein	Weighbridge	01/04/2014	31/03/2016	3: Transport Infrastructure		80 000						20 000	55 000
TOTAL: NEW AND REPLACEMENT ASSETS									132 300	22 761		26 500		21 000	56 000	
2. UPGRADES AND ADDITIONS																
Own Funds																
4	C415.3 Saldanha - TR77	West Coast	Saldanha Bay	Gravel Roads	01/03/2011	27/03/2013	3: Transport Infrastructure	EPWP	82 000	90 592		114		114		
5	C838.4 Caledon-Hemel-en-Aarde	Overberg	Overstrand	Gravel Roads	16/05/2012	05/09/2014	3: Transport Infrastructure	EPWP	153 000	45 760						114
6	C838.1 Franskraal	Overberg	Overstrand	Gravel Roads	23/01/2014	05/04/2016	3: Transport Infrastructure	EPWP	20 000			1 000		1 000	17 000	114
7	C776.3 Gansbaai - Elim phase 3	Overberg	Overstrand	Gravel Roads	26/10/2012	12/08/2015	3: Transport Infrastructure	EPWP	249 000							
8	C837.4 N1 - Merweville Blasting cuttings	Central Karoo	Prince Albert	Gravel Roads	17/01/2013	20/08/2013	3: Transport Infrastructure	EPWP	8 000		1 887	7 113		9 000		
9	C847.1 Calitzdorp	Eden	Kamaland	Gravel Roads	10/08/2015	10/11/2016	3: Transport Infrastructure	EPWP	24 000							20 000
10	C846 Plettenberg Bay	Eden	Blou	Gravel Roads	02/06/2015	07/01/2016	3: Transport Infrastructure	EPWP	69 000							50 000
11	C850 Simonsvlei	Cape Winelands	Drakenstein	Gravel Roads	18/06/2015	19/07/2016	3: Transport Infrastructure	EPWP	24 000							30 000
12	C829 Dal Josafat	Cape Winelands	Drakenstein	Gravel Roads	08/11/2010	10/11/2012	3: Transport Infrastructure	EPWP	22 857	28 516		114		114		
13	C834.3 Lutzville	West Coast	Matzikama	Gravel Roads	02/05/2013	06/05/2014	3: Transport Infrastructure	EPWP	14 000			166		166		114
14	C835.1 Redelinghuys - Elandsbaai	West Coast	Bergvliet	Gravel Roads	25/07/2013	29/01/2015	3: Transport Infrastructure	EPWP	58 000		3 000	17 000		20 000	43 000	
15	C852 Boontjekraal	Overberg	Theewaterskloof	Gravel Roads	08/10/2015	05/10/2016	3: Transport Infrastructure	EPWP	22 000							30 000
16	C1004 Goedehoop Riebeek Kasteel	Cape Winelands	Drakenstein	Gravel Roads	17/09/2015	20/09/2016	3: Transport Infrastructure	EPWP	16 000							10 000

Table A.5.2 Summary of details of expenditure for infrastructure by category - Programme 3 Transport Infrastructure

No.	Project name	Region/ District	Municipality	Type of infrastructure	Project duration		Programme	Targeted number of jobs for 2013/14	Total project original estimated cost	Expenditure to date from previous year	Professional Fees Budget	Construction/ Maintenance Budget	Total available	MTEF Forward estimates		
					Date: Start Note 1	Date: Finish Note 2								MTEF 2014/15	MTEF 2015/16	
					R'000	R'000					R'000	R'000	R'000	R'000	R'000	R'000
17	C1005 Sient road	Cape Town	Cape Town	Gravel Roads	17/09/2015	20/09/2016	3: Transport Infrastructure	EPWP	59 000							30 000
18	C1007 Dysselsdorp upgrade	Eden	Oudtshoorn	Gravel Roads	05/02/2013	11/06/2014	3: Transport Infrastructure	EPWP	17 000							114
19	C498.2 Stellenbosch Arterial phase 2	Cape Winelands	Stellenbosch	Surfaced Roads	11/09/2013	11/12/2014	3: Transport Infrastructure	EPWP	112 000		6 000		34 000	40 000	74 000	114
20	C527.4 Mount Pleasant - Hermanus	Overberg	Overstrand	Surfaced Roads	23/06/2011	28/06/2013	3: Transport Infrastructure	EPWP	70 000	53 183	594		11 406	12 000	114	
21	N1 through Durban rd	Cape Town	Cape Town	Surfaced Roads	01/04/2014	31/03/2016	3: Transport Infrastructure	EPWP	150 000						15 000	100 000
22	C733 Somerset West - Sir Lowry's Pass	Cape Town	Helderberg	Surfaced Roads	22/05/2015	26/11/2016	3: Transport Infrastructure	EPWP	185 000							50 000
23	C880A Koeberg i/c Landscaping	Cape Town	Cape Town	Surfaced Roads	01/04/2012	30/09/2013	3: Transport Infrastructure		3 000	1 383	18		982	1 000		
24	C918.1 Dysselsdorp i/s	Eden	Oudtshoorn	Surfaced Roads	09/09/2011	25/05/2012	3: Transport Infrastructure	EPWP	7 014	8 049			114	114		
25	C707.7 Median wall and ramp at Wingfield i/c	Cape Town	Cape Town	Surfaced Roads	07/07/2011	01/06/2013	3: Transport Infrastructure	EPWP	29 000	41 405			1 000	1 000		
26	Safety Projects inter alia ASOD Laingsburg to turne and N2 Heidelberg to Plettenberg Bay	Various	Various	Surfaced Roads	01/04/2013	31/03/2016	3: Transport Infrastructure		34 000				24 000	24 000	5 000	5 000
27	Merweville DM	Central Karoo	Central Karoo	Gravel Roads	01/04/2013	31/03/2014	3: Transport Infrastructure		12 239				12 239	12 239		
28	Grabouw DM	Overberg	Overberg	Gravel Roads	01/04/2013	31/03/2014	3: Transport Infrastructure		4 000				4 000	4 000		
29	Badsberg Wyzersdrieff DM	Cape Winelands	Cape Winelands	Gravel Roads	01/04/2013	31/03/2014	3: Transport Infrastructure		6 000				6 000	6 000		
30	Paleisheuwel DM	West Coast	Witzenberg	Gravel Roads	01/04/2013	31/03/2014	3: Transport Infrastructure		10 059				10 059	10 059		
31	Geelhoutboom DM	Eden	Eden	Gravel Roads	01/04/2013	31/03/2014	3: Transport Infrastructure		8 130				8 130	8 130		
32	Expropriation	Various	Various	Expropriation of land	01/04/2013	31/03/2016	3: Transport Infrastructure		16 080				5 100	5 100	5 355	5 625
33	Fees	Various	Various	Planning and design fees	01/04/2013	31/03/2016	3: Transport Infrastructure		234 466		68 967			68 967	80 872	84 627

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					Date: Start Note 1	Date: Finish Note 2					R'000	R'000			MTEF 2014/15	MTEF 2015/16
34	Planning fees C975 Saldanha	West Coast	Saldanha Bay	Planning and design fees	01/04/2012	20/12/2014	3: Transport Infrastructure		9 370	2 944						
35	Design fees C975 Saldanha	West Coast	Saldanha Bay	Planning and design fees	01/04/2012	20/12/2014	3: Transport Infrastructure		13 940							
36	Planning fees C1025 Wingfield l/c	Cape Town	Cape Town	Planning and design fees	01/01/2012	20/12/2014	3: Transport Infrastructure		8 980							
37	Design fees C1025 Wingfield l/c	Cape Town	Cape Town	Planning and design fees	01/01/2012	20/12/2014	3: Transport Infrastructure		20 000							
<b>Sub-total: Own Funds</b>									<b>1 771 135</b>	<b>271 832</b>	<b>80 466</b>	<b>142 537</b>	<b>223 003</b>	<b>240 341</b>	<b>415 822</b>	
<b>Provincial Roads Maintenance Grant</b>																
38	C838.4 Caledon-Hemel-en-Aarde	Overberg	Overstrand	Gravel Roads	16/05/2012	06/09/2014	3: Transport Infrastructure	EPWP	153 000	45 760	9 300	52 700		62 000	28 000	
39	C834.3 Lutzville	West Coast	Matzikama	Gravel Roads	02/05/2013	06/08/2014	3: Transport Infrastructure	EPWP	14 000		1 200	6 800		8 000	7 000	
40	C1007 Dysselsdorp upgrade	Eden	Oudtshoorn	Gravel Roads	05/02/2013	11/06/2014	3: Transport Infrastructure	EPWP	17 000		750	4 250		5 000	12 000	
<b>Sub-total: Provincial Roads Maintenance Grant</b>									<b>184 000</b>	<b>45 760</b>	<b>11 250</b>	<b>63 750</b>	<b>75 000</b>	<b>47 000</b>		
<b>TOTAL: UPGRADES AND ADDITIONS</b>									<b>1 955 135</b>	<b>317 592</b>	<b>91 716</b>	<b>206 287</b>	<b>298 003</b>	<b>287 341</b>	<b>415 822</b>	
<b>3. REHABILITATION, RENOVATIONS AND REFURBISHMENTS</b>																
<b>Own Funds</b>																
41	C708.9 Rehab N2 from km 0 - 29	Cape Town	Cape Town	Surfaced Roads	21/10/2010	21/04/2013	3: Transport Infrastructure	EPWP	107 485	153 934		600		600		
42	C798 Slope remediation Chapman's Peak Drive	Cape Town	Cape Town	Surfaced Roads	09/06/2012	04/09/2013	3: Transport Infrastructure	EPWP	6 584	5 164		2 000		2 000		
43	C634 Nuwekloof - Wolseley	Cape Winelands	Witzenberg	Surfaced Roads	13/02/2011	19/03/2014	3: Transport Infrastructure	EPWP	232 000	200 237	697	7 303		8 000	114	
44	C747.2 Worcester - Bainskloof	Cape Winelands	Breede Valley	Surfaced Roads	12/09/2011	06/12/2014	3: Transport Infrastructure	EPWP	230 000	67 507						114
45	C407.1 Malmesbury - Wellington	West Coast	Swartland	Surfaced Roads	02/06/2011	30/05/2013	3: Transport Infrastructure	EPWP	36 000	35 623		700		700		
46	C616 Plettenberg Bay	Eden	Bitou	Surfaced Roads	06/10/2011	29/10/2012	3: Transport Infrastructure	EPWP	49 000	63 592		114		114		
47	C820 Robertson - Bonnievale	Cape Winelands	Langeberg	Surfaced Roads	08/05/2014	30/09/2015	3: Transport Infrastructure	EPWP	76 000						6 210	
48	C824 Winery Road	Cape Winelands	Stellenbosch	Surfaced Roads	14/11/2011	14/05/2013	3: Transport Infrastructure	EPWP	40 000	18 446	1 128	18 872		20 000	114	
49	C817.1 Malmesbury - Darling	West Coast	Swartland	Surfaced Roads	26/01/2012	10/01/2014	3: Transport Infrastructure	EPWP	74 000	55 725					114	

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No.	Project name	Region/ District	Municipality	Type of infrastructure	Project duration		Programme	Targeted number of jobs for 2013/14	Total project original estimated cost	Expenditure to date from previous year	Professional Fees Budget	MTEF 2013/14		Total available	MTEF Forward estimates	
					Date: Start Note 1	Date: Finish Note 2						R'000	R'000		MTEF 2014/15	MTEF 2015/16
50	C933.1 Outeniqua Pass	Eden	George	Surfaced Roads	18/10/2012	28/05/2013	3: Transport Infrastructure	EPWP	11 914	2 926	603	6 397	7 000	114		
51	C959.3 Smitswinkelbaai	Cape Town	Cape Town	Surfaced Roads	31/10/2013	04/08/2014	3: Transport Infrastructure	EPWP	1 000			800	800	114		
52	C819 Windmeul	Cape Winelands	Drakenstein	Surfaced Roads	27/11/2014	27/11/2015	3: Transport Infrastructure	EPWP	45 000							114
53	C815 Worcester (Nekkies)	Cape Winelands	Breede Valley	Surfaced Roads	20/11/2014	19/11/2015	3: Transport Infrastructure	EPWP	105 000					21 000		
54	C822 Hartenbos - Grootbrak	Eden	Mossel Bay	Surfaced Roads	14/05/2015	13/04/2016	3: Transport Infrastructure	EPWP	36 000							12 000
55	C822.2 Glentana	Eden	Mossel Bay	Surfaced Roads	15/08/2013	15/08/2014	3: Transport Infrastructure	EPWP	72 000							114
56	C823 TR1/1-Blanco-TR2/9	Eden	George	Surfaced Roads	11/01/2013	30/01/2015	3: Transport Infrastructure	EPWP	42 000					70 000		114
57	C823.1 Hoekwil/Saasveldpad	Eden	George	Surfaced Roads	02/03/2015	15/03/2016	3: Transport Infrastructure	EPWP	60 000							10 000
58	C823.2 Fill Slip on MR 355	Eden	George	Surfaced Roads	15/09/2012	14/12/2012	3: Transport Infrastructure	EPWP	5 314	2 576		114	114			
59	C825 N2 - Vleesbaai	Eden	Mossel Bay	Surfaced Roads	01/11/2011	05/02/2013	3: Transport Infrastructure	EPWP	62 000	68 880	1 022	4 978	6 000	114		
60	C805.1 Laaipek - Elandsbaai	West Coast	Bergvliet	Surfaced Roads	25/07/2011	12/07/2012	3: Transport Infrastructure	EPWP	23 358	29 602		114	114			
61	C914.1 Spier Road	Cape Winelands	Stellenbosch	Surfaced Roads	13/06/2013	18/12/2014	3: Transport Infrastructure	EPWP	100 000					105 000		114
62	C915 Stormsvlei - Bonnievale	Cape Winelands	Langeberg	Surfaced Roads	15/08/2013	14/08/2014	3: Transport Infrastructure	EPWP	44 000							114
63	C802.4 St Helena - Stompneusbaai	West Coast	Matzikama	Surfaced Roads	14/05/2015	13/05/2016	3: Transport Infrastructure	EPWP	50 000							10 000
64	C919 Blackheath - Stellenbosch	Cape Winelands	Stellenbosch	Surfaced Roads	11/09/2013	14/12/2014	3: Transport Infrastructure	EPWP	80 000							114
65	C999 Suid Agter - Paarl	Cape Winelands	Drakenstein	Surfaced Roads	18/06/2015	21/06/2016	3: Transport Infrastructure	EPWP	24 000							10 000
66	C1001 N2 - Swartvlei	Eden	Knysna	Surfaced Roads	18/06/2015	21/06/2016	3: Transport Infrastructure	EPWP	10 000							10 000
67	C1002 Saldanha	West Coast	Saldanha Bay	Surfaced Roads	19/09/2013	23/09/2014	3: Transport Infrastructure	EPWP	19 000		900	5 100	6 000	13 000		
68	C1003 Kraaifontein - MR 174	Cape Town	Cape Town	Surfaced Roads	13/02/2015	17/02/2016	3: Transport Infrastructure	EPWP	20 000							10 000

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No.	Project name	Region/ District	Municipality	Type of infrastructure	Project duration		Programme	Targeted number of jobs for 2013/14	Total project original estimated cost	Expenditure to date from previous year	Professional Fees Budget		Construction/ Maintenance Budget	Total available	MTEF Forward estimates	
					Date: Start Note 1	Date: Finish Note 2					MTEF 2013/14	MTEF 2014/15			MTEF 2015/16	
													R'000	R'000		R'000
69	C1009 Kalbaskraal road	Cape Town	Cape Town	Surfaced Roads	18/06/2015	21/06/2016	3: Transport Infrastructure	EPWP	R'000 87 000	R'000					R'000 20 000	
70	C751.5 Gouda - Porterville reseal	Cape Winelands	Drakenstein	Surfaced Roads	06/06/2013	02/06/2014	3: Transport Infrastructure	EPWP	45 000	7 366	41 634	49 000	3 000			
71	C807 Klaarstroom/Beaufort West reseal 55-110 km	Central Karoo	Beaufort West	Surfaced Roads	21/06/2014	26/08/2016	3: Transport Infrastructure	EPWP	55 000					40 000	63 000	
72	C809 Klaarstroom/Beaufort West reseal 0-55 km	Central Karoo	Prince Albert	Surfaced Roads	17/06/2015	13/08/2016	3: Transport Infrastructure	EPWP	38 000						35 000	
73	C802 Reseal TR21/2	West Coast	Saldanha Bay	Surfaced Roads	20/10/2011	30/11/2012	3: Transport Infrastructure	EPWP	40 911	35 980	1 000	1 000				
74	C901 Worcester - Robertson reseal	Cape Winelands	Breede Valley	Surfaced Roads	01/09/2010	01/02/2012	3: Transport Infrastructure	EPWP	27 614	20 847	114	114				
75	C908 Durbanville - Kipheuwel reseal	Cape Town	Cape Town	Surfaced Roads	16/09/2011	14/11/2013	3: Transport Infrastructure	EPWP	47 592	45 216	1 000	1 000				
76	C910 Paarl - Klipmuts - Franschoek reseal	Cape Winelands	Drakenstein	Surfaced Roads	21/09/2010	28/02/2013	3: Transport Infrastructure	EPWP	69 274	58 330	300	300				
77	C900 N2 - Barrydale reseal	Overberg	Swellendam	Surfaced Roads	06/10/2011	30/01/2013	3: Transport Infrastructure	EPWP	32 284	23 376	114	114				
78	C906 Ladismith - Callitzdorp reseal	Eden	Kamaland	Surfaced Roads	05/10/2011	12/04/2013	3: Transport Infrastructure	EPWP	91 752	78 432	450	2 550	3 000			
79	C909 De Rust - N9 reseal	Eden	Eden	Surfaced Roads	13/10/2011	31/01/2013	3: Transport Infrastructure	EPWP	73 439	54 545	114	114				
80	C899 Central Karoo area reseal	Central Karoo	Beaufort West	Surfaced Roads	20/10/2011	10/08/2012	3: Transport Infrastructure	EPWP	33 082	23 819	114	114				
81	C916.1 Hopefield - Vredenburg reseal	West Coast	Saldanha Bay	Surfaced Roads	28/10/2011	30/05/2012	3: Transport Infrastructure	EPWP	13 113	10 786	114	114				
82	C981 De Hoek/Aurora/ Versveld Pass reseal	West Coast	Bergivier	Surfaced Roads	23/07/2015	26/07/2016	3: Transport Infrastructure	EPWP	42 000						30 000	
83	C982 Holgaten - Unionsdale reseal	Eden	George	Surfaced Roads	23/07/2015	26/07/2016	3: Transport Infrastructure	EPWP	45 000						35 000	
84	C982.1 Murraysburg reseal	Central Karoo	Beaufort West	Surfaced Roads	31/07/2014	04/08/2016	3: Transport Infrastructure	EPWP	37 000					30 000	20 000	
85	C983 Callitzdorp - Oudtshoorn reseal	Eden	Kamaland	Surfaced Roads	01/04/2013	31/03/2015	3: Transport Infrastructure	EPWP	27 000		3 150	17 850	21 000	7 000	114	

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No.	Project name	Region/ District	Municipality	Type of infrastructure	Project duration		Programme	Targeted number of jobs for 2013/14	Total project original estimated cost	Expenditure to date from previous year	MTEF 2013/14			MTEF Forward estimates	
					Date: Start Note 1	Date: Finish Note 2					Professional Fees Budget	Construction/ Maintenance Budget	Total available	MTEF 2014/15	MTEF 2015/16
86	C984 Grabouw - Villiersdorp - Franschoek pass reseal	Overberg	Theewaterskloof	Surfaced Roads	23/07/2015	26/07/2016	3: Transport Infrastructure	EPWP	R'000	R'000	R'000	R'000	R'000		
87	C985 Langebaan - Veldrift reseal	West Coast	Saldanha Bay	Surfaced Roads	01/04/2013	31/03/2015	3: Transport Infrastructure	EPWP		996		54 004	55 000	10 000	
88	C986 Reseal TR271 from TR28 - Rooi Els	Overberg	Overstrand	Surfaced Roads	24/07/2014	26/07/2015	3: Transport Infrastructure	EPWP						27 000	12 000
89	C987 Ashton - Swellendam reseal	Overberg	Swellendam	Surfaced Roads	23/07/2013	26/07/2015	3: Transport Infrastructure	EPWP			2 400	13 600	16 000	15 000	
90	C988 Hopefield - Vredenburg reseal	West Coast	Saldanha Bay	Surfaced Roads	23/07/2015	26/07/2016	3: Transport Infrastructure	EPWP							40 000
91	C989 N2 - Slibaar reseal	Eden	Hessequa	Surfaced Roads	23/07/2015	26/07/2016	3: Transport Infrastructure	EPWP							27 401
92	C990 R300 from N2 - Vanguard Drive reseal	Cape Town	Cape Town	Surfaced Roads	29/08/2013	26/07/2014	3: Transport Infrastructure	EPWP			883	39 107	40 000	5 000	114
93	C992 Milerton - Melkbosstrand reseal	Cape Town	Cape Town	Surfaced Roads	05/11/2014	08/11/2016	3: Transport Infrastructure	EPWP						50 000	44 000
94	C993 Outeniqua Pass - Holgatien - Oudtshoorn reseal	Eden	George	Surfaced Roads	29/08/2014	09/02/2016	3: Transport Infrastructure	EPWP						30 000	15 000
95	C994 Agter Paarl - Malmesbury reseal	Cape Winelands	Drakenstein	Surfaced Roads	25/07/2013	29/07/2014	3: Transport Infrastructure	EPWP			1 360	36 640	38 000	10 574	114
96	C995 Stormsvlei - Bredasdorp reseal	Overberg	Cape Agulhas	Surfaced Roads	23/07/2015	26/07/2016	3: Transport Infrastructure	EPWP							30 000
97	C996 Riversdale - Ladismith reseal	Overberg	Cape Agulhas	Surfaced Roads	23/07/2015	22/03/2016	3: Transport Infrastructure	EPWP							15 000
98	C997 Wolseley reseal	Cape Winelands	Witzenberg	Surfaced Roads	23/07/2015	26/07/2016	3: Transport Infrastructure	EPWP							30 000
99	C998 Oufshoorn - Cango Caves reseal	Eden	Oudtshoorn	Surfaced Roads	23/07/2015	26/07/2016	3: Transport Infrastructure	EPWP							30 000
100	Caledon - Bredasdorp reseal	Overberg	Theewaterskloof	Surfaced Roads	01/04/2015	31/03/2017	3: Transport Infrastructure	EPWP							31 000
101	Reseal DM	Various	Various	Surfaced Roads	01/04/2013	31/03/2016	3: Transport Infrastructure					35 000	35 000	32 000	33 000
102	C833 Het Kruis - Graafwater regraavel	West Coast	Cederberg	Gravel Roads	06/08/2011	14/12/2012	3: Transport Infrastructure	EPWP		43 254		114	114		
103	C841.2 Overberg regraavel	Overberg	Overberg	Gravel Roads	25/10/2012	25/11/2013	3: Transport Infrastructure	EPWP		606	6 750	38 250	45 000	114	

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No.	Project name	Region/ District	Municipality	Type of infrastructure	Project duration		Programme	Targeted number of jobs for 2013/14	Total project original estimated cost	Expenditure to date from previous year	MTEF 2013/14		Construction/ Maintenance Budget	Total available	MTEF Forward estimates	
					Date: Start Note 1	Date: Finish Note 2					R'000	R'000			MTEF 2014/15	MTEF 2015/16
104	C845 Ceres regravel	Cape Winelands	Witzenberg	Gravel Roads	12/06/2014	12/08/2015	3: Transport Infrastructure	EPWP	R'000	R'000	R'000	R'000			R'000	19 000
105	C834.1 Lutzville area regravel	West Coast	Matzikama	Gravel Roads	11/06/2015	11/02/2016	3: Transport Infrastructure	EPWP								7 000
106	C832 Van Rhynsdorp regravel	West Coast	Matzikama	Gravel Roads	11/09/2014	11/09/2015	3: Transport Infrastructure	EPWP							16 000	30 000
107	C843.1 Graafwater regravel	West Coast	Cederberg	Gravel Roads	07/02/2013	04/06/2014	3: Transport Infrastructure	EPWP			2 339		27 661	30 000	8 000	
108	C835 Redelinghuys Aurora regravel	West Coast	Bergvliet	Gravel Roads	05/06/2014	04/06/2015	3: Transport Infrastructure	EPWP							21 000	10 000
109	C830 Bitterfontein regravel	West Coast	West Coast	Gravel Roads	18/07/2015	17/07/2016	3: Transport Infrastructure	EPWP								21 000
110	Regravel Overberg DM	Overberg	Overberg	Gravel Roads	01/04/2013	31/03/2016	3: Transport Infrastructure					14 500	14 500	15 000		16 000
111	Regravel Cape Winelands DM	Cape Winelands	Cape Winelands	Gravel Roads	01/04/2013	31/03/2016	3: Transport Infrastructure						5 400	5 400	9 000	10 000
112	Regravel West Coast DM	West Coast	West Coast	Gravel Roads	01/04/2013	31/03/2016	3: Transport Infrastructure						9 352	9 352	9 820	10 311
113	Regravel Eden DM	Eden	Eden	Gravel Roads	01/04/2013	31/03/2016	3: Transport Infrastructure						23 226	23 226	27 778	29 172
114	Regravel Central Karoo DM	Central Karoo	Central Karoo	Gravel Roads	01/04/2013	31/03/2016	3: Transport Infrastructure						3 021	3 021	16 035	16 841
115	C959 Montagu area	Cape Winelands	Breede Valley	Bridge	09/05/2011	31/05/2012	3: Transport Infrastructure	EPWP					400	400		
116	C960 Nuy area	Cape Winelands	Breede Valley	Bridge	04/05/2011	28/11/2012	3: Transport Infrastructure	EPWP					114	114		
117	C961 Robertson area	Cape Winelands	Breede Valley	Bridge	11/07/2011	10/04/2013	3: Transport Infrastructure	EPWP				450	2 550	3 000		
118	C957.1 Langkloof - Unionsdale	Cape Winelands	Witzenberg	Bridge	30/05/2013	04/12/2015	3: Transport Infrastructure	EPWP								114
119	C957.2 Langkloof Unionsdale	Cape Winelands	Witzenberg	Bridge	30/05/2013	04/12/2015	3: Transport Infrastructure	EPWP								114
120	C958.1 Riversdale - Heidelberg - Albertinia area	Eden	Hessequa	Bridge	02/05/2013	06/11/2015	3: Transport Infrastructure	EPWP								114

Table A.5.2 Summary of details of expenditure for infrastructure by category - Programme 3 Transport Infrastructure

No.	Project name	Region/ District	Municipality	Type of infrastructure	Project duration		Programme	Targeted number of jobs for 2013/14	Total project original estimated cost	Expenditure to date from previous year	Professional Fees Budget	Construction/ Maintenance Budget	Total available	MTEF Forward estimates	
					Date: Start Note 1	Date: Finish Note 2								MTEF 2014/15	MTEF 2015/16
121	C959.1 Oudtshoorn - Callitzdorp - Langkloof area	Eden	Oudtshoorn	Bridge	27/06/2013	01/01/2015	3: Transport Infrastructure	EPWP	R'000	16 000				R'000	R'000
122	C959.2 Oudtshoorn - Callitzdorp - Langkloof area	Eden	Oudtshoorn	Bridge	27/06/2013	01/01/2015	3: Transport Infrastructure	EPWP		9 000					114
123	C961.2 Hartenbos area	Eden	Mossel Bay	Bridge	23/05/2013	01/03/2014	3: Transport Infrastructure	EPWP		13 000				114	
124	C822.4 Botlierskop	Eden	Mossel Bay	Bridge	15/11/2013	18/07/2014	3: Transport Infrastructure	EPWP		6 000		1 000	1 000	5 000	
125	Bridge joints	Various	Various	Bridge	01/04/2015	31/03/2016	3: Transport Infrastructure		20 000						20 000
126	Fees	Various	Various	Planning and design fees	01/04/2013	31/03/2016	3: Transport Infrastructure		237 469		71 968		71 968	80 873	84 628
<b>Sub-total: Own Funds</b>									<b>4 192 103</b>	<b>1 159 390</b>	<b>102 472</b>	<b>415 935</b>	<b>518 407</b>	<b>699 202</b>	<b>888 063</b>
<b>Provincial Roads Maintenance Grant</b>															
127	C747.2 Worcester - Bainskloof	Cape Winelands	Breede Valley	Surfaced Roads	12/09/2011	06/12/2014	3: Transport Infrastructure	EPWP	230 000	67 407	17 100	96 900	114 000	46 000	
128	C914.1 Spier Road	Cape Winelands	Stellenbosch	Surfaced Roads	13/06/2013	18/12/2014	3: Transport Infrastructure	EPWP	100 000		6 000	34 000	40 000		
129	C817.1 Malmesbury - Darling	West Coast	Swartland	Surfaced Roads	26/01/2012	10/01/2014	3: Transport Infrastructure	EPWP	74 000	55 725	4 500	25 500	30 000		
130	C961.2 Hartenbos area	Eden	Mossel Bay	Bridge	23/05/2013	01/03/2014	3: Transport Infrastructure	EPWP	13 000		1 950	11 050	13 000		
131	C961.3 Herbersdale area	Eden	Mossel Bay	Bridge	24/06/2013	30/10/2014	3: Transport Infrastructure	EPWP	16 000		1 050	5 950	7 000	9 000	
132	C960.1 Van Wyksdorp area	Eden	Kamaland	Bridge	14/02/2013	21/08/2014	3: Transport Infrastructure	EPWP	16 000		2 250	12 750	15 000	11 000	
133	C960.2 Ladismith area	Eden	Kamaland	Bridge	09/12/2013	16/07/2014	3: Transport Infrastructure	EPWP	9 000		900	5 100	6 000	6 000	
134	C957.1 Langkloof - Uniondale	Cape Winelands	Witzenberg	Bridge	30/05/2013	04/12/2015	3: Transport Infrastructure	EPWP	17 000		450	2 550	3 000	6 000	
135	C957.2 Langkloof Uniondale	Cape Winelands	Witzenberg	Bridge	30/05/2013	04/12/2015	3: Transport Infrastructure	EPWP	9 000		450	2 550	3 000	6 000	
136	C958.1 Riversdale - Heidelberg - Albertinia area	Eden	Hessequa	Bridge	02/05/2013	06/11/2015	3: Transport Infrastructure	EPWP	12 000		900	5 100	6 000	8 000	



Table A.5.2 Summary of details of expenditure for infrastructure by category - Programme 3 Transport Infrastructure

No.	Project name	Region/ District	Municipality	Type of infrastructure	Project duration		Programme	Targeted number of jobs for 2013/14	Total project original estimated cost	Expenditure to date from previous year	MTEF 2013/14		Total available	MTEF Forward estimates	
					Date: Start Note 1	Date: Finish Note 2					Professional Fees Budget	Construction/ Maintenance Budget		MTEF 2014/15	MTEF 2015/16
													R'000		
137	C958.2 George - Knysna area	Eden	George	Bridge	15/08/2013	19/02/2015	3: Transport Infrastructure	EPWP	9 000		600	3 400	4 000	8 000	
138	C959.1 Oudshoorn - Callitzdorp - Langkloof area	Eden	Oudshoorn	Bridge	27/06/2013	01/01/2015	3: Transport Infrastructure	EPWP	16 000		600	3 400	4 000	5 000	
139	C959.2 Oudshoorn - Callitzdorp - Langkloof area	Eden	Oudshoorn	Bridge	27/06/2013	01/01/2015	3: Transport Infrastructure	EPWP	9 000		450	2 550	3 000	6 000	
140	C916 Hopefield - Veldrift	West Coast	Bergvriër	Surfaced Roads	13/06/2013	06/12/2014	3: Transport Infrastructure	EPWP	61 000		5 700	32 300	38 000	36 000	
141	C818 Ashton - Montagu	Cape Winelands	Langeberg	Surfaced Roads	11/01/2013	06/06/2015	3: Transport Infrastructure	EPWP	160 000		2 700	15 300	18 000	83 000	77 000
142	C819 Windmeul	Cape Winelands	Drakenstein	Surfaced Roads	27/11/2013	27/03/2015	3: Transport Infrastructure	EPWP	45 000		1 200	6 800	8 000	44 000	
143	C917 Piketberg - Veldrift	West Coast	Bergvriër	Surfaced Roads	07/11/2013	09/11/2017	3: Transport Infrastructure	EPWP	170 000		1 500	8 500	10 000	76 000	69 000
144	C919 Blackheath - Stellenbosch	Cape Winelands	Stellenbosch	Surfaced Roads	11/09/2013	14/12/2014	3: Transport Infrastructure	EPWP	80 000		4 500	25 500	30 000	44 000	
145	C915 Stormsvlei - Bonnievale	Cape Winelands	Langeberg	Surfaced Roads	15/08/2013	14/08/2014	3: Transport Infrastructure	EPWP	44 000		4 500	25 500	30 000	40 000	
146	C822.2 Gientana	Eden	Mossel Bay	Surfaced Roads	15/08/2013	15/08/2014	3: Transport Infrastructure	EPWP	72 000		4 500	25 500	30 000	45 000	
147	C823 TR1/1-Blanco-TR2/9	Eden	George	Surfaced Roads	11/01/2013	30/01/2015	3: Transport Infrastructure	EPWP	42 000		2 400	13 600	16 000		
148	C820 Robertson - Bonnievale	Cape Winelands	Langeberg	Surfaced Roads	08/05/2014	30/09/2015	3: Transport Infrastructure	EPWP	76 000						56 000
149	C821 Porterville-Piketberg	West Coast	Bergvriër	Surfaced Roads	19/01/2015	28/07/2017	3: Transport Infrastructure	EPWP	98 000						60 000
150	C749.2 Paarl - Franschoek	Cape Winelands	Stellenbosch	Surfaced Roads	22/01/2015	28/07/2016	3: Transport Infrastructure	EPWP	78 200						40 000
151	C751.2 TR23/3 Gouda - Porterville	Cape Winelands	Witzenberg	Surfaced Roads	19/01/2015	16/01/2017	3: Transport Infrastructure	EPWP	75 000						70 000
152	C817 Mamre - Darling	West Coast	Swartland	Surfaced Roads	01/04/2015	16/10/2016	3: Transport Infrastructure	EPWP	73 000	275					30 000
153	C815 Worcester (Nekkes)	Cape Winelands	Breedse Valley	Surfaced Roads	20/11/2014	19/11/2015	3: Transport Infrastructure	EPWP	105 000						84 000
154	C921 Annandale Road	Cape Winelands	Stellenbosch	Surfaced Roads	12/06/2015	13/06/2017	3: Transport Infrastructure	EPWP	35 000						50 000

Table A.5.2 Summary of details of expenditure for infrastructure by category - Programme 3 Transport Infrastructure

No.	Project name	Region/ District	Municipality	Type of infrastructure	Project duration		Programme	Targeted number of jobs for 2013/14	Total project original estimated cost	Expenditure to date from previous year	Construction/ Maintenance Budget		Total available	MTEF Forward estimates	
					Date: Start Note 1	Date: Finish Note 2					Professional Fees Budget	MTEF 2013/14		MTEF 2014/15	MTEF 2015/16
								R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
155	C1000 Hermanus - Gansbaai	Overberg	Overstrand	Surfaced Roads	18/06/2015	21/06/2016	3: Transport Infrastructure	EPWP	82 000						50 000
156	C920 Moorsburg area	West Coast	Swartland	Surfaced Roads	23/07/2015	14/06/2016	3: Transport Infrastructure	EPWP	99 000						50 000
157	C918 Oudtshoorn - De Rust	Eden	Oudtshoorn	Surfaced Roads	04/06/2015	04/04/2017	3: Transport Infrastructure	EPWP	91 000						50 000
<b>Sub-total: Provincial Roads Maintenance Grant</b>															
<b>TOTAL: REHABILITATION, RENOVATIONS AND REFURBISHMENTS</b>									<b>2 016 200</b>	<b>123 407</b>	<b>64 200</b>	<b>363 800</b>	<b>428 000</b>	<b>479 000</b>	<b>686 000</b>
<b>4. MAINTENANCE AND REPAIRS</b>									<b>6 208 303</b>	<b>1 282 797</b>	<b>166 672</b>	<b>779 735</b>	<b>946 407</b>	<b>1 178 202</b>	<b>1 574 063</b>
158	Maintenance - Cape Town	Cape Town	Cape Town	Surfaced Roads	01/04/2013	31/03/2016	3: Transport Infrastructure		192 190		11 000	51 200	62 200	63 880	66 110
159	Maintenance - Hazlocs	Cape Town	Cape Town	Surfaced Roads	01/04/2013	31/03/2015	3: Transport Infrastructure		12 962			5 736	5 736	7 226	
160	Maintenance - Cape Winelands	Cape Winelands	Cape Winelands	Surfaced Roads	01/04/2013	31/03/2016	3: Transport Infrastructure		459 861			153 260	153 260	149 757	156 844
161	Maintenance - West Coast	West Coast	West Coast	Surfaced Roads	01/04/2013	31/03/2016	3: Transport Infrastructure		309 031		819	96 396	97 215	103 127	108 689
162	Maintenance - Eden	Eden	Eden	Surfaced Roads	01/04/2013	31/03/2016	3: Transport Infrastructure		408 236			133 427	133 427	134 042	140 767
<b>Sub-total: Own Funds</b>									<b>1 382 280</b>		<b>11 819</b>	<b>440 019</b>	<b>451 838</b>	<b>458 032</b>	<b>472 410</b>
<b>Provincial Roads Maintenance Grant</b>															
163	Maintenance - Cape Town	Cape Town	Cape Town	Surfaced Roads	01/04/2013	31/03/2016	3: Transport Infrastructure	EPWP	68 000			24 000	24 000	22 000	22 000
164	Maintenance - Cape Winelands	Cape Winelands	Cape Winelands	Surfaced Roads	01/04/2013	31/03/2016	3: Transport Infrastructure	EPWP	55 091			16 118	16 118	19 139	19 834
165	Maintenance - West Coast	West Coast	West Coast	Surfaced Roads	01/04/2013	31/03/2016	3: Transport Infrastructure	EPWP	55 094			16 119	16 119	19 140	19 835
166	Maintenance - Eden	Eden	Eden	Surfaced Roads	01/04/2013	31/03/2016	3: Transport Infrastructure	EPWP	39 692			14 000	14 000	12 502	13 190
<b>Sub-total: Provincial Roads Maintenance Grant</b>									<b>217 877</b>			<b>70 237</b>	<b>70 237</b>	<b>72 781</b>	<b>74 859</b>
<b>TOTAL: MAINTENANCE AND REPAIRS</b>									<b>1 600 157</b>		<b>11 819</b>	<b>510 256</b>	<b>522 075</b>	<b>530 813</b>	<b>547 269</b>

Table A.5.2 Summary of details of expenditure for infrastructure by category - Programme 3 Transport Infrastructure

No.	Project name	Region/ District	Municipality	Type of infrastructure	Project duration		Programme	Targeted number of jobs for 2013/14	Total project original estimated cost	Expenditure to date from previous year	Professional Fees Budget	Construction/ Maintenance Budget	Total available	MTEF Forward estimates	
					Date: Start Note 1	Date: Finish Note 2								MTEF 2014/15	MTEF 2015/16
5. INFRASTRUCTURE TRANSFERS - CURRENT															
Own Funds															
Maintenance															
167	Financial assistance to municipalities for maintenance of Transport Infrastructure (CUR)	Various	Various	Surfaced Roads	01/04/2013	31/03/2016	3: Transport Infrastructure		7 501			2 501	2 501	2 500	2 500
TOTAL: INFRASTRUCTURE TRANSFERS - CURRENT															
6. INFRASTRUCTURE TRANSFERS - CAPITAL															
Own Funds															
Construction															
168	Financial assistance to municipalities for construction of Transport Infrastructure (CAP)	Various	Various	Surfaced Roads	01/04/2013	31/03/2016	3: Transport Infrastructure		72 339			39 339	39 339	24 000	9 000
169	Municipal Land Transport Fund (CAP)	Cape Town	Cape Town	Surfaced Roads	01/04/2013	31/03/2016	3: Transport Infrastructure		23 300			7 500	7 500	7 800	8 000
170	George Mobility Project	Eden	George	CCTV cameras	01/04/2013	31/03/2016	3: Transport Infrastructure		3 000			1 500	1 500	1 500	
171	Public Transport Infrastructure Municipal transfers (CAP)	Various	Various	Public Transport	01/04/2013	31/03/2016	3: Transport Infrastructure		15 944			8 717	8 717	7 227	
Maintenance															
172	Financial assistance to municipalities for maintenance of Transport Infrastructure (CAP)	Various	Various	Surfaced Roads	01/04/2013	31/03/2016	3: Transport Infrastructure		37 196			10 196	10 196	13 000	14 000
Planning															
173	Municipal Land Transport Fund (CAP)	Cape Town	Cape Town	Surfaced Roads	01/04/2013	31/03/2016	3: Transport Infrastructure		9 400			3 100	3 100	3 100	3 200
TOTAL: INFRASTRUCTURE TRANSFERS - CAPITAL									161 179			70 352	70 352	56 627	34 200
TOTAL: INFRASTRUCTURE									10 064 575	1 623 150	270 207	1 595 631	1 865 838	2 076 483	2 629 854

Note 1 Site handover/comencement of construction - DATE OF LETTER OF ACCEPTANCE.

Note 2 Construction completion date (take over date) - PRACTICAL COMPLETION DATE.



# Vote 11

## Department of Agriculture

	2013/14 To be appropriated	2014/15	2015/16
<b>MTEF allocations</b>	<b>R610 149 000</b>	<b>R635 683 000</b>	<b>R671 275 000</b>
Responsible MEC	Provincial Minister of Agriculture and Rural Development		
Administering Department	Department of Agriculture		
Accounting Officer	Head of Department, Agriculture		

### 1. Overview

#### Core functions and responsibilities

##### Governance

Provide and adhere to good corporate governance principles and practices, including diligent financial management, the application of fair human resource management, the promotion of appropriate communication with clients, other Departments, Provinces and African countries, within the context of the Batho Pele principles and IGR requirements.

##### Knowledge Development

Develop economically accountable and environmentally sustainable cutting-edge technologies in all spheres of agricultural production, processing and marketing with due consideration of current and future needs of all farmers and consumers nationally and internationally in a changing environment, to enhance competitiveness and to expand agricultural production for increased growth and development as well as promoting agricultural job opportunities.

##### Knowledge Transfer

Train prospective and current agriculturalists, farmers and farm workers in the agricultural industry and promote career opportunities in agriculture.

Deliver a competitive and appropriate farmer support service (including extension) to a broad spectrum of clients, with emphasis on the emerging farming sector on a geographically determined basis.

Provide agricultural economic information and services for effective decision making in the agricultural and agribusiness sector.

Provide information and services to increase the efficient use of our agricultural water resources especially in view of the possible impact of climate change on our Province.

### **Regulatory function**

Monitor and minimise animal health risks as well as to ensure food security by means of food safety and to facilitate the export of animals and animal products.

Promote the conservation and sustainable use of the environment, especially agricultural natural resources (land and water) and to prevent the fragmentation and rezoning of agricultural land.

### **Financial support for agriculture**

Manage and facilitate financial support for farmers at all levels of production, including CASP, LandCare, land protection subsidies, MAFISA, bursaries for agricultural training and education as well as disaster relief funds as allocated from time to time.

### **Vision**

A united, responsive and prosperous agricultural sector in balance with nature.

### **Mission**

Unlocking the full potential of agriculture to enhance the economic, ecological and social wealth of all the people of the Western Cape through:

- Encouraging sound stakeholder engagements

- Promoting the production of affordable, nutritious, safe and accessible food, fibre and agricultural products

- Ensuring sustainable management of natural resources

- Executing cutting edge and relevant research and technology development

- Developing, retaining and attracting skills and human capital

- Providing a competent and professional extension support service

- Enhancing market access for the entire agricultural sector

- Contributing towards alleviation of poverty and hunger

- Ensuring transparent and effective governance

### **Main services**

Provide an engineering support service to enhance environmentally and economic sustainable farming practices such as conservation agriculture, to prevent pollution through agricultural activities and to increase water use efficiency of all irrigation farmers.

Provide sustainable resource management solutions and methodologies through the provision of agricultural engineering and LandCare services, pro-active communication, facilitation and implementation of projects as well as technology transfer to our clients and partners.

Manage the verification, survey, planning, design and implementation of disaster relief to farmers and provide the required technical support during the rehabilitation phase.

Prevent the fragmentation of agricultural land by providing comments according to the applicable legislation to the relevant authority as to the recommended land use.

Facilitate, co-ordinate and provide support to smallholder and commercial farmers through sustainable development within agrarian reform initiatives.

Provide extension and advisory services to farmers.

Support, advise and coordinate the implementation of the Integrated Food Security Strategy of South Africa (IFSS).

Prevent and control animal diseases, facilitate the exports of animals and animal products, render veterinary diagnostic services and ensure the safety of meat and meat products through the implementation of amongst others the Meat Safety Act (Act 40 of 2000), the Animal Diseases Act (Act 35 of 1984) and other relevant legislation.

Provide cutting-edge technology to commercial and small holder farmers and other stakeholders through a client-focused and problem-driven research and technology development portfolio executed by the Institutes for Animal Production, Plant Production and Resource Utilisation.

Dissemination of appropriate new and adapted technology and scientific information in the form of user-friendly information packages, scientific and popular publications, and target-group focused information days and on-farm "walk and talks".

Provide research and infrastructure support services to the three research institutes and other external research institutions from seven research farms.

Provide relevant and reliable agricultural statistics for informed decision making.

Provide macro and resource economics intelligence to inform planning and sound decision making.

Provide production economics services to inform planning, business management in support of optimal farming.

Promote AgriBEE to ensure full participation by new entrepreneurs in the entire value chain and the uptake of new opportunities by established ones.

Provide marketing and agribusiness support services and intelligence to enhance competitiveness of the agricultural and agribusiness sector.

Facilitate and provide structured and accredited agricultural education and training in line with the Agricultural Education and Training Strategy to all participants in the agricultural sector in order to establish a knowledgeable, prosperous and competitive sector.

Promote and implement the Human Capital Development Strategy for the agricultural sector in the Western Cape in an effort to attract more individuals to the agricultural sector as part of the broader transformation of the sector.

Facilitate improved synergy and co-operation between training service providers and industry bodies through, inter alia, the provincial Agriculture Education and Training Forum (PAET Forum), National Agriculture Education and Training Forum (NAET Forum) and a renewed focus on regional agricultural commodity groups and rural stakeholder bodies.

Coordinate the actions of the three spheres of government in selected rural wards and institutionalise rural community organisational structures.

Facilitate farm worker development through partnerships, funding and implementation of specific projects in farm worker communities.

### **Demands and changes in service**

Over the following few years the key strategic challenge will be to promote the more efficient use of water, by both commercial and smallholder farmers, in view of the increased demand on the limited water resources and the possible impacts of climate change on agriculture in the Western Cape. A high demand exists for engineering services from all the Department's clients to design infrastructure works that promote the efficient use of our limited natural resources and that prevents the pollution of our water resources by agriculture, which includes animal waste run-off from animal housing and handling facilities. Training of and technology transfer to smallholder farmers in the field of agricultural engineering and LandCare is in high demand which puts strain on existing capacity. There is also a demand for training of officials in the other provincial departments of Agriculture on the planning, construction and maintenance of river erosion protection structures. The possible impacts of climate change resulted in an increased need to eradicate alien vegetation and thereby save water and at the same time create jobs and protect our biodiversity.

During the past five years the Province has experienced a drastic increase in natural disasters and the indications are that this trend will continue as the impacts of climate change take effect. Technical assistance to land owners during these disasters is included in the plan of the Department. Apart from being involved with post disaster mitigation and recovery, it is also necessary to have a pro-active approach towards natural disasters. This will require risk prevention and reduction measures that have to be incorporated in our Agricultural Disaster Management Strategy. The evaluation of the impact and success of disaster mitigation aid also need to be monitored and evaluated. The disaster aid schemes drains our entire work force to concentrate on doing verifications, completing surveys, designs and implementation of disaster works in the affected districts.

The economic situation has led to a decrease in requests for detailed engineering planning and design for infrastructure projects for commercial farmers due to non-availability of funds to implement these projects during 2011/12, but during 2012/13 we experienced a slow increase in demand and it is expected to recover to the previous levels again. The requests during 2011/12 related mainly to basic assessments and cost estimates to be provided. The engineering support to Farmer Support and Development (FSD) projects for the planning and design of infrastructure to beneficiaries of the Land Redistribution for Agricultural Development (LRAD) programme and also other smallholder farmers are however still in high demand.

The Department of Rural Development and Land Reform (DRDLR) has established a new provincial structure, the Provincial Land Acquisition Consideration Committee (PLACC), which recommends land portions to be purchased for the purpose of Land reform to the National Land Acquisition Control Committee (NLACC). Farm assessment inputs made by the WCDoA needs to be of high quality to best inform land acquisitions at national level. A recent internal preliminary survey in 2011 indicated that more than 70 per cent of farms supported by the Department have secured markets, record keeping and financial management systems in place and are implementing operations according to business plans. However, 50 per cent are able to reinvest in business and are compliant with tax regulations. 38 per cent are compliant with labour law. This indicates that some emphasis needs to be placed on skills and knowledge development amongst our clients. An independent Land Reform Survey will be commissioned in the 2013/14 financial year.



A web-based Agricultural Information Management System will be rolled out for use by all Programmes to facilitate multi-disciplinary approach to project management services rendered to farms as well as improved record keeping and monitoring.

The Department has institutionalised the commodity approach towards farmer support and development and has structured its conditional grant allocation per commodity to facilitate the achievement of Departmental Strategic Goal 2 which strives towards achieving a 60 per cent land reform success rate and Strategic Goal 3 which is aimed at increased production through close collaboration with key commodity formations in the sector. This approach will continue into the 2013/14 financial and it is envisaged that further commodities will be formally engaged in the initiative. The commodity approach strengthened the mentorship support rendered to small holder and commercial farmers and contributed to achieving the Department's strategic goals of increased production and a 60 per cent Land reform success rate. This approach is in line with work group 1 and 5 of Provincial Strategic Objective (PSO) 11. In addition, a Food Security, Commodity Project Allocations Committee has been established to consider and prioritise request from communities. This delivery structure is linked to the PSO8, Work Group 4 to enhance collaboration.

Export certification previously performed by the Department of Agriculture, Forestry and Fisheries (DAFF) unilaterally passed on to the Western Cape Veterinary Services and capacity (funds and personnel) did not follow function. A budget policy option was submitted and brought partial relief.

In general, as the rand weakens against other currencies, a positive trend towards increased exports of animals and animal products was noted. This creates a growing demand of veterinary export control and certification, which places an increased demand on services.

A final decision by the national Minister of Agriculture, Forestry and Fisheries (MAFF) to establish a scheme for the rating of all abattoirs according to their level of compliance to the requirements of the Meat Safety Act and the regulations promulgated there under as measured by the Hygiene Assessment System (HAS) is awaited. The effective participation in this scheme relating to the currently registered abattoirs in the Western Cape, distributed over a wide geographical area, may require expansion of the sub-programme: Veterinary Public Health.

During 2011 a thorough consultation process was followed with regards to the implementation of independent meat inspection leading to various options proposed for final decision by the national MAFF. This will result in increased demands on provincial officials towards the supervisory role of ensuring proper functioning of independent meat inspection.

The implementation of additional regulation by the proposed Game Meat Scheme will result in a significant increase in the demand for services of the Food Safety sub-programme relating to new game abattoir registrations on game farms as well as ensuring effective harvesting, inspection and slaughter practices. Recent statistics indicate a dramatic increase in game numbers in the Western Cape, distributed over a wide geographical area.

Concerns raised, by Legal Services, relating to the liability that the Department may face in terms of the Consumer Protection Act for not properly enforcing the legal requirements of the Meat Safety Act, places more pressure on services by the Veterinary Public Health sub-programme.

The lack of available slaughter facilities in rural areas create a difficult production environment for many smallholder farmer projects and often lead to increased illegal slaughter practices with unsafe meat distributed to consumers.

Agriculture is one of the most important and one of the largest knowledge based sectors in South Africa, and science and technology with research as key cornerstone is important to underpin agrarian economic growth and to ultimately address food security, job creation and rural development. Agricultural research and technology development is therefore not only one of the key priorities of the Department for the next five years, but also a key focus area of PSO11: Increasing opportunities for growth and development in rural areas.

Increased agricultural production will be underpinned by novel technology development and information dissemination on yield increasing or cost-decreasing technologies. The challenges of climate change will, however, exacerbate the challenge of higher production and climate smart solutions will have to be developed to ensure sustained and improved production. These solutions will also be linked to our drive to "green" our operations and support the development of the green economy in the Province. In this regard the promotion of conservation agriculture to reduce input cost and preserve soil moisture and biological activity, judicious farming practices (refer to fertiliser usage), spatial analysis to assist in decision making and planning, and risk and potential management will be focused on. Furthermore, our changing environment and consumer demands, will undoubtedly urge us to research novel and new crops, not only to adapt to climate change, but also to ensure niche markets and novel products to satisfy our global customer base.

Efficiency gains on and value-adding to our research efforts will include a closer relationship with the Programmes: FSD and Structured Agricultural Education and Training (SAET). This will ensure scientifically sound technical information sharing with farmers and other clients of FSD and training curricula development by lecturers of SAET which is based on the latest scientific information and best practices in the sector. Our research efforts will furthermore be aligned with that of the agricultural research fraternity in the Western Cape in order to share resources and improve on the return on investment of the research rand spent.

The availing of more research and technical information to our extension officers (Programme: FSD), lecturers (Programme: SAET) and farmers will be pivotal in ensuring an informed extension service, the latest information to be transferred to students and ensure an informed, sustainable and profit-bearing client-base. Our information will be packaged in user-friendly and tailor made format to all farmers and will also include information packages, information days, study group discussions on-farm "walk and talks", and various other forms of technology transfer. We are, however, expecting more demands from farmers to support them in decision making as external pressures like climate change is becoming part of the agricultural scene and its challenges.

The future of the mandates of forestry and fisheries at national level is still not clear and could have a spill-over effect to our Department. Aquaculture is becoming an attractive farming option for many farmers and could furthermore alleviate poverty and create an enormous amount of jobs along our coastal areas where poor economic conditions are prevailing. The need for research on game farming is still on the agenda, but limited funds are hampering expansion of our research portfolio in this regard.

In an attempt to expand on our research capacity and reach and to leverage external research funding, collaboration with national and international research institutions will be fostered. This will also be important in our climate change action plan for the Western Cape where international expertise could assist in problem-solving at local level. In this regard the role of our Western Cape Agricultural Research Forum (WCARF) is of utmost importance to coordinate research efforts in a more structured way and optimise available resources.

Proliferation of non-trade barriers in the export markets emphasises the importance to develop capacity on technical market access support to improve compliance at farm level. The global financial crises in the main traditional markets place emphasis on the identification, development and optimisation of new

markets. Therefore positioning in these markets is very important and will require serious investment in marketing and branding activities if want to make inroads. Market development is also crucial at local level and the fragile export environment is indicative of a need to give more attention at developing the local markets. The Programme: Agricultural Economics Services (AES) will therefore place greater attention to this through its market research and support services for the uptake of opportunities in new markets.

The Programme: AES is expected to play a supporting role to other Programmes and demand for services in this regard has been increasing especially rural development and coordination as there is a need to group communities in the rural nodes into cooperatives. Since the launch of the AgriBEE fund enquiries that require further investigation have been increasing.

The Programme: SAET will align its formal and non-formal training programmes to link with the Comprehensive Rural Development Strategy, the Extension Revitalisation Programme as well as regional agricultural commodity training in order to address sustainable agricultural enterprises and potential for economic growth and improved job opportunities.

On-going internal development of training offerings at FET and HET sub-programmes, in collaboration with stakeholders and relevant accreditation bodies to ensure alignment with the national qualifications framework, will remain priority. The process of re-accreditation and alignment of all existing learning offerings will also necessitate a review of existing quality assurance practices and the resourcing of the quality assurance unit, which is critical in the training and the development cycle. Institutionalisation of subject – and curriculum committees as mandated by training directives will contribute to internal strengthening of curriculum review processes as well as enhanced quality assurance measures.

The need for greater practical exposure for the students requires close partnerships with industry as well as an integrated approach and a review of practical facilities and resources linked to the various training programmes. This will require vigorous engagement with regional targeted industry role players to facilitate practical oriented training and workplace exposure. This will also be included in the development of an all-inclusive campus plan.

The recent changes to the Skills Development Strategy III will require strong linkages with SETA's (Sectoral Education and Training Authority) which will influence training offerings with the focus on vocational directed agricultural learnerships and skills programmes; i.e. funding towards agricultural co-operatives will receive priority, AgriSETA to be mandated as the SETA Cluster Coordinator to engage with all Agricultural Colleges insofar skills training and vocational learnerships, as well as integration and streamlining of agricultural learning programmes across the sector.

Rural Development Co-ordination's sub-programme: Development Planning has activated an additional four (4) rural nodes during the 2012/13 financial year. This brings the total to eleven active rural nodes in the Western Cape Province. Twenty four (24) communities in these nodes have established Councils of Stakeholders (CoS). The sub-programme mainly fulfils the role of interdepartmental coordination and subsequently the workload is steadily increasing with the addition of new nodes. Two regional rural development coordinators assumed duty in March 2012 to assist with interdepartmental coordination and the implementation of government funded projects in the active rural nodes. Furthermore they are required to strengthen the liaison with the CoS that was established in each of the rural nodes. In view of the addition of further nodes to this programme additional district coordinators will need to be appointed to ensure quality service delivery to each of the rural nodes.

The Western Cape has approximately 175 000 farm workers and is home to almost 24 per cent of the farm workers in the country. This is an indication that farming in the Province is relatively more labour intensive than in the rest of the country. Geographically the Western Cape farming activities are widespread and

diverse and therefore it is important to uplift and assist our farm workers on all levels. In general farm workers are isolated from the main stream social interaction and do not have regular access to life skills training and support services. They therefore lack sufficient knowledge and awareness of the dangers of substance abuse and the effects it may have on the breakdown of the social fabric in their communities. It is therefore essential to educate farm workers and build their self-respect and capacity, as they contribute significantly towards the success of the sector. On an annual basis the sub-programme: Farm Worker Development is inundated with requests from farm worker organisations and NGOs to fund life skills training projects for farm workers. However, due to a limited budget only a small percentage can be funded.

The recent farm worker unrests have highlighted the importance and need for a holistic approach to address the challenges faced by farm workers. All relevant stakeholders from all three spheres of government, farm worker unions, farmer organisations, etc., need to collaborate to seek the necessary solutions. Key focus areas that were highlighted for the Department at Provincial level as a result of the protest action in the 2012/13 financial year were as follows: 1) the need for baseline information on farm workers, 2) the importance of ensuring that farm workers have a voice and platforms to express themselves 3) the need for dialogue between farmers and farm workers to promote social transformation in rural areas and 4) collaboration with all relevant stakeholders, public and private to address challenges in rural areas.

The 2013/14 financial year will see the continuation of the collation of a database for farm workers in the Western Cape, a project that was initiated during the 2011/12 financial year. The purpose of the database is to identify the needs of farm workers and thereby facilitate the appropriate alignment of service delivery. In order to do so it is essential to obtain and have reliable information available on the target group.

## **Acts, rules and regulations**

The key legislation that mandate the functional activities of the Department are:

Accounting Officer System

Promotion of Administrative Justice Act (Act 3 of 2000)

Adult Basic Education and Training Act (Act 52 of 2000)

Agri-BEE Transformation Charter (Under Act 53 of 2003)

Agricultural Products Standards Act (Act 119 of 1990)

Animal Diseases Act (Act 35 of 1984)

Animal Identification Act (Act 6 of 2002)

Basic Conditions of Employment Act (Act 75 of 1997)

Broad Based Black Economic Empowerment Act (Act 53 of 2003)

Codex Alimentarius of the World Health Organisation (International Code of Food Safety)

Companies Act (Act 71 of 2008)

Compensation for Occupational Injuries and Diseases Act (Act 130 of 1993)

Comprehensive Rural Development Framework

Conservation of Agricultural Resources Act (Act 43 of 1983)

Constitution of the Western Cape (Act 1 of 1998)

Consumer Protection Act (Act 68 of 2008)

Cooperatives Act (Act 14 of 2005)

Division of Revenue Act (Annually)

Employment Equity Act (Act 55 of 1998)

Employment of Education and Training Act (Act 76 of 1998)

Extension of Security of Tenure Act (Act 62 of 1997)

Fertilisers, Farm Feeds, Agricultural Remedies and Stock Remedies Act (Act 36 of 1947)

Further Education and Training Act (Act 98 of 1998)

General and Further Education and Training Quality Assurance Act (Act 58 of 2001)

Green Paper on Agricultural Training Institutes

Green Paper on Post School Education

Government Employees Pension Law (1996)

Government Immovable Asset Management Act (Act 19 of 2007)

Higher Education Act (Act 101 of 1997)

Income Tax Act (1962 – 4<sup>th</sup> standard)

Integrated Food Security Strategy of South Africa 2002

International Code for Laboratory Diagnostic Procedures for Animal Diseases of the World Organisation for Animal Health

International Sanitary and Phyto Sanitary Code of the World Trade Organisation

Labour Relations Act (Act 66 of 1995)

Land Redistribution Policy for Agricultural Development

Land Reform Act (Act 3 of 1997)

Land Use Planning Ordinance (Ordinance 15 of 1985)

Marketing of Agricultural Products Act (Act 47 of 1996)

Meat Safety Act (Act 40 of 2000)

Medicines Control Act (Act 101 of 1965)

Merchandise Marks Act (Act, 17 of 1941)

National Archives Act (Act 43 of 1996)

National Constitution of South Africa (Act 108 of 1996)

National Disaster Management Act (Act 57 of 2002)

National Education Policy Act (Act 27 of 1996)

National Environment Management Act (NEMA) (Act 107 of 1998)

National Qualifications Framework Act (Act 67 of 2008)

National Water Act (Act 36 of 1998)

Natural Scientific Professions Act (Act 20(3) of 2003)

Occupational Health and Safety Act (Act 85 of 1993)

Preferential Procurement Policy Framework Act (Act 5 of 2000)

Prevention of Illegal Evictions from and Unlawful Occupation of Land Act, (Act 19 of 1998)

Promotion of Access to Information Act (Act 2 of 2000)

Public Finance Management Act (Act 1 of 1999 as amended by Act 29 of 1999)

Public Holidays Act (Act 6 of 1994)

Public Service Act (Act 103 of 1994)

Public Service Commission Act 1997 (46 of 1977)

Skills Development Act (Act 97 of 1998)

Skills Development Levies Act (Act 9 of 1999)

Subdivision of Agricultural Land Act (Act 70 of 1970)

South African Qualifications Act (Act 58 of 1995)

Terrestrial Animal Health Code of the World Organisation for Animal Health (OIE – Office International des Epizooties)

The Higher Education Qualifications Framework

Trade Mark Act (194 of 1993)

Trade Practises Act (Act 76 of 1976)

Veterinary and Para-Veterinary Professions Act (Act 19 of 1982)

Waste Act 59 of 2008

Water Services Act (Act 108 of 1997)

Western Cape Appropriation Act (Annually)

Western Cape Direct Charges Act (Act 6 of 2000)

Western Cape Finance Act (Annually)

## **Budget decisions**

The Occupational Specific Dispensation (OSD) for researchers, technicians, engineers and engineering technicians and artisans was implemented in 2010/11, whilst the second phase of the OSD where employees were evaluated according to vocational experience and were implemented in 2012. Appointment of staff on OSD levels will remain a budget challenge, whilst the qualification requirements are hampering the recruitment process in specific instances.

The strategic challenge to promote the more efficient use of water, by both commercial and smallholder farmers over the following few years need to be addressed. The second phase of the real-time web application project undertaken during the period 1 September 2011 to 30 April 2012 proved to be a valuable tool to provide irrigation farmers farming with fruit crops with real-time irrigation information and should be continued. Should we need to temporarily discontinue the project the credibility of the project will be lost and it would be very difficult, if not impossible to regain the support of irrigation farmers. Funding for this project needs to be obtained over the MTEF period.

The drastic increase in natural disasters that the Province have experienced during the past six years and the indications are that this trend will continue as the impacts of climate change take effect. This necessitated the establishment of a new sub-programme: Disaster Risk Management and the staff compliment need to be expanded to deal with the increased work load. Technical assistance need to be provided to land owners during these disasters as well as support with risk mitigation and prevention strategies that need to be developed.

The continuous increase in applications for sub-division and/or rezoning of agricultural land as well as the comments that need to be provided on Environmental Impact Assessments necessitates the increase in staff in the sub-programme. This will also address the succession planning required for that service that the Department provides.

With the focus on evaluation within the Department, an external land reform survey (2012/13) will require financial resourcing via the Unit for Technical Assistance (UTA).

A decision has been made between DAFF to ring fence the Extension Revitalisation Programme (ERP) recruitment amount within the Comprehensive Agricultural Support Programme (CASP) grant and add it to the Programme: FSD's equitable share. This will allow the Programme to permanently appoint the current staff on contract.

The Programme: FSD will again outsource the implementation of Household Food Production Programme (suitcase) given the increasing demand for the delivery of food security projects. This would allow extension personnel to focus mainly on the provision of extension and advisory services to enhance sustainability of projects. In addition, the Programme has aligned the approval of Food Security Projects with the PSO8's work group 4 to strengthen collaboration with other Departments.

The budget decision of the Programme: Research and Technology Development Services (RTDS) underpins the increasing need for cutting-edge technology development in support of competitive and sustained agricultural production in the Western Cape. With a mandated research effort aligned with the national Agricultural Research and Development Strategy (2008), our allocated budget only provided for the support of the mainstream research needs, although we do support smaller industries with expertise and sharing of on-farm resources. It should be noted that the seven research farms and eleven herds and flocks of national importance, place a high burden on the allocated budget with the cost of animal feeds, fertiliser and seed, as well as general farm maintenance costs. Aging on-farm equipment and infrastructure continues to be a major challenge and poses a threat to the research output of the Programme: RTDS.

The envisaged outputs of the Programme under PSO7 "Mainstreaming sustainability and optimising resource-use efficiency" is furthermore funded to a limited extent, whilst the development of a climate change plan and extension of the climate change research effort is still largely unfunded. It is envisaged that the climate change plan will be completed in 2013/14.

The recent outbreak of Avian Influenza has highlighted the vulnerability of our research herds and flocks and a comprehensive biosecurity plan for these herds and flocks have been developed with standard operating procedures in place. This has placed additional pressure on the operational budget as new infrastructure and equipment according to the set guidelines for ostrich farm registration had to be complied with. Furthermore, due to the sharp increase in maize and other feed component prices, our efforts to increase our fodder production on-farm were initiated in 2011/12 and should bring relief to a certain extent in the years to come.

Recent trends show an increase in exports of animals and animal products from the Province as well as an increased demand in service delivery caused by the withdrawal of DAFF from the export certification service delivery in the Province requires an increase in personnel capacity. Three additional posts for state veterinarians have been approved and funded on the 2013/14 budget allocation.

The need to increase the establishment within the Programme: AES is vital in order to fully execute its mandate. The centralised services and fewer funded positions put heavy demands on current staff and other resources. Decentralisation of services will also require a relook into the existing structure and additional financial resources. Similarly, the ever increasing non-trade barriers and the export focus of the Province require a renewed focus on market access support to ensure compliance. This also requires strong trade surveillance and knowledge systems within the Province to monitor policies, trade and non-trade barriers.

The global financial crises in the main traditional markets place emphasis on the identification and development of new markets such as India, China and Africa. Therefore positioning in these markets is very important and will require serious investment in capacity for market research, marketing and branding activities if these markets are to be developed. Market development is also crucial at local level and the fragile export environment is indicative of a need to give more attention at developing the local markets.

The renewed emphasis on monitoring and evaluation in the public sector places emphasis on a need for baseline data. The Programme: AES houses a number of various databases and a standard budget to maintain these is vital. This is also applicable to secondary data sources of information where subscription fees are required to be able to obtain current information that is also used in analysis and advisory services. The current drive towards a farm register which at first will be achieved through integration of existing databases emphasise a need for a once off primary survey to be able to have accurate baseline.

Internationally, even though for a longer period the focus has been on food safety, but that has grown to include other types of compliance e.g. social responsibly and environmental standards. Firstly, South Africa is on the high risk list of nations as identified by the United Nations with regard to social issues. Consequently, in the past five years, South African producers especially in the Fruit and Wine industries were propelled into the international ethical trade arena by allegations of unethical labour practices on farms supplying to the retailers in the United Kingdom. This was also fuelled by the Human Rights Watch report that also made headlines in the international arena. These industries are again on the spotlight due to the recent farm labour unrests within the province. However, these industries especially wine responded with a pro-active, ethical trade programme i.e. Wines Initiative for Ethical Trade Association (WIETA) since 2008 and recently followed by the Fruit industry with its internationally recognised Standard that is implemented through the Sustainability Initiative of South Africa (SIZA). To maintain the provinces export position, the financial support towards ensuring the sustainability of these programmes is imperative.

Skills training programmes for CASP/PLAS beneficiaries will be funded via the allocation of the national CASP budget held by FSD Programme, augmented by internal fund allocation of the sub-programme. This will be facilitated via an agreed training business plan outlining the various courses to be presented and the associated costs respectively for the sub-programmes in relation to service rendered or to be procured.

Training programmes presented by the Programme: SAET is directed by the implementation of a set of national norms and standards for agricultural training institutes (ATIs), which set minimum requirements with regards to training programmes offered, governance and financing, academic qualification and experience of lecturing staff, the standard and availability of training facilities and infrastructure. This will require in-depth interrogation of the training needs of the sector, through training needs assessment workshops in collaboration with sister Programmes in the Department, the capacity of the Programme to deliver on the identified needs and hence the need for a comprehensive training needs assessment and



planning process. This could in the medium to longer term influence the budget requirement of the Programme and each of its sub-components.

The focus on human capital development with specific reference to the previously disadvantaged communities and individuals, women, youth and people with disabilities will continue, as it is an essential vehicle for transforming the sector. If the transformation is to be sustained it is very necessary to ensure that sufficient funding is made available for bursaries and financial assistance to the previously disadvantaged. Additional funding resources, especially from AgriSETA and the private sector will have to be sourced to supplement MTEF budget allocation in order to cover all training costs and associated expenses, especially with the delivery of learnership training.

The need for an integrated student administration and management system must be prioritised as it is critical in respect of the protection and reliable student data capturing which is linked to the overall quality management system of the institute. Various funding models will need to be looked at for this purpose.

The growth of student intake numbers requires the expansion and optimal utilisation of practical resources and therefore a comprehensive campus plan to address this essential matter is critical. The safety and security of students, staff and assets at the Elsenburg ATI has become a priority. The implementation of a comprehensive safety and security plan will be given high priority.

### **Aligning departmental budgets to achieve government's prescribed outcomes**

The Western Cape Department of Agriculture is the custodian of PSO11. This PSO was accepted by Cabinet on 15 September 2010 and its Strategic Directive received Cabinet approval on 2 November 2011. The five work groups provided for in the Strategic Directive has been established and the objectives to be achieved aim to increase agricultural production by 10 per cent over the next ten years, ensure that the Western Cape maintain its agricultural export position, develop rural nodes according to the particular nodal objectives and to ensure a 60 per cent success rate amongst land reform beneficiaries.

To achieve these objectives 29 specific actions has been identified and 34 indicators in the APP have been selected to monitor progress with implementation. In addition to the Department's responsibility with regards to PSO11, particular links regarding human capital development have been identified with PSO1 however the transversal skills workgroup has been temporarily suspended until further notice, climate change prevention and mitigation with PSO7 and the reduction of poverty impacts with PSO8. The Departmental budget has been aligned to give effect to this.

## **2. Review 2012/13**

### **Sustainable resource management**

The web application project through which fruit farmers were provided with real-time information on the actual water use of their crops and the recommended water requirements during the next week, by making use of satellite imagery, proved that this methodology provides a cost-effective and reliable way to monitor the effectiveness of irrigation water use and can be used to provide guidance and motivation to irrigation farmers to increase their water use efficiency. This project was co-funded by the Department of Water Affairs whilst some equipment was donated by the European Space Agency. The water wise and biodiversity campaign was continued in all municipal areas to promote the efficient and effective use of agricultural water.

A study was started to provide information on the utilisation of the additional irrigation water that will become available through the raising of the Clanwilliam Dam. Some 5 000 ha of additional irrigation will be possible with this water. The study is funded on a 50/50 basis between this Department and the Department of Water Affairs.

Engineering support services were provided to our clients through 315 initiatives, which included 114 CASP projects. These initiatives included technology transfer services and the detailed designs for a wide range of infrastructure from irrigation systems, repair work to irrigation dams, replacing earth furrows with pipelines, fencing, stock watering points, drainage and storage facilities, animal housing, handling and waste management facilities as well as on-farm value-adding projects focusing on the drying and processing of rooibos tea, production of essential oils and the processing of vegetables grown by emerging farmers.

Demonstrative planting experiments were continued with the various mechanisation tasks at 25 selected sites to promote conservation farming techniques for rooibos tea farming, which includes the planning and building of prototype agricultural implements. The project to do research on and to promote conservation farming amongst the potato producers of the Sandveld was also continued together with the Programme: RTDS.

In an effort to assist our farmers to deal with the possible impacts of climate change, a start was made to develop an agricultural climate change plan in collaboration with the programme: RTDS and the Department of Environmental Affairs and Development Planning (DEADP).

Thirty LandCare projects were completed to the value of R7.44 million. These projects address job creation through the clearing of alien invasive plants, capacity building and creating awareness of the importance of sustainable natural resources management in the Province. The Programme: SRM is supporting the Green Economy by creating work opportunities through a labour intensive approach in the alien clearing, fencing and river erosion protection projects. 100 full time equivalent green jobs will be created during 2012/13. These projects also contribute towards EPWP initiatives.

The increase in applications to be evaluated for the sub-division and/or rezoning of agricultural land and making recommendations to the relevant authorities, within the strict time scales as prescribed in the relevant acts, again placed tremendous strain on the limited capacity. 930 applications were dealt with.

## **Farmer support and development**

In the previous financial year DRDLR's emphasis on land acquisition shifted to Proactive Land Acquisition Strategy (PLAS) over implementation of the LRAD programme. In line with National Outcome 7 and PSO11 the sub-programme: Farmer Settlement and Development will facilitate 72 farm assessments, complete 86 farm plans and support 60 smallholder farmers.

The Unit for Technical Assistance (UTA) was established in March 2011. Since then the following types and amount of requests have been received: Technical inputs (11), EIAs (5), Viability studies (16), Legal requests (3), Business Plans developed (2) and Business Plans reviewed (11). Streamlining its operations and marketing its services and collaborative approach between Departmental and external experts to input on farm enterprise assessment and planning, was also a key focus. To facilitate multi-disciplinary approach to project management services rendered to farms as well as improved record keeping and monitoring, a web-based Agricultural Information Management System (AIMS) has been developed and was piloted during 2012/2013 for full roll-out across the departmental Programmes in 2013/2014.

The Department will continue with its commodity approach. Ten Commodity Project Allocation Committees (CPACs) have been established of which 8 grain projects, 11 dairy projects, 6 sheep and wool projects, 14 animals projects, 9 aquaculture projects, 14 vegetables projects, 12 wine projects, 8 table grape projects,

35 fruit projects and 4 vegetable seed projects will be implemented. These CPACs together with the Department deliver farmer support services in the Province and the main focus will be on planning and approving of projects through the established CPAC structures.

To further ensure the quality of extension advice and to better equip extension officials the Programme continued to utilise the Extension Suite-Online System towards its aim of increasing agricultural production. The sub-programme: Extension and Advisory Services will facilitate 66 agricultural demonstrations while 30 projects will be supported with mentorship and 60 skills audits will be conducted. A total of 3 600 on-farm site visits will be conducted to advise farmers on latest technologies available.

The Programme: FSD is currently implementing 58 community food security projects (12 of which are linked to schools) and 864 backyard gardens across the Province. These projects are delivered jointly with other Departments through the PSO8's work group 4, namely; Food Security. The Department commemorated the 2012 World Food Day in Witzenberg during the month of October with the delivery of 63 household gardens and two community projects.

### **Veterinary services**

The outbreak of Avian Influenza in ostriches in the Klein Karoo detected in April 2011 is still continuing. Several farms in the Southern Cape have now become infected. Just under 47 000 ostriches have been killed in an effort to eradicate the disease at a compensation amount of just under R62 million. Operational costs were between R3 million and R4 million. No exports of fresh ostrich meat or untreated ostrich products have been exported since April 2011.

The new ostrich holding registration requirements promulgated by DAFF is placing a tremendous strain on the staff of Animal Health. All of the time of officials in the main ostrich producing areas of the Province is taken up by farm inspections and disease control actions. With the current personnel capacity only a small fraction of the (600 expected) farms will have been registered by the end of 2012. This will negatively impact exports if the outbreak has been controlled.

An outbreak of African horse sickness in Mamre during 2011 halted the export of horses from the Kenilworth Pre-Export Quarantine Facility. Moves are afoot to regain our export status during 2013.

### **Research and technology development services**

The Programme rendered a research, information and research support service to all farmers and other stakeholders in the Western Cape. The new microstructure of the Programme has been approved and the services will in future be rendered by the Directorates Animal Sciences, Plant Sciences and Research Support Services.

Research services, focusing on the increase in agricultural production, sustainability and competitiveness of our farmers were delivered from our seven research farms in six districts. During 2011/12, 72 research projects were executed, 28 new projects (including post-graduate projects) approved and 15 final reports were submitted on completed projects.

The challenges of climate change to the agricultural sector will be one of the most important drivers of our Departmental service delivery agenda, both in adaptation and mitigation support to our farmers. The Department will be part of the working group actions of PSO7 and will focus on climate change adaptation, natural resource management, energy and land-use management with climate smart solutions. The Programme is furthermore part of PSO1 with its projects linked to the Green Economy Working Group and our research focus will include "greener" solutions, not only for our clients, but also our own efforts on our research farms.

In order to strengthen the agricultural research base in the Western Cape, share resources and expand on our outputs, the efforts of all role players in the Western Cape were coordinated by the Western Cape Provincial Agricultural Research Forum (WCARF), which is functioning as the working group for Research and Technology within PSO11.

The sub-programme: Technology Transfer Services were focusing on the packaging of new and adapted technology in the form of user-friendly, client-focused and problem-solving information packages. The website of the Programme was continuously updated with new information emanating from our research efforts. In 2013/14, the website will undergo a total revitalisation to bring more information to our clients.

Scientific research information was disseminated during 2011/12 through 28 scientific publications, 15 semi-scientific and 90 conference papers. On the popular side, 205 presentations were made at farmers' and other information days, 126 popular papers published, 14 information days organised and 17 information packs compiled and disseminated.

The sub-programme Infrastructure Support Services rendered farm and research support to our own research efforts, as well as to external research partners. Increased focus on the sustainability of our research farms will continue in 2013/14, with the first biogas from manure plant to be completed in the latter part of 2012.

### **Agricultural economics services**

The research conducted under the Programme: AES resulted in a number of outputs (83) in 2012/13 financial year varying from scientific to popular reports. The Programme maintains and updates databases and associated software. As a result, 29 databases are maintained on a quarterly basis.

The Programme receives a number of enquiries on a daily basis but only report on those where answers were provided. As a result, 140 macroeconomic information requests have been responded to in this financial year. In addition, the Programme continued its industry projections through modelling techniques in collaboration with the Bureau for Food and Agricultural Policy (BFAP). As a result, an annual information dissemination event, Baseline Launch, has been held for the third time since 2010.

The importance of sustainable resource management in the face of climate change and resource scarcity adds another important dimension to risk management going forward. The current research focuses on the management of livestock predation in the Knersvlakte area. The aim of the research is to assist in offering improved decision making capacity for the sustainable management of predators and for improved economic welfare of sheep farmers in the region. Work is also being done on the economic value of the Goukou wetlands.

About 400 clients have been assisted with agricultural economics advice. The services include facilitation of access to finance, financial record keeping, business planning and evaluation, cooperative development support and market information. The development of the livestock component on Micro Combud programme was finalised. About 40 budgets were produced during this financial year (30 new and 10 updated). The financial record keeping has been rolled out to 30 projects in all the districts of the Western Cape. The Programme: AES continued with its market access activities. Among the list is international business to business matchmaking and facilitation of promotional events to countries such as Germany, Nigeria and China. On the latter 18 South African wine industry companies participated in the 6th Yantai International Wine Exposition in the Shandong Province of China. It is also noticeable that exhibitions are the preferred platform used to market South African products in international markets.

However, it is acknowledged that they will have to be combined with other platforms to ensure effectiveness and value for money. As a result, two wine tasting events were also held in Yantai and Beijing.

The latter was remarkable in terms of the magnitude and status as was supported by 28 exhibitors (18 South African wine industry companies and 10 South African wine importers in China). The event was attended by more than 300 Chinese people.

About 35 projects on the Market Access programme were supported towards accessing markets during this financial year. The programme is complemented by other activities including market information i.e. weekly, monthly and quarterly market information reports focusing on various market access issues. As a result, 15 reports were produced during this financial year. The support provided also led to the development of 10 cooperatives during this financial year while the others benefited from aftercare support.

### **Structured agricultural education and training**

The sub-programme: Higher Education and Training (HET) offered 4 curricular offerings namely, B. Agric, Certificate in Horse Mastership, Diploma in Agriculture and Cellar Technology and a Higher Certificate in Agriculture. In total, 438 students were registered into Higher Education and Training programmes. Of these, 25.5 per cent were females and 74.8 per cent were from the white population group, which represents an increase of 4 per cent compared to the previous year. The number of females registered remains almost unchanged. They were registered as follows: 175 first year, 154-second year and 109 third year students. Eleven (11 students discontinued their studies - 6 due to loss of interest (all first years), 5 due to job opportunities, 1 due to the language barrier, 1 due to death and 4 due to lack of finances as a consequence of poor academic performance.

Fourteen (14) new bursaries were awarded for the 2012 academic year and 23 existing bursaries were continued. The bursaries paid from own funds amounted to R1 437 760. A further 47 bursaries were sourced from external donors and amounted to R1 411 975. Agreements were reached with various funders to sponsor these students. Some of our previous students' bursaries were taken over by external funders.

The Higher Education and Training sub programme obtained unconditional accreditation for their curricular offerings.

The sub-programme: Further Education and Training (FET) in collaboration with the Programmes: AES and FSD continued in delivering joint, targeted training interventions in respect of agricultural specific skills programmes for beneficiaries of CASP/PLAS approved projects. Various other practical excursions were also undertaken, i.e. vegetable production, propagation of plants and nature conservation practicals.

Various non-formal skills training programmes were presented and a total of 1 600 beneficiaries, inclusive of all farming groupings (i.e. smallholder, subsistence and commercial farmer groups, farm aids and members of peri-urban agricultural communities, youth and the unemployed) benefitted from this type of training.

Learnership training at all regional centres (including Elsenburg) started in January 2012 and a total of 102 learners initially registered at the beginning of the academic year. A total of 79 students successfully completed the learnership programme at the end of the academic year ending 2012. Furthermore, 7 students were successfully articulated to Higher Education and Training, via the internal Recognition of Prior Learning (RPL) policy framework.

With regards to Quality Management of training offerings, 2 (two) training programmes, i.e. short course module, (Vegetable Production and Agricultural Management) were assessed against the relevant internal quality norms and standards, whereas a sample of learnership programmes were externally moderated by AgriSETA.

An impact assessment study; planning phase was initiated for a sample survey of regional learnership students that completed their studies as per a brief from DAFF. A service provider was appointed to execute the impact assessment.

The specifications of a new electronic Learner and Learning Management System were drawn up and will be acquired to streamline learning and administrative processes in the Programme.

## **Rural Development Coordination**

The Programme officially began functioning at the beginning of February 2010 after the appointment of a Chief Director: Rural Development. The name of the Programme has since changed to Rural Development Coordination (RDC) and comprises two sub-programmes namely Development Planning and Farm Worker Development. The key policy priority of the Programme is to create an enabling environment that will facilitate private sector investment and socio-economic development in rural areas and to develop farm workers' capacity.

The sub-programme: Development Planning has made great strides in the past financial year bringing the number of rural nodes activated to eleven. Dysselsdorp near Oudtshoorn is the pilot rural development node that was started in 2010. For each of the rural nodes an Interdepartmental Steering Committee has been established that coordinates the activities and planning with all government departments active in the area. The approach in each node includes a social facilitation phase which includes household profiling, the institutionalisation of community organisational structures and community participatory research. This phase is followed by a social upliftment phase, infrastructure development phase and an economic development phase that comprises projects that was identified as high priority with the community structures.

Dysselsdorp, the pilot rural node in the Province, has made great progress with various infrastructure and social upliftment projects that have been completed successfully, providing temporary jobs for 1 023 people and a total of 1 915 people have been trained. To date a total of 1 660 employment opportunities and 3 285 training opportunities have been created in ten (10) of the existing rural nodes. 125 cooperatives are in the process of being registered with entrepreneurs being guided to start and sustain businesses that can provide for their families across various nodes.

The Western Cape Cabinet tasked the Department of Agriculture in 2004 to take responsibility for the development of farm workers in cooperation with other Departments and role players. Geographically the Western Cape is a very large Province and we have to provide a service for an estimated 175 000 farm workers (and their families). The Department of Agriculture: Western Cape is currently the only Agriculture Department in the country that has a dedicated sub-programme for farm workers.

The sub-programme focused on PSOs 6, 8 and 11 to ensure that substance awareness and prevention projects amongst farm workers in rural areas were implemented. The distribution of the Health and Life Skills DVD packs (each consisting of 22 interactive DVDs covering subjects such as basic hygiene, healthy eating, dangers of alcohol, high blood pressure and having a baby) as received from a UK sponsor has greatly contributed to the ability of the sub-programme to reach and educate more farm workers and their families across all six districts within the Province.

Department has in response to the myriad of challenges in rural areas achieved the following for the current financial year: 1 978 farm workers participated in life skills training, assisted 348 farm workers through the referral system and supported 13 farm worker related projects of which three focussed on substance abuse. The farm worker survey in view of the compilation of a farm worker database for the Province was completed in two regions within the Overberg district.

The recent farm worker unrests have highlighted the importance and need for a holistic approach to address the challenges faced by farm workers. Intelligence reports from farm worker networks and government field staff, via the Department of Local Government's Provincial Disaster Management Centre (PDMC) and the South African Police Services (SAPS), have indicated that the unrest was not purely as a result of farm worker issues. Other factors such as the level of unemployment, foreign nationals without work permits, xenophobia, a lack of services and infrastructure within rural communities, criminal opportunists, etc., fuelled protest action under the guise of farm worker unrest. There are however a number of farm worker issues that require urgent attention.

All relevant stakeholders from all three spheres of government, farm worker unions, farmer organisations, etc., need to collaborate to seek the necessary solutions. Key focus areas that were highlighted for the Department at Provincial level as a result of the protest action in the 2012/13 financial year were as follows: 1) the need for baseline information on farm workers, 2) the importance of ensuring that farm workers have a voice and platforms to express themselves, 3) the need for dialogue between farmers and farm workers to promote social transformation in rural areas and 4) collaboration with all relevant stakeholders, public and private to address socio-economic challenges in rural areas.

The annual Farm Worker of the Year Competition was again presented in partnership with a private sector sponsor and contestants from fourteen different regions within the Western Cape participated during the 2012/13 competition. A total of 960 farm workers took part in the competition. The provincial winner was announced at a gala function at the Cape Town International Convention Centre on 9 November 2012.

The sub-programme established good working relationships with all District Municipalities through regular engagements and the attendance of district forum meetings to ensure that farm worker matters remain high on their agenda.

### **3. Outlook for 2013/14**

#### **Sustainable resource management**

To enable the Programme to continue with most of the projects and initiatives undertaken a reprioritisation has been done by making a total of 10 previously funded posts unfunded and these posts are mainly for engineering technicians. This will impact on the service delivery and the targets for a number of indicators had to be downscaled.

The limited water resources in the Province will experience additional demands due to the probable impacts of climate change and promoting the efficient use of agricultural water by both commercial and smallholder farmers will be a key strategic challenge over the next five years. The continuation of the water wise and biodiversity awareness campaign in all areas within the Province and the real-time web application project through which fruit crop irrigators is advised on the irrigation demands of their crops will be continued in an effort to increase the water use efficiency of fruit crops (kilograms of crop produced per cubic meter of water).

The study on the utilisation of the additional irrigation water that will become available through the raising of the Clanwilliam Dam will be completed in this year and will provide guidance on how and where the approximately 5 000 ha of additional irrigation can be developed. The aim is to promote the establishment of emerging farmers in various project configurations with this additional water.

The change from conventional to conservation farming can partly mitigate of the effects of climate change and enhance the sustainability and the competitiveness of the farming sector. Various projects will continue to promote this concept amongst the farmers in the province.

Technical support will be provided by the Programme to the agricultural infrastructure projects of the FSD Programme towards ensuring that at least 60 per cent of all agricultural land reform projects in the Province are successful over the next 5 years and to protect, enhance and promote the use of our natural resources in a sustainable manner (within the constraints of climate change) to ensure food security. The services provided by the Programme as well as the projects/initiatives undertaken will contribute towards NO7, 9 and 12 as well as to PSO1, 7, 9, 10 and 11.

Thirty LandCare projects to the value of R7.233 million will focus on poverty alleviation through job creation for the clearing of alien invasive plants to protect our water resources, capacity building, training and creating awareness of the importance of sustainable natural resources management in the Province. Through these projects some 25 000 person days of work will be created and more than 8 000 school children will be trained in LandCare principles and practices, including sustainable water use during two and a half day camps as well as puppet shows for the smaller children in the various districts.

The increase in applications to be evaluated for the sub-division and/or rezoning of agricultural land and making recommendations to the relevant authorities will again place tremendous strain on the limited capacity. More than nine hundred applications is expected in 2013/14.

### **Farmer support and development**

The FSD Programme has firmly established the commodity approach to farmer support, within the Department, integrating new farmer entrants to mainstream agricultural networks in the Province. The CPACs are well constituted with members, representing the private and public sector to contribute to farm assessment and planning processes as well as allocation of conditional grant funding. This approach will continue through the 2013/14 financial year. However, the focus in 2013/14 will be on improvement on the quality of assessment, planning and monitoring.

With the UTA in place and running effectively the expertise to support farm assessment and planning process is strengthened. Hence, it is envisaged that improved performance towards enterprise sustainability in the form of technical inputs (15), business plan development (5), EIAs (5) and viability studies (16) will take place. To facilitate multi-disciplinary approach to project management services rendered to farms as well as improved record keeping and monitoring, a web-based Agricultural Information Management System (AIMS) has been developed and was piloted during 2012/13 for full roll-out across Department's Programmes in 2013/14.

Collaboration with DRDLR is on-going, however considering recent Land Reform Green Paper, the efforts within this Department will be focussed on improvement and alignment of common processes. Key elements for emphasis will be farm assessments of which 114 will be completed, beneficiary farmer identification and enterprise planning processes to streamline the support function it plays to inform the land acquisition and settlement processes driven by the DRDLR.

The revitalisation of extension services will still be a priority and attention will be given to qualification upgrading and improvement of the technical knowledge of staff. This will be done in collaboration with experts from other Programmes and the commodities.

The approval and implementation of the suggested Programme micro-structure as part of the modernisation process will enhance service delivery to our clients within the agricultural sector.



Greater focus will be placed on extension planning to transfer more knowledge to farmers regarding the challenges experienced in terms of production cycles, etc. Business plans will be analysed, 60 skills audits will be done and the extension message will thus be adapted accordingly.

The sub-programme: Food Security will deliver 84 community projects, 14 of which will be linked to schools and 1 036 backyard gardens given the increase in the number of food insecure households in the Province. Again, the Programme will further strengthen links with municipalities to ensure that correct candidates are identified and supported. The Programme will also undertake an impact evaluation study of food security interventions and an external land reform evaluation.

### **Veterinary services**

Outbreaks of Rift Valley fever in the north and east of the Province are possible during the summer of 2012/13. Veterinary Services will now be able to assist farmers in purchasing vaccine to vaccinate their lambs. Operating budget is available for the purchase of various other vaccines, the most important being Rabies (in previous years 50 000 – 70 000 vaccinations were performed), Brucellosis (contagious abortion of cattle – a disease transmissible to man), anthrax, African horse sickness and Newcastle disease of chickens.

Three new state veterinary posts in export control are funded for the year. If it is possible to fill these posts with experienced personnel, service delivery to the exporters of animals and animal products in the Province should improve considerably towards the end of the year.

There are significant challenges with regards to the implementation of independent meat inspection, regulating game meat by means of the proposed game scheme as well as the participation in the National Abattoir Rating Scheme (NARS).

### **Research and technology development services**

The Medium Term Strategic Framework, NO4, 7 and 10, the National Agricultural Research and Development Strategy (2008), PSO1, 7 and 11, and the key priorities of the Department for the next five years are setting the scene for the service delivery mandate of the Programme: RTDS.

The research and development effort in 2013/14 will focus on increased agricultural production (lower input, higher yield) and novel climate smart sustainability supporting technologies. Conservation farming practices (including minimum or no tillage for soil conservation, crop rotation for higher production and soil cover) will undoubtedly bring a new dimension to farming with production in a more resource efficient way. The Programme will furthermore support the Conservation Agriculture Western Cape (CAWC) association to coordinate all efforts in this regard in the Western Cape. Climate smart solutions on alternative farming practices, new and alternative crops, and disease complexes will be sought. Our efforts will also be linked to the actions of the working groups of climate change adaptation, energy, sustainable resource management, land-use management and the green economy a climate change plan for the agricultural sector will also be developed with the assistance of DEADP and will be completed in 2013/14.

Sustainability of our research farms will be one of the focus areas in 2013/14 and the judicious use of agricultural water, waste management and on-farm renewable energy options will be high on the agenda. The biogas plant at Outeniqua farm, converting manure to biogas and electricity will be completed in 2013 and will demonstrate renewable energy generation on-farm to our clients.

Our research efforts will furthermore be refined to include action research, whilst information packaging (also exploring electronic communication options) will be high on the agenda. This will also include the raising of awareness and sharing of technical information on climate change with our stakeholders. We expect the demand for resource utilisation services (including spatial analysis support and decision-making support tools) to grow beyond our expectations as sustainability and profitability are more than ever before

part of the planning process of farming operations. Our technology transfer effort will also include extensive collaboration with our Programmes: FSD and SAET in order to ensure that our lecturers and extension officers are equipped with the latest scientifically sound technical information.

The development of decision support tools (i.e. the extension suite-online system) and other information management systems (i.e. AIMS) will be supported to its fullest and our spatial analysis unit, hosting an extensive GIS capacity based on the analysis and mapping of rural datasets such as land use, farm boundaries, crop suitability, etc., will be of crucial importance. This will not only assist in defining the agricultural footprint, but also support the assessment of potential impacts of future climate, economic and natural resource changes.

### **Agricultural economics services**

In support of PSO11 one of the focus areas will be the provision of a wide-range of agricultural economics research and support services to farmers in the Province. Greater emphasis will be placed on information dissemination activities. It is also acknowledged that some organisations and institutions have developed capacities focusing on special needs of industries. These initiatives will be supported for collaborative research and capacity building. Product differentiation is also vital for global competitiveness and will therefore be prioritised on the agricultural economics research conducted. As a result, a consumer study on the agricultural potential of alternative food products consumed by various ethnic groups from other African countries currently residing in the Western Cape will be conducted. The study will highlight the top ten products with the greatest potential to be produced in the Western Cape.

The Programme will continue its efforts in supporting market development in new markets especially China, India and Africa. The Market Access work group will continue with its coordinated approach to ensure improved market access in the local and export markets. The market access support to land reform beneficiaries will also be continued in support of the strategic goals of the department. In addition, attention will be focused on strengthening collaborations with institutions such as the National Agricultural Marketing Council (NAMC), the Department of Trade and Industry, Fruit Exporters Producers Forum, Wesgro and industry organisations in the Western Cape for a greater impact especially on market access. The Programme will continue with its research on the best models for linking smallholder farmers with markets.

To assist the Department's clients to better manage the risk and for informed planning and decision making the Programme will continue its with financial record keeping services and development of enterprise budgets. The research on new farming systems will continue in a search for most profitable alternatives for farmers. The baseline information will forever be important and therefore will continue receiving attention. Additional capacity within the resource economics component is envisaged in an attempt to focus more on issues related to valuation of natural resources, biodiversity and conservation research in addition to climate change mitigation alternatives and water and demand management. Trade analysis research will also get the necessary attention from the programme.

### **Structured agricultural education and training**

It is envisaged that the Programme will continue to offer a range of different training offerings on FET and HET levels. However, due to budgetary constraints, targets will have to be adjusted downwards. Despite the record number applicants (480) it is envisaged that the sub-programme: HET will register approximately 350 students in 2013/14, with the reduction primarily due to budgetary pressures.

The functioning of governance structures including the College Council, Student Representative Council, House Committee, Senate and Subject Advisory Committees, will be further strengthened and supported in the coming year, as to ensure the optimal functioning thereof.

The newly developed Campus and Academic master plan will be finalised, refined and populated and submitted for funding.

The Revitalisation Plan for the Colleges of Agriculture will be gradually implemented at the Elsenburg Agricultural Training Institute. Earmarked CASP funding is used to fund the implementation of the different pillars of this revitalisation plan. The organisational structure of the Programme will be reviewed and submitted for approval. Various new and existing posts, including those of lecturers, will be evaluated or re-evaluated.

The sub-programme: HET will continue to offer the 4 programs as before until the New Diploma is registered. The curricula of the Higher Certificate and the Advanced Certificate programmes will be developed and submitted to HEQC and SAQA for approval, registration and implementation. The subject and curriculum committees will become more active as they need to play a greater role in providing the lead in ensuring demand-led training.

Skills programmes and learnership offerings will be linked to specific agricultural regional commodities. As result of the limited funding available, the target intake of learnership students will be adjusted as well as the number of training interventions and beneficiaries. It is envisaged to register 80 learners on various learnership programmes and present short skills programmes to a total of 1 700 agricultural beneficiaries. Regional training workshops with commodity groups and project beneficiaries will be conducted within the various districts of the Province.

### **Rural development Coordination**

The Programme's service delivery emphasis will be on creating an environment in rural areas that is conducive to attract investment which will pave the way to the social-economic development of people living in rural areas. This endeavour along with the drive towards greater integrated government and service delivery will be the main focus of the Programme in the 2013/14 financial year.

An additional four (4) nodes will be activated in the new financial year along with the establishment of their Interdepartmental Steering Committees, Councils of Stakeholders and the development of their respective CRDP implementation plans. Regular communication, consultation and meetings with the municipal councils will be maintained in order to strengthen the goal, benefits and importance of involvement and cooperation in the respective nodes. It is envisaged that a total of 60 projects in rural nodes will be implemented with 1 200 people participating in training opportunities.

As the Programme is one of the main contributors to achieving NO7 and the PSO11 the coordination of the quarterly Work Group 4 (Rural Development) meetings will be a priority in order to ensure continued success in terms of integrated service delivery.

The facilitation of the development of farm workers will be rolled out by the sub-programme: Farm Worker Development through the inclusion of at least 1 500 farm workers in life skills training, assisting 150 farm workers via the referral system to appropriate resources and by funding 14 farm worker development projects including substance abuse awareness and prevention projects. The Annual Farm Worker of the Year Competition will again be presented in partnership with a private sector sponsor and it is envisaged that 15 regions will participate in this prestigious event. Constant communication through farmers associations to highlight the value of the competition as well as the maintenance of excellent cooperation with existing sponsors will be high on the agenda.

The recent strikes resulted in key focus areas being highlighted for the Department at Provincial level in the 2012/13 financial year and these are as follows: 1) the need for baseline information on farm workers, 2) the importance of ensuring that farm workers have a voice and platforms to express themselves, 3) the need for dialogue between farmers and farm workers to promote social transformation in rural areas and 4) collaboration with all relevant stakeholders, public and private to address socio-economic challenges in rural areas.

In response the Department envisages a number of initiatives for the 2013/14 financial year which aim to address the four focus areas above. These initiatives include: strengthening the Farm Worker Survey process focusing on the rural nodes and strike hotspots as identified by the Provincial Disaster Management Centre, identifying, in collaboration with the relevant stakeholders, best practices in the rural context which will be documented as case studies and shared amongst farmers and farm workers. The necessary platforms will be created for farmers and farm workers to share their experiences, challenges and possible solutions through district dialogues.

The sub-programme will continue to support DAFF through the attendance and active participation at quarterly Farm Worker Delivery Forums in view of transversal projects and the rolling out of similar units within the other Provinces across the country.

The maintenance of good working relationships with all District Municipalities and the continuation of the attendance of district forum meetings will ensure that farm worker matters remain high on their agenda. The Health and Life Skills DVD packs will be further distributed as more packs are received from the sponsor. Regular feedback from recipients utilising the DVDs will be obtained in order to gauge the impact thereof on farm workers and their families and recommendations will be made to the sponsor in terms of the development of other themed DVDs to address relevant social challenges as identified within the field e.g. sexual abuse and family violence.

## 4. Receipts and financing

### Summary of receipts

Table 4.1 hereunder gives the sources of funding for the vote.

**Table 4.1 Summary of receipts**

Receipts R'000	Outcome						Medium-term estimate						
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate						
				Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16			
Treasury funding													
Equitable share	298 168	311 654	313 993	379 247	375 721	374 656	418 485	11.70	443 412	471 634			
Conditional grants	158 816	142 841	133 812	154 003	154 003	154 003	164 379	6.74	166 817	174 187			
Land Care Programme Grant: Poverty Relief and Infrastructure Development	3 085	3 270	3 466	7 740	7 740	7 740	7 233	( 6.55)	4 070	4 439			
Comprehensive Agriculture Support Programme Grant	57 598	63 064	82 346	91 863	91 863	91 863	104 859	14.15	108 394	113 376			
Disaster Management Grant: Agriculture	92 143	52 507											
Ilima/Letsema Projects Grant	5 990	24 000	48 000	50 400	50 400	50 400	51 737	2.65	54 353	56 372			
Expanded Public Works Programme Integrated Grant for Provinces				4 000	4 000	4 000	550	( 86.25)					
Financing	8 878	1 606	17 078	1 088	4 306	4 306	1 831	( 57.48)					
Asset Finance Reserve	7 533												
Provincial Revenue Fund	1 345	1 606	17 078	1 088	4 306	4 306	1 831	( 57.48)					
Total Treasury funding				465 862	456 101	464 883	534 338	534 030	532 965	584 695	9.71	610 229	645 821
Departmental receipts													
Sales of goods and services other than capital assets	23 816	23 702	29 947	25 387	26 277	26 277	25 387	( 3.39)	25 387	25 387			
Transfers received	1	10	17 083			142		( 100.00)					
Interest, dividends and rent on land	294	2 903	2 807	47	47	846	47	( 94.44)	47	47			
Sales of capital assets	12	63		20	20	29	20	( 31.03)	20	20			
Financial transactions in assets and liabilities	132	706	( 161 )			115		( 100.00)					
Total departmental receipts				24 255	27 384	49 676	25 454	26 344	27 409	25 454	( 7.13)	25 454	25 454
Total receipts				490 117	483 485	514 559	559 792	560 374	560 374	610 149	8.88	635 683	671 275

### Summary of receipts:

Total receipts increased by R49.775 million (8.88 per cent) from the 2012/13 revised estimate of R560.374 million to R610.149 million in 2013/14.

### **Treasury funding:**

Equitable Share provision has increased by R43.829 million (11.70 per cent) from the 2012/13 revised estimate of R374.656 million to R418.485 million allocated for 2013/14. Conditional Grants allocation has increased by R10.376 million (6.74 per cent) from the 2012/13 revised estimate of R154.003 million to R164.379 million budgeted for 2013/14.

### **Departmental receipts:**

The departmental receipts have decreased by R1.955 million (7.13 per cent) from the revised estimate for 2012/13, from R27.409 million to R25.454 million budgeted for 2013/14.

### **Donor funding (excluded from vote appropriation)**

None.

## **5. Payment summary**

### **Key assumptions**

Agriculture's contribution to mainstream support to the marginalised (Second Economy) remains a challenge as the number of indigent households keep on increasing.

Provision for salary adjustments (ICS) of 8.3 per cent for 2013/14, 7.9 per cent for 2014/15, and 6.6 per cent for 2015/16 (These figures are inclusive of a maximum of 2 per cent pay progression).

CPI inflationary rates have been adjusted in the National MTBPS resulting in the following revisions to the ICS inflationary rates: 8.3 per cent in 2013/14, 8.1 per cent in 2014/15 and 6.9 per cent in 2015/16.

No exogenous macro economic shocks

Stable political and managerial leadership

Cost of municipal and Eskom services

Cost of animal feed and fodder

Cost of animal health

Transport (fuel) cost

### **National priorities**

National Outcomes

National Development Plan

New Partnership for Africa's Development (NEPAD)

National Sector Plan for Agriculture

The Millennium Development Goals

Rural Development

Integrated Food Security

Revitalisation Plan for the Colleges of Agriculture

The Norms and Standards for Institutes of Excellence in Agricultural Training

National Agricultural Research and Development Strategy

Agri-BEE

Comprehensive Rural Development Programme (CRDP)

The Norms and Standards for Extension and Advisory Services

### **Provincial priorities**

Provincial Strategic Objectives

Creation of opportunities for businesses and citizens to grow the economy and employment

Mainstreaming sustainability and optimising resource-use efficiency

Alleviating poverty

Clean, value-driven and responsive government

Promote the efficient use of agricultural water

Provincial Climate Change Strategy and Action Plan

Agriculture and Agribusiness Strategy

### **Departmental priorities**

Food Safety in line with the Consumer Protection Act

Human Capital Development

International Cooperation

Increase Agricultural Production

Market Access for all farmers

Natural Resource Management

Research and Technology Development

Rural Development

Revitalisation of Extension

Revitalisation of Agricultural Training Institute (College)

### **Programme summary**

Table 5.1 below shows the budget or estimated expenditure per programme and Table 5.2 per economic classification (in summary). Details of the Government Financial Statistics (GFS) economic classifications are attached as an annexure to this vote.

**Table 5.1 Summary of payments and estimates**

Programme R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Administration <sup>a</sup>	68 157	69 407	70 190	83 451	83 451	83 451	<b>86 947</b>	4.19	90 766	95 446
2. Sustainable Resource Management <sup>b,c</sup>	129 554	86 528	36 564	49 939	50 641	50 641	<b>47 569</b>	( 6.07)	45 736	48 072
3. Farmer Support and Development <sup>d,e</sup>	128 642	155 338	190 015	209 849	204 849	204 849	<b>227 887</b>	11.25	237 857	247 897
4. Veterinary Services	43 272	44 707	69 398	50 491	54 502	54 502	<b>64 664</b>	18.65	70 524	78 058
5. Research and Technology Development Services	70 599	73 390	77 616	88 472	88 867	88 867	<b>94 835</b>	6.72	103 579	109 505
6. Agricultural Economics Services	11 549	11 861	11 875	15 035	15 035	15 035	<b>17 796</b>	18.36	18 648	19 604
7. Structured Agricultural Education and Training	38 344	42 254	44 886	46 251	46 725	46 725	<b>48 432</b>	3.65	50 784	53 987
8. Rural Development Coordination			14 015	16 304	16 304	16 304	<b>22 019</b>	35.05	17 789	18 706
<b>Total payments and estimates</b>	490 117	483 485	514 559	559 792	560 374	560 374	<b>610 149</b>	8.88	635 683	671 275

<sup>a</sup> MEC total remuneration package: R1 652 224 with effect from 1 April 2012.

<sup>b</sup> National conditional grant: LandCare Programme: R7 233 000 (2013/14), R4 070 000 (2014/15), R4 439 000 (2015/16).

<sup>c</sup> National conditional grant: Expanded Public Works Programme (EPWP): R550 000 (2013/14).

<sup>d</sup> National conditional grant: Comprehensive Agriculture Support Programme (CASP): R104 859 000 (2013/14), R108 394 000 (2014/15), R113 376 000 (2015/16).

<sup>e</sup> National conditional grant: Ilima/Letsema Projects Grant: R51 737 000 (2013/14) R54 353 000 (2014/15), R56 372 000 (2015/16).



## Summary by economic classification

**Table 5.2 Summary of provincial payments and estimates by economic classification**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	290 493	308 099	337 272	405 764	399 554	398 981	436 337	9.36	463 015	493 066
Compensation of employees	180 397	208 018	226 567	261 294	245 770	245 770	291 034	18.42	310 031	325 817
Goods and services	109 956	100 043	110 688	144 470	153 781	153 208	145 303	( 5.16)	152 984	167 249
Interest and rent on land	140	38	17		3	3		( 100.00)		
Transfers and subsidies to	185 781	161 486	159 128	148 024	155 114	155 687	168 685	8.35	169 107	174 763
Provinces and municipalities	64	58	159	35	180	189	54	( 71.43)	57	57
Departmental agencies and accounts	5 942	2 176	992	400	4 089	4 089		( 100.00)		
Universities and technikons	71	525	400	500	500	500	680	36.00	411	411
Foreign governments and international organisations					734	734		( 100.00)		
Public corporations and private enterprises	150 234	144 418	135 700	141 222	144 378	144 378	156 093	8.11	161 765	167 242
Non-profit institutions	6 195	6 116	2 848	2 024	1 807	1 867	9 063	385.43	4 033	4 167
Households	23 275	8 193	19 029	3 843	3 426	3 930	2 795	( 28.88)	2 841	2 886
Payments for capital assets	13 688	13 657	18 012	6 004	5 474	5 474	5 127	( 6.34)	3 561	3 446
Buildings and other fixed structures		35	244	310						
Machinery and equipment	12 783	13 136	17 674	5 164	4 884	4 909	5 012	2.10	3 511	3 386
Biological assets				444	444	419		( 100.00)		
Land and subsoil assets	14									
Software and other intangible assets assets	891	486	94	86	146	146	115	( 21.23)	50	60
Payments for financial assets	155	243	147		232	232		( 100.00)		
Total economic classification	490 117	483 485	514 559	559 792	560 374	560 374	610 149	8.88	635 683	671 275

## Transfers to public entities

**Table 5.3 Summary of departmental transfers to public entities**

Public entities R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Casidra (Pty) Ltd	150 948	144 424	95 612	105 640	108 416	108 416	118 831	9.61	121 272	124 886
WESGRO					2 221	2 221		( 100.00)		
Total departmental transfers to public entities	150 948	144 424	95 612	105 640	110 637	110 637	118 831	7.41	121 272	124 886

## Transfers to development corporations

None.

## Transfers to local government

**Table 5.4 Summary of departmental transfers to local government by category**

Departmental transfers R'000	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Category C	64	58	73	35	60	60	54	(10.00)	57	57
Total departmental transfers to local government	64	58	73	35	60	60	54	(10.00)	57	57

## Departmental Public-Private Partnership (PPP) projects

None.

## 6. Programme description

### Programme 1: Administration

**Purpose:** To manage and formulate policy directives and priorities and, to ensure there is appropriate support service to all other programmes with regard to finance, personnel, information, communication and procurement.

#### Analysis per sub-programme

##### Sub-programme 1.1: Office of the MEC

to set priorities and political directives in order to meet the needs of clients. (For the efficient running of the MECs office)

##### Sub-programme 1.2: Senior Management

to translate policies and priorities into strategies for effective service delivery and, to manage, monitor and control performance

##### Sub-programme 1.3: Corporate Services

to render operational support services with regards to accommodation, maintenance, security, occupational health and safety, archives, general office support, and linkage with the Provincial Corporate Service Centre

##### Sub-programme 1.4: Financial Management

to provide effective support service (including monitoring and control) with regard to Budgeting, Provisioning and Procurement and motor fleet services

##### Sub-programme 1.5: Communication Services

this sub-programme proposes to focus on internal and external communications of the department through written, verbal, visual and electronic media as well as marketing and advertising of the departmental services

### Policy developments

To improve record and information management.

To establish a well-trained and professional personnel corps.

### Changes: Policy, structure, service establishment, etc. Geographic distribution of services

#### Expenditure trends analysis

The 2013/14 budget has increased by R3.496 million (4.19 per cent) from the 2012/13 revised estimate of R83.451 million to R86.947 million for 2013/14.

The increase is largely due to the cost increase in municipal tariffs for property payments and the annual increase in audit fees.

**Table 6.1 Summary of payments and estimates – Programme 1: Administration**

Sub-programme R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
1. Office of the MEC <sup>a</sup>	5 894	5 530	5 780	6 656	6 656	6 656	7 030	5.62	7 352	7 902
2. Senior Management	5 959	27 485	4 126	6 205	6 205	6 205	6 506	4.85	6 730	7 108
3. Corporate Services	31 676	7 951	31 237	34 393	34 393	34 393	35 490	3.19	36 928	38 547
4. Financial Management	18 263	24 572	25 777	30 441	30 441	30 441	32 121	5.52	33 809	35 723
5. Communication Services	6 365	3 869	3 270	5 756	5 756	5 756	5 800	0.76	5 947	6 166
Total payments and estimates	68 157	69 407	70 190	83 451	83 451	83 451	86 947	4.19	90 766	95 446

<sup>a</sup> MEC total remuneration package: R1 652 224 with effect from 1 April 2012.

**Table 6.1.1 Summary of provincial payments and estimates by economic classification – Programme 1: Administration**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	62 949	65 515	66 360	80 769	80 664	80 614	84 755	5.14	88 926	93 668
Compensation of employees	34 192	34 658	36 006	41 584	39 334	39 334	47 423	20.56	50 906	53 400
Goods and services	28 680	30 853	30 344	39 185	41 327	41 277	37 332	( 9.56)	38 020	40 268
Interest and rent on land	77	4	10		3	3		( 100.00)		
Transfers and subsidies to	3 603	1 143	1 368	1 273	1 274	1 324	1 189	( 10.20)	1 023	1 023
Provinces and municipalities	10	1	86		120	120		( 100.00)		
Departmental agencies and accounts	1 000	1			1	1		( 100.00)		
Universities and technikons		125								
Public corporations and private enterprises	48	113	27	30	30	30		( 100.00)		
Non-profit institutions	136	137	228		145	195		( 100.00)		
Households	2 409	766	1 027	1 243	978	978	1 189	21.57	1 023	1 023
Payments for capital assets	1 593	2 682	2 443	1 409	1 459	1 459	1 003	( 31.25)	817	755
Machinery and equipment	1 415	2 641	2 443	1 397	1 447	1 447	1 003	( 30.68)	817	755
Software and other intangible assets	178	41		12	12	12		( 100.00)		
Payments for financial assets	12	67	19		54	54		( 100.00)		
Total economic classification	68 157	69 407	70 190	83 451	83 451	83 451	86 947	4.19	90 766	95 446

## Details of transfers and subsidies

Economic classification R'000	Outcome			Main appro- priation	Adjusted appro- priation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	3 603	1 143	1 368	1 273	1 274	1 324	1 189	(10.20)	1 023	1 023
Provinces and municipalities	10	1	86		120	120		(100.00)		
Provinces			86		120	120		(100.00)		
Provincial agencies and funds			86		120	120		(100.00)		
Municipalities	10	1								
Municipalities	10	1								
Departmental agencies and accounts	1 000	1			1	1		(100.00)		
Entities receiving transfers	1 000	1			1	1		(100.00)		
Other	1 000	1			1	1		(100.00)		
Universities and technikons		125								
Public corporations and private enterprises	48	113	27	30	30	30		(100.00)		
Public corporations (Casidra)		108								
Other transfers (Casidra)		108								
Private enterprises	48	5	27	30	30	30		(100.00)		
Other transfers	48	5	27	30	30	30		(100.00)		
Non-profit institutions	136	137	228		145	195		(100.00)		
Households	2 409	766	1 027	1 243	978	978	1 189	21.57	1 023	1 023
Social benefits	993	766	303	45	45	45		(100.00)	10	10
Other transfers to households	1 416		724	1 198	933	933	1 189	27.44	1 013	1 013

## Programme 2: Sustainable Resource Management

**Purpose:** To provide agricultural support services to farmers in order to ensure sustainable development and management of agricultural resources.

### Analysis per sub-programme

#### Sub-programme 2.1: Engineering Services

to provide engineering support (planning, development, monitoring and evaluation) with regard to irrigation technology, on-farm mechanisation, value adding, farm structures, resource conservation management, operation and maintenance of farm equipment, machinery, tools and implements solutions

#### Sub-programme 2.2: LandCare

to promote the sustainable use and management of natural agricultural resources

#### Sub-programme 2.3: Land Use Management

to promote the implementation of sustainable use and management of natural agricultural resources through regulated land use (Act 43 of 1983 and Act 70 of 1970)

#### Sub-programme 2.4: Disaster Risk Management

to provide support service to clients with regards to agricultural disaster risk management

## **Policy developments**

The development of an agricultural disaster management strategy which includes a pro-active approach towards risk reduction, mitigation and post disaster recovery.

Contribute towards the development of a national water conservation and water demand strategy by Department of Water Affairs (DWA) and an Irrigation Policy for SA by DAFF.

## **Changes: Policy, structure, service establishment, etc. Geographic distribution of services**

The drastic increase in natural disasters that the Province have experienced during the past six years and the indications that this trend will continue as the impacts of climate change take effect, necessitated the establishment of a new sub-programme Disaster Risk Management. Budget limitations do not allow the further expansion of the staff compliment required. Technical assistance need to be provided to land owners during these disasters as well as support with risk mitigation and prevention strategies that need to be developed.

The requirement to obtain environmental authorisations for each disaster recovery and LandCare works to be constructed necessitates the appointment of Environmental Officials within the programme. A work study exercise needs to be done to determine the best place for these officers to be placed. The current approved establishment do make provision for these officials and the posts will have to be added to the establishment when the budget allows it. In the meantime, consultants are appointed for these studies.

The continuous increase in applications for sub-division and/or rezoning of agricultural land as well as the comments that need to be provided on Environmental Impact Assessments necessitates the increase in staff in the sub-programme. This will also address the succession planning required for that service that the department provides.

## **Expenditure trends analysis**

The 2013/14 provision has decreased by R3.072 million (6.07 per cent) from the 2012/13 revised estimate of R50.641 million to R47.569 million budgeted for 2013/14. This is mainly as a result of the National Conditional Grant for the Expanded Public Works Programme which was R4.000 million in 2012/13 as opposed to the R0.550 million obtained in 2013/14.

## **Strategic goals as per Strategic Plan**

### **Programme 2: Sustainable Resource Management**

Support the provincial agricultural sector to at least maintain its export position for the next 5 years by growing its value added from R14.014 billion in 2009.

Ensure at least 60 per cent of all agricultural land reform projects in the Province are successful over the next 5 years.

Support the sector (farmers and industries) to increase agricultural production (primary provincial commodities) by at least 10 per cent over the next 10 years.

Optimise the sustainable utilisation of our natural resources through conservation methodologies to increase agricultural production.

Increase agricultural economic opportunities in selected rural areas based on the socio-economic needs over a 10 year period.

## Strategic objectives as per Annual Performance Plan

### Engineering Services

To promote the optimal and sustainable utilisation of our natural resources.

### LandCare

The conservation of the natural agricultural resources.

### Land Use Management

Provide comments on subdivision and rezoning of agricultural land applications.

### Disaster Risk Management

To provide a disaster management service to our clients, proactively and reactively.

**Table 6.2 Summary of payments and estimates – Programme 2: Sustainable Resource Management**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate 2013/14	2012/13	2014/15	2015/16
1. Engineering Services	11 590	12 215	13 450	14 934	15 668	15 668	15 586	(0.52)	16 132	17 056
2. LandCare <sup>a, b</sup>	117 964	74 294	22 519	32 368	33 570	33 570	29 300	(12.72)	26 700	27 605
3. Land Use Management		19	595	1 273	1 023	1 023	1 245	21.70	1 269	1 462
4. Disaster Risk Management				1 364	380	380	1 438	278.42	1 635	1 949
<b>Total payments and estimates <sup>a,b</sup></b>	<b>129 554</b>	<b>86 528</b>	<b>36 564</b>	<b>49 939</b>	<b>50 641</b>	<b>50 641</b>	<b>47 569</b>	<b>(6.07)</b>	<b>45 736</b>	<b>48 072</b>

<sup>a</sup> 2013/14: National conditional grant: LandCare Programme: R7 233 000.

<sup>b</sup> 2013/14: National conditional grant: Expanded Public Works Programme (EPWP): R550 000.

**Table 6.2.1 Summary of provincial payments and estimates by economic classification – Programme 2: Sustainable Resource Management**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
<b>Current payments</b>	28 126	30 129	35 348	48 294	48 142	48 141	<b>46 685</b>	( 3.02)	44 786	47 112
Compensation of employees	14 508	17 374	19 408	22 133	21 399	21 399	<b>25 339</b>	18.41	26 934	28 253
Goods and services	13 615	12 751	15 940	26 161	26 743	26 742	<b>21 346</b>	( 20.18)	17 852	18 859
Interest and rent on land	3	4								
<b>Transfers and subsidies to</b>	99 237	55 000	2	777	1 511	1 512	<b>559</b>	( 63.03)	750	750
Provinces and municipalities	1	1	1			1		( 100.00)		
Departmental agencies and accounts	264	480								
Foreign governments and international organisations					734	734		( 100.00)		
Public corporations and private enterprises	82 758	51 680		27	27	27		( 100.00)		
Non-profit institutions	320									
Households	15 894	2 839	1	750	750	750	<b>559</b>	( 25.47)	750	750
<b>Payments for capital assets</b>	2 189	1 391	1 205	868	868	868	<b>325</b>	( 62.56)	200	210
Buildings and other fixed structures		26								
Machinery and equipment	1 930	1 073	1 151	808	738	738	<b>245</b>	( 66.80)	200	210
Software and other intangible assets	259	292	54	60	130	130	<b>80</b>	( 38.46)		
<b>Payments for financial assets</b>	2	8	9		120	120		( 100.00)		
<b>Total economic classification</b>	129 554	86 528	36 564	49 939	50 641	50 641	<b>47 569</b>	( 6.07)	45 736	48 072



## Details of transfers and subsidies

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	99 237	55 000	2	777	1 511	1 512	559	(63.03)	750	750
Provinces and municipalities	1	1	1			1		(100.00)		
Municipalities	1	1	1			1		(100.00)		
Municipalities	1	1	1			1		(100.00)		
Departmental agencies and accounts	264	480								
Entities receiving transfers	264	480								
Other	264	480								
Foreign governments and international organisations					734	734		(100.00)		
Public corporations and private enterprises	82 758	51 680		27	27	27		(100.00)		
Public corporations (Casidra)	82 750	51 680								
Other transfers (Casidra)	82 750	51 680								
Private enterprises	8			27	27	27		(100.00)		
Other transfers	8			27	27	27		(100.00)		
Non-profit institutions	320									
Households	15 894	2 839	1	750	750	750	559	(25.47)	750	750
Social benefits	229	8								
Other transfers to households	15 665	2 831	1	750	750	750	559	(25.47)	750	750

## Programme 3: Farmer Support and Development

**Purpose:** To provide support to farmers through agricultural development programmes.

### Analysis per sub-programme

#### Sub-programme 3.1: Farmer Settlement and Development

to facilitate, coordinate and provide support to smallholder and commercial farmers through sustainable agricultural development within agrarian reform initiatives

#### Sub-programme 3.2: Extension and Advisory Services

to provide extension and advisory services to farmers

#### Sub-programme 3.3: Food Security

to support, advise and coordinate the implementation of the Integrated Food Security Strategy of South Africa (IFSS-SA)

#### Sub-programme 3.4: Casidra (Pty) Ltd

to support the Department with project implementation and state farm management

### Policy developments

No policy developments however, the external land reform survey may result in the need for some changes.

### **Changes: Policy, structure, service establishment, etc. Geographic distribution of services**

The Modernisation process necessitated a restructure of Programme 3: Farmer Support & Development. The programme now resides within the branch Agricultural Development and Support Services, consisting of Farmer Support and Development, Structured Agricultural Education and Training, Rural Development Coordination and Sustainable Resource Management – headed by a Deputy Director-General.

The Programme FSD is managed by a Chief Director and is divided into 4 Directorates, namely Directorate West Coast, Directorate Cape Winelands/Central Karoo, Directorate Eden and Directorate Overberg/Metropole. Each Directorate is managed by a Director assisted by an Assistant Manager, a Personal Assistant and an Administrative Clerk.

The Province is sub-divided into 8 regions, managed by a Deputy Manager. The programme is in the unique situation that it receives the CASP grant which amongst others provides for the appointment of contract posts. Funds for these posts will be made permanent as from the 2013-2014 financial year and employees appointed into these posts will become part of the permanent staff establishment. The process of appointing the ERP contract posts is nearing completion.

In line with PSO11, Work Group 5 (Extension Revitalisation), the sub-programme: Extension and Advisory Services will continue with the monthly extension block periods and upgrading of the qualifications of the officials. This will eventually lead to better quality advice to farmers in rural areas and ensure that 60 per cent of land reform projects are successful within the next 3 years. The impact of the extension advice will contribute to NO7 by reducing water demand and increase the sustainability of smallholder enterprises. The increased sustainability of smallholder farmers and access to markets for all farmers will lead to rural job creation and better livelihoods.

The sub-programme: Food Security will strengthen collaboration with other departments through PSO 8's, Work Group 4, Food Security. In addition, identified rural nodes will be targeted for delivery of food security projects.

### **Expenditure trends analysis**

The 2013/14 budget has increased by R23.038 million (11.25 per cent) from the 2012/13 revised estimate of R204.849 million to R227.887 million during the 2013/14 budget. The increase can mainly be attributed to the increase appropriated funding for Conditional grants including Comprehensive Agricultural Support Programme (CASP) and Ilima/Letsema.

### **Strategic goals as per Strategic Plan**

#### **Programme 3: Farmer Support and Development**

Support the provincial agricultural sector to at least maintain its export position for the next 5 years by growing its value added from R14.014 billion in 2009.

Ensure at least 60 per cent of all agricultural land reform projects in the Province are successful over the next 5 years.

Support the sector (farmers and industries) to increase agricultural production (primary provincial commodities) by at least 10 per cent over the next 10 years.

Increase agricultural economic opportunities in selected rural areas based on the socio-economic needs over a 10 year period.

## Strategic objectives as per Annual Performance Plan

### Farmer Settlement and Development

Agrarian reform facilitated with agricultural support.

### Extension and Advisory Services

To ensure farms become successful business enterprises by increasing the production of agricultural produce for the domestic and international markets.

### Food Security

Increase access to affordable and diverse food to the food insecure and vulnerable communities.

### Casidra

Support the Department with project implementation and state farm management.

**Table 6.3 Summary of payments and estimates – Programme 3: Farmer Support and Development**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Farmer-settlement and Development	33 370	95 898	135 682	140 568	141 460	141 460	167 796	18.62	174 869	180 665
2. Extension and Advisory Services	45 048	29 574	32 022	38 033	33 801	33 801	31 941	(5.50)	33 300	34 906
3. Food Security	32 244	10 025	11 353	13 308	11 648	11 648	9 882	(15.16)	10 200	11 942
4. Casidra (Pty) Ltd	5 700	8 377	10 958	17 940	17 940	17 940	18 268	1.83	19 488	20 384
5. Farm Worker Development	12 280	11 464								
Total payments and estimates <sup>a,b</sup>	128 642	155 338	190 015	209 849	204 849	204 849	227 887	11.25	237 857	247 897

<sup>a</sup> 2013/14: National conditional grant: Comprehensive Agriculture Support Programme (CASP): R104 859 000.

<sup>b</sup> 2013/14: National conditional grant: Ilima/Letsema Projects Grant: R51 737 000.

Note: Sub-programme 3.4: Casidra (Pty) Ltd is additional to the National Treasury standardised budget and programme structure.

Note: Sub-programme 3.5: Farm Worker Development is additional to the National Treasury standardised budget and programme structure and has moved to Programme 8: Rural Development Coordination.

**Table 6.3.1 Summary of provincial payments and estimates by economic classification – Programme 3: Farmer Support and Development**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				Main appro- p-riation 2012/13	Adjusted appro- p-riation 2012/13	Revised estimate 2012/13	% Change from Revised estimate
				2013/14	2012/13	2014/15				2015/16
Current payments	51 096	52 519	51 037	67 320	61 182	61 171	73 640	20.38	77 506	82 069
Compensation of employees	33 238	39 361	37 325	44 354	38 654	38 654	50 468	30.56	53 546	56 170
Goods and services	17 820	13 142	13 709	22 966	22 528	22 517	23 172	2.91	23 960	25 899
Interest and rent on land	38	16	3							
Transfers and subsidies to	75 632	99 827	135 048	141 555	142 987	142 998	154 247	7.87	160 351	165 828
Provinces and municipalities	9	8	8		6	7	6	( 14.29)	6	6
Departmental agencies and accounts	2 740	1 122	592	400	1	1		( 100.00)		
Public corporations and private enterprises	67 213	92 340	134 006	141 155	142 980	142 980	154 241	7.88	160 345	165 822
Non-profit institutions	5 639	5 800	260			10		( 100.00)		
Households	31	557	182							
Payments for capital assets	1 877	2 955	3 921	974	654	654		( 100.00)		
Machinery and equipment	1 464	2 844	3 921	530	210	235		( 100.00)		
Biological assets				444	444	419		( 100.00)		
Land and subsoil assets	14									
Software and other intangible assets	399	111								
Payments for financial assets	37	37	9		26	26		( 100.00)		
Total economic classification	128 642	155 338	190 015	209 849	204 849	204 849	227 887	11.25	237 857	247 897

## Details of transfers and subsidies

Economic classification R'000	Outcome			Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
<b>Transfers and subsidies to (Current)</b>	75 632	99 827	135 048	141 555	142 987	142 998	<b>154 247</b>	7.87	160 351	165 828
Provinces and municipalities	9	8	8		6	7	<b>6</b>	(14.29)	6	6
Municipalities	9	8	8		6	7	<b>6</b>	(14.29)	6	6
Municipalities	9	8	8		6	7	<b>6</b>	(14.29)	6	6
Departmental agencies and accounts	2 740	1 122	592	400	1	1		(100.00)		
Social security funds		1								
Entities receiving transfers	2 740	1 121	592	400	1	1		(100.00)		
Government Motor Trading Account	740		592	400						
Other	2 000	1 121			1	1		(100.00)		
Public corporations and private enterprises	67 213	92 340	134 006	141 555	142 980	142 980	<b>154 241</b>	7.88	160 345	165 822
Public corporations (Casidra)	65 320	92 340	93 954	105 640	107 085	107 085	<b>116 979</b>	9.24	119 852	123 466
Subsidies on production (Casidra)			10 958	17 940	17 940	17 940	<b>18 268</b>	1.83	19 488	20 384
Other transfers (Casidra)	65 320	92 340	82 996	87 700	89 145	89 145	<b>98 711</b>	10.73	100 364	103 082
Private enterprises	1 893		40 052	35 515	35 895	35 895	<b>37 262</b>	3.81	40 493	42 356
Other transfers	1 893		40 052	35 515	35 895	35 895	<b>37 262</b>	3.81	40 493	42 356
Non-profit institutions	5 639	5 800	260			10		(100.00)		
Households	31	557	182							
Social benefits	12	215	182							
Other transfers to households	19	342								

## Programme 4: Veterinary Services

**Purpose:** To provide veterinary services to clients in order to ensure healthy animals, safe animal products and welfare of people of South Africa.

### Analysis per sub-programme

#### Sub-programme 4.1: Animal Health

to facilitate and provide animal disease control services in order to protect the animal and human population against identified infectious, zoonotic and/or economic diseases, through the implementation of the Animal Diseases Act (Act 35 of 1984), and primary animal health programme/projects

#### Sub-programme 4.2: Export Control

to provide control measures including risk assessment and health certification in order to facilitate the exportation of animals and animal products

#### Sub-programme 4.3: Veterinary Public Health

to ensure the safety of meat and meat products through the implementation of the Meat Safety Act (Act 40 of 2000), the Animal Diseases Act (Act 35 of 1984), and other relevant legislation

#### Sub-programme 4.4: Veterinary Laboratory Services

to render veterinary diagnostic, laboratory and investigative services that will back the control of animal diseases for adherence to hygienic standards and to generate data

## **Policy developments**

### **Changes: Policy, structure, service establishment, etc. Geographic distribution of services**

The regulation on Compulsory Community Services has reached its advanced stages and the veterinarians will be required to perform community services immediately upon completion of studies and the Department will be required to accommodate them.

The considerable increase in the demand for export control and certification in the province demanded an extension of the personnel establishment of the sub-programme: Export Control.

The proposed model for Independent Meat Inspection, as published in the Government Gazette of 4 January 2013, will increase the workload and responsibility of the Veterinary Public Health section dramatically. Additional to this, the proposed game meat scheme as well as participation in the National Abattoir Rating Scheme (NARS) will necessitate urgent strengthening of the Programme on a regional basis.

### **Expenditure trends analysis**

The 2013/14 allocation has increased by R10.162 million (18.65 per cent) from the 2012/13 revised estimate amounting to R54.502 million to R64.664 million budgeted for 2013/14. The increase is mainly as a result of the additional funds received for the filling of critical veterinary vacant posts.

### **Strategic goals as per Strategic Plan**

#### **Programme 4: Veterinary Services**

Support the provincial agricultural sector to at least maintain its export position for the next 5 years by growing its value added from R14.014 billion in 2009.

Ensure at least 60 per cent of all agricultural land reform projects in the Province are successful over the next 5 years.

Support the sector (farmers and industries) to increase agricultural production (primary provincial commodities) by at least 10 per cent over the next 10 years.

Increase agricultural economic opportunities in selected rural areas based on the socio-economic needs over a 10 year period.

### **Strategic objectives as per Annual Performance Plan**

#### **Animal Health**

To prevent and control animal diseases.

#### **Export Control**

Provide sanitary and zoo-sanitary control measures including risk assessment and health certification of products of animal origin.

#### **Veterinary Public Health**

Ensure the safety of meat products through the implementation of the Meat Safety Act (Act 40 of 2000), the Animal Diseases Act (Act 35 of 1984) and other relevant legislation.

#### **Veterinary Laboratory Services**

To render efficient and appropriate veterinary diagnostic services.

**Table 6.4 Summary of payments and estimates – Programme 4: Veterinary Services**

Sub-programme R'000		Outcome						Medium-term estimate			
		% Change from Revised estimate									
		Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
1.	Animal Health	23 354	25 321	47 605	28 139	32 142	32 142	35 401	10.14	39 083	43 151
2.	Export Control	3 136	3 596	4 785	5 127	5 127	5 127	8 679	69.28	9 168	10 148
3.	Veterinary Public Health	3 549	4 262	4 510	4 862	4 862	4 862	6 627	36.30	7 052	7 806
4.	Veterinary Laboratory Services	13 233	11 528	12 498	12 363	12 371	12 371	13 957	12.82	15 221	16 953
Total payments and estimates		43 272	44 707	69 398	50 491	54 502	54 502	64 664	18.65	70 524	78 058

**Table 6.4.1 Summary of provincial payments and estimates by economic classification – Programme 4: Veterinary Services**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	40 175	42 738	51 946	50 396	54 175	54 116	63 672	17.66	69 463	76 925
Compensation of employees	28 787	33 517	38 945	42 850	40 850	40 850	49 438	21.02	52 454	55 025
Goods and services	11 381	9 217	12 999	7 546	13 325	13 266	14 234	7.30	17 009	21 900
Interest and rent on land	7	4	2							
Transfers and subsidies to	1 012	733	15 992	2	230	289	2	( 99.31)	2	2
Provinces and municipalities		1	1	2	2	2	2		2	2
Departmental agencies and accounts	578	560			22	22		( 100.00)		
Public corporations and private enterprises	7	45								
Non-profit institutions			500							
Households	427	127	15 491		206	265		( 100.00)		
Payments for capital assets	2 078	1 194	1 437	93	93	93	990	964.52	1 059	1 131
Machinery and equipment	2 032	1 194	1 437	93	93	93	980	953.76	1 039	1 101
Software and other intangible assets	46						10		20	30
Payments for financial assets	7	42	23		4	4		( 100.00)		
Total economic classification	43 272	44 707	69 398	50 491	54 502	54 502	64 664	18.65	70 524	78 058

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	1 012	733	15 992	2	230	289	2	(99.31)	2	2
Provinces and municipalities		1	1	2	2	2	2		2	2
Municipalities		1	1	2	2	2	2		2	2
Municipalities		1	1	2	2	2	2		2	2
Departmental agencies and accounts	578	560			22	22		(100.00)		
Entities receiving transfers	578	560			22	22		(100.00)		
Government Motor Trading Account	578									
Other		560			22	22		(100.00)		
Public corporations and private enterprises	7	45								
Public corporations (Casidra)		45								
Other transfers (Casidra)		45								
Private enterprises	7									
Other transfers	7									
Non-profit institutions			500							
Households	427	127	15 491		206	265		(100.00)		( 100 )
Social benefits	396	9	120							
Other transfers to households	31	118	15 371		206	265		(100.00)		( 100 )

**Programme 5: Research and Technology Development Services**

**Purpose:** To render expert and needs based research, development and technology transfer services impacting on development objectives.

**Analysis per sub-programme****Sub-programme 5.1: Research**

to conduct, facilitate and co-ordinate research and to participate in multi-disciplinary development projects

**Sub-programme 5.2: Technology Transfer Services**

to disseminate information on research and technology developed to clients

**Sub-programme 5.3: Infrastructure Support Services**

to provide and maintain infrastructure facilities for the line function to perform their research and other functions, i.e. experiment farms

**Policy developments**

The importance of research and development was emphasised with its inclusion in the key priorities of the Department for the next five years. The research and development effort will more than ever focus on the increase of agricultural production (lower input, higher yield scenarios) and novel technologies to address the challenges of climate change to the agricultural sector in the Western Cape.



As part of the PSO "Mainstreaming sustainability and optimising resource-use efficiency" (which is linked to NO10, "Protect and enhance our environment assets and natural resources"), our research and technology development, as well as sustainable resource management portfolios, will be linked to the actions of the working groups of climate change adaptation, energy, sustainable resource management and land-use management. We will furthermore be part of the Green Economy working group of PSO1. A climate change plan for the agricultural sector will also be developed with the assistance of DEADP and will be completed in 2013/14.

Agricultural research and technology development is one of the key focus areas of Provincial Strategic Objective 11: Increasing opportunities for growth and development in rural areas. The agricultural research efforts of all role players in the Western Cape are being coordinated by the Western Cape Provincial Agricultural Research Forum (WCARF), which is functioning as the working group for Research and Technology within PSO11.

### **Changes: Policy, structure, service establishment, etc. Geographic distribution of services**

The microstructure of the Programme RTDS was finalised as part of the macrostructure development of the Department. The Programme will in future function as a Chief Directorate, with its service delivery being executed in the Directorates of Animal Sciences, Plant Sciences and Research Support Services, using our seven research farms as the research hubs in the six district municipalities.

The Directorates for Animal and Plant Sciences will give direction to the research effort, whilst the Research Support Services Directorate will support the research portfolio with a research enabling environment and related services (including our analytical laboratory and spatial analysis unit). Research priorities are determined through active formal and informal engagements with commodity organisations, other industries, research peers and other relevant role players in agriculture.

The Programme is also actively taking part in research meetings of DAFF within the GARDAG (Government Agricultural Research and Development Action Group) where all research and associated challenges, executed by the public sector, are discussed.

The Department has extensive research infrastructure and eleven research herds and flocks form part of the research effort. Centres of Excellence are operational at the seven research farms and bring the latest technology to farmers in that particular region. The recent outbreak of Avian Influenza has highlighted the vulnerability of our research herds and flocks and a comprehensive biosecurity plan for these herds and flocks have been developed with standard operating procedures in place.

The sub-programme: Technology Transfer Services is responsible for converting research results, as outputs from research projects, into client-focussed, user-friendly and problem-solving products, including hard copy and electronic products. Information days and walk-and-talks are held on the research farms, bringing farmers of the surrounding area to the farms to obtain the latest research information.

The final phase of the Occupational Specific Dispensation (OSD) for researchers and technicians was concluded in 2011/12 and all new positions are advertised with the prerequisite of SACNASP registration. Although the new category of Certificated Natural Scientist Level B has brought relief for prospective employees without the required science subjects, applications from registrants in this new category remain low and it is expected to only come to the fore in the next number of years.

## Expenditure trends analysis

The 2013/14 provision has increased by R5.968 million (6.72 per cent) from the 2012/13 revised estimate of R88.867 million to R94.835 million budgeted for in 2013/14. The increase is due to the filling of key vacant posts, including an increase in operational costs (livestock, fodder and fuel).

## Strategic goals as per Strategic Plan

### Programme 5: Research and Technology Development Services

Support the agricultural sector to at least maintain the 20.8 per cent export contribution the Province makes towards the country profile for the next 5 years.

Ensure at least 60 per cent of all agricultural land reform projects in the Province are successful over the next 5 years.

Support the sector (farmers and industries) to increase agricultural production (primary provincial commodities) by at least 10 per cent over the next 10 years.

Protect, enhance and promote the use of our natural resources in a sustainable manner (within the constraints of climate change) to ensure food security.

Increase agricultural economic opportunities in selected rural areas based on the socio-economic needs over a 10 year period.

## Strategic objectives as per Annual Performance Plan

### Research

Conduct agricultural research and technology development.

### Technology Transfer Services

Increase access to scientific and technical information on agricultural production practises to farmers and clients.

### Infrastructure Support Services

Increase the on-farm infrastructure support to the research effort and departmental services.

**Table 6.5 Summary of payments and estimates – Programme 5: Research and Technology Development Services**

Sub-programme R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Research	40 134	45 222	48 055	56 611	56 993	56 993	60 880	6.82	66 514	70 730
2. Technology Transfer Services	1 395		83	626	626	626	848	35.46	934	982
3. Infrastructure Support Services	29 070	28 168	29 478	31 235	31 248	31 248	33 107	5.95	36 131	37 793
<b>Total payments and estimates</b>	<b>70 599</b>	<b>73 390</b>	<b>77 616</b>	<b>88 472</b>	<b>88 867</b>	<b>88 867</b>	<b>94 835</b>	<b>6.72</b>	<b>103 579</b>	<b>109 505</b>

**Table 6.5.1 Summary of provincial payments and estimates by economic classification – Programme 5: Research and Technology Development Services**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	65 789	70 496	72 943	86 796	87 117	86 713	92 366	6.52	102 193	108 119
Compensation of employees	42 714	52 392	54 388	62 393	60 393	60 393	66 565	10.22	70 625	74 086
Goods and services	23 066	18 098	18 554	24 403	26 724	26 320	25 801	( 1.97)	31 568	34 033
Interest and rent on land	9	6	1							
Transfers and subsidies to	303	88	353	33	101	505	33	( 93.47)	36	36
Provinces and municipalities	43	46	41	33	39	46	33	( 28.26)	36	36
Departmental agencies and accounts		8	250		1	1		( 100.00)		
Public corporations and private enterprises	8									
Non-profit institutions			62							
Households	252	34			61	458		( 100.00)		
Payments for capital assets	4 468	2 765	4 289	1 643	1 643	1 643	2 436	48.27	1 350	1 350
Buildings and other fixed structures		9	244							
Machinery and equipment	4 459	2 714	4 035	1 643	1 643	1 643	2 416	47.05	1 320	1 320
Software and other intangible assets	9	42	10				20		30	30
Payments for financial assets	39	41	31		6	6		( 100.00)		
Total economic classification	70 599	73 390	77 616	88 472	88 867	88 867	94 835	6.72	103 579	109 505

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	303	88	353	33	101	505	33	(93.47)	36	36
Provinces and municipalities	43	46	41	33	39	46	33	(28.26)	36	36
Municipalities	43	46	41	33	39	46	33	(28.26)	36	36
Municipalities	43	46	41	33	39	46	33	(28.26)	36	36
Departmental agencies and accounts		8	250		1	1		(100.00)		
Social security funds		8								
Entities receiving transfers			250		1	1		(100.00)		
Government Motor Trading			250							
Other					1	1		(100.00)		
Public corporations and private enterprises	8									
Private enterprises	8									
Other transfers	8									
Non-profit institutions			62							
Households	252	34			61	458		(100.00)		
Social benefits	251	34			61	458		(100.00)		
Other transfers to households	1									

## **Programme 6: Agricultural Economics Services**

**Purpose:** To provide timely and relevant agricultural economic services to the sector in support of sustainable agricultural and agri-business development to increase economic growth.

### **Analysis per sub-programme**

#### **Sub-programme 6.1: Agri-Business Support and Development**

to provide agri-business support through entrepreneurial development, marketing services, value adding, production and resource economics

#### **Sub-programme 6.2: Macroeconomics Support**

to provide macroeconomic and statistical information on the performance of the agricultural sector in order to inform planning and decision making

### **Policy developments**

The future of MAFISA is not known in the Western Cape as it depends on DAFF's renewal of contract with Kaap Agri as an intermediary to disburse the MAFISA loans.

The AgriBEE fund was launched and is envisaged to promote participation of new entrants in the agriculture and agribusiness value chain.

Surging imports are perceived to have detrimental effects to the local industries e.g. poultry, olive oil etc. As a result Brazil took South Africa to the WTO" over a dispute on poultry tariffs regardless of both being the members of BRICS. This also came into realisation that the BRICS partnership is only at a strategic level.

In addition, a number of acts were reviewed including the Product Standards Acts, Marketing of Agricultural Products Act etc.

### **Changes: Policy, structure, service establishment, etc. Geographic distribution of services**

The services of the Agricultural Economics Programme are centralised and therefore put heavy demands on staff and other resources. The decentralisation of services and new demands will require relook into the existing structure and additional resources especially the budget. The Programme is constrained by fewer staff as there are also few funded positions on the staff establishment.

The new structure of DAFF has brought new challenges with regard to alignment while at the same time resulted into new areas that necessitate attention. For example an agro processing directorate has been established under the Economic Development, Trade &, Marketing branch and it is expected of the Programme to keep a link with a number of directorates at DAFF than in the past. Since the launch of the AgriBEE fund by DAFF, one of the expected roles to be played by Programme: Agricultural Economics Service is to create awareness and facilitate access of funding by applicants.

### **Expenditure trends analysis**

The allocation has increased by R2.761 million (18.36 per cent) from the 2012/13 revised estimate of R15.035 million to R17.796 million provided for during the 2013/14 budget. The increase is largely for the on-going maintenance of various databases and for the Wine Industry Ethical Trade Association (WIETA) and Sustainable Initiative of South Africa (SIZA) aim to conduct annual audits to ensure ethical farm practices take root in the Western Cape.

## Strategic goals as per Strategic Plan

### Programme 6: Agricultural Economics Services

Support the provincial agricultural sector to at least maintain its export position for the next 5 years by growing its value added from R14.014 billion in 2009.

Ensure at least 60 per cent of all agricultural land reform projects in the Province are successful over the next 5 years.

Support the sector (farmers and industries) to increase agricultural production (primary provincial commodities) by at least 10 per cent over the next 10 years.

Optimise the sustainable utilisation of our natural resources through conservation methodologies to increase agricultural production.

Increase agricultural economic opportunities in selected rural areas based on the socio-economic needs over a 10 year period.

## Strategic objectives as per Annual Performance Plan

### Agri-business Support and Development

Provide agricultural stakeholders with agricultural economic advice.

### Macroeconomics Support

To provide macroeconomic and statistical information on the performance of the agricultural sector in order to inform planning and decision making.

**Table 6.6 Summary of payments and estimates – Programme 6: Agricultural Economics Services**

Sub-programme R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Agri-Business Support and Development	8 214	9 249	9 116	9 960	9 960	9 960	12 719	27.70	13 078	13 777
2. Macroeconomics and Support	3 335	2 612	2 759	5 075	5 075	5 075	5 077	0.04	5 570	5 827
<b>Total payments and estimates</b>	<b>11 549</b>	<b>11 861</b>	<b>11 875</b>	<b>15 035</b>	<b>15 035</b>	<b>15 035</b>	<b>17 796</b>	<b>18.36</b>	<b>18 648</b>	<b>19 604</b>

**Table 6.6.1 Summary of provincial payments and estimates by economic classification – Programme 6: Agricultural Economics Services**

Economic classification R'000	Outcome						Medium-term estimate			
	% Change from Revised estimate									
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	9 538	10 912	10 794	14 621	11 877	11 875	14 694	23.74	15 965	16 787
Compensation of employees	6 262	6 985	8 042	9 252	9 252	9 252	9 626	4.04	10 213	10 713
Goods and services	3 273	3 926	2 752	5 369	2 625	2 623	5 068	93.21	5 752	6 074
Interest and rent on land	3	1								
Transfers and subsidies to	1 731	683	746	250	3 092	3 094	3 102	0.26	2 683	2 817
Departmental agencies and accounts	1 360	3			2 221	2 221	( 100.00)			
Universities and technikons	71	400	400	250	250	250	430	72.00	156	156
Public corporations and private enterprises	200	240	346		561	561	672	19.79	400	400
Non-profit institutions	100	40			60	60	2 000	3 233.33	2 127	2 261
Households						2	( 100.00)			
Payments for capital assets	277	265	320	164	64	64	( 100.00)			
Machinery and equipment	277	265	290	164	64	64	( 100.00)			
Software and other intangible assets			30							
Payments for financial assets	3	1	15		2	2	( 100.00)			
Total economic classification	11 549	11 861	11 875	15 035	15 035	15 035	17 796	18.36	18 648	19 604

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	1 731	683	746	250	3 092	3 094	3 102	0.26	2 683	2 817
Departmental agencies and accounts	1 360	3			2 221	2 221		(100.00)		
Entities receiving transfers	1 360	3			2 221	2 221		(100.00)		
Western Cape Trade and Investment Promotion Agency	1 360				2 221	2 221		(100.00)		
Government Motor Trading Account										
Other		3								
Universities and technikons	71	400	400	250	250	250	430	72.00	156	156
Public corporations and private enterprises	200	240	346		561	561	672	19.79	400	400
Public corporations (Casidra)	200	240	346		561	561	672	19.79	400	400
Other transfers (Casidra)	200	240	346		561	561	672		400	400
Non-profit institutions	100	40			60	60	2 000	3233.33	2 127	2 261
Households						2		(100.00)		
Other transfers to households						2		(100.00)		

## Programme 7: Structured Agricultural Education and Training

**Purpose:** To facilitate and provide structured agricultural education and training in line with the Agricultural Education and Training Strategy to all participants in the agricultural sector in order to establish a knowledgeable, prosperous and competitive sector.

### Analysis per sub-programme

#### Sub-programme 7.1: Higher Education and Training (HET)

to provide accredited higher education and training from NQF levels 5 and above to anybody who desires to study in agriculture and related fields

#### Sub-programme 7.2: Further Education and Training (FET)

to provide formal and non-formal training on NQF levels 1 to 4 through FET structured education and training programmes to all interested agricultural role players

### Policy developments

Implementation of the approved national Norms and Standards and the Governance and Financing Framework for Agricultural Training Institutes (ATIs) by DAFF, will have profound implications for the Elsenburg Agricultural Training Institute. Key pillars of the revitalisation plan are: improvement of infrastructure and facilities, ensuring skills and academic programmes accreditation and quality assurance, re-orientation and re-training of staff, establishing and strengthening governance and financing and curricular review and provision of ICT and other resources.

The enactment of the Green Paper on Post School Education will have implications for Higher Education and Training in that AgriSETA will become the lead Seta for Agricultural Colleges in the future.

The changing landscape of Higher Education and Training, encompassing the move to include FET into TE and the repositioning of ATIs, necessitates the revisiting of internal policies, mandates and prescripts to be aligned to the national, provincial and departmental agendas.

### Changes: Policy, structure, service establishment, etc. Geographic distribution of services

The Revitalisation Plan for the Colleges of Agriculture will be gradually implemented at the Elsenburg Agricultural Training Institute. Earmarked CASP funding will be used to fund the implementation of the different pillars of this revitalisation plan. This will require the organisational structure of the Programme: SAET to be reviewed and submitted for approval. Various new and existing posts, including those of lecturers, will have to be evaluated or re-evaluated.

The establishment of fully fledged training centres at Clanwilliam and Oudtshoorn, specifically looking at office and hostel accommodation for learners and staff at Clanwilliam and hostel facilities at Oudtshoorn campuses respectively, must be investigated. This is especially so for the new curriculum that will require work integrated learning. This is one of the focus areas of the AgriSETA.

The accreditation process for the Institute as well as the new Diploma will need to be finalised so that it can be implemented in this financial year.

### Expenditure trends analysis

The allocation in 2013/14 for the programme has increased by R1.707 million (3.65 per cent) from the 2012/13 revised estimates of R46.725 million to R48.432 million provided for 2013/14. The increase is mainly due to inflationary annual salary increases.

## Strategic goals as per Strategic Plan

### Programme 7: Structured Agricultural Education and Training

Support the provincial agricultural sector to at least maintain its export position for the next 5 years by growing its value added from R14.014 billion in 2009.

Ensure at least 60 per cent of all agricultural land reform projects in the Province are successful over the next 5 years.

Support the sector (farmers and industries) to increase agricultural production (primary provincial commodities) by at least 10 per cent over the next 10 years.

Increase agricultural economic opportunities in selected rural areas based on the socio-economic needs over a 10 year period.

Support the transformation of the sector through human capital development.

## Strategic objectives as per Annual Performance Plan

### Higher Education and Training

To provide accredited higher education and training from NQF 5 level and above to anybody who desires to study in agriculture and related fields.

### Further Education and Training

To provide formal and non-formal training on NQF levels 1 – 4 through FET structured education and training programmes to all interested agricultural role-players.

**Table 6.7 Summary of payments and estimates – Programme 7: Structured Agricultural Education and Training**

Sub-programme R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	% Change from Revised estimate
				2013/14	2012/13	2014/15				2015/16
1. Higher Education and Training	17 720	19 064	20 953	32 468	33 268	33 268	34 870	4.82	35 337	37 442
2. Further Education and Training (FET)	9 015	10 749	9 585	13 783	13 457	13 457	13 562	0.78	15 447	16 545
3. Quality Assurance <sup>a</sup>										
4. Training Adminstration and Support <sup>b</sup>	11 609	12 441	14 348							
Total payments and estimates	38 344	42 254	44 886	46 251	46 725	46 725	48 432	3.65	50 784	53 987

<sup>a</sup> 7.3 Quality Assurance has moved to Sub-programme 7.1: Higher Education and Training from 2012/13.

<sup>b</sup> 7.4 Training Administration and Support has moved to Sub-programme 7.1: Higher Education and Training from 2012/13.



**Table 6.7.1 Summary of provincial payments and estimates by economic classification – Programme 7: Structured Agricultural Education and Training**

Economic classification R'000	Outcome			Main appro- piationAdjusted appro- piationRevised estimate			Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	32 820	35 790	38 623	43 244	42 577	42 577	46 785	9.88	49 329	52 622
Compensation of employees	20 696	23 731	25 029	29 469	26 969	26 969	32 470	20.40	35 055	37 368
Goods and services	12 121	12 056	13 593	13 775	15 608	15 608	14 315	( 8.28)	14 274	15 254
Interest and rent on land	3	3	1							
Transfers and subsidies to	4 263	4 012	2 142	2 220	3 501	3 501	1 294	( 63.04)	1 320	1 365
Provinces and municipalities	1	1	2		13	13	13		13	13
Departmental agencies and accounts		2			1 839	1 839		( 100.00)		
Universities and technikons				250	250	250	250		255	255
Non-profit institutions		139	157	170	298	298	34	( 88.59)	35	35
Households	4 262	3 870	1 983	1 800	1 101	1 101	997	( 9.45)	1 017	1 062
Payments for capital assets	1 206	2 405	4 082	787	627	627	353	( 43.70)	135	
Buildings and other fixed structures				310						
Machinery and equipment	1 206	2 405	4 082	477	627	627	348	( 44.50)	135	
Software and other intangible assets							5			
Payments for financial assets	55	47	39		20	20		( 100.00)		
Total economic classification	38 344	42 254	44 886	46 251	46 725	46 725	48 432	3.65	50 784	53 987

**Details of transfers and subsidies**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
<b>Transfers and subsidies to (Current)</b>	4 263	4 012	2 142	2 220	3 501	3 501	<b>1 294</b>	(63.04)	1 320	1 365
Provinces and municipalities	1	1	2		13	13	<b>13</b>		13	13
Municipalities	1	1	2		13	13	<b>13</b>		13	13
Municipalities <i>of which</i>	1	1	2		13	13	<b>13</b>		13	13
Departmental agencies and accounts		2			1 839	1 839		(100.00)		
Social security funds		2								
Entities receiving transfers					1 839	1 839		(100.00)		
Other					1 839	1 839		(100.00)		
Universities and technikons				250	250	250	<b>250</b>		255	255
Non-profit institutions		139	157	170	298	298	<b>34</b>	(88.59)	35	35
Households	4 262	3 870	1 983	1 800	1 101	1 101	<b>997</b>	(9.45)	1 017	1 062
Social benefits	45	21					<b>50</b>		51	51
Other transfers to households	4 217	3 849	1 983	1 800	1 101	1 101	<b>947</b>	(13.99)	966	1 011

**Programme 8: Rural Development Coordination**

**Purpose:** To create vibrant, sustainable rural communities and to facilitate the implementation of the National Comprehensive Rural Development Programme and to facilitate the development of farm workers in the Western Cape.

Central to the purpose are several tenets that must be adhered to i.e.:

To improve the standard of living of people in the rural areas;

To facilitate and improve the level of coordination between all provincial departments and local government authorities;

To holistically address the socio-economic needs of rural communities;

To leverage and encourage investment from the private sector in rural areas to stimulate economic growth;

To create employment in rural areas through various interventions; and

To measure the impact of intervention as delivered by the Programme.

**Analysis per sub-programme****Sub-programme 8.1: Development Planning**

to successfully facilitate the implementation of the National Comprehensive Rural Development Programme in the 15 selected rural nodes in the Western Cape Province

**Sub-programme 8.2: Farm Worker Development**

to enhance the image and socio-economic conditions of farm workers by providing them with development and life skills training to improve their quality of life

## Policy developments

Our provincial constitution, chapter 10, deals with directive provincial policy principles. Section 81 reads as follows:

"The Western Cape government must adopt and implement policies to actively promote and maintain the welfare of the people of the Western Cape, including policies aimed at achieving the following:

The creation of job opportunities; and

The development of rural communities and the promotion of the welfare of rural workers."

It is with this in mind, beyond reasonable doubt that Agriculture is the most effective way to alleviate poverty and food shortages in rural areas. Rural development can ensure that rural areas become productive and self-sufficient, as Agriculture remains a fundamental instrument in ensuring sustainable development and the alleviation of poverty. Through the introduction of a transversal management system for the Western Cape Government and specifically the establishment of Work Group 4: Rural Development under PSO11, the Province has made a major contribution towards Provincial Departments working in a more integrated way.

## Changes: Policy, structure, service establishment, etc. Geographic distribution of services

The Rural Development Coordination Programme delivers services in all five rural districts as well as the City of Cape Town municipality. The Development Planning sub-programme has a total of eleven active rural nodes in all of the rural districts as well the City of Cape Town while the Farm Worker Development sub-programme also has soft skill development projects in all the districts. Two new district coordinators started in March 2012 and have already made a major contribution towards improving integration between the three spheres of government in rural areas. The Farm Worker Development sub-programme is fully functional with no existing vacancies.

## Expenditure trends analysis

The 2013/14 allocation has increased by R5.715 million (35.05 per cent) from the 2012/13 revised estimate of R16.304 million to R22.019 million provided for in 2013/14. The increase is largely for establishing a panel to engage with farm workers regarding current working conditions.

## Strategic goals as per Strategic Plan

### Programme 8: Rural Development Coordination

Support the provincial agricultural sector to at least maintain its export position for the next 5 years by growing its value added from R14.014 billion in 2009.

Ensure at least 60 per cent of all agricultural land reform projects in the Province are successful over the next 5 years.

Support the sector (farmers and industries) to increase agricultural production (primary provincial commodities) by at least 10 per cent over the next 10 years.

Increase agricultural economic opportunities in selected rural areas based on the socio-economic needs over a 10 year period.

The Department received a R5 million for 2013/14 towards establishing a panel to engage with farm workers regarding current working conditions.

## Strategic objectives as per Annual Performance Plan

### Sub-programme 8.1: Development Planning

To successfully facilitate the implementation of the National Comprehensive Rural Development Programme to ensure socio-economic development in the 15 selected rural nodes in the Western Cape.

### Sub-programme 8.2: Farm Worker Development

To enhance the image and socio-economic conditions of farm workers by providing them with development and life skills training to improve their quality of life.

**Table 6.8 Summary of payments and estimates – Programme 8: Rural Development Coordination**

Sub-programme R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Development Planning			2 952	4 097	4 097	4 097	4 632	13.06	5 189	5 900
2. Farm Worker Development <sup>a</sup>			11 063	12 207	12 207	12 207	17 387	42.43	12 600	12 806
<b>Total payments and estimates</b>			14 015	16 304	16 304	16 304	22 019	35.05	17 789	18 706

<sup>a</sup> Sub-programme 8.2: Farm Worker Development is additional to the National Treasury standardised budget and programme structure.

Note: The Sub-programmes Social Facilitation, Monitoring and Reporting as prescribed by National Treasury, are not utilised by the Department.

**Table 6.8.1 Summary of provincial payments and estimates by economic classification – Programme 8: Rural Development Coordination**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Current payments			10 221	14 324	13 820	13 774	13 740	( 0.25)	14 847	15 764
Compensation of employees			7 424	9 259	8 919	8 919	9 705	8.81	10 298	10 802
Goods and services			2 797	5 065	4 901	4 855	4 035	( 16.89)	4 549	4 962
Transfers and subsidies to			3 477	1 914	2 418	2 464	8 259	235.19	2 942	2 942
Provinces and municipalities			20							
Departmental agencies and accounts			150		4	4		( 100.00)		
Public corporations and private enterprises			1 321	10	780	780	1 180	51.28	1 020	1 020
Non-profit institutions			1 641	1 854	1 304	1 304	7 029	439.03	1 871	1 871
Households			345	50	330	376	50	( 86.70)	51	51
Payments for capital assets			315	66	66	66	20	( 69.70)		
Machinery and equipment			315	52	62	62	20	( 67.74)		
Software and other intangible assets				14	4	4		( 100.00)		
Payments for financial assets			2							
Total economic classification			14 015	16 304	16 304	16 304	22 019	35.05	17 789	18 706

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)			3 477	1 914	2 418	2 464	8 259	235.19	2 942	2 942
Provinces and municipalities			20							
Municipalities			20							
Municipalities			20							
Departmental agencies and accounts			150		4	4		(100.00)		
Entities receiving transfers			150		4	4		(100.00)		
Government Motor Trading Account			150							
Other					4	4		(100.00)		
Public corporations and private enterprises			1 321	10	780	780	1 180	51.28	1 020	1 020
Public corporations (Casidra)			1 312		770	770	1 180	53.25	1 020	1 020
Other transfers (Casidra)			1 312		770	770	1 180	53.25	1 020	1 020
Private enterprises			9	10	10	10		(100.00)		
Other transfers			9	10	10	10		(100.00)		
Non-profit institutions			1 641	1 854	1 304	1 304	7 029	439.03	1 871	1 871
Households			345	50	330	376	50	(86.70)	51	51
Other transfers to households			345	50	330	376	50	(86.70)	51	51

## 7. Other programme information

### Personnel numbers and costs

**Table 7.1 Personnel numbers and costs**

Programme R'000	As at 31 March 2010	As at 31 March 2011	As at 31 March 2012	As at 31 March 2013	As at 31 March 2014	As at 31 March 2015	As at 31 March 2016
1. Administration	159	146	168	172	170	171	171
2. Sustainable Resource Management	75	91	87	89	74	74	74
3. Farmer Support and Development	188	197	162	166	222	222	222
4. Veterinary Services	136	138	139	144	153	153	153
5. Research and Technology Development Services	316	316	309	323	317	317	317
6. Agricultural Economics Services	29	33	34	36	34	34	34
7. Structured Agricultural Education and Training	146	137	141	146	143	143	143
8. Rural Development Coordination			44	48	45	48	48
<b>Total personnel numbers</b>	<b>1 049</b>	<b>1 058</b>	<b>1 084</b>	<b>1 124</b>	<b>1 158</b>	<b>1 162</b>	<b>1 162</b>
Total personnel cost (R'000)	180 397	208 018	226 567	245 770	291 034	310 031	325 817
Unit cost (R'000)	172	197	209	219	251	267	280

**Table 7.2 Departmental personnel number and cost**

Description	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
<b>Total for department</b>										
Personnel numbers (head count)	1 049	1 058	1 084	1 124	1 124	1 124	1 158	3.02	1 162	1 162
Personnel cost (R'000)	180 397	208 018	226 567	261 294	245 770	245 770	291 034	18.42	310 031	325 817
<i>of which</i>										
<b>Human resources component</b>										
Personnel numbers (head count)	41									
Personnel cost (R'000)	8 458	8 458								
Head count as % of total for department	3.91									
Personnel cost as % of total for department	4.69	4.07								
<b>Finance component</b>										
Personnel numbers (head count)	73	78	83	85	85	85	85		85	85
Personnel cost (R'000)	9 652	16 692	18 135	19 042	19 042	19 042	20 185	6.00	21 295	21 295
Head count as % of total for department	6.96	7.37	7.66	7.56	7.56	7.56	7.34		7.31	7.31
Personnel cost as % of total for department	5.35	8.02	8.00	7.29	7.75	7.75	6.94		6.87	6.54
<b>Full time workers</b>										
Personnel numbers (head count)	943	956	957	997	997	997	1 031	3.41	1 035	1 035
Personnel cost (R'000)	177 642	205 263	223 646	256 854	241 330	241 330	286 328	18.65	305 066	320 852
Head count as % of total for department	89.90	90.36	88.28	88.70	88.70	88.70	89.03		89.07	89.07
Personnel cost as % of total for department	98.47	98.68	98.71	98.30	98.19	98.19	98.38		98.40	98.48
<b>Part-time workers</b>										
Personnel numbers (head count)	2	2	1	1	1	1	1		1	1
Personnel cost (R'000)	494	494	524	550	550	550	583	6.00	615	615
Head count as % of total for department	0.19	0.19	0.09	0.09	0.09	0.09	0.09		0.09	0.09
Personnel cost as % of total for department	0.27	0.24	0.23	0.21	0.22	0.22	0.20		0.20	0.19
<b>Contract workers</b>										
Personnel numbers (head count)	104	100	126	126	126	126	126		126	126
Personnel cost (R'000)	2 261	2 261	2 397	3 890	3 890	3 890	4 123	5.99	4 350	4 350
Head count as % of total for department	9.91	9.45	11.62	11.21	11.21	11.21	10.88		10.84	10.84
Personnel cost as % of total for department	1.25	1.09	1.06	1.49	1.58	1.58	1.42		1.40	1.34

## Training

Table 7.3 Payments on training

Programme R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
1. Administration	3 779	805	732	1 298	1 298	1 298	1 382	6.47	1 400	1 441
<i>of which</i>										
Payments on tuition	112	26	107	120	120	120	167	39.17	170	178
Other	3 667	779	625	1 178	1 178	1 178	1 215	3.14	1 230	1 263
2. Sustainable resource management	1 464	325	671	1 462	1 462	1 462	1 595	9.07	1 860	2 022
<i>of which</i>										
Payments on tuition		40	50	49	49	49	8	(83.79)	10	12
Other	1 464	285	621	1 413	1 413	1 413	1 587	12.31	1 850	2 010
3. Farmer support and development	1 710	1 053	901	1 478	1 478	1 478	849	(42.56)	980	1 110
<i>of which</i>										
Payments on tuition	1 080	814	497	1 144	1 144	1 144	535	(53.23)	625	700
Other	630	239	404	334	334	334	314	(5.99)	355	410
4. Veterinary services	573	684	626	582	582	582	571	(1.89)	610	650
<i>of which</i>										
Payments on tuition	230	146	51	288	288	288	254	(11.81)	280	300
Other	343	538	575	294	294	294	317	7.82	330	350
5. Research and Technology Development Services	486	217	265	526	526	526	591	12.36	615	657
<i>of which</i>										
Payments on tuition	127	55	127	85	85	85	130	52.94	145	165
Other	359	162	138	441	441	441	461	4.54	470	492
6. Agricultural Economics Services	70	288	204	350	350	350	245	(30.00)	250	261
<i>of which</i>										
Payments on tuition	12	75	59	219	219	219	136	(37.90)	139	145
Other	58	213	145	131	131	131	109	(16.79)	111	116
7. Structured Agricultural Education and Training	4 395	4 082	2 407	2 874	2 874	2 874	1 570	(45.37)	1 823	2 134
<i>of which</i>										
Payments on tuition		51	119	75	75	75	133	77.33	136	142
Other	4 395	4 031	2 288	2 799	2 799	2 799	1 437	(48.66)	1 687	1 992
8. Rural Development Coordination			77	129	129	129	80	(37.98)	95	108
<i>of which</i>										
Payments on tuition			5	65	65	65	25	(61.54)	30	35
Other			72	64	64	64	55	(14.06)	65	73
Total payments on training	12 477	7 454	5 883	8 699	8 699	8 699	6 883	(20.88)	7 633	8 383



**Table 7.4 Information on training**

Description	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	2009/10	2010/11	2011/12	Main appropriation 2012/13	Adjusted appropriation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Number of staff	1 049	1 058	1 084	1 124	1 124	1 124	1 158	3.02	1 162	1 162
Number of personnel trained	835	835	951	835	835	835	834	(0.12)	896	910
<i>of which</i>										
Male	420	420	558	420	420	420	424	0.95	481	495
Female	415	415	393	415	415	415	410	(1.20)	415	415
Number of training opportunities	200	72	69	72	72	72	72		72	72
<i>of which</i>										
Tertiary	20	9	9	9	9	9	9		9	9
Workshops	80	6	6	6	6	6	6		6	6
Seminars	30	12	12	12	12	12	12		12	12
Other	70	45	42	45	45	45	45		45	45
Number of bursaries offered	185	191	256	170	187	187	168	(10.16)	171	176
Number of interns appointed	100	53	35	45	66	66	50	(24.24)	51	51
Number of learnerships appointed	110	70	100	100	102	102	100	(1.96)	100	100

**Reconciliation of structural changes**

None.

## Annexure A to Vote 11

Table A.1 Specification of receipts

Receipts R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate 2013/14	2012/13	2014/15	2015/16
<b>Sales of goods and services other than capital assets</b>	23 816	23 702	29 947	25 387	26 277	26 277	<b>25 387</b>	(3.39)	25 387	25 387
Sales of goods and services produced by department (excluding capital assets)	23 580	23 646	29 944	25 387	26 277	26 269	<b>25 387</b>	(3.36)	25 387	25 387
Sales by market establishments	1 261	1 423	2 059			1 568		(100.00)		
Administrative fees	32	16	26			8		(100.00)		
Registration	32	16	26			8		(100.00)		
Other sales	22 287	22 207	27 859	25 387	26 277	24 693	<b>25 387</b>	2.81	25 387	25 387
of which										
Academic services: Registration, tuition & examination fees	5 266	6 887	6 341	7 361	7 361	7 361	<b>7 361</b>		7 361	7 361
Boarding services	3 102	2 788	3 905	3 134	3 134	3 134	<b>3 134</b>		3 134	3 134
Laboratory services	1 145	2 494	1 521	2 725	2 725	2 725	<b>2 725</b>		2 725	2 725
Rental of buildings, equipment and other services	1 098	1 013	221	1 066	1 066	1 066	<b>1 066</b>		1 066	1 066
Sales of goods	527									
Sales of agricultural products	7 958	7 894	8 794	9 811	10 701	6 035	<b>9 811</b>	62.57	9 811	9 811
Subsidised motor transport						70		(100.00)		
Services rendered	3 181	1 122	7 067	1 281	1 281	2 096	<b>1 281</b>	(38.88)	1 281	1 281
Photocopies and faxes	10	9	10	9	9	11	<b>9</b>	(18.18)	9	9
Other						2 195		(100.00)		
Sales of scrap, waste, arms and other used current goods (excluding capital assets)	236	56	3			8		(100.00)		
<b>Transfers received from</b>	1	10	17 083			142		(100.00)		
Other governmental units			17 083							
Public corporations and private enterprises	1	10				142		(100.00)		
<b>Interest, dividends and rent on land</b>	294	2 903	2 807	47	47	846	<b>47</b>	(94.44)	47	47
Interest	256	2 847	2 759	47	47	846	<b>47</b>	(94.44)	47	47
Dividends	8	26	15							
Rent on land	30	30	33							
<b>Sales of capital assets</b>	<b>12</b>	<b>63</b>		<b>20</b>	<b>20</b>	<b>29</b>	<b>20</b>	(31.03)	<b>20</b>	<b>20</b>
Other capital assets	12	63		20	20	29	<b>20</b>	(31.03)	20	20
<b>Financial transactions in assets and liabilities</b>	132	706	( 161 )			115		(100.00)		
Recovery of previous year's expenditure	132	706	( 161 )			( 74 )		(100.00)		
Other						189		(100.00)		
<b>Total departmental receipts</b>	<b>24 255</b>	<b>27 384</b>	<b>49 676</b>	<b>25 454</b>	<b>26 344</b>	<b>27 409</b>	<b>25 454</b>	(7.13)	25 454	25 454

## Annexure A to Vote 11

Table A.2 Summary of payments and estimates by economic classification

Economic classification R'000	Outcome			Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	290 493	308 099	337 272	405 764	399 554	398 981	436 337	9.36	463 015	493 066
Compensation of employees	180 397	208 018	226 567	261 294	245 770	245 770	291 034	18.42	310 031	325 817
Salaries and wages	156 133	180 576	197 009	226 618	211 269	211 269	255 998	21.17	272 746	286 622
Social contributions	24 264	27 442	29 558	34 676	34 501	34 501	35 036	1.55	37 285	39 195
Goods and services	109 956	100 043	110 688	144 470	153 781	153 208	145 303	(5.16)	152 984	167 249
of which										
Administrative fees	1 015	1 019	735	605	610	618	534	(13.59)	561	587
Advertising	3 980	2 320	585	727	728	791	581	(26.55)	644	650
Assets <R5 000	3 291	1 792	2 078	2 983	2 837	2 904	2 444	(15.84)	2 402	2 172
Audit cost: External	2 730	3 373	3 310	3 600	3 600	3 600	3 500	(2.78)	3 740	3 884
Bursaries (employees)	894	1 098	834	1 665	1 049	1 049	1 046	(0.29)	1 361	1 478
Catering: Departmental activities	1 036	1 064	1 006	1 332	1 404	1 408	1 252	(11.08)	1 300	1 243
Communication	5 751	5 674	5 886	6 301	5 820	6 053	5 311	(12.26)	5 806	6 395
Computer services	7 103	3 618	3 402	4 136	4 343	4 343	5 040	16.05	5 307	5 725
Cons/prof: Business and advisory service	1 119	715	1 198	6 132	5 028	4 850	1 835	(62.16)	2 587	2 845
Cons/prof: Infrastructure & planning	1 583	2 060	2 277	4 531	3 956	3 956	3 926	(0.76)	3 123	3 837
Cons/prof: Laboratory service		80	617	87	490	490	64	(86.94)	84	87
Cons/prof: Legal cost	103	71	19	190	190	190	110	(42.11)	121	123
Contractors	5 555	4 801	5 890	5 903	9 547	9 536	7 893	(17.23)	7 391	8 349
Agency and support/outsource services	5 534	3 142	4 677	4 885	5 067	5 026	6 865	36.59	7 954	9 245
Entertainment	60	61	127	224	209	209	193	(7.66)	227	232
Inventory: Food and food supplies	2 688	2 517	2 437	3 406	3 172	3 026	2 475	(18.21)	2 818	3 219
Inventory: Fuel, oil and gas	1 147	1 626	1 660	1 339	1 543	1 544	1 687	9.26	2 309	2 840
Inventory: Learner and teacher support material	56	57	21	24	53	53	48	(9.43)	78	81
Inventory: Materials and supplies	2 642	2 103	1 537	1 323	1 775	1 830	1 137	(37.87)	1 266	1 459
Inventory: Medical supplies	1 164	1	14	51	56	57	150	163.16	192	225
Inventory: Medicine		728	529	1 943	4 751	4 069	2 661	(34.60)	3 663	5 225
Inventory: Other consumables	14 357	10 389	13 285	25 155	21 003	20 676	29 499	42.67	31 916	34 239
Inventory: Stationery and printing	3 974	3 500	3 349	5 037	4 289	4 246	4 999	17.73	5 304	5 535
Lease payments	1 495	1 572	2 161	2 091	2 349	2 408	1 905	(20.89)	2 060	2 202
Rental and hiring			273	20	420	450	138	(69.33)	141	147
Property payments	11 229	17 342	17 861	18 096	22 064	21 783	16 299	(25.18)	16 697	17 733
Transport provided: Departmental activity	104	298	43	121	136	136	118	(13.24)	114	121
Travel and subsistence	22 468	21 131	25 027	27 111	31 136	31 662	31 640	(0.07)	33 301	36 584
Training and development	2 383	1 951	2 143	3 336	3 149	3 152	3 363	6.69	3 199	3 354
Operating expenditure	5 257	3 949	5 992	8 622	9 381	9 467	6 295	(33.51)	4 095	4 017
Venues and facilities	1 238	1 991	1 715	3 494	3 626	3 626	2 295	(36.71)	3 223	3 416
Interest and rent on land	140	38	17		3	3		(100.00)		
Interest	140	38	17		3	3		(100.00)		
Transfers and subsidies to	185 781	161 486	159 128	148 024	155 114	155 687	168 685	8.35	169 107	174 763
Provinces and municipalities	64	58	159	35	180	189	54	(71.43)	57	57
Provinces			86		120	120		(100.00)		
Provincial agencies and funds			86		120	120		(100.00)		
Municipalities	64	58	73	35	60	69	54	(21.74)	57	57
Municipalities	64	58	73	35	60	69	54	(21.74)	57	57
Departmental agencies and accounts	5 942	2 176	992	400	4 089	4 089		(100.00)		
Social security funds		11								
Entities receiving transfers	5 942	2 165	992	400	4 089	4 089		(100.00)		
Western Cape Trade and Investment Promotion Agency					2 221	2 221		(100.00)		
Government Motor Trading	2 678		992	400						
Other	3 264	2 165			1 868	1 868		(100.00)		

## Annexure A to Vote 11

Table A.2 Summary of payments and estimates by economic classification (continued)

Economic classification R'000	Outcome			Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				2013/14	2012/13	2014/15	2015/16			
<b>Transfers and subsidies to (continued)</b>										
Universities and technikons	71	525	400	500	500	500	680	36.00	411	411
Foreign governments and international organisations					734	734		(100.00)		
Public corporations and private enterprises	150 234	144 418	135 700	141 222	144 378	144 378	156 093	8.11	161 765	167 242
Public corporations	148 270	144 413	95 612	105 640	108 416	108 416	118 831	9.61	121 272	124 886
Subsidies on production			10 958	17 940	17 940	17 940	18 268	1.83	19 488	20 384
Other transfers	148 270	144 413	84 654	87 700	90 476	90 476	100 563	11.15	101 784	104 502
Private enterprises	1 964	5	40 088	35 582	35 962	35 962	37 262	3.61	40 493	42 356
Other transfers	1 964	5	40 088	35 582	35 962	35 962	37 262	3.61	40 493	42 356
Non-profit institutions	6 195	6 116	2 848	2 024	1 807	1 867	9 063	385.43	4 033	4 167
Households	23 275	8 193	19 029	3 843	3 426	3 930	2 795	(28.88)	2 841	2 886
Social benefits	1 926	1 053	605	45	106	503	50	(90.06)	61	61
Other transfers to households	21 349	7 140	18 424	3 798	3 320	3 427	2 745	(19.90)	2 780	2 825
<b>Payments for capital assets</b>	13 688	13 657	18 012	6 004	5 474	5 474	5 127	(6.34)	3 561	3 446
Buildings and other fixed structures		35	244	310						
Buildings				310						
Other fixed structures		35	244							
Machinery and equipment	12 783	13 136	17 674	5 164	4 884	4 909	5 012	2.10	3 511	3 386
Transport equipment	303	13	10	200	200	200		(100.00)		
Other machinery and equipment	12 480	13 123	17 664	4 964	4 684	4 709	5 012	6.43	3 511	3 386
Biological assets				444	444	419		(100.00)		
Land and subsoil assets	14									
Software and other intangible assets	891	486	94	86	146	146	115	(21.23)	50	60
<b>Payments for financial assets</b>	155	243	147		232	232		(100.00)		
<b>Total economic classification</b>	490 117	483 485	514 559	559 792	560 374	560 374	610 149	8.88	635 683	671 275

Note: The Economic classifications as taken up in this Budget are in accordance with Version 3 of the Standard Chart of Accounts (SCOA). Version 4, at the time of preparation of this Budget, was still under development. However, it was agreed with National Treasury that for 2013/14, budgets will be captured on SCOA Version 4, except for inventory which will be captured on SCOA Version 3. SCOA Version 4 will be fully implemented from 2014/15.

## Annexure A to Vote 11

Table A.2.1 Payments and estimates by economic classification – Programme 1: Administration

Economic classification R'000	Outcome			Main appro- piation	Adjusted appro- piation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	62 949	65 515	66 360	80 769	80 664	80 614	84 755	5.14	88 926	93 668
Compensation of employees	34 192	34 658	36 006	41 584	39 334	39 334	47 423	20.56	50 906	53 400
Salaries and wages	30 305	30 752	31 802	36 419	34 184	34 184	42 080	23.10	45 162	47 374
Social contributions	3 887	3 906	4 204	5 165	5 150	5 150	5 343	3.75	5 744	6 026
Goods and services	28 680	30 853	30 344	39 185	41 327	41 277	37 332	(9.56)	38 020	40 268
of which										
Administrative fees	422	439	406	225	225	229	215	(6.11)	215	231
Advertising	2 192	515	34	436	430	430	466	8.37	467	467
Assets <R5 000	468	292	256	766	516	516	741	43.60	726	726
Audit cost: External	2 730	3 373	3 310	3 600	3 600	3 600	3 500	(2.78)	3 740	3 884
Bursaries (employees)	97	21	90	86	86	86	126	46.51	129	129
Catering: Departmental activities	242	202	142	483	488	488	253	(48.16)	256	256
Communication	1 717	1 816	2 517	1 810	1 860	2 048	1 673	(18.31)	1 693	1 860
Computer services	882	1 328	1 613	1 965	1 965	1 965	2 337	18.93	2 440	2 608
Cons/prof: Business and advisory service	241	341	298	1 498	1 498	1 498	1 075	(28.24)	1 227	1 247
Cons/prof: Infrastructure & planning	1 320	650		50	50	50	50		51	51
Cons/prof: Laboratory service			5	25	25	25		(100.00)		
Cons/prof: Legal cost	103	54	1	130	130	130	100	(23.08)	111	112
Contractors	1 213	1 102	1 018	1 551	876	876	1 585	80.94	1 622	1 734
Agency and support/outsource services	996	692	255	605	562	562	632	12.46	680	879
Entertainment	35	22	69	83	84	84	91	8.33	83	85
Inventory: Food and food supplies	26	( 2 )	16	104	104	104	95	(8.65)	97	97
Inventory: Fuel, oil and gas			15	32	72	72	82	13.89	84	84
Inventory: Learner and teacher support material	4	6	7	5	5	5	5		5	5
Inventory: Materials and supplies	145	104	166	273	273	273	206	(24.54)	210	210
Inventory: Medical supplies	19	1	3	3	3	3	2	(33.33)	2	2
Inventory: Other consumables	226	94	134	540	1 215	1 215	217	(82.14)	212	216
Inventory: Stationery and printing	1 348	1 210	1 154	1 850	1 450	1 450	2 123	46.41	2 127	2 008
Lease payments	504	568	700	559	559	598	551	(7.86)	541	541
Rental and hiring			6	20	20	20	85	325.00	87	87
Property payments	9 488	14 143	14 943	16 262	18 462	18 181	14 670	(19.31)	14 779	15 779
Travel and subsistence	3 140	3 021	2 588	5 379	5 330	5 330	5 637	5.76	5 668	6 179
Training and development	749	453	142	330	330	330	326	(1.21)	305	305
Operating expenditure	100	269	364	75	675	675	114	(83.11)	93	109
Venues and facilities	273	139	92	440	434	434	375	(13.59)	370	377
Interest and rent on land	77	4	10		3	3		(100.00)		
Interest	77	4	10		3	3		(100.00)		
Transfers and subsidies to	3 603	1 143	1 368	1 273	1 274	1 324	1 189	(10.20)	1 023	1 023
Provinces and municipalities	10	1	86		120	120		(100.00)		
Provinces			86		120	120		(100.00)		
Provincial agencies and funds			86		120	120		(100.00)		
Municipalities	10	1								
Municipalities	10	1								
Departmental agencies and accounts	1 000	1			1	1		(100.00)		
Entities receiving transfers	1 000	1			1	1		(100.00)		
Other	1 000	1			1	1		(100.00)		
Universities and technikons		125								
Public corporations and private enterprises	48	113	27	30	30	30		(100.00)		
Public corporations (Casidra)		108								
Other transfers (Casidra)		108								
Private enterprises	48	5	27	30	30	30		(100.00)		
Other transfers	48	5	27	30	30	30		(100.00)		
Non-profit institutions	136	137	228		145	195		(100.00)		
Households	2 409	766	1 027	1 243	978	978	1 189	21.57	1 023	1 023
Social benefits	993	766	303	45	45	45		(100.00)	10	10
Other transfers to households	1 416		724	1 198	933	933	1 189	27.44	1 013	1 013

## Annexure A to Vote 11

Table A.2.1 Payments and estimates by economic classification – Programme 1: Administration (continued)

Economic classification R'000	Outcome			Main appro- priation	Adjusted appro- priation	Revised estimate	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2009/10	2010/11	2011/12	2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16
<b>Payments for capital assets</b>	1 593	2 682	2 443	1 409	1 459	1 459	1 003	(31.25)	817	755
Machinery and equipment	1 415	2 641	2 443	1 397	1 447	1 447	1 003	(30.68)	817	755
Other machinery and equipment	1 415	2 641	2 443	1 397	1 447	1 447	1 003	(30.68)	817	755
Software and other intangible assets	178	41		12	12	12		(100.00)		
<b>Payments for financial assets</b>	12	67	19		54	54		(100.00)		
<b>Total economic classification</b>	68 157	69 407	70 190	83 451	83 451	83 451	86 947	4.19	90 766	95 446

## Annexure A to Vote 11

Table A.2.2 Payments and estimates by economic classification – Programme 2: Sustainable Resource Management

Economic classification R'000	Outcome			Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	28 126	30 129	35 348	48 294	48 142	48 141	46 685	(3.02)	44 786	47 112
Compensation of employees	14 508	17 374	19 408	22 133	21 399	21 399	25 339	18.41	26 934	28 253
Salaries and wages	12 460	15 069	16 992	19 255	18 621	18 621	22 694	21.87	24 131	25 313
Social contributions	2 048	2 305	2 416	2 878	2 778	2 778	2 645	(4.79)	2 803	2 940
Goods and services	13 615	12 751	15 940	26 161	26 743	26 742	21 346	(20.18)	17 852	18 859
of which										
Administrative fees	25	10	54	8	48	49	8	(83.67)	8	9
Advertising	148	293	133	69	76	76	58	(23.68)	59	62
Assets <R5 000	234	247	89	651	614	614	410	(33.22)	428	448
Bursaries (employees)	59	40	15		20	20		(100.00)		
Catering: Departmental activities	352	245	93	66	67	67	56	(16.42)	46	48
Communication	377	425	370	528	518	518	520	0.39	530	555
Computer services	118	110	252	342	339	339	355	4.72	372	389
Cons/prof: Business and advisory service	790	10	15	1 628	1 375	1 375		(100.00)		
Cons/prof: Infrastructure & planning	263	1 356	2 274	4 265	3 420	3 420	3 758	9.88	2 952	3 666
Cons/prof: Laboratory service			76							
Cons/prof: Legal cost				10	10	10	10		10	11
Contractors	819	465	1 382	70	856	856	40	(95.33)	41	43
Agency and support/outourced services	549	42	58	35	550	550	35	(93.64)	36	37
Entertainment	5	7	14	24	24	24	10	(58.33)	21	22
Inventory: Food and food supplies	52	34	3		2	2		(100.00)		
Inventory: Fuel, oil and gas	2	9	2	6	9	9	3	(66.67)	3	3
Inventory: Learner and teacher support material	7	21	8	7	7	7	2	(71.43)	2	2
Inventory: Materials and supplies	580	702	83	93	408	421	108	(74.35)	110	115
Inventory: Medical supplies	1		1	5	7	7	8	14.29	8	9
Inventory: Other consumables	559	1 256	1 643	4 420	5 367	5 352	3 210	(40.02)	3 091	3 144
Inventory: Stationery and printing	280	180	174	154	157	157	204	29.94	147	154
Lease payments	169	101	91	54	124	124	61	(50.81)	62	65
Rental and hiring			167		258	258		(100.00)		
Property payments	117	120	198	23	41	41	40	(2.44)	36	37
Transport provided: Departmental activity	65	101	11	19	19	19	60	215.79	61	64
Travel and subsistence	2 654	2 563	3 267	3 925	3 872	3 872	5 032	29.96	4 128	4 130
Training and development	238	285	621	1 412	942	942	1 537	63.16	1 124	1 176
Operating expenditure	4 405	2 828	4 141	6 657	6 247	6 247	5 186	(16.98)	3 069	3 061
Venues and facilities	747	1 301	705	1 690	1 366	1 366	635	(53.51)	1 508	1 609
Interest and rent on land	3	4								
Interest	3	4								
Transfers and subsidies to	99 237	55 000	2	777	1 511	1 512	559	(63.03)	750	750
Provinces and municipalities	1	1	1			1		(100.00)		
Municipalities	1	1	1			1		(100.00)		
Municipalities	1	1	1			1		(100.00)		
Departmental agencies and accounts	264	480								
Entities receiving transfers	264	480								
Other	264	480								
Foreign governments and international organisations					734	734		(100.00)		
Public corporations and private enterprises	82 758	51 680		27	27	27		(100.00)		
Public corporations	82 750	51 680								
Other transfers	82 750	51 680								
Private enterprises	8			27	27	27		(100.00)		
Other transfers	8			27	27	27		(100.00)		
Non-profit institutions	320									
Households	15 894	2 839	1	750	750	750	559	(25.47)	750	750
Social benefits	229	8								
Other transfers to households	15 665	2 831	1	750	750	750	559	(25.47)	750	750

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**Table A.2.2 Payments and estimates by economic classification – Programme 2: Sustainable Resource Management (continued)**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2009/10	2010/11	2011/12				2013/14	2012/13	2014/15	2015/16
<b>Payments for capital assets</b>	2 189	1 391	1 205	868	868	868	325	(62.56)	200	210
Buildings and other fixed structures		26								
Other fixed structures		26								
Machinery and equipment	1 930	1 073	1 151	808	738	738	245	(66.80)	200	210
Other machinery and equipment	1 930	1 073	1 151	808	738	738	245	(66.80)	200	210
Software and other intangible assets	259	292	54	60	130	130	80	(38.46)		
<b>Payments for financial assets</b>	2	8	9		120	120		(100.00)		
<b>Total economic classification</b>	129 554	86 528	36 564	49 939	50 641	50 641	47 569	(6.07)	45 736	48 072



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Table A.2.3 Payments and estimates by economic classification – Programme 3: Farmer Support and Development

Economic classification R'000	Outcome			Main appro- prium 2012/13	Adjusted appro- prium 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	51 096	52 519	51 037	67 320	61 182	61 171	73 640	20.38	77 506	82 069
Compensation of employees	33 238	39 361	37 325	44 354	38 654	38 654	50 468	30.56	53 546	56 170
Salaries and wages	29 029	34 708	33 422	39 606	33 966	33 966	45 678	34.48	48 464	50 839
Social contributions	4 209	4 653	3 903	4 748	4 688	4 688	4 790	2.18	5 082	5 331
Goods and services	17 820	13 142	13 709	22 966	22 528	22 517	23 172	2.91	23 960	25 899
of which										
Administrative fees	101	15	31	117	112	112	18	(83.93)	27	30
Advertising	472	895	258	145	145	145		(100.00)	36	38
Assets <R5 000	900	293	328	1 114	670	670	196	(70.75)	240	260
Bursaries (employees)	509	814	492	1 041	441	441	520	17.91	761	825
Catering: Departmental activities	186	325	266	350	438	438	261	(40.41)	314	330
Communication	1 872	1 744	1 253	2 297	1 822	1 822	1 329	(27.06)	1 656	1 846
Computer services	4 863	70	864	1 163	1 568	1 568		(100.00)	158	170
Cons/prof: Business and advisory service	3	313	17	21	21	21		(100.00)	15	20
Cons/prof: Infrastructure & planning		21		80	50	50		(100.00)		
Cons/prof: Laboratory service		20	1	10	10	10		(100.00)	22	25
Contractors	282	337	228	686	4 549	4 538	3 643	(19.72)	2 290	2 450
Agency and support/outsourced services	53	107	111		200	200		(100.00)		
Entertainment	5	2	4	13	13	13	26	100.00	11	13
Inventory: Food and food supplies	6	15	9	30	30	30	4	(86.67)	10	12
Inventory: Fuel, oil and gas				6	6	6		(100.00)	10	12
Inventory: Learner and teacher support material	1				26	26		(100.00)	37	40
Inventory: Materials and supplies	87	32	26	60	134	134	3	(97.76)		
Inventory: Medical supplies	1		1	25	25	25		(100.00)	22	25
Inventory: Medicine		10	5	20	20	20		(100.00)	21	24
Inventory: Other consumables	192	60	203	6 046	225	225	8 958	3881.33	8 449	9 125
Inventory: Stationery and printing	593	530	684	1 009	824	824	517	(37.26)	696	806
Lease payments	217	294	479	673	653	653	210	(67.84)	326	350
Rental and hiring			2		100	100	53	(47.00)	54	60
Property payments	128	221	491	749	749	749	362	(51.67)	547	572
Transport provided: Departmental activity	5	144	7	40	40	40		(100.00)	26	30
Travel and subsistence	6 609	6 186	6 728	5 816	8 008	8 008	6 041	(24.56)	7 066	7 569
Training and development	544	237	404	314	314	314	314		355	362
Operating expenditure	107	106	281	436	420	420	89	(78.81)	92	102
Venues and facilities	84	351	536	705	915	915	628	(31.37)	719	803
Interest and rent on land	38	16	3							
Interest	38	16	3							
Transfers and subsidies to	75 632	99 827	135 048	141 555	142 987	142 998	154 247	7.87	160 351	165 828
Provinces and municipalities	9	8	8		6	7	6	(14.29)	6	6
Municipalities	9	8	8		6	7	6	(14.29)	6	6
Municipalities	9	8	8		6	7	6	(14.29)	6	6
Departmental agencies and accounts	2 740	1 122	592	400	1	1		(100.00)		
Social security funds		1								
Entities receiving transfers	2 740	1 121	592	400	1	1		(100.00)		
Government Motor Trading	740		592	400						
Other	2 000	1 121			1	1		(100.00)		
Public corporations and private enterprises	67 213	92 340	134 006	141 155	142 980	142 980	154 241	7.88	160 345	165 822
Public corporations	65 320	92 340	93 954	105 640	107 085	107 085	116 979	9.24	119 852	123 466
Subsidies on production			10 958	17 940	17 940	17 940	18 268	1.83	19 488	20 384
Other transfers	65 320	92 340	82 996	87 700	89 145	89 145	98 711	10.73	100 364	103 082
Private enterprises	1 893		40 052	35 515	35 895	35 895	37 262	3.81	40 493	42 356
Other transfers	1 893		40 052	35 515	35 895	35 895	37 262	3.81	40 493	42 356

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**Table A.2.3 Payments and estimates by economic classification – Programme 3: Farmer Support and Development (continued)**

Economic classification R'000	Outcome			Main appro- priation  2012/13	Adjusted appro- priation  2012/13	Revised estimate  2012/13	Medium-term estimate			
	Audited  2009/10	Audited  2010/11	Audited  2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (continued)										
Non-profit institutions	5 639	5 800	260			10		(100.00)		
Households	31	557	182							
Social benefits	12	215	182							
Other transfers to households	19	342								
Payments for capital assets	1 877	2 955	3 921	974	654	654		(100.00)		
Machinery and equipment	1 464	2 844	3 921	530	210	235		(100.00)		
Other machinery and equipment	1 464	2 844	3 921	530	210	235		(100.00)		
Biological assets				444	444	419		(100.00)		
Land and subsoil assets	14									
Software and other intangible assets	399	111								
Payments for financial assets	37	37	9		26	26		(100.00)		
Total economic classification	128 642	155 338	190 015	209 849	204 849	204 849	227 887	11.25	237 857	247 897

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Table A.2.4 Payments and estimates by economic classification – Programme 4: Veterinary Services

Economic classification R'000	Outcome			Main appro- priation	Adjusted appro- priation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	40 175	42 738	51 946	50 396	54 175	54 116	63 672	17.66	69 463	76 925
Compensation of employees	28 787	33 517	38 945	42 850	40 850	40 850	49 438	21.02	52 454	55 025
Salaries and wages	24 874	28 988	33 811	37 201	35 201	35 201	43 461	23.47	46 112	48 372
Social contributions	3 913	4 529	5 134	5 649	5 649	5 649	5 977	5.81	6 342	6 653
Goods and services	11 381	9 217	12 999	7 546	13 325	13 266	14 234	7.30	17 009	21 900
of which										
Administrative fees	31	93	11	9	9	12	69	475.00	73	77
Advertising	462	53					20		21	22
Assets <R5 000	637	259	116	83	74	74	302	308.11	320	339
Bursaries (employees)	84	61	50	278	257	257	185	(28.02)	250	300
Catering: Departmental activities	36	33	21	14	32	32	18	(43.75)	25	35
Communication	692	705	715	391	541	586	451	(23.04)	560	660
Computer services	115	71	28	7	7	7	2	(71.43)	10	20
Cons/prof: Business and advisory service			1							
Cons/prof: Laboratory service			6		3	3		(100.00)		
Contractors	266	291	458	145	205	205	195	(4.88)	230	268
Agency and support/outourced services	348	149	2 017	1 128	762	762	2 837	272.31	3 750	4 514
Entertainment	2	3	4	27	27	27	33	22.22	33	33
Inventory: Food and food supplies	8	5	2	1	7	7	5	(28.57)	7	9
Inventory: Fuel, oil and gas	254	295	342	169	310	311	229	(26.37)	350	500
Inventory: Learner and teacher support material	13	11	3	1	4	4	1	(75.00)	1	1
Inventory: Materials and supplies	79	72	47	7	10	10	16	60.00	25	30
Inventory: Medical supplies	893		4	5	8	8	121	1412.50	140	169
Inventory: Medicine		571	384	1 808	4 536	3 854	2 486	(35.50)	3 464	5 023
Inventory: Other consumables	2 544	1 618	2 266	551	1 351	1 404	1 154	(17.81)	1 223	1 860
Inventory: Stationery and printing	551	387	318	222	222	222	328	47.75	348	369
Lease payments	123	116	171	118	218	218	200	(8.26)	250	365
Rental and hiring			16		6	6		(100.00)		
Property payments	64	38	73	41	28	28	40	42.86	50	60
Travel and subsistence	3 373	3 648	4 984	2 155	3 822	4 308	5 142	19.36	5 451	6 778
Training and development	393	419	317	294	294	294	316	7.48	335	370
Operating expenditure	336	302	474	77	577	612	69	(88.73)	73	77
Venues and facilities	77	17	171	15	15	15	15		20	21
Interest and rent on land	7	4	2							
Interest	7	4	2							
Transfers and subsidies to	1 012	733	15 992	2	230	289	2	(99.31)	2	2
Provinces and municipalities		1	1	2	2	2	2		2	2
Municipalities		1	1	2	2	2	2		2	2
Municipalities		1	1	2	2	2	2		2	2
Departmental agencies and accounts	578	560			22	22		(100.00)		
Entities receiving transfers	578	560			22	22		(100.00)		
Government Motor Trading	578									
Other		560			22	22		(100.00)		
Public corporations and private enterprises	7	45								
Public corporations		45								
Other transfers		45								
Private enterprises	7									
Other transfers	7									
Non-profit institutions			500							
Households	427	127	15 491		206	265		(100.00)		
Social benefits	396	9	120							
Other transfers to households	31	118	15 371		206	265		(100.00)		

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Table A.2.4 Payments and estimates by economic classification – Programme 4: Veterinary Services (continued)

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Payments for capital assets	2 078	1 194	1 437	93	93	93	990	964.52	1 059	1 131
Machinery and equipment	2 032	1 194	1 437	93	93	93	980	953.76	1 039	1 101
Other machinery and equipment	2 032	1 194	1 437	93	93	93	980	953.76	1 039	1 101
Software and other intangible assets	46						10		20	30
Payments for financial assets	7	42	23		4	4		(100.00)		
Total economic classification	43 272	44 707	69 398	50 491	54 502	54 502	64 664	18.65	70 524	78 058

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Table A.2.5 Payments and estimates by economic classification – Programme 5: Research and Technology Development Services

Economic classification R'000	Outcome			Main appro- piation	Adjusted appro- piation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	65 789	70 496	72 943	86 796	87 117	86 713	92 366	6.52	102 193	108 119
Compensation of employees	42 714	52 392	54 388	62 393	60 393	60 393	66 565	10.22	70 625	74 086
Salaries and wages	36 281	44 725	46 155	52 981	50 981	50 981	57 045	11.89	60 525	63 491
Social contributions	6 433	7 667	8 233	9 412	9 412	9 412	9 520	1.15	10 100	10 595
Goods and services	23 066	18 098	18 554	24 403	26 724	26 320	25 801		31 568	34 033
of which										
Administrative fees	24	25	43	27	27	27	27		27	27
Advertising	417	164		3	3	3	2	(33.33)	2	2
Assets <R5 000	579	373	362	22	460	460	140	(69.57)	143	143
Bursaries (employees)	100	38	48	70	75	75	115	53.33	117	117
Catering: Departmental activities	97	99	53	90	90	90	129	43.33	136	136
Communication	652	573	515	400	500	500	526	5.20	537	537
Computer services	45	181	9	255	255	255	200	(21.57)	204	204
Cons/prof: Business and advisory service	74		96	130	131	131	50	(61.83)	51	51
Cons/prof: Infrastructure & planning		33	3	136	436	436	118	(72.94)	120	120
Cons/prof: Laboratory service		60	523	52	452	452	50	(88.94)	51	51
Contractors	2 540	2 038	1 810	1 926	1 976	1 976	1 041	(47.32)	1 602	2 148
Agency and support/outsource services	557	243	254	200	242	251	450	79.28	459	459
Entertainment		3	6	2	6	6	6		2	2
Inventory: Food and food supplies	17	8	7	6	26	26	4	(84.62)	4	4
Inventory: Fuel, oil and gas	870	1 145	1 286	1 075	1 075	1 075	1 185	10.23	1 709	2 088
Inventory: Learner and teacher support material	13	11		10	10	10	7	(30.00)	7	7
Inventory: Materials and supplies	1 606	1 061	984	836	836	836	686	(17.94)	800	981
Inventory: Medical supplies	246		3	11	11	11	9	(18.18)	9	9
Inventory: Medicine		146	140	115	195	195	155	(20.51)	158	158
Inventory: Other consumables	9 897	6 650	7 368	13 236	12 122	11 657	14 962	28.35	17 856	18 758
Inventory: Stationery and printing	363	530	225	1 011	1 011	1 011	1 003	(0.79)	1 223	1 403
Lease payments	137	143	172	171	271	271	170	(37.27)	173	173
Rental and hiring			3			1		(100.00)		
Property payments	771	1 074	875	361	1 274	1 274	527	(58.63)	538	538
Travel and subsistence	3 674	3 065	3 230	3 565	4 377	4 377	3 628	(17.11)	4 817	5 094
Training and development	204	162	138	541	541	541	461	(14.79)	670	670
Operating expenditure	177	256	395	136	306	357	117	(67.23)	119	119
Venues and facilities	6	17	6	16	16	16	33	106.25	34	34
Interest and rent on land	9	6	1							
Interest	9	6	1							
Transfers and subsidies to	303	88	353	33	101	505	33	(93.47)	36	36
Provinces and municipalities	43	46	41	33	39	46	33	(28.26)	36	36
Municipalities	43	46	41	33	39	46	33	(28.26)	36	36
Municipalities	43	46	41	33	39	46	33	(28.26)	36	36
Departmental agencies and accounts		8	250		1	1		(100.00)		
Social security funds		8								
Entities receiving transfers			250		1	1		(100.00)		
Government Motor Trading			250							
Other					1	1		(100.00)		
Public corporations and private enterprises	8									
Private enterprises	8									
Other transfers	8									
Non-profit institutions			62							
Households	252	34			61	458		(100.00)		
Social benefits	251	34			61	458		(100.00)		
Other transfers to households	1									

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**Table A.2.5 Payments and estimates by economic classification – Programme 5: Research and Technology Development Services (continued)**

Economic classification R'000	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	Audited	Audited	Audited	Main appro- priation	Adjusted appro- priation	Revised estimate	2013/14	2012/13	2014/15	2015/16
	2009/10	2010/11	2011/12	2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16
Payments for capital assets	4 468	2 765	4 289	1 643	1 643	1 643	2 436	48.27	1 350	1 350
Buildings and other fixed structures	9 244									
Other fixed structures	9 244									
Machinery and equipment	4 459	2 714	4 035	1 643	1 643	1 643	2 416	47.05	1 320	1 320
Transport equipment	223 13 10									
Other machinery and equipment	4 236	2 701	4 025	1 643	1 643	1 643	2 416	47.05	1 320	1 320
Software and other intangible assets	9	42	10				20		30	30
Payments for financial assets	39	41	31	6 6			(100.00)			
Total economic classification	70 599	73 390	77 616	88 472	88 867	88 867	94 835	6.72	103 579	109 505

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Table A.2.6 Payments and estimates by economic classification – Programme 6: Agricultural Economics Services

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	9 538	10 912	10 794	14 621	11 877	11 875	14 694	23.74	15 965	16 787
Compensation of employees	6 262	6 985	8 042	9 252	9 252	9 252	9 626	4.04	10 213	10 713
Salaries and wages	5 460	6 072	7 004	7 722	7 722	7 722	8 317	7.71	8 824	9 256
Social contributions	802	913	1 038	1 530	1 530	1 530	1 309	(14.44)	1 389	1 457
Goods and services	3 273	3 926	2 752	5 369	2 625	2 623	5 068	93.21	5 752	6 074
of which										
Administrative fees	22	154	150	179	79	79	135	70.89	146	146
Advertising	117	304	97							
Assets <R5 000	33	56	29	170	100	100	249	149.00	306	106
Bursaries (employees)		75	38	70	50	50		(100.00)		
Catering: Departmental activities	53	54	133	58	38	38	139	265.79	153	103
Communication	105	111	107	98	98	98	112	14.29	117	117
Computer services	1 047	1 818	580	360	85	85	2 102	2372.94	2 078	2 289
Cons/prof: Business and advisory service	1		7	2 842	370	370	576	55.68	815	1 015
Contractors	10	14	11		10	10	2	(80.00)	2	2
Agency and support/outsource services	800	200								
Entertainment	1	4	9	5	5	5	7	40.00	6	6
Inventory: Food and food supplies	13		1		5	5	5		5	5
Inventory: Learner and teacher support material							15		16	16
Inventory: Materials and supplies	4		9	10	10	10	19	90.00	20	20
Inventory: Medical supplies				2	2	2	3	50.00	3	3
Inventory: Other consumables	4	15	1	22	22	22	10	(54.55)	11	11
Inventory: Stationery and printing	95	113	129	292	132	89	288	223.60	268	280
Lease payments	33	16	67	31	39	40	36	(10.00)	38	38
Property payments	9									
Travel and subsistence	823	664	1 089	1 068	1 068	1 108	1 186	7.04	1 575	1 724
Training and development	97	213	145	132	132	132	109	(17.42)	114	114
Operating expenditure	6	58	87		100	100	10	(90.00)	11	11
Venues and facilities		57	63	30	280	280	65	(76.79)	68	68
Interest and rent on land	3	1								
Interest	3	1								
Transfers and subsidies to	1 731	683	746	250	3 092	3 094	3 102	0.26	2 683	2 817
Departmental agencies and accounts	1 360	3			2 221	2 221		(100.00)		
Entities receiving transfers	1 360	3			2 221	2 221		(100.00)		
Western Cape Trade and Investment Promotion Agency					2 221	2 221		(100.00)		
Government Motor Trading	1 360									
Other		3								
Universities and technikons	71	400	400	250	250	250	430	72.00	156	156
Public corporations and private enterprises	200	240	346		561	561	672	19.79	400	400
Public corporations	200	240	346		561	561	672	19.79	400	400
Other transfers	200	240	346		561	561	672	19.79	400	400
Non-profit institutions	100	40			60	60	2 000	3233.33	2 127	2 261
Households						2		(100.00)		
Other transfers to households						2		(100.00)		

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**Table A.2.6 Payments and estimates by economic classification – Programme 6: Agricultural Economics Services (continued)**

Economic classification R'000	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Payments for capital assets	277	265	320	164	64	64	(100.00)			
Machinery and equipment	277	265	290	164	64	64	(100.00)			
Other machinery and equipment	277	265	290	164	64	64	(100.00)			
Software and other intangible assets			30							
Payments for financial assets	3	1	15		2	2	(100.00)			
Total economic classification	11 549	11 861	11 875	15 035	15 035	15 035	17 796	18.36	18 648	19 604



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Table A.2.7 Payments and estimates by economic classification – Programme 7: Structured Agricultural Education and Training

Economic classification R'000	Outcome			Main appro- piation	Adjusted appro- piation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	32 820	35 790	38 623	43 244	42 577	42 577	46 785	9.88	49 329	52 622
Compensation of employees	20 696	23 731	25 029	29 469	26 969	26 969	32 470	20.40	35 055	37 368
Salaries and wages	17 724	20 262	21 246	25 015	22 515	22 515	27 926	24.03	30 194	32 186
Social contributions	2 972	3 469	3 783	4 454	4 454	4 454	4 544	2.02	4 861	5 182
Goods and services	12 121	12 056	13 593	13 775	15 608	15 608	14 315	(8.28)	14 274	15 254
of which										
Administrative fees	390	283	31	30	100	100	57	(43.00)	58	58
Advertising	172	96	2	19	19	82	35	(57.32)	59	59
Assets <R5 000	440	272	847	153	379	446	406	(8.97)	239	150
Bursaries (employees)	45	49	101	60	60	60	80	33.33	82	82
Catering: Departmental activities	70	106	109	236	156	156	299	91.67	250	200
Communication	336	300	320	609	313	313	567	81.15	563	650
Computer services	33	40	56	44	124	124	44	(64.52)	45	45
Cons/prof: Business and advisory service	10	51	17	8	1 058	880	129	(85.34)	132	132
Cons/prof: Laboratory service			6				14		11	11
Cons/prof: Legal cost		17	18							
Contractors	425	554	651	500	500	500	417	(16.60)	604	604
Agency and support/outourced services	2 231	1 709	1 982	2 167	2 001	2 001	2 311	15.49	2 417	2 716
Entertainment	12	20	20	63	43	43	12	(72.09)	66	66
Inventory: Food and food supplies	2 566	2 457	2 398	3 264	2 997	2 851	2 362	(17.15)	2 695	3 092
Inventory: Fuel, oil and gas	21	177	15	51	71	71	188	164.79	153	153
Inventory: Learner and teacher support material	18	8	3	1	1	1	18	1700.00	10	10
Inventory: Materials and supplies	141	132	221	41	101	143	96	(32.87)	98	98
Inventory: Medical supplies	4		2			1	7	600.00	8	8
Inventory: Medicine		1					20		20	20
Inventory: Other consumables	935	696	1 633	314	690	790	963	21.90	1 048	1 096
Inventory: Stationery and printing	744	550	588	412	406	406	452	11.33	395	395
Lease payments	312	334	475	455	455	474	657	38.61	670	670
Rental and hiring			79		36	65		(100.00)		
Property payments	652	1 746	1 281	660	1 510	1 510	660	(56.29)	747	747
Transport provided: Departmental activity	34	53		62	62	62	58	(6.45)	27	27
Travel and subsistence	2 195	1 984	2 212	3 483	3 139	3 139	3 512	11.88	3 007	3 334
Training and development	158	182	306	249	532	535	227	(57.57)	218	279
Operating expenditure	126	130	163	826	701	701	710	1.28	638	538
Venues and facilities	51	109	57	68	154	154	14	(90.91)	14	14
Interest and rent on land	3	3	1							
Interest	3	3	1							
Transfers and subsidies to	4 263	4 012	2 142	2 220	3 501	3 501	1 294	(63.04)	1 320	1 365
Provinces and municipalities	1	1	2		13	13	13		13	13
Municipalities	1	1	2		13	13	13		13	13
Municipalities	1	1	2		13	13	13		13	13
Departmental agencies and accounts		2			1 839	1 839		(100.00)		
Social security funds		2								
Entities receiving transfers					1 839	1 839		(100.00)		
Other					1 839	1 839		(100.00)		
Universities and technikons				250	250	250	250		255	255
Non-profit institutions		139	157	170	298	298	34	(88.59)	35	35
Households	4 262	3 870	1 983	1 800	1 101	1 101	997	(9.45)	1 017	1 062
Social benefits	45	21					50		51	51
Other transfers to households	4 217	3 849	1 983	1 800	1 101	1 101	947	(13.99)	966	1 011

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**Table A.2.7 Payments and estimates by economic classification – Programme 7: Structured Agricultural Education and Training (continued)**

Economic classification R'000	Outcome			Main appro- priation	Adjusted appro- priation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Payments for capital assets	1 206	2 405	4 082	787	627	627	353	(43.70)	135	
Buildings and other fixed structures				310						
Buildings				310						
Machinery and equipment	1 206	2 405	4 082	477	627	627	348	(44.50)	135	
Transport equipment	80			200	200	200		(100.00)		
Other machinery and equipment	1 126	2 405	4 082	277	427	427	348	(18.50)	135	
Software and other intangible assets							5			
Payments for financial assets	55	47	39		20	20		(100.00)		
Total economic classification	38 344	42 254	44 886	46 251	46 725	46 725	48 432	3.65	50 784	53 987

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Table A.2.8 Payments and estimates by economic classification – Programme 8: Rural Development Coordination

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro-priation 2012/13	Adjusted appro-priation 2012/13	Revised estimate 2012/13	% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
<b>Current payments</b>			10 221	14 324	13 820	13 774	<b>13 740</b>	(0.25)	14 847	15 764
Compensation of employees			7 424	9 259	8 919	8 919	<b>9 705</b>	8.81	10 298	10 802
Salaries and wages			6 577	8 419	8 079	8 079	<b>8 797</b>	8.89	9 334	9 791
Social contributions			847	840	840	840	<b>908</b>	8.10	964	1 011
Goods and services			2 797	5 065	4 901	4 855	<b>4 035</b>	(16.89)	4 549	4 962
of which										
Administrative fees			9	10	10	10	<b>5</b>	(50.00)	7	9
Advertising			61	55	55	55		(100.00)		
Assets <R5 000			51	24	24	24		(100.00)		
Bursaries (employees)				60	60	60	<b>20</b>	(66.67)	22	25
Catering: Departmental activities			189	35	95	99	<b>97</b>	(2.02)	120	135
Communication			89	168	168	168	<b>133</b>	(20.83)	150	170
Cons/prof: Business and advisory service			747	5	575	575	<b>5</b>	(99.13)	347	380
Cons/prof: Legal cost				50	50	50		(100.00)		
Contractors			332	1 025	575	575	<b>970</b>	68.70	1 000	1 100
Agency and support/outsource services				750	750	700	<b>600</b>	(14.29)	612	640
Entertainment			1	7	7	7	<b>8</b>	14.29	5	5
Inventory: Food and food supplies			1	1	1	1		(100.00)		
Inventory: Materials and supplies			1	3	3	3	<b>3</b>		3	5
Inventory: Other consumables			37	26	11	11	<b>25</b>	127.27	26	29
Inventory: Stationery and printing			77	87	87	87	<b>84</b>	(3.45)	100	120
Lease payments			6	30	30	30	<b>20</b>	(33.33)		
Transport provided: Departmental activity			25		15	15		(100.00)		
Travel and subsistence			929	1 720	1 520	1 520	<b>1 462</b>	(3.82)	1 589	1 776
Training and development			70	64	64	64	<b>73</b>	14.06	78	78
Operating expenditure			87	415	355	355		(100.00)		
Venues and facilities			85	530	446	446	<b>530</b>	18.83	490	490
<b>Transfers and subsidies to</b>			3 477	1 914	2 418	2 464	<b>8 259</b>	235.19	2 942	2 942
Provinces and municipalities			20							
Municipalities			20							
Municipalities			20							
Departmental agencies and accounts			150		4	4		(100.00)		
Entities receiving transfers			150		4	4		(100.00)		
Government Motor Trading			150							
Other					4	4		(100.00)		
Public corporations and private enterprises			1 321	10	780	780	<b>1 180</b>	51.28	1 020	1 020
Public corporations			1 312		770	770	<b>1 180</b>	53.25	1 020	1 020
Other transfers			1 312		770	770	<b>1 180</b>	53.25	1 020	1 020
Private enterprises			9	10	10	10		(100.00)		
Other transfers			9	10	10	10		(100.00)		
Non-profit institutions			1 641	1 854	1 304	1 304	<b>7 029</b>	439.03	1 871	1 871
Households			345	50	330	376	<b>50</b>	(86.70)	51	51
Other transfers to households			345	50	330	376	<b>50</b>	(86.70)	51	51
<b>Payments for capital assets</b>			315	66	66	66	<b>20</b>	(69.70)		
Machinery and equipment			315	52	62	62	<b>20</b>	(67.74)		
Other machinery and equipment			315	52	62	62	<b>20</b>	(67.74)		
Software and other intangible assets				14	4	4		(100.00)		
<b>Payments for financial assets</b>			2							
<b>Total economic classification</b>			14 015	16 304	16 304	16 304	<b>22 019</b>	35.05	17 789	18 706

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Table A.3 Details on public entities – Name of Public Entity: Casidra (Pty) Ltd

R'000	Outcome -historic			Estimated actual	Medium-term estimate		
	Audited	Audited	Audited		Budget		
	2009/10	2010/11	2011/12		2013/14	2014/15	2015/16
<b>Revenue</b>							
<b>Non-tax revenue</b>	7 786	7 311	6 148	4 657	4 478	3 743	3 916
Sale of goods and services other than capital assets	6 020	4 651	3 301	1 719	1 383	496	520
Of which:							
Admin fees	6 020	4 651	3 301	1 719	1 383	496	520
Other non-tax revenue	1 766	2 660	2 847	2 938	3 095	3 247	3 396
Interest on investments	1 403	2 291	2 274	2 466	2 597	2 725	2 850
Other	363	369	573	472	498	522	546
<b>Transfers received</b>	13 307	13 635	12 895	18 068	20 554	22 108	22 779
<b>Total revenue</b>	21 093	20 946	19 043	22 725	25 032	25 851	26 695
<b>Expenses</b>							
<b>Current expense</b>	19 309	21 401	18 473	22 725	25 032	25 851	26 695
Compensation of employees	15 190	16 545	14 783	18 311	18 781	19 839	20 439
Goods and services	3 671	4 279	3 258	3 925	5 424	5 116	5 338
Depreciation	373	515	432	489	784	850	918
Interest, dividends and rent on land	75	62			43	46	
Interest		6					
Rent on land	75	56			43	46	
<b>Total expenses</b>	19 309	21 401	18 473	22 725	25 032	25 851	26 695
<b>Surplus/(Deficit)</b>	1 784	( 455)	570				
<b>Cash flow summary</b>							
Adjust surplus/(deficit) for accrual transactions	( 1 065)	( 1 632)	( 824)	( 1 977)	( 1 813)	( 1 875)	( 2 144)
Adjustments for:							
Depreciation	374	515	895	489	784	850	706
Interest	( 1 474)	( 2 147)	( 1 719)	( 2 466)	( 2 597)	( 2 725)	( 2 850)
Net (profit )/loss on disposal of fixed assets	17						
Other	18						
<b>Operating surplus/(deficit) before changes in working capital</b>	719	( 2 087)	( 254)	( 1 977)	( 1 813)	( 1 875)	( 2 144)
Changes in working capital	1 128	( 1 392)	115	15	( 100)	( 100)	( 100)
(Decrease)/increase in accounts payable	1 461	( 1 720)	200	( 100)	( 100)	( 100)	( 100)
Decrease/(increase) in accounts receivable	( 463)	323	( 100)	100	( 20)	( 20)	( 20)
(Decrease)/increase in provisions	130	5	15	15	20	20	20
<b>Cash flow from operating activities</b>	1 847	( 3 479)	( 139)	( 1 962)	( 1 913)	( 1 975)	( 2 244)
<b>Cash flow from investing activities</b>	1 075	1 668	850	1 059	1 425	1 409	1 409
Acquisition of Assets	( 568)	( 479)	( 920)	( 799)	( 535)	( 551)	( 551)
Other flows from Investing Activities	1 643	2 147	1 770	1 858	1 960	1 960	1 960
<b>Net increase/(decrease) in cash and cash equivalents</b>	2 922	( 1 811)	711	( 903)	( 488)	( 566)	( 835)
<b>Balance Sheet Data</b>							
<b>Carrying Value of Assets</b>	7 691	7 422	7 846	8 192	8 499	8 499	8 499
<b>Long term investments</b>	2 584	3 480	3 500	3 380	3 730	3 730	3 730
<b>Cash and cash equivalents</b>	17 416	17 267	17 100	17 092	17 292	17 392	17 392
<b>Receivables and prepayments</b>	1 123	1 792	1 792	1 800	1 600	1 500	1 500
<b>Total assets</b>	28 814	29 961	30 238	30 464	31 121	31 121	31 121
<b>Capital &amp; reserves</b>	25 399	25 832	26 124	28 634	29 371	29 371	29 371
<b>Trade and other payables</b>	2 720	3 416	3 400	1 100	1 000	1 000	1 000
<b>Provisions</b>	695	713	714	730	750	750	750
<b>Total equity and liabilities</b>	28 814	29 961	30 238	30 464	31 121	31 121	31 121

## Annexure A to Vote 11

Table A.4 Provincial payments and estimates by district and local municipality

Municipalities R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate		2013/14	2014/15
Cape Town Metro	14 870	8 292	11 698	19 084	19 084	23 084	19 084	(17.33)	46 656	46 656
West Coast Municipalities	25 084	18 918	23 507	28 035	28 035	34 035	28 035	(17.63)	28 035	28 035
Matzikama	1 659	1 679	1 850	2 129	2 129	2 129	2 129		2 129	2 129
Cederberg	1 770	2 577	3 657	3 657	3 657	3 657	3 657		3 657	3 657
Bergrivier	1 470									
Saldanha Bay	1 520									
Swartland	18 415	14 662	18 000	22 249	22 249	28 249	22 249	(21.24)	22 249	22 249
Across wards and municipal projects	250									
Cape Winelands Municipalities	305 722	403 964	395 520	413 793	414 375	394 375	449 420	13.96	447 382	482 974
Witzenberg	3 801									
Drakenstein	15 812	13 196	27 393	35 819	35 819	35 819	46 838	30.76	46 805	52 125
Stellenbosch	284 389	389 846	366 812	375 767	376 349	356 349	400 375	12.35	398 370	428 642
Breede Valley	1 025	922	1 315	2 207	2 207	2 207	2 207		2 207	2 207
Langeberg	85									
Across wards and municipal projects	610									
Overberg Municipalities	26 000	14 695	26 582	26 953	26 953	30 953	26 953	(12.92)	26 953	26 953
Theewaterskloof	8 215	3 485	10 558	10 544	10 544	10 544	10 544		10 544	10 544
Overstrand	300									
Cape Agulhas	12 682	8 726	10 847	11 232	11 232	15 232	11 232	(26.26)	11 232	11 232
Swellendam	4 503	2 484	4 792	4 792	4 792	4 792	4 792		4 792	4 792
Across wards and municipal projects	300		385	385	385	385	385		385	385
Eden Municipalities	67 224	28 051	48 592	52 267	52 267	58 267	64 799	11.21	64 799	64 799
Kannaland	150	7	192	192	192	192	192		192	192
Hessequa	870	8	10	1 117	1 117	1 117	1 117		1 117	1 117
Mossel Bay	1 815			2 330	2 330	2 330	2 330		2 330	2 330
George	35 203	21 465	26 696	40 595	40 595	44 095	53 127	20.48	53 127	53 127
Oudtshoorn	9 050	6 571	21 694	6 616	6 616	9 116	6 616	(27.42)	6 616	6 616
Knysna	18 861									
Across wards and municipal projects	1 275			1 417	1 417	1 417	1 417		1 417	1 417
Central Karoo Municipalities	51 217	9 565	8 660	19 660	19 660	19 660	21 858	11.18	21 858	21 858
Prince Albert		1								
Beaufort West	51 217	9 564	8 660	19 660	19 660	19 660	21 858	11.18	21 858	21 858
Total provincial expenditure by district and local municipality	490 117	483 485	514 559	559 792	560 374	560 374	610 149	8.88	635 683	671 275

Note: Projects disaggregated per district.



# Vote 12

## Department of Economic Development and Tourism

	2013/14 To be appropriated	2014/15	2015/16
<b>MTEF allocations</b>	<b>R 389 451 000</b>	<b>R 397 668 000</b>	<b>R 422 329 000</b>
Responsible MEC	Provincial Minister of Finance, Economic Development and Tourism		
Administering Department	Department of Economic Development and Tourism		
Accounting Officer	Head of Department, Economic Development and Tourism		

### 1. Overview

#### Core functions and responsibilities

Institutional Strengthening & Good Governance

Enabling Business Environment

Demand led Sector Development

Marketing the Region

Workforce Development

Infrastructure led growth

Economic Intelligence

#### Vision

The Department's vision is a Western Cape that has a vibrant, innovative, and sustainable economy, characterised by growth, employment and increasing equity, and built on the full potential of all.

#### Mission

The vision will be achieved by providing leadership to the Western Cape economy through the Department's understanding of the economy, its ability to identify economic opportunities and potential, and its contribution to government economic priorities.

## Strategic Goal

Creation of opportunities for businesses and citizens to grow the economy and employment.

The necessary conditions to achieve this have been translated into five objective statements:

Objective 1: To develop and implement the economic strategic plan and policies in support of achieving opportunities for jobs and growth.

Objective 2: To create an enabling environment (minimal hurdles, sustainable business growth, investment and job creation) through improvement in the regional business confidence index and growth in the employment rate.

Objective 3: To facilitate demand led, private sector-driven government support for growth sectors, industries and business by increasing the value of exports.

Objective 4: To improve the competitiveness of the region through infrastructure-led economic growth.

Objective 5: To facilitate through EPWP 204 770 "100-day work opportunities" and 111 859 "full-time equivalents" between 2009 and 2014.

The five objectives will be measured as follows:

Approved economic strategic plan

Per cent increase in business confidence index

Per cent growth in employment

Per cent increase in value of exports

Value of investments attracted

Value of infrastructure investment

Number of work opportunities facilitated

Number of full time equivalent work opportunities facilitated

## Main services

Provide evidence based research that will inform economic policy development.

Support enterprise promotion through entrepreneurial awareness and financial support.

Promote Local Economic Development through initiatives such as capacity building within municipalities and the support of large scale projects within regions.

To develop and implement sector strategies ensuring the growth of the Western Cape economy.

To develop and intensify support for training interventions which address specific skills shortage within identified sectors.

To attract and facilitate international and domestic direct investment into the Western Cape and to grow the exports of products and services of the Western Cape through the development of exporter capability, demand and market access.

To enhance the operations of the Consumer Tribunal thereby enhancing access to redress, both outside and inside of the judicial structures and strengthening the Office of the Consumer Protector's position as the first and preferred reference point for consumers seeking information or access to redress, whether they are residents of or visitors to the province.



The regulation of the Liquor Industry as well as to drive initiatives that would contribute towards the creation of a culture that promotes responsible liquor consumption.

To market the Western Cape as a world-class business and tourist destination.

To identify and drive the implementation of catalytic economic infrastructure initiatives.

## **Demands and changes in service**

The Eurozone crisis is likely to have a more pronounced impact on the Western Cape economy as trade statistics show a greater reliance by the Western Cape on demand from European countries for exports than that of the rest of the country. This has necessitated a shift in the investment landscape as business will need to seek new emerging markets within Africa and other developing regions. Africa has also been highlighted as a major emerging market and South Africa and in particular the Western Cape must act as the gateway to new opportunities.

GDP growth in the Western Cape has traditionally outperformed that of the rest of the country, primarily due to robust growth in the services sector which represents a bigger portion of the Western Cape economic activity than in the case for the rest of South Africa. However, because the mining sector recovery played a significant role in driving national economic growth, this time, the regional economy is unlikely to outperform the national economy.

This, amongst others, together with the fact that the unemployment rate in the Western Cape weakened from 19.7 per cent in the 3<sup>rd</sup> Quarter of 2008 to 25.4 per cent in the 3<sup>rd</sup> Quarter in 2012, necessitated the Department to undertake a reflective stance in evaluating what it needs in order to create a vibrant growing economy that will increase job creation opportunities for all citizens of the Western Cape.

In doing so, the Department needs to re-focus its strategy in order to shift the current trajectory of the national and provincial economy. This will be done by upscaling our service offerings in entrepreneurship awareness, red tape reduction, skills development and by investing in sectors displaying high growth and employment creation potential.

A major challenge facing South Africa and the Western Cape is the ever increasing need for skilled and work ready employees. Unemployment rates are highest in the youth category (18 – 35 year olds) and as such the Department has placed huge emphasis on its Work and Skills programme which seeks to provide first-time entrants into the labour market with the necessary experiential learning and training skills required by business.

Entrepreneurship awareness has been identified as a major strategic intervention for the Department and Province. It has recently been noted that big business does not create employment, rather small enterprises account for the lion's share of employment creation. This said, entrepreneurship is not seen as an option by the unemployed or school leavers. In this regard, the Department will focus on increasing the level of entrepreneurship awareness.

There is growing recognition among policy-makers and private sector decision-makers that the current model of economic growth is socially, environmentally, and economically unsustainable. This has sparked a renewed focus on the need for the international community to make a committed transition towards a green economy in order to ensure a sustainable and desirable future that promotes social equity, poverty eradication, and human well-being.

One of the most important elements of a favourable business climate is the absence of ineffective and time-consuming regulations, rules, and administrative procedures and processes. These rules, regulations and procedures, which produce unnecessary costs for doing business, - the so-called "Red Tape"-,

characterise public-private sector interaction in many localities in South Africa and elsewhere. Red Tape reduction originates from excessive regulation that can be redundant or bureaucratic, and thus hinder action or decision making.

Lastly, the need to upgrade the Province's economic infrastructure to meet the demands of a growing economy has been highlighted a major exigency. The Department has prioritised a number of infrastructure projects which would serve a major economic catalyst to all sectors of the economy.

## **Acts, rules and regulations**

There are a vast number of acts that play a role in the Department's work ambit, the more important acts and policies are mentioned:

Public Finance Management Act, 1999 (Act 1 of 1999 as amended by Act 29 of 1999)

The Micro-economic Development Strategy (MEDS)

Businesses Act, 1991 (Act 71 of 1991)

Broad-Based Black Economic Empowerment Act, 2003 (Act 53 of 2003)

Preferential Procurement Policy Framework Act of 2000

Small Business Amendment Bill, 2004

Municipal Systems Act, 2000 (Act 32 of 2000)

The Local Government Structures Act 117 of 1998

National Credit Act, 2005 (Act 34 of 2005)

Co-operatives Act of 2005

The BEE: Codes of Good Practice

Western Cape Investment and Trade Promotion Agency Amendment Act (Act 1 of 2005)

Western Cape Investment and Trade Promotion Agency Law, 1996 (Act 3 of 1996)

Liquor Act, 2003 (Act 59 of 2003)

Western Cape Liquor Act, 2008 (Act 4 of 2008)

National Tourism Second Amendment Act, 2000, (Act No. 70 of 2000)

National Tourism Sector Charter as a Sector Code on black economic empowerment in terms of Section 9(1) of the BBBEE Act (Act No 53 of 2003), gazetted May 2009

Provincial Western Cape Tourism Act, 2004, (Act No. 1 of 2004)

The National Integrated Manufacturing Strategy (NIMS)

The Advanced Manufacturing and Technological Strategy (AMTS)

The Western Cape Liquor Policy, 2005 (Department of Economic Development and Tourism, Western Cape Government)

ASGISA (Accelerated Shared Growth Initiative-South Africa)

National White Paper on the Development and Promotion of Tourism in South Africa, 1996

Provincial White Paper on Sustainable Tourism Development and Promotion, 2001

The Western Cape's Tourism Development Plan

The Western Cape Tourism Development Framework

## **Budget decisions**

The Department is fully aware of the challenge it faces to ensure an effective influence within the regional economy. The sheer scale of the fight to influence a better economic environment and thereby meet the expectations of the general public, cannot be accurately determined as much depends on the role and actions of the private sector and its appetite for economic investment into the region.

However it is clear that in order to achieve a greater influence over the regional economy, the WCG must increase its spend in terms of economic programs, projects and contribution to infrastructure investment. We do however understand the considerable financial constraints faced by the Province and recognise the need to deliver far more with much-much less, an approach which this Department has embraced.

The Department, in recognising the need for rationalisation of its financial resources, has considered the reprioritisation of the following:

### ***Allocations made to the Destination Marketing Organisation trading as CTRU***

With the merger process of CTRU and Wesgro into one entity that would focus on the marketing of the Province as a business and tourist destination, there should be numerous efficiency gains realised. It is believed that with the two entities merging, economies of scale can be achieved especially in the administrative functions and marketing efforts.

### ***Entrepreneurship Awareness programmes***

The GEM report 2011 noted that both the Western Cape and South Africa as a whole has a low entrepreneurship culture. This is considered to one of the primary contributing factors to the (a) the low number of businesses in the economy as compared to other regions and (b) the high level of unemployment in both the Western Cape and greater South Africa. As a means to address this deficiency, the Department planned to initiate a programme that would seek to address this gap. The 2013/14 financial year was to see the pilot of an initiative. As a result of the need to reassess financial resources, it was determined that the investment in the important area of entrepreneurial awareness can be reduced.

### ***Rationalisation of Sector Development Agencies***

There has also been a continued reduction in the number of Special Purpose Vehicles supported, in keeping with the medium term plan stated in 2011 to reduce the number of implementing agencies and to seek rationalisation of these functions into the roles of Wesgro or completely stopping the funding to them. However the role for influence and advocacy through the utilisation of our own staff will be increased.

While much rationalisation and cost savings has been introduced, the Department has also received additional earmarked allocations for Skills Development, the Green economy and Economic Infrastructure investment.

### ***Skills Development***

Interventions for Skills has received a major boost to an amount of R10 million for the 2013/14 financial year. These funds will be utilised to strengthen the Provincial Skills Forum (PSF) to enhance cohesion between all stakeholders thereby ensuring a defragmentation of the skills eco-system and contribute towards the alignment of the skills supply and demand.

### **Green Economy**

A new element has been added to Policy and Planning Sub-programme which will accommodate new economic themes. This element will be Economic Development Integration which will house primarily all interventions related to the green economy. An allocation amounting to R8.325 million has been earmarked for these interventions.

### **Economic Infrastructure**

Economic Infrastructure has been enhanced with an allocation amounting to R78.826 million for the 2013/14 financial year. This will include earmarked allocations for the Broadband Strategy of R52.746 million and the establishment of the Saldanha IDZ of R5.280 million.

### **Aligning departmental budgets to achieve government's prescribed outcomes**

Nationally, there is a drive and commitment to create jobs, improve the economic infrastructure and grow the economy. This has been demonstrated by the numerous incentives associated with National Government's approach to economic stimulation policies, where the emphasis has been placed on the economic growth to ensure decent employment, economic infrastructure and skills.

Furthermore, the Province's adoption of Strategic Objective 1: Creating opportunities for growth and jobs and its subsequent Strategic directive, forming the primary focus for Vote 12: Economic Development and Tourism for the 2013/14 financial year and medium term has been squarely placed on delivering effectively on the provision of an enabling business environment which will allow for the private sector to create jobs.

In this context, this Department, has emphasised a strategic approach that will be grounded in the need to:

- create **opportunities for growth**

- increase work opportunities** for all citizens

- creating an **enabling environment** for business and citizenry growth and development, and

- creating a **competitive and productive** economic Province

The Departments efforts will be guided by embracing our changing roles in terms of:

- Leadership in setting the economic agenda of the Province** in becoming the horizontal and vertical aligner to ensure that not only all spheres of Government are aligned in terms of the economic strategy, but all other stakeholders in the economic landscape such as business, civil society and labour are inextricably focussed on working towards the commonly agreed vision for the Western Cape. This role will be magnified over the next 3 years and is aimed in drawing private-sector (all economic stakeholders) and Government into an effective partnership which will seek to achieve the goals of SO1.

In defining this leadership role, the need for an accurate assessment of the Department's role in economic delivery advocacy will be enhanced to ensure that blockages in delivery which stems from national entities are optimally removed.

- Alignment of projects and programmes to Strategic Objective 1**, its subsequent Strategic Directive and Provincial Strategic Plan and ensure that it makes both financial and economic sense.

There has been an intense introspection of the projects and programs currently run by the Department; especially in light of the underpinning requirement from SO1 for the Department to play an influencing role rather than a pure intervening role as has been the case prior to the adoption of SO1. In this regard, the focus for the Department will be squarely placed on the following:

- Developing and strengthening entrepreneurship awareness and creating an entrepreneurial culture;

- Strengthening regional and local economic development;

- Improving and driving the expansion of our economic infrastructure;
- Focusing on propulsive and employment generating sectors;
- Reducing Red Tape and improving the ease of doing business in the Western Cape;
- Improving the employability of youth and workers through skilling and up-skilling programmes; and
- Focusing on investment promotion and marketing of the Province as a destination of choice.

This has resulted in a continued shift over the last 2 years towards a focus on programs and projects which is deemed to significantly contribute towards the achievement of the SO1 goals and which to a large degree enables the Department to re-position itself within the Economic Spectrum. This is particularly prevalent in the way the Department has approached its role within a collaborative economic arena whereby the leadership of partnerships have become the critical role for the Department.

Examples of this shift are the leadership inputs made in terms of the establishment of the Economic Development Partnership; the merged position of Wesgro and CTRU; the leadership role with regards to Skills Development; the setting up of the Red Tape to Red Carpet campaign, the driving of the economic infrastructure programme of the Province as well as the reduction in the utilisation of implementing agencies.

All of the above underlines the Departments commitment to do more with less.

This said however the Department will continue to re-examine its role in terms of its interventionist approach followed in the past to one that seeks to influence change in the way it contributes to job creation, economic growth, creating an enabling environment for businesses and citizens and becoming a competitive and productive regional economy.

## **2. Review 2012/13**

While the Department has registered progress in terms of its stated outputs during its quarterly performance reporting processes, the Department has also registered substantial progress with behind the scenes performance that should enable the Department to meet its mandated objectives.

### **Enterprise Development**

With the adoption of Strategic Objective 1: Creating opportunities for growth and jobs (SO1) it became incumbent of the Department to do more with less. A fundamental shift in policy was the realignment of strategic interventions from an interventionist Department to one which provides for the leadership and co-ordination of activities within the enterprise development sphere. This said, the establishment of partnerships has been a primary focus for the Department with the department creating strategic partnerships with three organisations servicing enterprise development. To this end, the Department has partnered with numerous small business support organisations thereby better servicing the entire Western Cape through 19 access points and simultaneously leveraging in on an estimated R50 million.

Furthermore, through the tireless work of the Economic Development and Economic Empowerment units, the Department has established a strong working relationship with the National Empowerment Fund. It is expected that this partnership will allow for an additional R14.5 million to be utilised for small businesses within the Western Cape.

It is common knowledge that Government is a major player in the purchase of goods and services. To this end, the drive to utilise provincial procurement as a means of developing and growing fledgling businesses,

the Department has successfully raised awareness through its supplier open days. These sessions are aimed at raising awareness amongst businesses of the regulations and compliance requirements when doing business with government. Furthermore, the Economic Empowerment unit has also assisted 300 small businesses in verifying their BEE status through the BEE verification programme.

In terms of interventions aimed at building the capacity within municipalities, the Provincial LED forum was successfully established during this financial year. Furthermore, strategies to improve the regional co-ordination gained momentum with the rollout of Provincial area-based initiatives in collaboration with the City of Cape Town in support of the revitalisation initiatives in Atlantis and the VPUU programme in Nyanga.

### **Red Tape to Red Carpet**

The RED Tape reduction unit also gained momentum during the year under review with the successful launch of the African Commercial Dispute Settlement Centre which will offer a cheaper alternative to litigation. Furthermore, the RED Tape helpline which serves as an access point through which Red Tape issues can be recorded and then formally investigated by the Red Tape unit, currently operates at a 90 per cent resolution rate. This is not the only access point though as active engagements with municipalities is also in process to gain buy-in for the Municipal Red Tape Reduction project. This project has been piloted in the Cape Winelands District.

The Municipal Current Practice project has also been initiated. This is a "best practice" process map where the business process improvements are targeted across five municipalities.

### **Establishment of the Economic Development Partnership (EDP)**

On 6 December 2011, Cabinet provided in-principle approval for the WCG to draft and process provincial legislation which will provide for the legislative context and statutory framework within which the EDP will operate.

To this end, the Economic Development Partnership (EDP) was launched during 2012 and the board responsible for the management thereof was appointed.

Key projects commenced during 2012 include:

- The 7-year economic strategy for the Province in line with 2040 One Cape vision.

- A regional innovation strategy. The EDP is also in discussions with Brainport Eindhoven Innovation Region around the establishment of a possible partnership.

- Developing a Leadership and Partnership programme which is a structured economic development programme. This programme was rolled out in partnership with the UCT Graduate School of Development Policy and practice.

- The development of a regional Competitiveness Index.

### **Skills and the establishment of the Provincial Skills Development Forum**

The Provincial Skills Development Forum has gained momentum with short, medium and long term interventions underway to tackle key challenges highlighted by the Technical Working Group.

Six working groups have been established this year, with scoping and implementing skills projects occurring at various stages. The Working Groups include: Artisan Development, Work placement opportunities, Research and Careers Awareness.

Workforce Development has focussed on strengthening skills interventions with regards to:

Access to relevant skills information and data.

Better mapping of skills provision.

Building strong relationships with employers.

SETA's participation in finance and or access to host companies towards achieving outcomes

The Work and Skills project was developed with the objective of giving unemployed youth the opportunity to gain skills and work experience in order to boost and improve their chances of full-time employment. Successes included:

790 learners were trained, while 633 were successfully placed over 83 host companies.

Support from local stakeholders ensured that learners recruited from the relatively rural FET Colleges, i.e. South Cape, Boland, West Coast, received basic and advanced skills training and placed with employers within these areas.

Generally, the shortage of artisans is becoming a restrictive hurdle for economic growth in South Africa. The Train the Trainer program for Artisans successfully complete 20 trained individuals from private sector and FET Colleges with the aim of ensuring quality curricula and training that matches the standards required from industry to ensure relevant training to increase competitiveness.

Furthermore, 414 artisans, including coaches, have been trained in mainly the manufacturing, engineering, construction and hospitality sectors.

## **Infrastructure**

The Department has made significant strides in the infrastructure component of the Departments' mandate. The flagship projects identified by the department are:

### **Broadband initiative**

There are various projects managed under this initiative. While all the projects are at various stages of development significant progress has been made in terms the development of prefeasibility and feasibility studies and or business case development.

### **Saldanha IDZ project**

The Public Participation Processes have been completed in January 2013. With this process completed, the Minister of **the dti** will provide recommendations to the Manufacturing Development Board (MDB) in order to provide a ruling on the establishment of the IDZ by March 2013.

### **Convenco expansion**

The Business Case and project plans have now been finalised resulting in the finalisation of amendments to the Convenco Act. Once completed, work can begin on the redrafting of the Memoranda of Incorporation.

### **The fringe project**

The Design Park business cases are in the process of being developed and agreement has been reached with the City of Cape Town availing land towards the initiative.

### **Cape Health Technology Park**

The Feasibility studies are in the final stages of completion.

### **Ports of the Western Cape Strategic Planning Forum**

The Saldanha, City of Cape Town and R27 planning workstreams have been established with work on the visioning framework for the Port Precinct in the final stages of being completed.

### **12 Fishing harbours project**

With co-operation from the National Department of Public Works regarding the Spatial Development Framework, the Economic Opportunities Study has been finalised. This has assisted in the development of a Provincial Policy on fishing harbours being developed.

These projects have been identified as they offer great prospects in the creation of an enabling environment for business and or specific industries to develop and maintain competitiveness and shift the trajectory of the Provincial economy.

## **3. Outlook for 2013/14**

As it is the fundamental belief of this Department that economic growth is at the heart of all successful development and that growth is driven primarily by the private sector operating in a market environment, the role of the state should therefore be to create and maintain an enabling environment for business and provide demand led private sector driven support for tradable or propulsive sectors, industries and business.

The Department will focus on the development of an evidence-based 7 year sector and cross cutting theme strategies with the sole aim of creating a conducive environment for growth and employment, and will align and integrate all economic policies and strategies emanating from all spheres of government. It will build strong economic intelligence in order to obtain credible economic data, disaggregated to reflect regional dynamics.

Key to economic planning is the Western Cape Economic Development Partnership, which will focus on building economic and market intelligence, economic vision, strategy and delivery, a business attraction, retention and expansion strategy, the integrated brand platform of OneCape 2040, and economic system performance co-ordination and monitoring.

The programme will enter into an exciting phase with interventions and projects focused on achieving an environment that is conducive to business establishment and growth. With the increasingly significant role being played by small business in economic growth our attention will be on two areas – increasing the awareness of business support and the promotion of an entrepreneurial culture, and the maintenance and growth of a network of support organisations covering the entire province. Both these areas are crucial issues underpinning the growth of business enterprise. To ensure that we measure ourselves against global standards, we will be undertaking the Global Entrepreneurship Monitor survey – an annual survey under the auspices of the London School of Economics with 54 participating countries - that will generate entrepreneurship levels both on a provincial and district level.

One of the key drivers of SO1, the reduction of red tape – the Red Tape to Red Carpet, will be boosted by a huge push in improving the local business environment through the expansion of the improvement of business-facing services, e.g. planning, business licencing, within local municipalities. Through this project at least two districts will be targeted. This intervention is closely linked to the development of competitiveness indicators that will be done by the LED sub-programme in collaboration with the Economic Development Partnership (EDP). This collaborative initiative will also see the inclusion of the City of Cape Town as a participant in a World Bank-supported survey – measuring economic competitiveness - covering most of the prominent global cities. From a provincial government perspective, the emphasis will also be on the



improvement of business-facing services in the departments of Transport and Public Works (e.g. operating licences), Environmental Affairs and Development Planning (e.g. EIA applications), Agriculture (e.g. export certification), and Provincial Treasury (e.g. procurement). Our key partner and one of the major contributors to our Red Tape to Red Carpet programme, the City Cape Town, will continue on its relentless improvement of planning and land use procedures – making it even easier to do business in an area of the Western Cape that contributes more than 75 per cent to the region's economic activity.

In terms of the Department's sector programme, the primary focus will be on deepening its interventions in its priority sectors of oil and gas, BPO, green economy and ICT. This will include a major drive for DEDAT to act as the intermediary between industry and national departments, and to draw funding into its priority projects. This will be with a view of achieving the scale required to meaningfully change the trajectory of our key sectors. Within this, an emphasis will be placed on developing new markets, particular in Africa, and ensuring the requisite skills to meet this demand.

In line with the Provincial Strategic Objective 1: Creating opportunities for growth and jobs, the tourism sector is a multifaceted industry that not only contributes to a variety of economic sectors but also a labour-intensive industry with the capacity to create jobs. During the 2013/14 financial year, Tourism will place heavy emphasis on increasing and developing the Western Cape tourism market demand for tourism business, accommodation, land transport and the like through destination marketing, enterprise development, skills, service excellence and tourist guide training and regulation.

The investment promotion efforts will be focused increasingly on targeted investment attraction, as Wesgro shifts resources into pro-active marketing. This will be based on closer co-operation with DEDAT around strategic priorities aligned with the WCG's priority sectors. A major drive will be developed around an Africa investment promotion and trading strategy to build the Cape's profile on the continent.

Economic Infrastructure, which will single-handedly consume the lions-share of the Department's resource envelope, will concentrate its resources on the following projects which are geared to act as a catalyst for economic growth and the creation of jobs by business. These are:

Saldanha IDZ;

Western cape Broadband implementation;

The Fringe project;

Fishing harbours; and

The Cape Town International Convention Centre expansion.

The Saldanha Bay Industrial Development Zone (SBIDZ) will be an Oil & Gas and Marine Repair engineering and logistics services complex, serving the needs of the upstream Exploration and Production service companies' operating in oil and gas fields in Sub Saharan Africa. The SBIDZ will include logistics, repairs & maintenance, and fabrication activities and the IDZ designation will afford the SBIDZ the ability to offer a contiguous customs-free area (i.e. a "free zone" – an internationally understood concept). The longer term impact of the completed IDZ is estimated at a cumulative GGP contribution of R173bn over a 20 year period with 7 500 jobs to be sustained.

The Western Cape Broadband Strategy and Implementation Plan aims at co-ordinating and integrating government action to radically improve the provision of broadband infrastructure, skills and usage within the Province. The primary objectives of the WCBBi are to assist in achieving greater effectiveness and efficiencies in government service delivery in the province as well as foster greater economic growth in the region.

2013/14 will see the completion of Phase 2 of the PPP Procurement Phase, the rollout of the PWAN implementation and the initiation of the Network Readiness Index (International benchmarking) which will enable the Province to benchmark and track the impact of improved Broadband on the economy and service delivery. The total cost of investment for the WCBBI is estimated at R4billion and the direct jobs by 2015/16 is estimated at 787 jobs (mainly attributed to the laying of fibre-optic cabling).

The Cape Town International Convention Centre SOC Ltd (CTICC), since its inception in the early 2000's, has achieved substantial benefits for the Cape Town and Western Cape economy and the tourism industry. Ranked 46<sup>th</sup> on the ICCA-ranking list of international convention destinations, the CTICC has hosted 3 734 events, contributed R16.8 billion to the economy and created 7 410 direct and indirect jobs. However, current operating capacity is at its maximum functional level and the entity is unable to accommodate all the spatial convex demand that currently exists. The CTICC therefore needs to expand its facilities in order to stage more and bigger events, offer more flexibility and allow for an increase in concurrent staging of various sizes of meetings, convention and exhibition type events. This Cape Catalyst project therefore entails the Western Cape Government support and co-funding of the second phase expansion of the Cape Town International Convention Centre (CTICC), together with the City of Cape Town.

The construction of the additional facilities will commence during the 2013/14 financial year, kick starting the development of an additional 21 000 m<sup>2</sup> of space to enable the CTICC to continue to add value to Cape Town and the Western Cape's economy.

In the 2013/14 financial year the OCP will continue to carry out an active educational and information activity, focusing mainly on the education of various groups of consumers. The education programmes will include the basic issues (e.g. consumer rights, what to be aware of when transacting), the knowledge of which facilitates the functioning on the market, acquiring everyday consumer competencies' knowledge of redress options. The OCPs campaigns will also be executed in cooperation with other regulatory authorities within the consumer protection arena and possibly the National Consumer Commission (NCC). These campaigns will also be synergised and aligned with other campaigns that may be embarked upon by other provincial OCP offices and industry bodies. In South Africa the lack of financial literacy has long been recognised as a major problem in poor households and communities. This is not only because of the generally lower levels of access to, and inferior standards of, formal education but also because of a lack of access to information. It must be noted that it is not only low income communities that demonstrate low levels of financial literacy in South Africa. The OCP as a provincial government consumer protection agency therefore has a critical and crucial role to play within the arena of enhancing financial literacy amongst the most vulnerable of communities. The education and awareness strategy will therefore focus on this topic and resources will be ploughed into addressing this need within communities. The OCP will therefore conduct a number of workshops, information sessions and other awareness initiatives across the province specifically focussing on the issue of basic financial literacy.

With regards to redress services for consumers the OCP will continue to enhance its services aimed at the resolution of disputes via a process of mediation and negotiation. In the 2013/14 year new initiatives aimed at providing a more efficient alternative dispute resolution system will be implemented. In addition the statutory process of resolving consumer disputes between business and consumers will be fully operational since case adjudications will be a mechanism that will continue to be implemented.

The premise of the skills interventions is strongly aligned to the Provincial Strategic Objective 1 which provides opportunities for youth to access jobs offered by businesses. The key drive in the various skills interventions is to decrease the gap between skill supply and skill demand for first time work seekers with matric or exiting FET and facilitates entry level posts within selected sectors of the economy. Increasing employment in the rural areas is important and will continue being driven in 2013/14. Employment by District

has decreased for West Coast, Overberg and Central Karoo between 2000 and DEDAT will assist providing incentives and work experience interventions in these districts over the next three years to assist incentivising business to take on first time work seekers, middle and highly skilled workers such as trainee artisans. The focus sectors will include manufacturing as well as community, social, personal services, catering, accommodation, wholesale and retail sectors as these have shown growth in GDP employment from 2000 -2010. Finally, the DBSA Jobs Fund roll out will occur in 2013/14 will be primarily, but not exclusively, across the following sectors: Tooling, ICT and Tourism.

This said, it will be important to evaluate the impact of the Department's programmes and projects through the provision of a credible M&E support function. In this regard, a key outcome for the Department will be the management of non-financial performance information of the DEDAT (including the beneficiary databases).

## 4. Receipts and financing

Table 4.1 hereunder gives the sources of funding for the vote.

**Table 4.1 Summary of receipts**

Receipts R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Treasury funding										
Equitable share	251 296	228 480	245 271	282 683	282 558	280 520	365 181	30.18	372 398	395 059
Financing				3 100	15 687	15 687	( 100.00)			
Provincial Revenue Fund				3 100	15 687	15 687	( 100.00)			
Total Treasury funding	251 296	228 480	245 271	285 783	298 245	296 207	365 181	23.29	372 398	395 059
Departmental receipts										
Tax receipts	5 505	6 427	6 550	5 064	13 315	14 802	24 000	62.14	25 000	27 000
Sales of goods and services other than capital assets	358	494	400	270	270	343	270	( 21.28)	270	270
Interest, dividends and rent on land	11	1	1			4	( 100.00)			
Financial transactions in assets and liabilities	6 047	349	3 867		3 755	4 229	( 100.00)			
Total departmental receipts	11 921	7 271	10 818	5 334	17 340	19 378	24 270	25.25	25 270	27 270
Total receipts	263 217	235 751	256 089	291 117	315 585	315 585	389 451	23.41	397 668	422 329

### Summary of receipts:

Total receipts increase by R73.866 million or 23.41 per cent from R315.585 million (revised estimate) in 2012/13 to R389.451 million in 2013/14.

### Treasury funding:

Equitable share funding increases by R84.661 million or 30.18 per cent from R280.520 million (revised estimate) in 2012/13 to R365.181 million in 2013/14.

### **Departmental receipts:**

Included in the Department's total receipts of R389.451 million in 2013/14 are the projected departmental receipts of R24.270 million.

Total departmental receipts increases from the 2012/13 revised estimate of R19.378 million to R24.270 million in 2013/14 financial year. The difference in total departmental receipts when comparing the 2012/13 revised estimate to the 2013/14 main appropriation can be attributed to the increase in revenue from Liquor Licenses fees due to revisions in the tariffs resulting from the promulgation of the new regulation to the Province's Liquor Act. This revenue figure is also based on the total number of new applications anticipated and liquor license renewals for 2012/13.

Estimates for Sales of goods and services other than capital assets in respect of the registration of Tourist Guides remains constant at R270 000 for 2012/13.

### **Donor funding (excluded from vote appropriation)**

None.

## **5. Payment summary**

### **Key assumptions**

The provision for growth in personnel expenditure will be calculated by providing for salary adjustments (ICS) and pay progression plus 1.5 per cent. The budgeted increase for Compensation of Employees (including improvement in conditions of service and pay progression to a maximum of 2 per cent) is 8.3 per cent in April 2013, 8.1 per cent in April 2014 and 6.9 per cent in April 2015.

In budgeting for Goods and Services, provision will be made for all inflation related cost increases with the following CPI assumptions for increases in general Goods and Services for the 2012 MTEF period; namely 6.3 per cent for 2013/14, 5.9 per cent in 2014/15 and 4.6 per cent in 2015/16.

### **National priorities**

The national priorities have been incorporated into the provincial priorities.

### **Provincial priorities**

Strategic Objective 1: Creating opportunities for growth and jobs.

Strategic Objective 11: Creating opportunities for development and growth in rural areas.

## Programme summary

Table 5.1 below shows the budget or estimated expenditure per programme and Table 5.2 per economic classification (in summary).

**Table 5.1 Summary of payments and estimates**

Programme R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
1. Administration <sup>Note</sup>	26 329	24 437	20 765	27 738	27 286	27 286	31 972	17.17	33 839	35 616
2. Integrated Economic Development Services	54 830	51 461	51 782	45 228	48 297	48 297	48 634	0.70	55 882	60 760
3. Trade and Sector Development	50 821	54 437	68 537	95 658	103 269	103 269	145 306	40.71	130 040	133 387
4. Business Regulation and Governance	19 843	16 033	19 021	24 404	34 532	34 532	42 220	22.26	44 568	48 220
5. Economic Planning	10 061	11 799	14 794	19 929	23 679	23 679	34 151	44.22	36 190	37 765
6. Tourism, Arts and Entertainment	70 813	63 988	62 823	53 040	51 517	51 517	49 181	( 4.53)	50 259	51 273
7. Skills Development and Innovation	30 520	13 596	18 367	25 120	27 005	27 005	37 987	40.67	46 890	55 308
Total payments and estimates	263 217	235 751	256 089	291 117	315 585	315 585	389 451	23.41	397 668	422 329

Note: MEC salary provided for on Vote 3: Provincial Treasury.

## Summary by economic classification

**Table 5.2 Summary of provincial payments and estimates by economic classification**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- riation 2012/13	Adjusted appro- riation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	101 046	95 082	119 700	165 459	157 522	155 257	237 958	53.27	240 027	257 134
Compensation of employees	61 090	67 742	74 970	91 823	83 865	83 865	89 688	6.94	93 956	98 967
Goods and services	39 956	27 334	44 727	73 636	73 656	71 391	148 270	107.69	146 071	158 167
Interest and rent on land		6	3		1	1		( 100.00)		
Transfers and subsidies to	161 251	138 605	134 201	124 129	155 413	157 662	148 926	( 5.54)	155 296	162 946
Provinces and municipalities			1 000							
Departmental agencies and accounts	67 576	54 605	52 395	59 200	78 261	78 261	82 580	5.52	85 736	90 877
Universities and technikons	818	144	1 400	10 980	10 980					
Public corporations and private enterprises	48 900	45 750	27 300	3 000	4 000	4 000	5 500	37.50	6 500	8 000
Non-profit institutions	43 538	37 055	51 196	49 849	61 032	74 249	59 546	( 19.80)	61 760	62 769
Households	419	1 051	910	1 100	1 140	1 152	1 300	12.85	1 300	1 300
Payments for capital assets	907	2 040	2 146	1 529	2 635	2 650	2 567	( 3.13)	2 345	2 249
Machinery and equipment	907	1 420	1 879	1 529	2 635	2 633	2 567	( 2.51)	2 345	2 249
Software and other intangible assets		620	267			17		( 100.00)		
Payments for financial assets	13	24	42		15	16		( 100.00)		
Total economic classification	263 217	235 751	256 089	291 117	315 585	315 585	389 451	23.41	397 668	422 329

## Transfers to public entities

**Table 5.3 Summary of departmental transfers to public entities**

Public entities R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Western Cape trade and Investment Promotional Agency (Wesgro)	20 325	15 000	14 956	22 000	24 000	24 000	46 644	94.35	47 300	48 441
Destination Marketing Organisation (Western Cape Tourism)	45 811	38 205	35 439	25 000	25 000	25 000	( 100.00)			
Casidra (Pty) Ltd	45 400	45 750	27 300							
Council for Scientific and Industrial Research	3 500									
Western Cape Liquor Board				7 700	24 761	24 761	30 936	24.94	32 936	35 936
Small Enterprise Development Agency (SEDA)			1 000	4 500	4 500	4 500	5 000	11.11	5 500	6 500
South African National Parks (SANPARKS)	250	1 400								
Western Cape Nature Conservation Board			1 000							
Western Cape Provincial Development Council	300									
<b>Total departmental transfers to public entities</b>	115 586	100 355	79 695	59 200	78 261	78 261	82 580	5.52	85 736	90 877

## Transfers to development corporations

**Table 5.4 Summary of departmental transfers to other entities**

Entities R'000	Outcome						Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2009/10	2010/11	2011/12	Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Cape Craft Design Institute	3 860	3 400	5 510	6 420	6 420	6 420	4 000	( 37.69)	4 000	4 000
Cape Town Boatbuilding Initiative	2 900	950	950							
Western Cape Furniture Initiative	950	1 250	950	400	400	400	200	( 50.00)	200	200
South African Oil and Gas Alliance	6 820	7 500	4 950	5 400	5 400	5 400	10 750	99.07	10 864	10 864
Cape Information and Technology Initiative	2 700	4 300	5 091	5 550	5 550	5 550	3 000	( 45.95)	3 000	3 000
Bpesa	7 050	4 700	6 800	7 669	7 669	7 669	5 000	( 34.80)	5 000	5 000
Cape Fim Commission	3 201	3 100	4 200							
Cape Clothing and Textile Cluster	2 300	950	1 250	2 500	2 500	2 500	2 500		2 500	2 500
Western Cape Tooling Initiative	2 069	1 450	3 850	400	855	855	1 000	16.96	1 000	1 000
Clotex	2 200	950	2 100	2 000	2 000	2 000	3 000	50.00	3 000	3 000
Cape Town Fashion Council	1 600	1 250	1 600	2 000	2 700	2 700	2 500	( 7.41)	2 500	2 500
Visual Arts Network South Africa	309	220	220							
Performing Arts Network South Africa	200	220	220							
Cape Music Industry Commission	2 000	555	555							
Shanduka Black Umbrella		500								
Cape Chamber of Commerce		550	350							
South African Rooibos Council	150									
South African Honeybush Tea	150	260	400	200	200	200	500	150.00	500	500
Learning Cape Initiative	2 249	1 200	5 500	1 300	1 300	1 300	500	( 61.54)	500	500
South Cape College	100									
Northlink College				10 980	10 980	10 980				
Cape Peninsula University of Technology	818	144	900							
FasFacts	1 200	750								
Artscape	180									
Western Cape Aquaculture Development Initiative		800	800	800	1 580	1 580	1 300	( 17.72)	1 300	1 300
Cape Town Partnership	300	1 500	2 100		1 000	1 000	2 000	100.00	2 000	2 000
Business Place			500	750	750	750	550	( 26.67)	1 000	1 300
West Coast Business Development Centre			500	750	750	750	550	( 26.67)	1 000	1 300
ARA	250									
Dopstop Association	200									
!Kwattu			500							
Cape Nature			1 000							
Western Cape Fine Food Initiative		500	700	600	600	600	1 500	150.00	1 500	1 500
Cape Town Carnival	100									
Argus Cycle Tour	500									
GreenCape				2 860	3 053	3 053	7 500	145.66	7 500	7 500
Development Bank of Southern Africa				3 000	4 000	4 000		( 100.00)		
Provincial Growth Fund							5 500		6 500	8 000
Western Cape Economic Development Partnership			1 600	4 250	7 850	7 850	8 696	10.78	8 896	9 305
National Empowerment Fund				6 000	9 755	9 755	4 500	( 53.87)	5 500	5 500
Accelerate Cape Town					700	700				
Total departmental transfers to public entities	44 356	36 999	53 096	63 829	76 012	76 012	65 046	68 260	70 769	( 14 )



## **Transfers to local government**

None.

## **Departmental Public Private Partnership (PPP) projects**

None.

## **6. Programme Description**

### **Programme 1: Administration**

**Purpose:** To provide strong, innovative leadership, strategic management in accordance with legislation, regulations and policies to ensure a clean, efficient, cost effective, transparent and responsive corporate services to the Department.

#### **Analysis per sub-programme**

##### **Sub-programme 1.1: Office of the Head of Department**

to manage and direct the departmental transversal administrative programmes that give leadership to the department

to effectively maintain an oversight function of the whole department's mandate and function

##### **Sub-programme 1.2: Financial Management**

to provide an effective financial management function

to ensure implementation of the PFMA and other related financial regulations and policies

to provide planning and budgeting support to the Department

to make limited provision for maintenance and accommodation needs

##### **Sub-programme 1.3: Corporate Services**

to provide a strategic support function to the department

### **Policy developments**

The key points emerging from this Programme include:

Increasing capacity to best meet the demands of the reprioritised Department and its structures;

Increased focus on delivery and performance of the Department; and

The provision of a coherent and integrated management, administrative and support function to the department.

### **Changes: Policy structures, service establishments, etc.**

The Programme structure and service establishment remained static from the previous financial year.

## Expenditure trends analysis

The Programme's estimate expenditure has increased by 17.17 per cent or R4.686 million in the 2013/14 financial year from the 2012/13 revised estimates. This increase can be attributed to inflationary increases with regard to Compensation of Employees as well as the fact that all fees related to GG vehicle usage and communications for the Department has been centralised in Programme 1: Administration. Furthermore, Financial Management reflects the centralisation of GG vehicles expenditure, while Corporate Services reflects the centralisation of communications expenditure.

## Strategic goal as per Strategic Plan

### Programme 1: Administration

Creation of Opportunities for Businesses and Citizens to grow the Economy and Employment.

## Strategic objectives as per Annual Performance Plan

Maintain level 3 and attainment of a level 4 Financial Management Capability.

To ensure horizontal and vertical alignment of the Departmental Communication Strategy to adequately inform and empower the people of the Western Cape by providing access and connectivity of Departmental activities.

**Table 6.1 Summary of payments and estimates – Programme 1: Administration**

Sub-programme R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Office of the HOD	1 520	1 892	2 259	5 158	3 790	3 790	2 733	(27.89)	2 885	3 037
2. Financial Management	14 441	16 431	17 097	20 114	21 030	21 030	21 190	0.76	22 265	23 238
3. Corporate Services	10 368	6 114	1 409	2 466	2 466	2 466	8 049	226.40	8 689	9 341
<b>Total payments and estimates</b>	<b>26 329</b>	<b>24 437</b>	<b>20 765</b>	<b>27 738</b>	<b>27 286</b>	<b>27 286</b>	<b>31 972</b>	<b>17.17</b>	<b>33 839</b>	<b>35 616</b>

**Table 6.1.1 Summary of provincial payments and estimates by economic classification – Programme 1: Administration**

Economic classification R'000	Outcome						Medium-term estimate			
				Main appro- piation	Adjusted appro- piation	Revised estimate	% Change from Revised estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				2013/14	2012/13	2014/15	2015/16
<b>Current payments</b>	25 641	23 550	19 952	27 438	25 824	25 807	31 672	22.73	33 509	35 284
Compensation of employees	18 466	16 835	14 209	17 565	16 901	16 901	17 146	1.45	17 950	18 903
Goods and services	7 175	6 714	5 742	9 873	8 923	8 906	14 526	63.10	15 559	16 381
Interest and rent on land		1	1							
<b>Transfers and subsidies to</b>	250	216	44		14	14		( 100.00)		
Departmental agencies and accounts	250									
Households		216	44		14	14		( 100.00)		
<b>Payments for capital assets</b>	438	657	737	300	1 448	1 465	300	( 79.52)	330	332
Machinery and equipment	438	578	496	300	1 448	1 448	300	( 79.28)	330	332
Software and other intangible assets		79	241			17		( 100.00)		
<b>Payments for financial assets</b>		14	32							
<b>Total economic classification</b>	26 329	24 437	20 765	27 738	27 286	27 286	31 972	17.17	33 839	35 616

**Details of transfers and subsidies**

Economic classification R'000	Outcome						Medium-term estimate			
				Main appro- piation	Adjusted appro- piation	Revised estimate	% Change from Revised estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				2013/14	2012/13	2014/15	2015/16
<b>Transfers and subsidies to (Current)</b>		216	44		14	14				
Households		216	44		14	14				
Other transfers to households		216	44		14	14				
<b>Transfers and subsidies to (Capital)</b>	250									
Departmental agencies and accounts	250									
Entities receiving transfers	250									
Government Motor Trading Account	250									

**Programme 2: Integrated Economic Development Services**

**Purpose:** To promote and support economic development through shared partnerships.

**Analysis per sub-programme****Sub-programme 2.1: Enterprise Development**

to support and promote development of business enterprises

**Sub-programme 2.2: Regional and Local Economic Development**

to promote economic growth and development of regional and local economies in partnership with key stakeholders by aligning LED initiatives with Government

### **Sub-programme 2.3: Economic Empowerment**

to facilitate the process of empowerment and creation of an enabling business environment for PDIs

### **Sub-programme 2.4: Red Tape**

to reduce the identified regulatory requirements flowing from regulations legislation and interpretive policies

### **Sub-programme 2.5: Management: Integrated Economic Development Services**

to conduct the overall management and administrative support to the Programme

## **Policy developments**

The promotion of entrepreneurship and small business remains an important priority of the South African Government. In March 1995, the Government released a White Paper on National Strategy for the Development and Promotion of Small business in South Africa, in which an elaborate policy and strategy framework on small business development was delineated. The White Paper articulated the Government's rationale for small business promotion as follows:

The Strategy emphasises that with millions of South Africans unemployed and underemployed, the Government has no option but to give its full attention to the fundamental task of job creation, and to generating sustainable and equitable growth. Small, medium and micro-enterprises (SMMEs) represent an important vehicle to address the challenges of job creation, economic growth and equity in our country. Throughout the world, one finds that small businesses are playing a critical role in absorbing labour, penetrating new markets and generally expanding economies in creative and innovative ways. We are of the view that – with the appropriate enabling environment – small businesses in this country can follow these examples and make an indelible mark on this economy. The stimulation of SMMEs must be seen as part of an integrated strategy to take this economy onto a higher road – one in which our economy is diversified, productivity is enhanced, investment is stimulated and entrepreneurship flourishes.

Similarly, Strategic Objective One (SO1) is primarily about the growth of the economy and the creation and sustainability of jobs. Thus, enterprise and entrepreneurship development is critical to the achievement of the outcomes of SO1. The key to development and promotion of small business and entrepreneurship according to SO1 lies in the creation of an enabling environment.

The Western Cape Government has adopted the reduction of Red Tape as a critical component in realising our objective. Likewise, red tape reduction features prominently in national governments New Growth Plan. In addition, the WCG through the Department of Economic Development and Tourism will increase its focus on facilitating and supporting – but not dominating – a network of interactions with the private sector. Provincial Government will continue to engage with businesses through the private sector's representative institutions. It will also create new platforms to facilitate regular semi-structured engagement between government, business and other relevant sectors such as higher education, at all levels.

Provincial Government engagement with local economic development (LED) processes will be consistent with the principles of the provincial growth strategy: (a) the creation and protection of an enabling environment for business and (b) demand-led, private-sector driven government support for growth sectors, industries and businesses. This means that LED should be demand-led and private sector-driven.

**Changes: Policy structures, service establishments, etc.**

The Programme structure and service establishment remained static from the previous financial year.

**Expenditure trends analysis**

The budgeted allocation for the programme has increased from R48.297 million in 2012/13 revised estimate to R48.634 million in 2013/14 main estimate, thus an increase of R337 000 or 0.7 per cent. The main contributor to this is the increased focus on RED Tape Reduction initiatives and assistance provided to small and medium enterprises through the growth and enterprise development funds.

**Strategic goal as per Strategic Plan****Programme 2: Integrated Economic Development Services**

Creation of Opportunities for Businesses and Citizens to grow the Economy and Employment.

**Strategic objectives as per Annual Performance Plan**

To increase economic growth and opportunities through the stimulation and development of entrepreneurship and entrepreneurial activity.

To improve business confidence in regions, the unit will support the creation of an enabling environment for business by improving the capacity of municipalities to deliver an enabling environment for local private sector and improve competitiveness in regions.

To create and maintain an enabling regulatory environment through the reduction of Red Tape and other unnecessary burdensome bureaucratic processes and procedures.

**Table 6.2 Summary of payments and estimates – Programme 2: Integrated Economic Development Services**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Enterprise Development	35 552	35 023	28 247	23 632	26 591	26 591	29 322	10.27	34 020	37 533
2. Regional and Local Economic Development	11 017	9 040	9 446	9 520	9 520	9 520	7 483	(21.40)	7 791	8 100
3. Economic Empowerment	3 330	5 700	5 989	6 353	5 911	5 911	2 467	(58.26)	2 646	2 787
4. Red Tape				3 757	4 309	4 309	7 395	71.62	9 346	10 150
5. Management: Integrated Economic Development Services	4 931	1 698	8 100	1 966	1 966	1 966	1 967	0.05	2 079	2 190
Total payments and estimates	54 830	51 461	51 782	45 228	48 297	48 297	48 634	0.70	55 882	60 760

**Table 6.2.1 Summary of provincial payments and estimates by economic classification – Programme 2: Integrated Economic Development Services**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	17 713	15 274	23 502	29 908	28 217	28 206	32 252	14.34	36 092	37 870
Compensation of employees	11 067	11 486	12 397	16 113	15 269	15 269	14 835	( 2.84)	15 716	16 552
Goods and services	6 646	3 786	11 105	13 795	12 947	12 936	17 417	34.64	20 376	21 318
Interest and rent on land		2			1	1		( 100.00)		
Transfers and subsidies to	37 100	35 950	27 900	15 000	19 760	19 771	16 100	( 18.57)	19 500	22 600
Departmental agencies and accounts	1 000		1 000	4 500	4 500	4 500	5 000	11.11	5 500	6 500
Public corporations and private enterprises	36 100	34 900	21 100	3 000	4 000	4 000	5 500	37.50	6 500	8 000
Non-profit institutions		1 050	5 800	7 500	11 255	11 255	5 600	( 50.24)	7 500	8 100
Households					5	16		( 100.00)		
Payments for capital assets	17	237	370	320	320	320	282	( 11.88)	290	290
Machinery and equipment	17	97	370	320	320	320	282	( 11.88)	290	290
Software and other intangible assets		140								
Payments for financial assets			10							
Total economic classification	54 830	51 461	51 782	45 228	48 297	48 297	48 634	0.70	55 882	60 760

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	37 100	35 950	27 900	15 000	19 760	19 771	16 100	(18.57)	19 500	22 600
Departmental agencies and accounts	1 000		1 000	4 500	4 500	4 500	5 000	11.11	5 500	6 500
Entities receiving transfers	1 000		1 000	4 500	4 500	4 500	5 000	11.11	5 500	6 500
Western Cape Trade and Investment Promotion Agency	1 000									
Other			1 000	4 500	4 500	4 500	5 000	11.11	5 500	6 500
Public corporations and private enterprises	36 100	34 900	21 100	3 000	4 000	4 000	5 500	37.50	6 500	8 000
Public corporations	36 100	34 900	21 100							
Other transfers (Casidra & CSIR)	36 100	34 900	21 100							
Private enterprises				3 000	4 000	4 000	5 500	37.50	6 500	8 000
Other transfers				3 000	4 000	4 000	5 500	37.50	6 500	8 000
Non-profit institutions		1 050	5 800	7 500	11 255	11 255	5 600	(50.24)	7 500	8 100
Households					5	16		(100.00)		
Other transfers to households					5	16		(100.00)		

## Programme 3: Trade and Sector Development

**Purpose:** To stimulate economic growth through industry development, trade and investment promotion.

### Analysis per sub-programme

#### Sub-programme 3.1: Trade and Investment Promotion

to facilitate trade, export promotion and attract investment

#### Sub-programme 3.2: Sector Development

to implement strategies for the positioning of the industrial sector as a key contributor to economic growth and development

#### Sub-programme 3.3: Strategic initiatives

to facilitate the implementation of strategic programmes that will stimulate the competitiveness of priority sectors

#### Sub-programme 3.4: Management: Trade and Sector Development

to conduct the overall management and administrative support to the Programme

### Policy developments

The National Industrial Policy Framework (NIPF) provides the current national direction within the broader parameters of the country's economic and industrial path, setting out **the dti's** approach to South Africa's industrialisation trajectory. The NIPF seeks to facilitate diversification and intensification of the country's economy, with a particular emphasis on employment creation, as well as broader participation and contribution towards the African regional economies. The operationalisation of the NIPF was articulated through the 2007 Industrial Policy Action Plan, and subsequently refined through the Industrial Policy Action Plan II which was launched in 2010. The key thrusts outlined within the National Industrial Framework have varying degrees of direct relevance to the Province and the Department. All the themes within the IPAP II (with the exception of one) have direct applicability to Programme 3, namely leveraging procurement (as it is linked to localising manufacturing capability), developmental trade policies (as it is linked to sector specific enabling environments), and sector strategies; skills and education for industrialisation; industrial upgrading; innovation and technology; spatial and industrial infrastructure; and co-ordination, capacity and organisation.

On a provincial level, the key objectives, principles and approach to Economic Development of the Western Cape Government are encapsulated within *Strategic Objective One: Creating Opportunities for growth and Jobs*. The twin thrusts of Strategic Objective One (SO1) are (a) The creation and maintenance of an enabling environment for business, and (b) Demand-led, private-sector driven government support for growth sectors, industries and businesses. The approach and a significant number of the Growth Action Plans contained within Strategic Objective One are captured and will be implemented and/or supported by Programme 3's core responsibilities. This includes:

**The Micro-Economic Development Strategy and Sector Support**, which underpins the sector strategies and cluster approach within Programme 3. The Sector Strategies provide the bottom-up, demand-driven approach with respect to SO1's emphasis on red tape reduction, skills development and enterprise development.

**Future Cape**, wherein Programme 3 will provide secretariat and resource support.

**Infrastructure and asset development**, which will include Cape Catalyst economic-led infrastructure projects.

The establishment of the Economic Development Partnership will have a major impact on the institutions that fall within the ambit of the Programme, and particularly Wesgro and the SPVs. It is at this stage unsure as to how the new institutional arrangements are to be structured.

### Changes: Policy structures, service establishments, etc.

The Programme structure and service establishment remained static from the previous financial year.

### Expenditure trends analysis

The allocated budget for the Programme increased from R103.269 million in the 2012/13 revised estimate to R145.306 million in 2013/14 financial year. This represents an increase of 40.71 per cent or R42.037 million. The primary reason for this increase is due to the increased capacitation of the Strategic Initiatives sub-programme which will oversee the rollout of catalytic infrastructure initiatives such as the broadband initiative and Saldanha IDZ project.

### Strategic goal as per Strategic Plan

#### Programme 3: Trade and Sector Development

Creation of Opportunities for Businesses and Citizens to grow the Economy and Employment.

### Strategic objectives as per Annual Performance Plan

The stimulation, facilitation and increase of economic growth and opportunities through export and investment promotion and a strong economic regional brand.

To support and develop economic sectors as a key contributor towards the achievement of maximising economic opportunities, sustainability and growth.

Grow and develop the provincial economy and facilitate economic opportunities through development of strategically competitive and/or infrastructural initiatives, and develop an economic brand for the province.

**Table 6.3 Summary of payments and estimates – Programme 3: Trade and Sector Development**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate 2013/14	2012/13	2014/15	2015/16
1. Trade and Investment Promotion	16 650	15 000	14 956	18 500	18 500	18 500	18 864	1.97	19 235	20 120
2. Sector Development	26 693	33 609	35 577	44 810	44 670	44 670	46 095	3.19	47 306	48 090
3. Strategic Initiatives	3 239	4 000	16 183	31 045	38 796	38 796	78 826	103.18	61 899	63 500
4. Management: Trade and Sector Development	4 239	1 828	1 821	1 303	1 303	1 303	1 521	16.73	1 600	1 677
<b>Total payments and estimates</b>	<b>50 821</b>	<b>54 437</b>	<b>68 537</b>	<b>95 658</b>	<b>103 269</b>	<b>103 269</b>	<b>145 306</b>	<b>40.71</b>	<b>130 040</b>	<b>133 387</b>



### Earmarked Allocations

Included in Sub-programme 3.1: Trade and Investment promotion is an earmarked allocation amounting to R18 864 000 (2013/14), R19 235 000 (2014/15) and R20 120 000 (2015/16) for the purpose of supporting Wesgro.

Included in Sub-programme 3.3: Strategic Initiatives is an earmarked allocation amounting to R10 560 000 (2013/14), R11 130 000 (2014/15) and R11 642 000 (2015/16) for the purpose of supporting the Provincial Wide Area Network (PWAN) project for rollout of the Telecommunication Strategy.

Included in Sub-programme 3.3: Strategic Initiatives is an earmarked allocation amounting to R15 250 000 (2013/14) and R300 000 (2014/15) for the purpose of supporting the establishment of a Public Private Partnership (PPP) in the Telecommunication Strategy.

Included in Sub-programme 3.3: Strategic Initiatives is an earmarked allocation amounting to R1 000 000 (2013/14), rollout of the Saldanha Wireless Mesh project as part of the Telecommunication Strategy.

Included in Sub-programme 3.3: Strategic Initiatives is an earmarked allocation amounting to R25 936 000 (2013/14), R24 260 000 (2014/15) and R25 449 000 (2015/16) for the purpose of supporting the Broadband Project Office (BBPO) which will support the rollout of the Telecommunication Strategy.

Included in Sub-programme 3.3: Strategic Initiatives is an earmarked allocation amounting to R5 280 000 (2013/14) R5 565 000 (2014/15) and R5 821 000 (2015/16) for the purpose of supporting the Industrial Development Zone (IDZ) Establishment.

**Table 6.3.1 Summary of provincial payments and estimates by economic classification – Programme 3: Trade and Sector Development**

Economic classification R'000	Outcome			Main appro- p-riation Adjusted appro- p-riation Revised estimate			Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	10 695	12 853	23 776	41 579	45 359	43 124	85 348	97.91	69 564	71 747
Compensation of employees	6 971	10 238	12 466	17 124	17 759	17 759	18 809	5.91	19 845	20 916
Goods and services	3 724	2 614	11 309	24 455	27 600	25 365	66 539	162.33	49 719	50 831
Interest and rent on land		1	1							
Transfers and subsidies to	39 989	41 367	44 557	53 879	57 710	59 947	59 008	( 1.57)	59 664	60 805
Departmental agencies and accounts	19 325	15 000	14 956	22 000	22 000	22 000	24 144	9.75	24 800	25 941
Public corporations and private enterprises	1 000									
Non-profit institutions	19 664	26 360	29 601	31 879	35 707	37 944	34 864	( 8.12)	34 864	34 864
Households		7			3	3		( 100.00)		
Payments for capital assets	137	217	204	200	200	198	950	379.80	812	835
Machinery and equipment	137	104	204	200	200	198	950	379.80	812	835
Software and other intangible assets		113								
Total economic classification	50 821	54 437	68 537	95 658	103 269	103 269	145 306	40.71	130 040	133 387

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate 2012/13	2013/14	2014/15	2015/16
<b>Transfers and subsidies to (Current)</b>	39 989	41 367	44 557	53 879	57 710	59 947	<b>59 008</b>	(1.57)	59 664	60 805
Departmental agencies and accounts	19 325	15 000	14 956	22 000	22 000	22 000	<b>24 144</b>	9.75	24 800	25 941
Entities receiving transfers	19 325	15 000	14 956	22 000	22 000	22 000	<b>24 144</b>	9.75	24 800	25 941
Western Cape Trade and Investment Promotion Agency	19 325	15 000	14 956	22 000	22 000	22 000	24 144	9.75	24 800	25 941
Public corporations and private enterprises	1 000									
Public corporations	1 000									
Other transfers (Casidra & CSIR)	1 000									
Non-profit institutions	19 664	26 360	29 601	31 879	35 707	37 944	<b>34 864</b>	(8.12)	34 864	34 864
Households		7			3	3	(100.00)			
Other transfers to households		7			3	3	(100.00)			

**Programme 4: Business Regulation and Governance**

**Purpose:** To ensure an equitable, socially responsible business environment that allows for predictability.

**Analysis per sub-programme****Sub-programme 4.1: Consumer Protection**

to develop, implement and promote measures that ensure the rights and interests of all consumers

**Sub-programme 4.2: Liquor Regulation**

to promote and maintain an effective and efficient regulatory system for the liquor industry

**Policy developments**

The Business Regulation and Governance programme executes regulatory mandates that are imposed by the Constitution, as a functional area of either concurrent national and provincial legislative competence (consumer protection, as per Part A of Schedule 4 to the Constitution) or exclusive provincial legislative competence (liquor licences, as per Part A of Schedule 5). Its sub-programme Regulatory Services, similarly, draws its mandate from the Constitution, more particularly in certain areas of exclusive provincial legislative competence listed under Part B of Schedule 5 of the Constitution. Regulatory Services further derives its mandates from the programme structure alignment process initiated by the National Treasury in 2006/07.

**Changes: Policy structures, service establishments, etc.**

The Programme structure and service establishment remained static from the previous financial year.

**Expenditure trends analysis**

The operationalisation of the Liquor Board as a fully-fledged and independent public entity is the main factor for the increase of R7.688 million or 22.26 per cent in the 2013/14 allocated budget from the 2012/13 revised estimate of R34.532 million to R42.220 million in 2013/14.

**Strategic goal as per Strategic Plan****Programme 4: Business Regulation and Governance**

Creation of Opportunities for Businesses and Citizens to grow the Economy and Employment.

**Strategic objectives as per Annual Performance Plan**

An effective provincial trading environment facilitated through a reduction in regulatory barriers and inhibiting compliance requirements.

A business environment that reflects high levels of consumer rights awareness by a majority of the Western Cape population and business community, supported by effective complaints management and resolution mechanisms.

A regulatory environment that reflects high levels of participation by the public, a maximising of the benefits of the industry for the Province and its people and a minimising of its negative effects through increased awareness, reduced availability of liquor and better law enforcement.

**Table 6.4 Summary of payments and estimates – Programme 4: Business Regulation and Governance**

Sub-programme R'000		Outcome						Medium-term estimate			
								% Change from Revised estimate			
		Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
1.	Consumer Protection	10 598	8 734	9 688	9 381	9 771	9 771	10 672	9.22	10 984	11 600
2.	Liquor Regulation	9 245	7 299	9 333	15 023	24 761	24 761	31 548	27.41	33 584	36 620
Total payments and estimates		19 843	16 033	19 021	24 404	34 532	34 532	42 220	22.26	44 568	48 220

Note: The sub-programme structure deviates from the approved structure as no allocation is made to 4.1 Governance and 4.2 Regulation Services due to capacity constraints and thus these functions are absorbed by other sub-programmes.

**Table 6.4.1 Summary of provincial payments and estimates by economic classification – Programme 4: Business Regulation and Governance**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	17 319	14 828	18 841	16 497	9 606	9 606	11 114	15.70	11 457	12 104
Compensation of employees	8 277	10 118	12 675	14 360	7 072	7 072	8 318	17.62	8 714	9 182
Goods and services	9 042	4 710	6 166	2 137	2 534	2 534	2 796	10.34	2 743	2 922
Transfers and subsidies to	2 408	950		7 700	24 761	24 761	30 936	24.94	32 936	35 936
Departmental agencies and accounts	758			7 700	24 761	24 761	30 936	24.94	32 936	35 936
Non-profit institutions	1 650	950								
Payments for capital assets	103	246	180	207	165	165	170	3.03	175	180
Machinery and equipment	103	161	154	207	165	165	170	3.03	175	180
Software and other intangible assets		85	26							
Payments for financial assets	13	9								
Total economic classification	19 843	16 033	19 021	24 404	34 532	34 532	42 220	22.26	44 568	48 220

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- prium 2012/13	Adjusted appro- prium 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	1 768	950		7 700	24 761	24 761	30 936	24.94	32 936	35 936
Departmental agencies and accounts	118			7 700	24 761	24 761	30 936	24.94	32 936	35 936
Entities receiving transfers	118			7 700	24 761	24 761	30 936	24.94	32 936	35 936
Destination Marketing Organisation	118									
Western Cape Liquor Board				7 700	24 761	24 761	30 936	24.94	32 936	35 936
Non-profit institutions	1 650	950								
Transfers and subsidies to (Capital)	640									
Departmental agencies and accounts	640									
Entities receiving transfers	640									
Government Motor Trading Account	640									

## **Programme 5: Economic Planning**

**Purpose:** To develop provincial economic policies & strategies to achieve and measure sustainable economic development.

### **Analysis per sub-programme**

#### **Sub-programme 5.1: Policy and Planning**

to develop provincial economic policies and strategies

##### ***Economic development Integration***

to position the Western Cape as a Green Economic Hub

#### **Sub-programme 5.2: Research and Development**

to conduct economic research

#### **Sub-programme 5.3: Knowledge Management**

to contribute to the creation of a knowledge economy

#### **Sub-programme 5.4: Monitoring and Evaluation**

to determine the effectiveness and impact of provincial policy objectives and strategies

#### **Sub-programme 5.5: Management Economic Planning**

to conduct the overall management and administrative support to the Programme

#### **Sub-programme 5.6: Western Cape Economic Development Partnership**

to provide resources to the Western Cape Economic Development Partnership (WCEDP) to enable it to deliver on its mandate of economic development collaboration through effective economic partnership of regional economic players

### **Policy developments**

Framed within the concomitant policy frameworks of the New Growth Path and the Provincial Strategic Objective 1: Creating opportunities for growth and jobs, the Programme is bound to the Economic Agenda for the province. As outlined in Strategic Objective 1, the Micro Economic Development Strategy (MEDS) approach represents best practice in ensuring business-led support to growth sectors. The key focus for the Programme will therefore be:

The identification and prioritisation of growth sectors;

The institutional arrangements and systems within a WCEDA to give effect to the MEDS strategy; and

The refinement of the performance indicator structure against which we measure the effectiveness of our sector development efforts.

### **Changes: Policy structures, service establishments, etc.**

Sub-programme 5.5: Management Economic Planning was replaced by Western Cape Economic Development Partnership. This Sub-programme will mobilise stakeholders and build leadership around a shared economic vision and strategy, a common agenda and joint action plans and projects.

Lastly, an element was created under the Sub-programme 5.1: Policy and Planning to accommodate the new Provincial economic theme of the Green economy. The focus of this element will be to implement the

Green Economy strategic framework and attract investment opportunities into the Province for Green Technologies.

### Expenditure trends analysis

The Programme's budget has increased by 44.22 per cent or R10.472 million in the 2013/14 financial year from the 2012/13 revised estimate. The primary reason for this increase is the additional funding being allocated for the operational costs for the Western Cape Economic Development Partnership (WCEDP) as well as the rollout of the Green Economy Strategic Framework.

### Strategic goal as per Strategic Plan

#### Programme 5: Economic Planning

Creation of Opportunities for Businesses and Citizens to grow the Economy and Employment.

### Strategic objectives as per Annual Performance Plan

To co-ordinate and facilitate evidenced based provincial economic policy and strategy development.

To provide research that informs the strategic objective of the Department.

To access, store and disseminate information on the provincial economy.

To determine the effectiveness and impact of provincial economic development policies, strategies, programmes and projects.

To promote economic development collaboration through effective economic partnership of regional economic players.

**Table 6.5 Summary of payments and estimates – Programme 5: Economic Planning**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Policy and Planning	926	782	1 294	1 139	1 261	1 261	11 660	824.66	12 770	13 409
Policy and Planning	926	782	1 294	1 139	1 261	1 261	3 335		3 006	3 166
Economic Development Integration							8 325		9 764	10 243
2. Research and Development	5 186	4 155	4 155	5 161	5 936	5 936	6 828	15.03	7 247	7 466
3. Knowledge Management	776	1 057	2 515	2 537	2 822	2 822	3 601	27.60	3 777	3 952
4. Monitoring and Evaluation	1 301	2 531	2 115	3 283	2 792	2 792	3 366	20.56	3 500	3 633
5. Management	1 872	2 674	2 865	3 559	3 018	3 018		(100.00)		
6. Economic Development Partnership		600	1 850	4 250	7 850	7 850	8 696	10.78	8 896	9 305
Total payments and estimates	10 061	11 799	14 794	19 929	23 679	23 679	34 151	44.22	36 190	37 765

Note: Sub-programme 5.5 Management has been incorporated in Sub-programme 5.1 Policy and Planning. The Economic Development Partnership has been elevated to a sub-programme (previously part of Sub-programme 5.1 Policy and Planning).

## Earmarked Allocations

Included in Sub-programme 5.5: Policy and Planning is an earmarked allocation amounting to R8 696 000 (2013/14), R8 896 000 (2014/15) and R9 305 000 (2015/16) for the establishment cost of the Western Cape Economic Development Partnership (WCEDP).

**Table 6.5.1 Summary of provincial payments and estimates by economic classification – Programme 5: Economic Planning**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	9 646	11 492	14 195	15 463	15 604	15 603	25 033	60.44	26 937	28 194
Compensation of employees	4 151	6 430	9 023	9 742	9 792	9 792	9 119	( 6.87)	9 032	9 520
Goods and services	5 495	5 061	5 172	5 721	5 812	5 811	15 914	173.86	17 905	18 674
Interest and rent on land		1								
Transfers and subsidies to	317	9	500	4 250	7 859	7 860	8 696	10.64	8 896	9 305
Departmental agencies and accounts	300									
Non-profit institutions			500	4 250	7 850	7 850	8 696	10.78	8 896	9 305
Households	17	9			9	10		( 100.00)		
Payments for capital assets	98	298	99	216	216	216	422	95.37	357	266
Machinery and equipment	98	208	99	216	216	216	422	95.37	357	266
Software and other intangible assets		90								
Total economic classification	10 061	11 799	14 794	19 929	23 679	23 679	34 151	44.22	36 190	37 765

## Details of transfers and subsidies

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	317	9	500	4 250	7 859	7 860	8 696	10.64	8 896	9 305
Departmental agencies and accounts	300									
Entities receiving transfers	300									
Western Cape Provincial Development Council	300									
Non-profit institutions			500	4 250	7 850	7 850	8 696	10.78	8 896	9 305
Households	17	9			9	10		(100.00)		
Other transfers to households	17	9			9	10		(100.00)		

## **Programme 6: Tourism, Arts and Entertainment**

**Purpose:** To facilitate the opportunities for the growth and increased inclusivity of the tourism, arts and entertainment sectors.

### **Analysis per sub-programme**

#### **Sub-programme 6.1: Tourism Planning**

to develop and coordinate the programme strategic agenda

#### **Sub-programme 6.2: Tourism Growth and Development**

to facilitate Growth of the tourism industry

to enhance to the quality of the visitor experience to the destination through the provision of quality tourism support services

#### **Sub-programme 6.3: Tourism Sector Transformation**

to develop the workforce to ensure that the industry has the right skills available at all times

to intensify breadth and depth of the participatory interventions in tourism enterprise development

to ensure a Regulated and Fair Business Environment within the tourism industry

#### **Sub-programme 6.4: Destination Marketing Organisation (DMO)**

to provide resources to the Destination Marketing Organisation to enable it to deliver on its mandate as defined in the Western Cape Tourism Act (Act 1 of 1999)

#### **Sub-programme 6.5: Commercial Arts and Entertainment**

to assist creative entrepreneurs to protect and benefit fully from their intellectual property

to promote and nurture the commercialisation and globalisation of product offering as part of the Cape offering to the tourism industry

### **Policy developments**

The Provincially approved Strategic Objective 1: Creating opportunities for growth and jobs reaffirms that a key feature of the provincial economy is "a thriving multi-dimensional international tourism industry with strong links to the creative and cultural sectors.

The Strategy, adopted for the development of all dimensions of the Tourism Industry in South Africa in general and in the Western Cape in particularly, is one which is the tried and tested standard in major tourism countries and sub-national regions worldwide.

The fundamental purpose of the strategy is to increase demand for tourism business (accommodation, land transport and the like). This results in more business for established firms, enough additional business for new firms to establish themselves and big opportunities for large foreign firms (Dubai World and the Taj Hotel) to establish themselves and thrive in the market. As Tourism is fundamentally a service industry, new business translates into new jobs across the employment levels and in all the sub-sectors which make up the Tourism Industry.

### **Changes: Policy structures, service establishments, etc.**

The Programme structure and service establishment remained static from the previous financial year.



## Expenditure trends analysis

The allocated budget for the programme decreased from R51.517 million in the 2012/13 revised estimate to R49.181 million in the 2013/14 financial year. This represents a decrease of 4.53 per cent or R2.336 million. The major contributing factor to this decrease in estimated expenditure is the reduction in the allocation to the Destination Marketing Organisation (DMO) trading under the banner of Wesgro due to expected operational efficiencies being expected with the merger of the two entities.

## Strategic goal as per Strategic Plan

### Programme 6: Tourism, Arts and Entertainment

Creation of Opportunities for Businesses and Citizens to grow the Economy and Employment.

## Strategic objectives as per Annual Performance Plan

To create an enabling environment through legislation, policy and strategy development.

To increase tourism to the Western Cape through the development of unique and innovative tourism product offerings and the creation of a conducive environment that will enhance visitor experience.

To increase transformation and participation by citizens of the province to actively contribute to the tourism industry through the provision of employment opportunities and business ownership.

To increase visitor arrivals and spend in the Western Cape through maximising international and domestic marketing opportunities with a focus on leisure tourism, business tourism and events.

Facilitating growth and participation in the provincial GDP and job creation through craft and film trade promotion.

**Table 6.6 Summary of payments and estimates – Programme 6: Tourism, Arts and Entertainment**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Tourism Planning	4 244	2 981	2 940	3 703	3 703	3 703	3 874	4.62	4 094	4 286
2. Tourism Growth and	7 359	5 789	7 506	6 306	5 015	5 015	6 596	31.53	6 975	7 303
3. Tourism Sector	8 072	8 359	7 382	9 388	9 083	9 083	10 251	12.86	10 634	11 017
4. Destination Marketing Organisation	43 043	38 205	35 439	25 000	25 000	25 000	20 000	(20.00)	20 000	20 000
5. Commercial Arts and Entertainment	8 095	8 654	9 556	8 643	8 716	8 716	8 460	(2.94)	8 556	8 667
Total payments and estimates	70 813	63 988	62 823	53 040	51 517	51 517	49 181	(4.53)	50 259	51 273

**Table 6.6.1 Summary of provincial payments and estimates by economic classification – Programme 6: Tourism, Arts and Entertainment**

Economic classification R'000	Outcome			Main appro- priation Adjusted appro- priation Revised estimate			Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	15 953	14 726	15 665	21 820	18 273	18 272	21 138	15.69	22 209	23 221
Compensation of employees	9 992	10 541	11 178	13 077	12 877	12 877	15 637	21.43	16 531	17 381
Goods and services	5 961	4 184	4 486	8 743	5 396	5 395	5 501	1.96	5 678	5 840
Interest and rent on land		1	1							
Transfers and subsidies to	54 778	48 913	46 900	31 020	33 029	33 029	27 800	( 15.83)	27 800	27 800
Provinces and municipalities			1 000							
Departmental agencies and accounts	45 943	39 605	36 439	25 000	27 000	27 000	22 500	( 16.67)	22 500	22 500
Universities and technikons	368	144								
Public corporations and private enterprises	1 800	850								
Non-profit institutions	6 456	7 495	8 595	4 920	4 920	4 920	4 000	( 18.70)	4 000	4 000
Households	211	819	866	1 100	1 109	1 109	1 300	17.22	1 300	1 300
Payments for capital assets	82	349	258	200	200	200	243	21.50	250	252
Machinery and equipment	82	259	258	200	200	200	243	21.50	250	252
Software and other intangible assets		90								
Payments for financial assets					15	16		( 100.00)		
Total economic classification	70 813	63 988	62 823	53 040	51 517	51 517	49 181	( 4.53)	50 259	51 273

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation Adjusted appro- priation Revised estimate			Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	54 778	48 913	46 900	31 020	33 029	33 029	27 800	(15.83)	27 800	27 800
Provinces and municipalities			1 000							
Municipalities			1 000							
Municipalities			1 000							
Departmental agencies and accounts	45 943	39 605	36 439	25 000	27 000	27 000	22 500	(16.67)	22 500	22 500
Entities receiving transfers	45 943	39 605	36 439	25 000	27 000	27 000	22 500	(16.67)	22 500	22 500
Destination Marketing Organisation	45 943	38 205	35 439	25 000	25 000	25 000		(100.00)		
Western Cape Trade and Investment Promotion Agency					2 000	2 000	22 500	1025.00	22 500	22 500
Other		1 400	1 000							
Universities and technikons	368	144								
Public corporations and private enterprises	1 800	850								
Public corporations	1 800	850								
Other transfers (Casidra & CSIR)	1 800	850								
Non-profit institutions	6 456	7 495	8 595	4 920	4 920	4 920	4 000	(18.70)	4 000	4 000
Households	211	819	866	1 100	1 109	1 109	1 300	17.22	1 300	1 300
Other transfers to households	211	819	866	1 100	1 109	1 109	1 300	17.22	1 300	1 300

## **Programme 7: Skills Development and Innovation**

**Purpose:** To facilitate the provisioning of Human Capital and Innovation skills in order to deliver on the economic Human Resources Development need of the Western Cape.

### **Analysis per sub-programme**

#### **Sub-programme 7.1: Provincial skills co-ordination**

to develop a provincial mechanism for management of skills information and data

to promote partnerships and collaboration for increased access to occupationally directed programmes

#### **Sub-programme 7.2: Workforce development**

to facilitate/support unemployed youth to access jobs

to bridge the gap between supply and demand across all sectors by creating a pool of skilled workers in identified, artisanal, technical and professional fields that are essential to the development and growth of our economy

#### **Sub-programme 7.3: Innovation**

to enhance cohesion between all provincial and national stakeholders in order to foster an environment conducive to Innovation

#### **Sub-programme 7.4: Management: Skills Development**

to conduct the overall management and administrative support to the Programme

### **Policy developments**

In a globalised economy, where capital and labour are highly mobile and technology evolves rapidly, workforce development has a key role to play in improving prosperity and living standards (OECD, More than Just Jobs: 2008).

The Human Resource Development Strategy for South Africa (HRDSSA) seeks to secure planning and delivery alignment across the entire education and skills development pipeline in order to address mid to long term social and economic objectives. The National Skills Development Strategy commits to more responsive skills planning to secure alignment between the SETA planning and delivery system and national development priorities, including IPAP priorities.

Provincially, human resources make a major and increasing contribution to economic development. Studies at the firm, regional and national levels locate the existence of a competitive position in the skills and aptitudes of the workforce. Employment has been increasingly skill intensive, and this is true across different sectors and across the globe. The MEDS research reported that the gap between the demand for skills and the supply was rising and reported business concerns as to the functioning of the training system.

The programme, in terms of its skills focus will be guided by Strategic Objective 1: to play a facilitating role and addressing the activities which address the mismatch between skills demand and supply and increase opportunities for employment.

### **Changes: Policy structures, service establishments, etc.**

The Programme structure and service establishment remained static from the previous financial year.

## Expenditure trends analysis

The allocated budget for the Programme increased from R27.005 million in 2012/13 revised estimate to R37.987 million in the 2013/14 financial year. This represents an increase of 40.67 per cent or R10.982 million. This increase can be attributed to the expansion of the work of the provincial skills forum in co-ordinating all stakeholders in the skills spectrum.

## Strategic goal as per Strategic Plan

### Programme 7: Skills development and Innovation

Creation of Opportunities for Businesses and Citizens to grow the Economy and Employment.

## Strategic objectives as per Annual Performance Plan

To ensure strategic coordination of skills initiatives to decrease the gap between skills supply and demand.

To co-ordinate institutional arrangements by increasing access to occupationally directed programmes, leading to entry, intermediate and high level learning and facilitate the employability of youth exiting matric and FET colleges for labour absorbing and priority sectors.

The Regional Innovation Network, (RIN), will stimulate the environment of innovation in order to improve economic growth and enterprise competitiveness.

**Table 6.7 Summary of payments and estimates – Programme 7: Skills Development and Innovation**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Provincial Skills Co-ordination			2 335	3 933	3 850	3 850	17 391	351.71	22 561	27 722
2. Workforce Development	26 290	11 861	12 964	18 992	20 960	20 960	18 429	(12.08)	22 026	25 143
3. Innovation	4 230	805	2 054	859	859	859	934	8.73	989	1 043
4. Management: Skills Development		930	1 014	1 336	1 336	1 336	1 233	(7.71)	1 314	1 400
Total payments and estimates	30 520	13 596	18 367	25 120	27 005	27 005	37 987	40.67	46 890	55 308

**Table 6.7.1 Summary of provincial payments and estimates by economic classification – Programme 7: Skills Development and Innovation**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	4 079	2 359	3 769	12 754	14 639	14 639	31 401	114.50	40 259	48 714
Compensation of employees	2 166	2 094	3 022	3 842	4 195	4 195	5 824	38.83	6 168	6 513
Goods and services	1 913	265	747	8 912	10 444	10 444	25 577	144.90	34 091	42 201
Transfers and subsidies to	26 409	11 200	14 300	12 280	12 280	12 280	6 386	( 48.00)	6 500	6 500
Universities and technikons	450		1 400	10 980	10 980					
Public corporations and private enterprises	10 000	10 000	6 200							
Non-profit institutions	15 768	1 200	6 700	1 300	1 300	12 280	6 386	( 48.00)	6 500	6 500
Households	191									
Payments for capital assets	32	36	298	86	86	86	200	132.56	131	94
Machinery and equipment	32	13	298	86	86	86	200	132.56	131	94
Software and other intangible assets		23								
Payments for financial assets		1								
Total economic classification	30 520	13 596	18 367	25 120	27 005	27 005	37 987	40.67	46 890	55 308

**Details of transfers and subsidies**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	26 409	11 200	14 300	12 280	12 280	12 280	6 386	(48.00)	6 500	6 500
Universities and technikons	450		1 400	10 980	10 980					
Public corporations and private enterprises	10 000	10 000	6 200							
Public corporations	10 000	10 000	6 200							
Other transfers (Casidra & CSIR)	10 000	10 000	6 200							
Non-profit institutions	15 768	1 200	6 700	1 300	1 300	12 280	6 386	(48.00)	6 500	6 500
Households	191									
Other transfers to households	191									

## 7. Other programme information

### Personnel numbers and costs

**Table 7.1 Personnel numbers and costs**

Programme R'000	As at 31 March 2010	As at 31 March 2011	As at 31 March 2012	As at 31 March 2013	As at 31 March 2014	As at 31 March 2015	As at 31 March 2016
1. Administration	59	74	54	52	53	53	53
2. Integrated Economic Development Services	36	42	33	36	34	34	34
3. Trade and Sector Development	30	30	31	35	38	38	38
4. Business Regulation and Governance	46	40	41	35	21	21	21
5. Economic Planning	15	16	24	25	22	22	22
6. Tourism, Arts and Entertainment	30	42	35	35	39	39	39
7. Skills Development and Innovation	3	3	9	8	13	13	13
<b>Total personnel numbers</b>	219	247	227	226	220	220	220
Total personnel cost (R'000)	61 090	67 742	74 970	83 865	89 688	93 956	98 967
Unit cost (R'000)	279	274	330	371	408	427	450

**Table 7.2 Departmental personnel number and cost**

Description	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
<b>Total for department</b>										
Personnel numbers (head count)	219	247	227	243	243	226	220	(2.65)	220	220
Personnel cost (R'000)	61 090	67 742	74 970	91 823	83 865	83 865	89 688	6.94	93 956	98 967
<i>of which</i>										
<b>Human resources component</b>										
Personnel numbers (head count)	29	12					4		4	4
Personnel cost (R'000)	5 817	7 124					501		529	559
Head count as % of total for department	13.24	4.86					1.82		1.82	1.82
Personnel cost as % of total for department	9.52	10.52					0.56		0.56	0.56
<b>Finance</b>										
Personnel numbers (head count)	41	42	44	49	49	49	43	(12.24)	43	43
Personnel cost (R'000)	9 865	11 016	14 209	14 012	14 012	14 012	13 815	(1.41)	14 427	15 188
Head count as % of total for department	18.72	17.00	19.38	20.16	20.16	21.68	19.55		19.55	19.55
Personnel cost as % of total for department	16.15	16.26	18.95	15.26	16.71	16.71	15.40		15.36	15.35
<b>Full time workers</b>										
Personnel numbers (head count)	214	242	204	223	223	206	200	(2.91)	200	200
Personnel cost (R'000)	60 185	66 611	67 732	87 442	79 484	79 484	84 704	6.57	88 723	93 478
Head count as % of total for department	97.72	97.98	89.87	91.77	91.77	91.15	90.91		90.91	90.91
Personnel cost as % of total for department	98.52	98.33	90.35	95.23	94.78	94.78	94.44		94.43	94.45
<b>Part-time workers</b>										
Personnel numbers (head count)										
Personnel cost (R'000)										
Head count as % of total for department										
Personnel cost as % of total for department										
<b>Contract workers</b>										
Personnel numbers (head count)	5	5	23	20	20	20	20		20	20
Personnel cost (R'000)	905	1 131	7 238	4 381	4 381	4 381	4 984	13.76	5 233	5 489
Head count as % of total for department	2.28	2.02	10.13	8.23	8.23	8.85	9.09		9.09	9.09
Personnel cost as % of total for department	1.48	1.67	9.65	4.77	5.22	5.22	5.56		5.57	5.55

## Training

**Table 7.3 Payments on training**

Programme R'000	Outcome			Main appro- priation Adjusted appro- priation Revised estimate			Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				2012/13	2012/13	2012/13	2013/14	2011/12	2014/15	2015/16
1. Administration	457	557	182	200	443	605	320	(47.11)	391	398
<i>of which</i>										
Payments on tuition	457	557	182	200	443	605	320	(47.11)	391	398
2. Integrated Economic Development Services	70	86	251	180	79	74	103	39.19	105	126
<i>of which</i>										
Payments on tuition	70	86	251	180	79	74	103	39.19	105	126
3. Trade and Sector Development	60	137	78	165	110	91	380	317.58	420	450
<i>of which</i>										
Payments on tuition	60	137	78	165	110	91	380	317.58	420	450
4. Business Regulation and Governance	114	315	110	70	38	35	63	80.00	70	80
<i>of which</i>										
Payments on tuition	114	315	110	70	38	35	63	80.00	70	80
5. Economic Planning	50	251	138	208	4	18	107	494.44	130	150
<i>of which</i>										
Payments on tuition	50	251	138	208	4	18	107	494.44	130	150
6. Tourism, Arts and Entertainment	200	154	50	423	272	154	327	112.34	340	360
<i>of which</i>										
Payments on tuition	200	154	50	423	272	154	327	112.34	340	360
7. Skills Development and Innovation	94	34	310	27	74	72	50	(30.56)	60	74
<i>of which</i>										
Payments on tuition	94	34	310	27	74	72	50	(30.56)	60	74
<b>Total payments on training</b>	1 045	1 534	1 119	1 273	1 020	1 049	1 350	28.69	1 516	1 638



**Table 7.4 Information on training**

Description	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	2009/10	2010/11	2011/12	2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16
Number of staff	219	247	227	243	243	226	220	(2.65)	220	220
Number of personnel trained	199	244	234	243	243	235	207	(11.91)	207	207
of which										
Male	72	88	88	88	88	88	85	(3.41)	85	85
Female	127	156	146	155	155	147	122	(17.01)	122	122
Number of training opportunities	53	53	53	53	53	53	59	11.32	62	65
of which										
Tertiary	3	3	3	3	3	3	9	200.00	12	15
Workshops	45	45	45	45	45	45	45		45	45
Seminars	5	5	5	5	5	5	5		5	5
Number of bursaries offered	24	8	47	13	13	13	9	(30.77)	12	15
Number of interns appointed	29	23	27	47	47	47	45	(4.26)	45	45
Number of days spent on training	5 000	5 000	5 000	5 000	5 000	5 000	5 000		5 000	5 000

## Reconciliation of structural changes

**Table 7.5 Reconciliation of structural changes**

Programme for 2012/13			Programme for 2013/14		
Programme R'000	2013/14 Equivalent		Programme R'000	Pro- gramme	Sub-pro- gramme
	Pro- gramme	Sub-pro- gramme			
<b>1. Administration</b>	<b>31 972</b>		<b>1. Administration</b>	<b>31 972</b>	
HOD and Support Services		2 733	HOD and Support Services		2 733
Financial Management		21 190	Financial Management		21 190
Corporate Services		8 049	Corporate Services		8 049
<b>2. Integrated Economic Development Services</b>	<b>48 634</b>		<b>2. Integrated Economic Development Services</b>	<b>48 634</b>	
Enterprise Development		29322	Enterprise Development		29322
Regional and Local Economic Development		7 483	Regional and Local Economic Development		7 483
Economic Empowerment		2 467	Economic Empowerment		2 467
Red Tape		7 395	Red Tape		7 395
Management: Integrated Economic Development Services		1 967	Management: Integrated Economic Development Services		1 967
<b>3. Trade and Sector Development</b>	<b>145 306</b>		<b>3. Trade and Sector Development</b>	<b>145 306</b>	
Trade and Investment Promotion		18 864	Trade and Investment Promotion		18 864
Sector Development		46 095	Sector Development		46 095
Strategic Initiatives		78 826	Strategic Initiatives		78 826
Management: Trade and Sector Development		1 521	Management: Trade and Sector Development		1 521
<b>4. Business Regulation and Governance</b>	<b>42 220</b>		<b>4. Business Regulation and Governance</b>	<b>42 220</b>	
Governance			Governance		
Regulation Services			Regulation Services		
Consumer Protection		10 672	Consumer Protection		10 672
Liquor Regulation		31 548	Liquor Regulation		31 548
<b>5. Economic Planning</b>	<b>34 151</b>		<b>5. Economic Planning</b>	<b>34 151</b>	
Policy and Planning		18 345	Policy and Planning		11 660
Research and Development		6 828	Research and Development		6 828
Knowledge Management		3 601	Knowledge Management		3 601
Monitoring and Evaluation		3 366	Monitoring and Evaluation		3 366
Management Economic Planning		2 011	Economic Development Partnership		8 696
<b>6. Tourism Arts and Entertainment</b>	<b>49 181</b>		<b>6. Tourism Arts and Entertainment</b>	<b>49 181</b>	
Tourism Planning		3 874	Tourism Planning		3 874
Tourism Growth and Development		6 596	Tourism Growth and Development		6 596
Tourism Sector Transformation		10 251	Tourism Sector Transformation		10 251
Destination Marketing Organisation		20 000	Destination Marketing Organisation		20 000
Commercial Arts and Entertainment		8 460	Commercial Arts and Entertainment		8 460
<b>7. Skills Development and Innovation</b>	<b>37 987</b>		<b>7. Skills Development and Innovation</b>	<b>37 987</b>	
Provincial Skills Co-ordination		17 391	Provincial Skills Co-ordination		17 391
Workforce Development		18 429	Workforce Development		18 429
Innovation		934	Innovation		934
Management: Skills Development		1 233	Management: Skills Development		1 233
	<b>389 451</b>			<b>389 451</b>	

## Annexure A to Vote 12

Table A.1 Specification of receipts

Receipts R'000	Outcome			Main appro- priation Adjusted appro- priation Revised estimate			Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16
Tax receipts	5 505	6 427	6 550	5 064	13 315	14 802	24 000	62.14	25 000	27 000
Other taxes (Liquor licence fees)	5 505	6 427	6 550	5 064	13 315	14 802	24 000	62.14	25 000	27 000
Sales of goods and services other than capital assets	358	494	400	270	270	343	270	(21.28)	270	270
Sales of goods and services produced by department (excluding capital assets)	358	494	400	270	270	343	270	(21.28)	270	270
Sales by market establishments	1									
Administrative fees	358	494	399	270	270	343	270	(21.28)	270	270
Registration	358	494	356	270	270	343	270	(21.28)	270	270
Other	43									
Interest, dividends and rent on land	11	1	1	4			(100.00)			
Interest	11	1	1	4			(100.00)			
Financial transactions in assets and liabilities	6 047	349	3 867	3 755    4 229			(100.00)			
Other	6 047	349	3 867	3 755    4 229			(100.00)			
Total departmental receipts	11 921	7 271	10 818	5 334	17 340	19 378	24 270	25.25	25 270	27 270

## Annexure A to Vote 12

Table A.2 Summary of payments and estimates by economic classification

Economic classification R'000	Outcome			Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	101 046	95 082	119 700	165 459	157 522	155 257	237 958	53.27	240 027	257 134
Compensation of employees	61 090	67 742	74 970	91 823	83 865	83 865	89 688	6.94	93 956	98 967
Salaries and wages	54 125	59 883	66 805	82 398	75 299	75 299	80 661	7.12	84 401	88 898
Social contributions	6 965	7 859	8 165	9 425	8 566	8 566	9 027	5.38	9 555	10 069
Goods and services	39 956	27 334	44 727	73 636	73 656	71 391	148 270	107.69	146 071	158 167
of which										
Administrative fees	214	220	314	387	197	190	221	16.32	263	306
Advertising	3 933	646	1 413	797	1 796	1 774	3 612	103.61	4 144	4 314
Assets <R5 000	620	225	495	409	427	591	929	57.19	1 042	1 140
Audit cost: External	1 680	2 728	2 364	3 594	2 648	2 682	2 500	(6.79)	2 600	2 700
Bursaries (employees)	616	724	496	300	428	428	300	(29.91)	300	300
Catering: Departmental activities	548	611	955	1 106	1 328	1 142	2 189	91.68	2 208	2 276
Communication	2 241	1 487	1 718	1 840	2 503	2 172	1 955	(9.99)	2 039	2 087
Computer services	492	763	908	270	381	374	897	139.84	913	947
Cons/prof: Business and advisory service	15 494	9 139	24 506	49 483	53 128	51 791	119 746	131.21	115 295	125 622
Cons/prof: Legal cost		389	78			51		(100.00)		
Contractors	2 377	440	1 015	696	959	828	895	8.09	994	1 039
Agency and support/outsourced services	2 086	1 991	534	1 112	923	620	2 150	246.77	2 205	2 299
Entertainment	37	35	47	123	103	92	102	10.87	113	139
Fleet services (including government motor transport)	112									
Inventory: Food and food supplies	47	29	31	51	42	33	53	60.61	68	73
Inventory: Materials and supplies	27	60	21	11	171	110	17	(84.55)	18	21
Inventory: Medical supplies	2	1			1					
Inventory: Other consumables	7	72	80	251	25	47	62	31.91	202	254
Inventory: Stationery and printing	1 730	1 348	1 617	2 135	1 019	869	1 457	67.66	1 673	1 942
Lease payments	460	422	363	1 449	463	400	708	77.00	901	895
Rental and hiring			4		50	60	179	198.33	185	205
Transport provided: Departmental activity		10								
Travel and subsistence	3 611	3 230	4 782	5 592	4 142	3 668	5 418	47.71	5 615	5 857
Training and development	1 906	1 608	1 080	1 273	1 020	1 049	1 350	28.69	1 516	1 638
Operating expenditure	1 110	573	866	1 802	1 035	1 501	2 141	42.64	2 241	2 492
Venues and facilities	606	583	1 040	955	867	919	1 389	51.14	1 536	1 621
Interest and rent on land		6	3		1	1		(100.00)		
Interest		2			1	1		(100.00)		
Rent on land		4	3							
Transfers and subsidies to	161 251	138 605	134 201	124 129	155 413	157 662	148 926	(5.54)	155 296	162 946
Provinces and municipalities			1 000							
Municipalities			1 000							
Municipalities			1 000							
Departmental agencies and accounts	67 576	54 605	52 395	59 200	78 261	78 261	82 580	5.52	85 736	90 877
Entities receiving transfers	67 576	54 605	52 395	59 200	78 261	78 261	82 580	5.52	85 736	90 877
Western Cape Provincial Development Council	300									
Destination Marketing Organisation	46 061	38 205	35 439	25 000	25 000	25 000		(100.00)		
Western Cape Trade and Investment Promotion Agency	20 325	15 000	14 956	22 000	24 000	24 000	46 644	94.35	47 300	48 441
Western Cape Liquor Board				7 700	24 761	24 761	30 936	24.94	32 936	35 936
Government Motor Trading	890									
Other		1 400	2 000	4 500	4 500	4 500	5 000	11.11	5 500	6 500
Universities and technikons	818	144	1 400	10 980	10 980					
Public corporations and private enterprises	48 900	45 750	27 300	3 000	4 000	4 000	5 500	37.50	6 500	8 000
Public corporations	48 900	45 750	27 300							
Other transfers	48 900	45 750	27 300							
Private enterprises				3 000	4 000	4 000	5 500	37.50	6 500	8 000
Other transfers				3 000	4 000	4 000	5 500	37.50	6 500	8 000
Non-profit institutions	43 538	37 055	51 196	49 849	61 032	74 249	59 546	(19.80)	61 760	62 769
Households	419	1 051	910	1 100	1 140	1 152	1 300	12.85	1 300	1 300
Social benefits		216	44							
Other transfers to households	419	835	866	1 100	1 140	1 152	1 300	12.85	1 300	1 300

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Table A.2 Summary of payments and estimates by economic classification (continued)

Economic classification R'000	Outcome			Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Payments for capital assets	907	2 040	2 146	1 529	2 635	2 650	2 567	(3.13)	2 345	2 249
Machinery and equipment	907	1 420	1 879	1 529	2 635	2 633	2 567	(2.51)	2 345	2 249
Other machinery and equipment	907	1 420	1 879	1 529	2 635	2 633	2 567	(2.51)	2 345	2 249
Software and other intangible assets		620	267			17		(100.00)		
Payments for financial assets	13	24	42		15	16		(100.00)		
Total economic classification	263 217	235 751	256 089	291 117	315 585	315 585	389 451	23.41	397 668	422 329

Note: The Economic classifications as taken up in this Budget are in accordance with Version 3 of the Standard Chart of Accounts (SCOA). Version 4, at the time of preparation of this Budget, was still under development. However, it was agreed with National Treasury that for 2013/14, budgets will be captured on SCOA Version 4, except for inventory which will be captured on SCOA Version 3. SCOA Version 4 will be fully implemented from 2014/15.

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Table A.2.1 Payments and estimates by economic classification – Programme 1: Administration

Economic classification R'000	Outcome			Main appro- priation	Adjusted appro- priation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	25 641	23 550	19 952	27 438	25 824	25 807	31 672	7.62	33 509	35 284
Compensation of employees	18 466	16 835	14 209	17 565	16 901	16 901	17 146	3.53	17 950	18 903
Salaries and wages	16 039	14 559	12 333	15 421	14 777	14 777	15 222	2.47	15 915	16 758
Social contributions	2 427	2 276	1 876	2 144	2 124	2 124	1 924	11.15	2 035	2 145
Goods and services	7 175	6 714	5 742	9 873	8 923	8 906	14 526	14.89	15 559	16 381
of which										
Administrative fees	38	46	33	100	70	71	56		70	80
Advertising	438	37	73	255	90	130	3 116		3 159	3 264
Assets <R5 000	104	77	168	125	237	343	250		260	327
Audit cost: External	1 490	2 497	1 808	3 594	2 607	2 641	2 500	(30.44)	2 600	2 700
Bursaries (employees)	616	424	185	300	428	428	300	66.67	300	300
Catering: Departmental activities	83	61	54	55	61	58	77		85	90
Communication	904	414	335	365	548	380	548	(4.11)	594	602
Computer services	309	254	343	270	365	362	400		400	403
Cons/prof: Business and advisory service	351	394	654		495	385	1 550		1 725	1 850
Cons/prof: Legal cost		54	42							
Contractors	400	112	241	600	660	292	800	(50.00)	877	900
Agency and support/outsourced services			66		79	79				
Entertainment	9	14	11	14	14	18	14		14	16
Fleet services (including government motor transport)	112									
Inventory: Food and food supplies	25	13	8	9	14	9	11		11	11
Inventory: Materials and supplies	19	40	4	3	163	102	2	(33.33)	2	4
Inventory: Medical supplies	2	1								
Inventory: Other consumables	2	4	1	230	11	11	45	(34.78)	183	235
Inventory: Stationery and printing	481	396	335	796	153	186	321	(62.19)	400	522
Lease payments	198	159	108	640	146	111	195	(52.97)	350	315
Rental and hiring						3				
Travel and subsistence	453	587	534	1 203	1 690	1 615	2 041	(66.67)	2 126	2 170
Training and development	723	739	183	200	443	605	320		391	398
Operating expenditure	406	353	486	1 084	619	943	1 952	405.54	1 965	2 140
Venues and facilities	12	38	70	30	30	134	28		47	54
Interest and rent on land		1	1							
Rent on land		1	1							
Transfers and subsidies to	250	216	44		14	14				
Departmental agencies and accounts	250									
Entities receiving transfers	250									
Government Motor Trading	250									
Households		216	44		14	14				
Social benefits		216	44							
Other transfers to households					14	14				
Payments for capital assets	438	657	737	300	1 448	1 465	300	(100.00)	330	332
Machinery and equipment	438	578	496	300	1 448	1 448	300	(100.00)	330	332
Other machinery and equipment	438	578	496	300	1 448	1 448	300	(100.00)	330	332
Software and other intangible assets		79	241			17				
Payments for financial assets		14	32							
Total economic classification	26 329	24 437	20 765	27 738	27 286	27 286	31 972	6.45	33 839	35 616

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Table A.2.2 Payments and estimates by economic classification – Programme 2: Integrated Economic Development Services

Economic classification R'000	Outcome			Main appro- priation	Adjusted appro- priation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	17 713	15 274	23 502	29 908	28 217	28 206	32 252	14.34	36 092	37 870
Compensation of employees	11 067	11 486	12 397	16 113	15 269	15 269	14 835	(2.84)	15 716	16 552
Salaries and wages	9 730	10 076	11 006	14 598	13 688	13 688	13 201	(3.56)	13 947	14 688
Social contributions	1 337	1 410	1 391	1 515	1 581	1 581	1 634	3.35	1 769	1 864
Goods and services	6 646	3 786	11 105	13 795	12 947	12 936	17 417	34.64	20 376	21 318
of which										
Administrative fees	34	36	64	28	36	29	25	(13.79)	25	25
Advertising	386	27	938	286	1 443	1 268	127	(89.98)	130	150
Assets <R5 000	61	18	66	88	103	85	178	109.41	190	200
Bursaries (employees)		48	102							
Catering: Departmental activities	242	226	550	558	809	542	1 056	94.83	1 000	1 000
Communication	315	224	240	238	254	242	208	(14.05)	230	230
Cons/prof: Business and advisory service	3 608	1 749	6 763	9 453	8 116	8 752	13 208	50.91	15 960	16 710
Contractors	301	75	251	59	38	284		(100.00)		
Agency and support/ outsourced services				750	698	423	850	100.95	1 000	1 000
Entertainment	7	1	8	25	21	15	27	80.00	30	30
Inventory: Food and food supplies	6	4	5	8	7	5	11	120.00	11	11
Inventory: Materials and supplies	1		10	1	2	1	2	100.00	2	2
Inventory: Other consumables	1		7	4	3	2	2		4	4
Inventory: Stationery and printing	146	194	177	178	122	107	154	43.93	160	190
Lease payments	41	56	13	195	54	30	39	30.00	40	40
Rental and hiring					50	50	179	258.00	185	205
Travel and subsistence	611	580	912	998	593	568	668	17.61	668	700
Training and development	466	378	251	180	79	74	103	39.19	105	126
Operating expenditure	98	6	144	377	107	133	16	(87.97)	50	100
Venues and facilities	322	164	604	369	412	326	564	73.01	586	595
Interest and rent on land		2			1	1		(100.00)		
Interest		2			1	1		(100.00)		
Transfers and subsidies to	37 100	35 950	27 900	15 000	19 760	19 771	16 100	(18.57)	19 500	22 600
Departmental agencies and accounts	1 000		1 000	4 500	4 500	4 500	5 000	11.11	5 500	6 500
Entities receiving transfers	1 000		1 000	4 500	4 500	4 500	5 000	11.11	5 500	6 500
Western Cape Trade and Investment Promotion Agency	1 000									
Other			1 000	4 500	4 500	4 500	5 000	11.11	5 500	6 500
Public corporations and private enterprises	36 100	34 900	21 100	3 000	4 000	4 000	5 500	37.50	6 500	8 000
Public corporations	36 100	34 900	21 100							
Other transfers	36 100	34 900	21 100							
Private enterprises				3 000	4 000	4 000	5 500	37.50	6 500	8 000
Other transfers				3 000	4 000	4 000	5 500	37.50	6 500	8 000
Non-profit institutions		1 050	5 800	7 500	11 255	11 255	5 600	(50.24)	7 500	8 100
Households					5	16		(100.00)		
Other transfers to households					5	16		(100.00)		
Payments for capital assets	17	237	370	320	320	320	282	(11.88)	290	290
Machinery and equipment	17	97	370	320	320	320	282	(11.88)	290	290
Other machinery and equipment	17	97	370	320	320	320	282	(11.88)	290	290
Software and other intangible assets		140								
Payments for financial assets			10							
Total economic classification	54 830	51 461	51 782	45 228	48 297	48 297	48 634	0.70	55 882	60 760

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**Table A.2.3 Payments and estimates by economic classification – Programme 3: Trade and Sector Development**

Economic classification R'000	Outcome			Main appro- piation	Adjusted appro- piation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	10 695	12 853	23 776	41 579	45 359	43 124	85 348	97.91	69 564	71 747
Compensation of employees	6 971	10 238	12 466	17 124	17 759	17 759	18 809	5.91	19 845	20 916
Salaries and wages	6 231	9 181	11 326	15 725	16 442	16 442	17 284	5.12	18 273	19 260
Social contributions	740	1 057	1 140	1 399	1 317	1 317	1 525	15.79	1 572	1 656
Goods and services	3 724	2 614	11 309	24 455	27 600	25 365	66 539	162.33	49 719	50 831
of which										
Administrative fees	13	15	43	75	62	48	81	68.75	91	105
Advertising	155	109	22	100	79	103	247	139.81	710	730
Assets <R5 000	43	26	112	60	14	109	74	(32.11)	119	119
Bursaries (employees)		32	52							
Catering: Departmental activities	26	28	75	103	90	76	113	48.68	125	138
Communication	177	190	258	238	279	267	380	42.32	380	396
Computer services	5					1		(100.00)		
Cons/prof: Business and advisory service	2 027	1 496	9 134	22 000	25 676	23 608	63 248	167.91	45 622	46 510
Cons/prof: Legal cost						25		(100.00)		
Contractors	516	33	287	21	21	12	25	108.33	35	35
Agency and support/outsourced services	1									
Entertainment	7	8	10	18	16	17	18	5.88	24	28
Inventory: Food and food supplies	8	6	6	15	12	8	18	125.00	26	26
Inventory: Materials and supplies	3	1	2	3	3	3	5	66.67	5	5
Inventory: Other consumables	1	1	12	11	7	7	12	71.43	12	12
Inventory: Stationery and printing	155	144	286	430	350	242	480	98.35	534	582
Lease payments	43	16	12	97	44	31	106	241.94	135	152
Travel and subsistence	337	378	828	999	736	649	1 110	71.03	1 180	1 220
Training and development	87	41	78	165	110	91	380	317.58	420	450
Operating expenditure	82	50	4	9	5	8	11	37.50	11	11
Venues and facilities	38	40	88	111	96	60	231	285.00	290	312
Interest and rent on land		1	1							
Rent on land		1	1							
Transfers and subsidies to	39 989	41 367	44 557	53 879	57 710	59 947	59 008	(1.57)	59 664	60 805
Departmental agencies and accounts	19 325	15 000	14 956	22 000	22 000	22 000	24 144	9.75	24 800	25 941
Entities receiving transfers	19 325	15 000	14 956	22 000	22 000	22 000	24 144	9.75	24 800	25 941
Western Cape Trade and Investment Promotion Agency	19 325	15 000	14 956	22 000	22 000	22 000	24 144	9.75	24 800	25 941
Public corporations and private enterprises	1 000									
Public corporations	1 000									
Other transfers	1 000									
Non-profit institutions	19 664	26 360	29 601	31 879	35 707	37 944	34 864	(8.12)	34 864	34 864
Households		7			3	3		(100.00)		
Other transfers to households		7			3	3		(100.00)		
Payments for capital assets	137	217	204	200	200	198	950	379.80	812	835
Machinery and equipment	137	104	204	200	200	198	950	379.80	812	835
Other machinery and equipment	137	104	204	200	200	198	950	379.80	812	835
Software and other intangible assets		113								
Total economic classification	50 821	54 437	68 537	95 658	103 269	103 269	145 306	40.71	130 040	133 387



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Table A.2.4 Payments and estimates by economic classification – Programme 4: Business Regulation and Governance

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	17 319	14 828	18 841	16 497	9 606	9 606	11 114	15.70	11 457	12 104
Compensation of employees	8 277	10 118	12 675	14 360	7 072	7 072	8 318	17.62	8 714	9 182
Salaries and wages	7 356	8 964	11 321	12 779	6 223	6 223	7 402	18.95	7 715	8 128
Social contributions	921	1 154	1 354	1 581	849	849	916	7.89	999	1 054
Goods and services	9 042	4 710	6 166	2 137	2 534	2 534	2 796	10.34	2 743	2 922
of which										
Administrative fees	42	45	70	37	1	1		(100.00)		
Advertising	2 360	305	303	140	( 13 )	( 22 )		(100.00)		
Assets <R5 000	107	20	24	26	9	9	111	1133.33	114	115
Audit cost: External	190	231	556		41	41		(100.00)		
Bursaries (employees)		96	84							
Catering: Departmental activities	29	38	78	131	25	25	18	(28.00)	18	18
Communication	516	247	319	337	200	214	147	(31.31)	147	147
Computer services	142		435		6	6	72	1100.00	73	74
Cons/prof: Business and advisory service	1 789	244	2 132		1 662	2 028	784	(61.34)	809	834
Cons/prof: Legal cost		335	36							
Contractors	315	43	33		14	13	10	(23.08)	12	14
Agency and support/ outsourced services	2 085	1 991	468	362	146	118	1 300	1001.69	1 205	1 299
Entertainment	4	3	5	16	9	12	7	(41.67)	7	7
Inventory: Food and food supplies	1		2		1	1	1		2	3
Inventory: Materials and supplies	2	1			1	1	2	100.00	3	4
Inventory: Other consumables	1				1	1		(100.00)		
Inventory: Stationery and printing	245	193	189	67	18	18	91	405.56	91	110
Lease payments	33	31	97	157	43	37	15	(59.46)	15	16
Travel and subsistence	851	718	1 084	639	124	( 212 )	164	(177.36)	164	180
Training and development	179	63	70	70	38	35	63	80.00	70	80
Operating expenditure	24	22	126	40	196	198	4	(97.98)	5	6
Venues and facilities	127	84	55	115	12	10	7	(30.00)	8	15
Transfers and subsidies to	2 408	950		7 700	24 761	24 761	30 936	24.94	32 936	35 936
Departmental agencies and accounts	758			7 700	24 761	24 761	30 936	24.94	32 936	35 936
Entities receiving transfers	758			7 700	24 761	24 761	30 936	24.94	32 936	35 936
Destination Marketing Organisation	118									
Western Cape Liquor Board				7 700	24 761	24 761	30 936	24.94	32 936	35 936
Government Motor Trading	640									
Non-profit institutions	1 650	950								
Payments for capital assets	103	246	180	207	165	165	170	3.03	175	180
Machinery and equipment	103	161	154	207	165	165	170	3.03	175	180
Other machinery and equipment	103	161	154	207	165	165	170	3.03	175	180
Software and other intangible assets		85	26							
Payments for financial assets	13	9								
Total economic classification	19 843	16 033	19 021	24 404	34 532	34 532	42 220	22.26	44 568	48 220

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Table A.2.5 Payments and estimates by economic classification – Programme 5: Economic Planning

Economic classification R'000	Outcome			Main appro- priation	Adjusted appro- priation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	9 646	11 492	14 195	15 463	15 604	15 603	25 033	60.44	26 937	28 194
Compensation of employees	4 151	6 430	9 023	9 742	9 792	9 792	9 119	(6.87)	9 032	9 520
Salaries and wages	3 876	5 838	8 063	8 692	8 784	8 784	8 217	(6.45)	8 141	8 585
Social contributions	275	592	960	1 050	1 008	1 008	902	(10.52)	891	935
Goods and services	5 495	5 061	5 172	5 721	5 812	5 811	15 914	173.86	17 905	18 674
of which										
Administrative fees	12	15	23	46	( 9 )	9	24	166.67	40	55
Advertising	214	92	75		81	178	72	(59.55)	80	90
Assets <R5 000	127	35	26	28	17	5	50	900.00	79	79
Bursaries (employees)		8								
Catering: Departmental activities	18	9	75	50	24	48	34	(29.17)	40	60
Communication	51	116	231	320	893	709	298	(57.97)	298	300
Computer services	21	509	119		10	5	425	8400.00	440	470
Cons/prof: Business and advisory service	3 975	3 715	3 376	4 300	4 688	4 490	14 248	217.33	16 069	16 638
Contractors	202	6	187	10		1	10	900.00	20	40
Entertainment	2	3	2	19	19	17	10	(41.18)	10	30
Inventory: Food and food supplies	3	1	3	4	( 1 )	3	2	(33.33)	6	6
Inventory: Materials and supplies	1	2	1	1		1	2	100.00	2	2
Inventory: Medical supplies					1					
Inventory: Other consumables	1		11	3	( 1 )		1		1	1
Inventory: Stationery and printing	283	110	351	200	93	90	120	33.33	130	150
Lease payments	82	77	115	130	71	100	231	131.00	231	231
Rental and hiring			4			7		(100.00)		
Travel and subsistence	95	68	229	250	5	51	218	327.45	224	237
Training and development	45	250	138	208	4	18	107	494.44	130	150
Operating expenditure	321	34	46	122	( 66 )	27	30	11.11	50	70
Venues and facilities	42	11	160	30	( 17 )	52	32	(38.46)	55	65
Interest and rent on land		1								
Rent on land		1								
Transfers and subsidies to	317	9	500	4 250	7 859	7 860	8 696	10.64	8 896	9 305
Departmental agencies and accounts	300									
Entities receiving transfers	300									
Western Cape Provincial Development Council	300									
Non-profit institutions			500	4 250	7 850	7 850	8 696	10.78	8 896	9 305
Households	17	9			9	10		(100.00)		
Other transfers to households	17	9			9	10		(100.00)		
Payments for capital assets	98	298	99	216	216	216	422	95.37	357	266
Machinery and equipment	98	208	99	216	216	216	422	95.37	357	266
Other machinery and equipment	98	208	99	216	216	216	422	95.37	357	266
Software and other intangible assets		90								
Total economic classification	10 061	11 799	14 794	19 929	23 679	23 679	34 151	44.22	36 190	37 765

## Annexure A to Vote 12

Table A.2.6 Payments and estimates by economic classification – Programme 6: Tourism, Arts and Entertainment

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
<b>Current payments</b>	15 953	14 726	15 665	21 820	18 273	18 272	21 138	15.69	22 209	23 221
Compensation of employees	9 992	10 541	11 178	13 077	12 877	12 877	15 637	21.43	16 531	17 381
Salaries and wages	8 964	9 426	10 012	11 586	11 552	11 552	14 012	21.30	14 772	15 526
Social contributions	1 028	1 115	1 166	1 491	1 325	1 325	1 625	22.64	1 759	1 855
Goods and services	5 961	4 184	4 486	8 743	5 396	5 395	5 501	1.96	5 678	5 840
of which										
Administrative fees	72	62	76	50	36	31	24	(22.58)	25	28
Advertising	380	76	2	1	35	36	10	(72.22)	15	20
Assets <R5 000	169	43	94	65	37	30	216	620.00	230	250
Bursaries (employees)		106	65							
Catering: Departmental activities	146	243	98	180	199	273	275	0.73	290	300
Communication	237	244	293	290	287	318	290	(8.81)	300	320
Computer services	10		11							
Cons/prof: Business and advisory service	2 191	1 516	2 247	5 730	2 881	2 918	2 780	(4.73)	2 780	2 780
Cons/prof: Legal cost						26		(100.00)		
Contractors	643	167	11	6						
Entertainment	5	5	7	28	22	11	21	90.91	23	23
Inventory: Food and food supplies	3	3	5	15	9	6	7	16.67	9	11
Inventory: Materials and supplies	1	16	3	2	1	1	2	100.00	2	2
Inventory: Other consumables	1	60	49	3	4	26	2	(92.31)	2	2
Inventory: Stationery and printing	389	274	251	395	269	212	235	10.85	277	298
Lease payments	60	73	18	135	85	71	102	43.66	110	121
Transport provided: Departmental activity		10								
Travel and subsistence	1 192	860	1 083	1 170	931	931	885	(4.94)	910	940
Training and development	303	114	50	423	272	154	327	112.34	340	360
Operating expenditure	94	107	60	170	144	144	98	(31.94)	130	135
Venues and facilities	65	205	63	80	184	207	227	9.66	235	250
Interest and rent on land		1	1							
Rent on land		1	1							
<b>Transfers and subsidies to</b>	54 778	48 913	46 900	31 020	33 029	33 029	27 800	(15.83)	27 800	27 800
Provinces and municipalities			1 000							
Municipalities			1 000							
Municipalities			1 000							
Departmental agencies and accounts	45 943	39 605	36 439	25 000	27 000	27 000	22 500	(16.67)	22 500	22 500
Entities receiving transfers	45 943	39 605	36 439	25 000	27 000	27 000	22 500	(16.67)	22 500	22 500
Destination Marketing Organisation	45 943	38 205	35 439	25 000	25 000	25 000		(100.00)		
Western Cape Trade and Investment Promotion Agency					2 000	2 000	22 500	1025.00	22 500	22 500
Other		1 400	1 000							
Universities and technikons	368	144								
Public corporations and private enterprises	1 800	850								
Public corporations	1 800	850								
Other transfers	1 800	850								
Non-profit institutions	6 456	7 495	8 595	4 920	4 920	4 920	4 000	(18.70)	4 000	4 000
Households	211	819	866	1 100	1 109	1 109	1 300	17.22	1 300	1 300
Other transfers to households	211	819	866	1 100	1 109	1 109	1 300	17.22	1 300	1 300
<b>Payments for capital assets</b>	82	349	258	200	200	200	243	21.50	250	252
Machinery and equipment	82	259	258	200	200	200	243	21.50	250	252
Other machinery and equipment	82	259	258	200	200	200	243	21.50	250	252
Software and other intangible assets		90								
<b>Payments for financial assets</b>					15	16		(100.00)		
<b>Total economic classification</b>	70 813	63 988	62 823	53 040	51 517	51 517	49 181	(4.53)	50 259	51 273

## Annexure A to Vote 12

Table A.2.7 Payments and estimates by economic classification – Programme 7: Skills Development and Innovation

Economic classification R'000	Outcome			Main appro- priation	Adjusted appro- priation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	4 079	2 359	3 769	12 754	14 639	14 639	31 401	114.50	40 259	48 714
Compensation of employees	2 166	2 094	3 022	3 842	4 195	4 195	5 824	38.83	6 168	6 513
Salaries and wages	1 929	1 839	2 744	3 597	3 833	3 833	5 323	38.87	5 638	5 953
Social contributions	237	255	278	245	362	362	501	38.40	530	560
Goods and services	1 913	265	747	8 912	10 444	10 444	25 577	144.90	34 091	42 201
of which										
Administrative fees	3	1	5	51	1	1	11	1000.00	12	13
Advertising				15	81	81	40	(50.62)	50	60
Assets <R5 000	9	6	5	17	10	10	50	400.00	50	50
Bursaries (employees)		10	8							
Catering: Departmental activities	4	6	25	29	120	120	616	413.33	650	670
Communication	41	52	42	52	42	42	84	100.00	90	92
Computer services	5									
Cons/prof: Business and advisory service	1 553	25	200	8 000	9 610	9 610	23 928	148.99	32 330	40 300
Contractors		4	5		226	226	50	(77.88)	50	50
Entertainment	3	1	4	3	2	2	5	150.00	5	5
Inventory: Food and food supplies	1	2	2			1	3	200.00	3	5
Inventory: Materials and supplies			1	1	1	1	2	100.00	2	2
Inventory: Other consumables		7								
Inventory: Stationery and printing	31	37	28	69	14	14	56	300.00	81	90
Lease payments	3	10		95	20	20	20		20	20
Travel and subsistence	72	39	112	333	63	66	332	403.03	343	410
Training and development	103	23	310	27	74	72	50	(30.56)	60	74
Operating expenditure	85	1			30	48	30	(37.50)	30	30
Venues and facilities		41		220	150	130	300	130.77	315	330
Transfers and subsidies to	26 409	11 200	14 300	12 280	12 280	12 280	6 386	(48.00)	6 500	6 500
Universities and technikons	450		1 400	10 980	10 980					
Public corporations and private enterprises	10 000	10 000	6 200							
Public corporations	10 000	10 000	6 200							
Other transfers	10 000	10 000	6 200							
Non-profit institutions	15 768	1 200	6 700	1 300	1 300	12 280	6 386	(48.00)	6 500	6 500
Households	191									
Other transfers to households	191									
Payments for capital assets	32	36	298	86	86	86	200	132.56	131	94
Machinery and equipment	32	13	298	86	86	86	200	132.56	131	94
Other machinery and equipment	32	13	298	86	86	86	200	132.56	131	94
Software and other intangible assets		23								
Payments for financial assets		1								
Total economic classification	30 520	13 596	18 367	25 120	27 005	27 005	37 987	40.67	46 890	55 308

## Annexure A to Vote 12

Table A.3.1 Details on public entities – Name of Public Entity: Western Cape Investments and Trade Promotion Agency<sup>Note</sup>

R'000	Outcome			Estimated outcome 2012/13	Medium-term estimate		
	Audited 2009/10	Audited 2010/11	Audited 2011/12		2013/14	2014/15	2015/16
<b>Revenue</b>							
<b>Non-tax revenue</b>	1 299	8 504	6 904	7 028	657	600	600
Sale of goods and services other than capital assets	313	215	225	133	200	200	200
Of which:							
Admin fees	313	215	225	133	200	200	200
Other non-tax revenue	986	8 289	6 679	6 895	457	400	400
<b>Transfers received</b>	26 061	27 197	20 229	19 484	26 348	26 719	26 719
<b>Total revenue</b>	27 360	35 701	27 133	26 512	27 005	27 319	27 319
<b>Expenses</b>							
<b>Current expense</b>	28 032	22 754	24 008	26 399	27 005	27 319	27 319
Compensation of employees	9 755	9 753	11 168	15 663	16 356	17 170	18 027
Goods and services	17 174	12 534	11 912	9 956	10 534	10 034	9 177
Depreciation	958	467	928	780	115	115	115
Interest, dividends and rent on land	145						
Interest	145						
<b>Total expenses</b>	28 032	22 754	24 008	26 399	27 005	27 319	27 319
<b>Surplus/(Deficit)</b>	( 672)	12 947	3 125	113			
<b>Cash flow summary</b>							
Adjust surplus/(deficit) for accrual transactions	6 322	432	( 6 148)	385	( 342)	( 285)	( 285)
Adjustments for:							
Depreciation	958	467	928	780	115	115	115
Impairments	2 800	1 081	( 3 081)				
Interest	( 729)	( 1 116)	( 3 973)	( 395)	( 457)	( 400)	( 400)
Net (profit)/loss on disposal of fixed assets	1		( 22)				
Other	3 292						
<b>Operating surplus/ (deficit) before changes in working capital</b>	5 650	13 379	( 3 023)	498	( 342)	( 285)	( 285)
Changes in working capital	2 600	1 895	7 819				
(Decrease)/increase in accounts payable	385	57	1 009				
Decrease/(increase) in accounts receivable	2 215	1 838	6 810				
<b>Cash flow from operating activities</b>	8 250	15 274	4 796	498	( 342)	( 285)	( 285)
<b>Cash flow from investing activities</b>	( 1 835)	( 421)	( 315)	75	81	87	87
Acquisition of Assets	( 1 892)	( 421)	( 315)	75	81	87	87
Other flows from Investing Activities	57						
<b>Net increase/decrease) in cash and cash equivalents</b>	6 415	14 853	4 481	573	( 261)	( 198)	( 198)
<b>Balance Sheet Data</b>							
<b>Carrying Value of Assets</b>	2 150	1 601	1 033	991	1 216	1 115	1 115
<b>Investments</b>	18 600	24 692	26 943	26 968	26 968	26 968	26 968
<b>Cash and Cash Equivalents</b>	13 946	17 986	1 765	1 766	1 412	1 599	1 599
<b>Receivables and Prepayments</b>	65	8	8	8	8	8	8
<b>Total Assets</b>	34 761	44 287	29 749	29 733	29 604	29 690	29 690
<b>Capital &amp; Reserves</b>	20 766	28 455	28 455	28 489	28 378	28 481	28 481
<b>Trade and Other Payables</b>	12 842	15 209	670	620	602	585	585
<b>Provisions</b>	1 153	623	624	624	624	624	624
<b>Total Equity and Liabilities</b>	34 761	44 287	29 749	29 733	29 604	29 690	29 690

Note: The Destination Marketing Organisation has merged with the Western Cape Investment and Trade Promotion Agency (Wesgro). All transfers indicated in Table A3.2 will be made to Wesgro.

## Annexure A to Vote 12

**Table A.3.2 Details on public entities – Name of Public Entity: Destination Marketing Organisation** <sup>Note</sup>

R'000	Outcome			Estimated outcome 2012/13	Medium-term estimate		
	Audited 2009/10	Audited 2010/11	Audited 2011/12		2013/14	2014/15	2015/16
<b>Revenue</b>							
Non-tax revenue	15 310	13 262	2 625	468			
Other non-tax revenue	15 310	13 262	2 625	468			
Transfers received	38 549	32 085	32 440	25 000	20 000	20 000	20 000
<b>Total revenue</b>	<b>53 859</b>	<b>45 347</b>	<b>35 065</b>	<b>25 468</b>	<b>20 000</b>	<b>20 000</b>	<b>20 000</b>
<b>Expenses</b>							
Current expense	53 242	44 221	34 965	25 468	20 000	20 000	20 000
Compensation of employees	25 052	20 602	19 604	10 010	11 500	13 024	13 024
Goods and services	26 911	22 508	14 271	14 990	8 500	6 976	6 976
Depreciation	1 279	1 111	1 090	468			
<b>Total expenses</b>	<b>53 242</b>	<b>44 221</b>	<b>34 965</b>	<b>25 468</b>	<b>20 000</b>	<b>20 000</b>	<b>20 000</b>
<b>Surplus/(Deficit)</b>	<b>617</b>	<b>1 126</b>	<b>100</b>				
<b>Cash flow summary</b>							
Adjust surplus/(deficit) for accrual transactions	1 009	747	810	810	810	810	810
Adjustments for:							
Depreciation	1 279	1 111	1 090	1 090	1 090	1 090	1 090
Interest	(336)	(360)	(280)	(280)	(280)	(280)	(280)
Net (profit)/loss on disposal of fixed assets	66	(4)					
<b>Operating surplus/ deficit) before changes in working capital</b>	<b>1 009</b>	<b>748</b>	<b>810</b>	<b>810</b>	<b>810</b>	<b>810</b>	<b>810</b>
Changes in working capital	1 443	(1 854)		2 354			
(Decrease)/increase in accounts payable	366	672	(150)	2 572	(150)	(150)	(150)
Decrease/(increase) in accounts receivable	2 645	141	200	(168)	200	200	200
(Decrease)/increase in provisions	(1 568)	(2 667)	(50)	(50)	(50)	(50)	(50)
<b>Cash flow from operating activities</b>	<b>2 452</b>	<b>(1 106)</b>	<b>810</b>	<b>3 164</b>	<b>810</b>	<b>810</b>	<b>810</b>
<b>Cash flow from investing activities</b>	<b>(772)</b>	<b>14</b>	<b>180</b>	<b>180</b>	<b>180</b>	<b>180</b>	<b>180</b>
Acquisition of Assets	(1 174)	(402)	(100)	(100)	(100)	(100)	(100)
Other flows from Investing Activities	402	416	280	280	280	280	280
<b>Net increase/decrease) in cash and cash equivalents</b>	<b>1 680</b>	<b>(1 092)</b>	<b>990</b>	<b>3 344</b>	<b>990</b>	<b>990</b>	<b>990</b>
<b>Balance Sheet Data</b>							
Carrying Value of Assets	1 746	985	2 788	2 788	2 788	2 788	2 788
Cash and Cash Equivalents	3 438	4 582	1 154	1 154	1 154	1 154	1 154
Receivables and Prepayments	1 354	1 213	425	425	425	425	425
<b>Total Assets</b>	<b>6 538</b>	<b>6 780</b>	<b>4 368</b>	<b>4 368</b>	<b>4 368</b>	<b>4 368</b>	<b>4 368</b>
Capital & Reserves	(496)	1 741	1 640	1 640	1 640	1 640	1 640
Trade and Other Payables	6 166	4 457	1 953	1 953	1 953	1 953	1 953
Provisions	868	582	775	775	775	775	775
<b>Total Equity and Liabilities</b>	<b>6 538</b>	<b>6 780</b>	<b>4 368</b>	<b>4 368</b>	<b>4 368</b>	<b>4 368</b>	<b>4 368</b>

Note: The Destination Marketing Organisation trading as CTRU, has merged with Wesgro and is operating as one entity. All transfers indicated in the table above will be made to Wesgro.

## Annexure A to Vote 12

Table A.3.3 Details on public entities – Name of Public Entity: Liquor Board

R'000	Outcome			Estimated outcome 2012/13	Medium-term estimate		
	Audited	Audited	Audited		2013/14	2014/15	2015/16
	2009/10	2010/11	2011/12				
<b>Revenue</b>							
Tax revenue	5 696	6 909	5 064	23 274	30 874	30 874	30 874
Transfers received	8 365	7 537		24 761	30 936	32 936	35 936
<b>Total revenue</b>	<b>14 061</b>	<b>14 446</b>	<b>5 064</b>	<b>48 035</b>	<b>61 810</b>	<b>63 810</b>	<b>66 810</b>
<b>Expenses</b>							
Current expense	8 349	6 675	8 885	32 087	30 213	31 502	32 762
Compensation of employees	4 460	4 803	6 197	15 675	15 248	16 239	17 376
Goods and services	3 611	1 554	2 688	16 412	14 965	15 263	15 386
Depreciation	278	318					
Interest, dividends and rent on land							
Transfers and subsidies	1 768	750		23 274	30 873	30 873	30 873
<b>Total expenses</b>	<b>10 117</b>	<b>7 425</b>	<b>8 885</b>	<b>55 361</b>	<b>61 086</b>	<b>62 375</b>	<b>63 635</b>
<b>Surplus/(Deficit)</b>	<b>3 944</b>	<b>7 021</b>	<b>(3 821)</b>	<b>(7 326)</b>	<b>724</b>	<b>1 435</b>	<b>3 175</b>
<b>Cash flow summary</b>							
Adjust surplus/(deficit) for accrual transactions	1 642	(762)					
Adjustments for:							
Depreciation	278	319					
Impairments	527	(172)					
Net (profit)/loss on disposal of fixed assets		16					
Other	837	(925)					
<b>Operating surplus/ (deficit) before changes in working capital</b>	<b>5 586</b>	<b>6 259</b>	<b>(3 821)</b>	<b>(7 326)</b>	<b>724</b>	<b>1 435</b>	<b>3 175</b>
Changes in working capital	183	106					
(Decrease)/increase in accounts payable	(141)	116					
Decrease/(increase) in accounts receivable	324	(10)					
<b>Cash flow from operating activities</b>	<b>5 769</b>	<b>6 365</b>	<b>(3 821)</b>	<b>(7 326)</b>	<b>724</b>	<b>1 435</b>	<b>3 175</b>
Transfers from government	1 768	750		23 691	30 874	30 874	30 874
: Current	1 768	750		23 691	30 874	30 874	30 874
<b>Cash flow from investing activities</b>	<b>(284)</b>	<b>(153)</b>	<b>144</b>	<b>(1 206)</b>	<b>(305)</b>	<b>(166)</b>	<b>(72)</b>
Acquisition of Assets	(284)	(153)	144	(1 206)	(305)	(166)	(72)
<b>Net increase/decrease in cash and cash equivalents</b>			<b>(3 677)</b>	<b>(8 535)</b>	<b>417</b>	<b>1 267</b>	<b>3 101</b>
<b>Carrying Value of Assets</b>	<b>853</b>	<b>670</b>					
<b>Receivables and Prepayments</b>	<b>182</b>	<b>364</b>					
<b>Total Assets</b>	<b>1 035</b>	<b>1 034</b>					
<b>Capital &amp; Reserves</b>	<b>752</b>	<b>396</b>					
<b>Borrowings</b>		<b>239</b>					
<b>Trade and Other Payables</b>	<b>283</b>	<b>399</b>					
<b>Total Equity and Liabilities</b>	<b>1 035</b>	<b>1 034</b>					

## Annexure A to Vote 12

Table A.4 Provincial payments and estimates by district and local municipality

Municipalities R'000	Outcome			Main appro- priation Adjusted appro- priation Revised estimate			Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16
Cape Town Metro	141 924	133 567	242 126	248 936	273 404	273 404	344 799	26.11	352 731	377 392
West Coast Municipalities	19 297	16 542	1 605	17 016	17 016	17 016	18 155	6.69	18 440	18 440
Across wards and municipal projects	19 297	16 542	1 605	17 016	17 016	17 016	18 155	6.69	18 440	18 440
Cape Winelands Municipalities	44 107	37 809	832	6 016	6 016	6 016	6 346	5.49	6 346	6 346
Across wards and municipal projects	44 107	37 809	832	6 016	6 016	6 016	6 346	5.49	6 346	6 346
Overberg Municipalities	22 053	18 905	2 682	6 016	6 016	6 016	6 346	5.49	6 346	6 346
Across wards and municipal projects	22 053	18 905	2 682	6 016	6 016	6 016	6 346	5.49	6 346	6 346
Eden Municipalities	30 323	24 202	8 116	7 455	7 455	7 455	7 805	4.69	7 805	7 805
Across wards and municipal projects	30 323	24 202	8 116	7 455	7 455	7 455	7 805	4.69	7 805	7 805
Central Karoo Municipalities	5 513	4 726	728	5 678	5 678	5 678	6 000	5.67	6 000	6 000
Across wards and municipal projects	5 513	4 726	728	5 678	5 678	5 678	6 000	5.67	6 000	6 000
Total provincial expenditure by district and local municipality	263 217	235 751	256 089	291 117	315 585	315 585	389 451	23.41	397 668	422 329

Note: Projects disaggregated per district.



# Vote 13

## Department of Cultural Affairs and Sport

	2013/14 To be appropriated	2014/15	2015/16
<b>MTEF allocations</b>	<b>R 445 309 000</b>	<b>R 532 620 000</b>	<b>R 600 109 000</b>
Responsible MEC	Provincial Minister of Cultural Affairs, Sport and Recreation		
Administering Department	Department of Cultural Affairs and Sport		
Accounting Officer	Head of Department, Cultural Affairs and Sport		

### 1. Overview

#### Core functions and responsibilities

To provide for and promote arts and culture, museums, heritage, multi-lingualism library and archive services and programmes, sport and recreation to accelerate growth in a sustainable manner for the benefit of all the people of the Western Cape.

Through our services and programmes we strive as a Department to realise the objectives of the provincial strategic plan (in particular the objective to increase social cohesion).

The challenge for the government is to build a cohesive Western Cape community by creating opportunities for all to unite and fully participate in the society at large.

Cultural Affairs and Sport is a tool that can be used to assist with the building of this united and cohesive Western Cape community.

#### Vision

A socially inclusive, creative and active Western Cape.

#### Mission

We encourage excellence and inclusiveness in sport and culture through the effective, efficient and sustainable use of our resources, and through creative partnerships with others. In moving to excellence, we will create the conditions for access and mass participation, talent identification and skills development.

## **Main services**

Sport and Recreation Development, Recreation and Promotion.

Promotion and support of arts and culture, library and archive services.

Promotion of museum and heritage resource management services.

Promotion of sport and cultural tourism with a focus on supporting major events in the Western Cape.

Promotion of language services and multi-lingualism.

## **Demands and changes in services**

The rationalisation of the departmental budget during 2013/14 has resulted in the Department of Cultural Affairs and Sport having to review some of the province-specific performance targets. The review has been based on the 80/20 principle and focuses on the provision of economic, effective and efficient service delivery targets in support of the indicative negative growth in the allocation of financial resources. It is, however, important to note that no services will be stopped.

During 2013/14 the department will focus on service delivery to the people of the Western Cape guided by the provincial and departmental Strategic Plan. In particular, it will emphasise the following:

- Support social inclusion.

- Continue to utilise community structures, i.e. cultural forums, to grow understanding and respect for our cultural diversity in order to realise the provincial vision of an open opportunity society for all.

- Finalise the Western Cape Provincial Museum Bill aligned with our constitutional mandate of provinces.

- Understanding the role of archives and libraries in promoting social inclusion as well as building respect for each other's histories and talent.

- Identify, prepare and nurture talented learners to participate at the highest level.

- Expanding further roll out of the sport mass participation programme.

- Roles and mandates of the public entities and statutory bodies and their relationship with the department.

- Continue to support the maintenance of an effective Western Cape heritage resource management system with Heritage Western Cape and the realisation that heritage resource management is key to economic growth in the Western Cape.

- Establishment of the Western Cape Sport Council allowing civil society to speak with one voice.

- Facilitate and coordinate football and sport development legacy programmes.

## **Acts, rules and regulations**

Constitution of the Republic of South Africa, 1996 (Act 108 of 1996)

The Constitution of the Western Cape, 1997 (Act 1 of 1998)

Public Finance Management Act, 1999 (Act 1 of 1999)

Public Service Amendment Act, 2007 (Act 30 of 2007)

Division of Revenue Act

Cultural Institutions Act, 1998 (Act 119 of 1998)

Cultural Promotion Act, 1983 (Act 35 of 1983)

Cultural Affairs Act (House of Assembly), 1989 (Act 65 of 1989)

National Archives and Records Service of South Africa Act, 1996 (Act 43 of 1996)

National Arts Council Act, 1997 (Act 56 of 1997)

National Heritage Council Act, 1999 (Act 11 of 1999)

National Heritage Resources Act, 1999 (Act 25 of 1999)

Pan South African Language Board Act, 1995 (Act 59 of 1995)

South African Geographical Names Council Act, 1998 (Act 118 of 1998)

World Heritage Convention Act, 1999 (Act 49 of 1999)

National Sport and Recreation Act, 1998 (Act 110 of 1998)

Western Cape Provincial Languages Act, 1998 (Act 13 of 1998)

Western Cape Cultural Commissions and Cultural Councils Act, 1998 (Act 14 of 1998)

Western Cape Heritage Resource Management Regulations (PN 336 of 25 October 2002)

Western Cape Heritage Resource Management Regulations, 2003 (PN 298 of 29 August 2003)

Provincial Archives and Records Service of the Western Cape Act, 2005 Act 3 of 2005)

Museums Ordinance, 1975 (Ordinance 8 of 1975)

Oude Kerk Volksmuseum Van 't Land van Waveren (Tulbagh) Ordinance, 1979 (Ordinance 11 of 1979)

Provincial Library Service Ordinance, 1981 (Ordinance 16 of 1981)

National White Paper on Arts, Culture and Heritage (1996)

National Language Policy Framework (2003)

National Records Management Policy (Records management Policy Manual 2007)

Managing Electronic Records in Governmental Bodies: Policy, Principles and Requirements (2006)

National White Paper on Sport and Recreation

Western Cape School Sport Policy (2002)

Government Wide Monitoring and Evaluation Policy Framework

Green Paper on Performance Management Monitoring and Evaluation

Guidelines to National and Provincial Departments for The Preparation and M&E Framework

Western Cape Provincial Library Service Policy

Western Cape Language Policy (published in the Provincial Gazette as PN 369/2001 of 27 November 2001)

Western Cape Rainbow Paper 2001

Funding Policy for Arts and Culture (2009)

Draft Policy for the Naming and Renaming of Geographical Features (2007)

Provincial Wide Monitoring and Evaluation System Strategy (draft)

Draft Western Cape Cultural Policy (Draft 20)

Draft Western Cape Provincial Museum Policy (2012)

Framework for Collaboration on the Organisation, Co-ordination and Management of School Sport in South Africa (17 March 2004)

Conditional Grant: Libraries Recapitalisation Programme for the enhancement of community library services

Genre Development Strategy

Cultural Forum Strategy

School Sport Memorandum of Agreement between the Department of Cultural Affairs and Sport and the Western Cape Education Department (WCED) – 12 May 2007

## **Budget decisions**

The departmental management and the Provincial Minister of Cultural Affairs, Sport and Recreation engaged in strategic planning in order to deliver on our strategic imperatives:

Assist the most vulnerable municipalities for library services (B3 categories exclusively) in order to supplement municipal investment into library services and to sustain the future professional delivery and development of such services in these municipalities.

Strengthening and further support of the role out of the Mass Opportunity and Development Centres in the Province.

The Supply chain Management Unit resource capacity will be strengthened.

Implementing programmes and projects related to Provincial Strategic Objective 8: Promoting Social Inclusion and Reducing Poverty.

Sustaining funding requirements to smaller Arts and Cultural Organisations.

Implementation of the Department's micro structure, will include the split of the Library and Archive Services into two directorates with provision of funding for the Director: Archive Services position from 1 April 2013, and capacitating the Enterprise Content Management system and record management.

As has been done in prior years, the department developed a list of policy options as part of the MTEC processes, with significant funding implications. Apart from substantive adjustments to the conditional grants, the department also received funding to strengthen the MOD Centres Programme, EPWP and for further capacitating the Department.

## **Aligning departmental budgets to achieve government's prescribed outcomes**

The mandate of the Western Cape Government in the fields of sport and culture is very broad as we cover work areas ranging from Sport and Recreation to Arts, Language, Culture, Libraries, Museums, Heritage and Archives.

The work of the Department of Cultural Affairs and Sport is directed at giving effect to our vision of a socially inclusive, creative and active Western Cape. Our plans are aimed at increasing participation and excellence in sport, recreation, the arts and culture. The Department is also committed to ensuring greater access to our libraries, museums, language and heritage services.

The challenge for the department is to find core strategic thrusts which unify our business across the breadth of the work of the department i.e. from libraries and archives, all the way through to the arts, culture, language, museums, heritage, sport and recreation.

An analysis of the core business has revealed that every division engages in the following strategic thrusts:

Talent Identification

Striving towards excellence

Popularisation or mass participation and access

Skills development

Networks and partnerships and the development of appropriate policy and systems

These core thrusts form the basis of all the work of the Department of Cultural Affairs and Sport.

Whilst the business of DCAS is directly aligned to increasing social inclusion in the areas of sport and culture, it is also aligned to the following strategic objectives of the WCG:

Creating opportunities for jobs and growth (events and programmes);

Improving education outcomes (school sport, MOD and SHARP centres, libraries, archives and museums);

Increasing opportunities for growth and development in rural areas (geographical spread of all programmes);

Increasing wellness (sport, recreation, arts and culture projects); and

Increasing safety (diversion projects).

The department aims to create programmes that develop the skills of not only those who participate in sporting and cultural activities but also empower those involved in the administration, leadership and management of our institutions and organisations. Systems to identify, nurture and develop talent will also be strengthened.

For information on the National Outcomes the Department reports to please see the Payment Summary section.

## **2. Review 2012/13**

The department continues to receive conditional grant funding to support community libraries and enable communities to gain access to knowledge and information that could improve their socio-economic situation and the further roll out of the Sports Mass Participation Programmes as well as supplementing municipal investment and to sustain the future professional delivery and development of library services in Vulnerable B3 Municipalities through municipal replacement funding( funded from the provincial equitable share funding source).

During the 2012/13 financial year, the Department implemented a Policy on Programme Performance Information as well as the M&E framework that strengthened the setting of targets, reporting, verification of evidence, monitoring and the evaluation of programme performance information. Three large scale evaluations were conducted for the period under review.

In preparation for the implementation of the National Treasury guideline on accounting, library books were reclassified as assets. A full stocktake was conducted to verify the validity and completeness of the Library Books Asset Register. A policy document for the handling of books as assets has been developed as well as new workflow procedures for the central and regional organisations of the Library Service.

Through its Stakeholder Management unit, the department co-ordinated service delivery improvement initiatives aligned to the PSO 12 "Building the best run regional government in the world". These initiatives took the form of the Service Delivery Improvement Programme (Service Model), Service Delivery Improvement Plans Assessments, Public Service Week and Africa Public Service Day Advocacy Project, Value Conversations, DPSA Redress Calendar, Face of the Province (phase 1), Citizen's Report and Women's Month Activities.

The service delivery outcomes that were achieved by the department during the 2012/13 financial year are summarised as follows:

The department assisted the national Department of Arts and Culture in the roll-out of community conversations in the Western Cape prior to the national Social Cohesion Summit that was held in Kliptown, Johannesburg in July 2012.

The department expanded its footprint during the annual Arts and Culture Week in the West Coas during which rural communities and arts practitioners were enabled to interact and acquire skills in various art forms. Successful partnerships were concluded with both professional arts organisations and the private sector to promote arts and culture activities and events during the year. A range of training programmes were also presented to a broad spectrum of arts practitioners and participants.

The national Mzansi's Golden Economy Strategy: The contribution of the Arts, Culture and Heritage Sector to the New Growth Path, was launched in April 2011 by the national Department of Arts and Culture. The purpose of the strategy is to reposition the arts, culture and heritage sector to take its rightful place to build a socially inclusive society and to contribute to economic growth and job creation. In this regard, the initiatives of both national and provincial government are advanced to develop a proposal for a cultural precinct including the ArtsCape Theatre Complex and the adjoining Founders' Garden that could enliven the Foreshore of Cape Town together with other private sector developments that are planned in the vicinity.

The Department rendered financial assistance and support to 90 institutions and organisations: 57 arts and culture organisations, 29 affiliated museums, the three public entities and the Western Cape Provincial Geographical Names Committee.

Public comments on the Draft Western Cape Provincial Museum Policy, published in February 2012, provided valuable input from a variety of stakeholders. The comments informed the drafting of the new Western Cape Provincial Museum Bill, aligned with the constitutional mandates of provinces.

The transformation of the permanent exhibitions at affiliated museums is progressing. The success of this long-term strategy is supported by the already increased number of visitors to affiliated museums despite the economic down-turn over the past couple of years.

The Museum Service continues to develop and present educational programmes to learners at affiliated museums that are designed within the context of and complementing the formal school curriculum. Presenting these programmes at affiliated museums and related historical sites provides an unique experience that could not be duplicated in the classroom. In many cases, learners are saving for months ahead of the appointment to afford the public transport for these educational visits to the affiliated museums.

The Heritage Resources Management Sub-directorate continues to deliver the necessary professional, technical and administrative support to the Council and committees of Heritage Western Cape, the provincial heritage resources authority.

The review, verification and proposed standardisation of geographical names in the Western Cape continued. Once the research has been completed, the geographical names are submitted to the South African Geographical Names Council for endorsement and then to the national Minister of Arts and Culture for approval in order for the Chief Directorate Geo-spatial Services of the Department of Rural Development and Land Reform can update official maps and other geo-spatial information.

The Language Services continued with its role to assist the Western Cape Language Committee in the oversight role of monitoring the implementation of the Western Cape Language Policy to ensure the equal status of the three official languages in the Western Cape. A new Committee was appointed in August 2012 for a three year term. The Provincial Language Forum, consisting of all language practitioners employed in the Western Cape Government departments, continues to meet regularly.

The project to empower parents, family members and teachers of deaf learners to communicate in Sign Language also continued during 2012/13 in Khayelitsha. A Nama calendar was also produced.

Extension of rural library services, in the form of wheelie wagons were established in the following communities: Goldnerville in Laingsburg Municipality, Volmoed Primer in Oudtshoorn Municipality, Buffelsnek in Kynsna Municipality, and Brakfontein in Hessequa Municipality.

The library service assisted with the implementation of 70 public libraries to SLIMS (SITA Library Information Management System powered by Brocade).

Approximately 280 000 library material items were provided to 348 library points (public libraries, dual school libraries, mini libraries and wheelie wagons).

The library service provided R43.403 million as replacement funding to 15 B3 municipalities for the rendering of public library services. The aim of the funding is to supplement municipal investment into library services and to sustain the future professional delivery and development of these services. This funding has been mostly used for staffing costs of public libraries.

Financial assistance to the amount of R6 million was given to Mossel Bay Municipality for the building of a new library for the KwaNonqaba community. An amount of R2 million was given to Langeberg Municipality as a start-up amount for the building of the new Nkqubela library. This was part of conditional grant funding.

Information and Communication Technology (ICT) was introduced in 20 communities through the Rural Library Connectivity Project. This project was funded from conditional grant. Adding to the previous year's projects 101 libraries have been connected to internet for public access.

The training of record management staff which aims at capacitating staff at governmental bodies for better management and care of public records continued during the year under review.

The Department, in collaboration with the national Department of Arts and Culture and the Dutch Government, is taking part in a world-wide project to preserve the shared heritage documentation associated with the Dutch East India Company. The archives of the Dutch East India Company, preserved in a number of countries, have been inscribed on the Memory of the World Register. Some of these records are important sources for genealogical research and for a better understanding of the early history of the Cape.

The Department signed a Memorandum of Agreement with the Genealogical Society of Utah for the digitisation of Archival records. The digitisation process started in August 2010 and since then 471 302 images from 2 313 volumes of the Slave Office, the Regional Office of the Department of Home Affairs, "Opgaafrollen" and the Regional Office of the Master of the Supreme Court have been digitised:

The archive service benefited from the EPWP which started in the department in 2011/12. EPWP beneficiaries helped with the digitisation of photographs of Hopkins Coburn, Green, Morrison and Elliot collections. From October 2011 to July 2012: 11 052 photographs were scanned and 12 142 images were produced.

The Mass participation; Opportunity and access; Development and growth (MOD) Programme was rolled out to 182 MOD Centres as part of the Mass Participation Programme.

School Sport code leagues are being played on a regular basis and through these league and trial matches, talented school-going athletes are identified to participate at a higher level, e.g. at regional and provincial level matches and tournaments.

Through further talent identification processes, talented, school-going athletes with potential are identified for enrolment at the Western Cape Sport School. The athletes at the Western Cape Sport School are consistent in their realisation of outstanding and even world class performances, in many instances.

Recreation hosted Freedom Day celebrations in the form of a production at the ArtsCape and a festival in Lavender Hill. These Freedom Day celebrations were the culmination of activities that focused on human movement, dancing and modified sport.

Through the Recreation programme, highly successful provincial ball games that focused on modified sport activities, was hosted for the various regional teams of the province. The success of the ball games can largely be attributed to the capacity of many of the coordinators. There said capacity was developed through the various capacity building courses to which they were exposed.

The Western Cape was the preferred destination for major events. Support was given to more than 35 events which showcased the province and its natural beauty and promoted sport tourism.

Talent identification programmes culminated in the SA games where 540 athletes participated on behalf of the province.

The department improved its processes of support to federations thereby ensuring support for federations and their programmes. Payments to federations were expedited which enabled federations to conduct their operations more efficiently.

The revival of the Western Cape Disability sector and the formation of the Provincial Women's committee promoted disability and women's sport.

### **3. Outlook for 2013/14**

Continually promoting the Province as a preferred venue for major sport and cultural events and a tourist destination;

Combating anti-social behaviour by ensuring healthy lifestyles.

Focused use of libraries, museums and archives to promote and enhance social inclusion and build our human capital through the programmes that they present and creating an environment of learning, pride in one's heritage and appreciation in the rich diversity of the Western Cape.

Monitoring and evaluation of programmes and projects.

The department intends implementing the newly approved micro structure that will allow us to improve our service delivery through all areas of the Department.



An evidence framework will be implemented that will define the type of evidence required for the diverse performance indicators reported on in the Annual Performance Plan. This will contribute to the Department's readiness for when the Auditor-General commences with the reporting of Programme Performance Information in their Audit Report.

The Stakeholder Management Unit aims to strengthen DCAS's alignment to PSO 12 "Building the best run regional government in the world" through the implementation of the Citizen-centric philosophy of continuous improvement of citizen's experience of government and its role in the Provincial Transversal Programmes.

During the new financial year the Department will intensify its partnerships with established arts organisations and practitioners to facilitate opportunities for youth to undertake job shadowing in order to strengthen the capacity of arts and culture structures, especially in rural areas, and to identify, develop and showcase local talent through festivals and programmes.

The impact of the Western Cape Provincial Museum Bill will have a profound impact on the Museum Service and the 29 museums currently affiliated to the Museum Service during the 2013/14 financial year and beyond. It is proposed that a phased approach towards the implementation of the Bill will have to be considered as resources will not be available to implement the new legislation with effect. It will also allow for considered decisions regarding the migration of the current proclaimed provincial, province-aided and local museums to the new categories of museum affiliation provided for in the Museum Bill.

A number of affiliated museums will be the focus of a multi-year programme to upgrade and transform their exhibitions to reflect a more inclusive history of the town and its environs. These museums include the Bartolomeu Dias Museum in Mossel Bay, Beaufort West Museum, Worcester Museum, Paarl Museum, Hout Bay Museum, George Museum and Stellenbosch Museum. Various stakeholders will be consulted on the progress of new museums exhibitions business plans.

The professional, technical and administrative support rendered by the Department to the Council of Heritage Western Cape and its committees as well as to the Western Provincial Cape Geographical Names Committee will continue to ensure that the heritage of the Western Cape is conserved, developed and promoted for future generations. Research on the review, verification and standardisation of existing geographical names will also continue. Consultations with local authorities, will be concluded to ensure that the processes for consultation regarding this sensitive matter are clearly articulated and followed following the High Court of Appeals judgement on the matter of adequate consultation that is required in this respect.

The implementation of the approved Provincial Language Policy by all provincial government departments will continue to receive attention. The department will also continue to render a professional language service in the three official languages of the Western Cape and to develop previously marginalised indigenous languages and Sign Language.

Library and archives remain an important area of work to ensure that we increase social inclusion, improve literacy levels especially with our youth, provide access to archival heritage and advocate for proper management and care of public records of provincial significance. In this regard the department will:

- Procure and provide library material to public libraries to promote a culture of reading.

- Promote library usage through promotional programmes.

- Extend the rural library service programme to three under-serviced areas as part of conditional grant funding.

Provide free access to Information and Communications Technology (ICT) at an additional 20 rural public library sites.

Provide training to public libraries.

Provide funding for the building of one new library facility.

Transfer funding to municipalities for the provision of adequate staff from conditional grant funding.

Assist rural public libraries with implementation of SLIMS (SITA Library Information Management System powered by Brocade).

Continue provision of financial assistance for library services in vulnerable B3 category municipalities.

Provide funding for book detection systems at public libraries.

Inspect records management practices in government bodies.

Provide training to records management staff to ensure a clean, value-driven, efficient, effective, accountable and responsive government.

Continue with digitisation of the holdings, as well as the back scanning of operational terminated files and disposal authorities.

Sustain co-operational partnerships with the Genealogical Society of Utah, USA, and the Mutual Cultural History Programme with the National Archives of the Netherlands.

Update institutional policies, practices, and procedures.

Revisit the outreach programmes and develop a communication plan.

Roll out educational programmes to communities.

Implement a professional development programme to train students in the archival and records management functions during a university holiday with the purpose to improve their skills and to provide them with practical work experience.

Continue with efforts to address skills shortages by identifying training programmes to create skilled and capable staff, especially in the electronic and digital environment.

Participate in the Service Delivery Improvement Plan will continue by registering all researchers in order to issue researchers' tickets and capture their details in an electronic database that will serve as an effective tool to communicate with the researchers.

Continue to participate in and contribute to the National Automated Archival Information Retrieval System (NAAIRS), National Registers of Manuscripts and Photographs (NAREM and NAREF) and the National Register of Oral Sources (NAROS) databases.

In the areas of Sport and Recreation; the MOD Programme will be consolidated and a greater focus will be placed on School Sport Codes and the accessibility thereof. In addition talent identification strategies and processes will be refined and we will continue to support the Western Cape Sport School, as it successfully invests in the future of school-going athletes.

Support to federations will be further improved so as to ensure that programmes are adequately supported. This will include the promotion of sport events in towns across the province.

## 4. Receipts and financing

### Summary of receipts

Table 4.1 hereunder gives the sources of funding for the vote.

**Table 4.1 Summary of receipts**

Receipts R'000	Outcome						Medium-term estimate						
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate		2013/14	2012/13	2014/15	2015/16	
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13							
Treasury funding													
Equitable share	217 315	197 295	217 156	287 163	286 763	286 716	319 682	11.50	346 663	373 598			
Conditional grants	79 136	90 080	95 561	101 773	101 773	101 773	124 544	22.37	184 696	225 081			
Mass Participation and Sport Development Grant	38 063	40 442	42 867	44 644	44 644	44 644	55 570	24.47	58 349	61 266			
Community Library Services Grant	41 073	49 638	48 694	56 129	56 129	56 129	67 058		126 347	163 815			
Expanded Public Works Programme Integrated Grant for Provinces			4 000	1 000	1 000	1 000	550						
Social Sector EPWP Incentive Grant for Provinces							1 366						
Financing	4 236	2 252	33 085	1 000	3 061	3 061	( 100.00)						
Asset Finance Reserve	1 629												
Provincial Revenue Fund	2 607	2 252	33 085	1 000	3 061	3 061	( 100.00)						
Total Treasury funding				300 687	289 627	345 802	389 936	391 597	391 550	444 226	13.45	531 359	598 679
Sales of goods and services other than capital assets <sup>a</sup>	212	226	264	193	193	193	193		193	202			
Transfers received		3 000	4 250										
Fines, penalties and forfeits <sup>b</sup>	779	1 032	1 461	632	632	632	890	40.82	1 068	1 228			
Interest, dividends and rent on land		1	4			1	( 100.00)						
Financial transactions in assets and liabilities	52	137	107			46	( 100.00)						
Total departmental receipts	1 043	4 396	6 086	825	825	872	1 083	24.20	1 261	1 430			
Total receipts	301 730	294 023	351 888	390 761	392 422	392 422	445 309	13.48	532 620	600 109			

<sup>a</sup> 2013/14: Includes: official accommodation for persons employed at cultural centres, sale of publications, sale of scrap metal, and gym membership fees.

<sup>b</sup> 2013/14: Includes fines for lost library books.

### Summary of receipts

Total receipts increase by R52.877 million or 13.48 per cent from R392.422 million (revised estimates) in 2012/13 to R445.309 million in 2013/14.

### Treasury funding of which

Equitable share increases by R32.996 million or 11.50 per cent from R286.716 million (revised estimate) in 2012/13 to R319.682 million in 2013/14.

Conditional grants increase by R22.771 million or 22.37 per cent from R101.773 million in 2012/13 (revised estimates) to R124.544 million in 2013/14. For the 2013/14 financial year conditional grants include R55.570 million for the Mass Sport and Recreation Participation Programme, R67.058 million for Community Library Services, R0.550 million for the Expanded Public Works Programme Integrated Grant for Provinces (EPWP), and R1.366 million for the Social Sector EPWP Incentive Grant for Provinces.

#### **Details of Departmental receipts:**

##### **Sales of goods and services other than capital assets of which:**

This source of revenue includes rental for the Worcester museum restaurant, provincial gym membership fees, and commission on insurances.

##### **Transfers received:**

R3 million and R4.250 million was received from the Western Cape Cultural Commission during 2010/11 and 2011/12 respectively for payments to various arts and cultural organisations. The department's expenditure level was augmented with R3 million and R4.250 million in the 2010/11 and 2011/12 Adjusted Estimates respectively, for this purpose.

##### **Fines, penalties and forfeits:**

Estimates of receipts from lost library books have increased by R258 000 from 2012/13 revised estimate to R890 000 in 2013/14. The Constitution of South Africa, 1996 (Act 108 of 1996) stipulates that all libraries, excluding national libraries, are the exclusive legislative competence of provinces.

#### **Donor funding (excluded from vote appropriation)**

None.

## **5. Payment summary**

### **Key assumptions**

Stable political and managerial leadership.

Effective decision-making processes.

Effective communication between the Department and its clients.

No exogenous macro economic shocks.

Sufficient funds have been provided for the training and education of departmental employees.

Provision for salary adjustments (ICS) of 8.3 per cent for 2013/14, 7.9 per cent for 2014/15, and 6.6 per cent for 2015/16 (These figures are inclusive of a maximum of 2 per cent pay progression).

CPI inflationary rates have been adjusted in the National MTBPS resulting in the following revisions to the ICS inflationary rates: 8.3 per cent in 2013/14, 8.1 per cent in 2014/15 and 6.9 per cent in 2015/16.

### **National priorities**

Improve the quality of basic education.

Generate an efficient, effective and development orientated public service and an empowered, fair and inclusive citizenship.

## Provincial priorities

Promoting social inclusion.

Mainstreaming sustainability and optimising resource-use efficiency.

Improving education outcomes.

Reducing poverty.

Building the best-run provincial government in the world.

Whilst all of our core areas are directly aligned to increasing social cohesion – (those things which bind our society together) work in the area of sport and culture is also aligned to the following strategic objectives:

Maximising inclusive economic and employment growth through the hosting of major sport and cultural events;

Improving school education outcomes through the provision of school sport; and

Maximising health outcomes through the various sport and recreation programmes being run by the WCG.

## Programme summary

Table 5.1 below shows the budget or estimated expenditure per programme and Table 5.2 per economic classification (in summary). Details of the Government Financial Statistics (GFS) economic classifications are attached as an annexure to this vote.

**Table 5.1 Summary of payments and estimates**

Programme R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
1. Administration <sup>a</sup>	41 692	37 008	36 241	43 358	43 358	43 358	48 347	11.51	52 648	56 581
2. Cultural Affairs <sup>b</sup>	58 672	59 533	74 826	82 930	82 930	82 930	90 072	8.61	97 046	102 536
3. Library and Archives Services <sup>c</sup>	115 795	118 960	157 663	179 638	180 199	180 199	201 974	12.08	270 233	315 201
4. Sport and Recreation <sup>d, e</sup>	85 571	78 522	83 158	84 835	85 935	85 935	104 916	22.09	112 693	125 791
Total payments and estimates	301 730	294 023	351 888	390 761	392 422	392 422	445 309	13.48	532 620	600 109

<sup>a</sup> MEC total remuneration package: R1 652 224 with effect from 1 April 2012.

<sup>b</sup> National conditional grant: Expanded Public Works Programme (EPWP) Integrated Grant for Provinces: R550 000 (2013/14).

<sup>c</sup> National conditional grant: Community Library Services Grant: R67 058 000 (2013/14), R126 347 000 (2014/15) and R163 815 000 (2015/16).

<sup>d</sup> National conditional grant: Mass Participation and Sport Development Grant: R55 570 000 (2013/14), R58 349 000 (2014/15) and R61 266 000 (2015/16).

<sup>e</sup> National conditional grant: Social Sector EPWP Incentive Grant for Provinces: R1 366 000 (2013/14).

## Summary by economic classification

**Table 5.2 Summary of provincial payments and estimates by economic classification**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	229 614	214 383	229 840	261 139	265 669	265 669	297 143	11.85	316 634	335 303
Compensation of employees	111 298	118 190	125 700	140 911	142 676	142 676	160 664	12.61	173 091	183 234
Goods and services	118 316	96 193	104 140	120 228	122 993	122 993	136 479	10.96	143 543	152 069
Transfers and subsidies to	66 247	72 580	112 282	126 632	123 903	123 903	145 354	17.31	214 045	262 756
Provinces and municipalities	35 452	45 405	74 466	93 221	93 221	93 221	104 035	11.60	166 251	205 486
Departmental agencies and accounts	2 263	785	1 892	1 992	2 017	2 017	2 556	26.72	2 688	2 825
Non-profit institutions	27 021	25 359	35 565	31 343	28 583	28 583	38 763	35.62	45 106	54 445
Households	1 511	1 031	359	76	82	82	( 100.00)			
Payments for capital assets	5 683	6 889	9 686	2 990	2 850	2 850	2 812	( 1.33)	1 941	2 050
Buildings and other fixed structures				60	60	60	( 100.00)			
Machinery and equipment	5 663	6 845	9 665	2 915	2 763	2 763	2 812	1.77	1 941	2 050
Software and other intangible assets	20	44	21	15	27	27	( 100.00)			
Payments for financial assets	186	171	80							
Total economic classification	301 730	294 023	351 888	390 761	392 422	392 422	445 309	13.48	532 620	600 109

## Transfers to public entities

**Table 5.3 Summary of departmental transfers to public entities**

Public entities R'000	Outcome			Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Western Cape Cultural Commission	595	100	150	200	200	200	250	25.00	263	270
Western Cape Language Committee	263	150	220	190	190	190	210	10.53	221	235
Heritage Western Cape	900	400	1 380	1 452	1 452	1 452	1 423	( 2.00)	1 500	1 600
Artscape	125	135	142	150	150	150	669	346.00	698	715
Total departmental transfers to public entities	1 883	785	1 892	1 992	1 992	1 992	2 552	28.11	2 682	2 820

## Transfers to development corporations

None.

## Transfers to local government

**Table 5.4 Summary of departmental transfers to local government by category**

Departmental transfers R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Category A	19 520	24 267	21 336	24 344	24 344	24 344	24 409	0.27	36 850	29 535
Category B	14 169	20 880	52 828	68 677	68 677	68 677	79 412	15.63	129 389	175 939
Category C	1 763	258	302	200	200	200	200			
Total departmental transfers to local government	35 452	45 405	74 466	93 221	93 221	93 221	104 021	11.59	166 239	205 474

## Departmental Public Private Partnership (PPP) projects

None.

## 6. Programme description

### Programme 1: Administration

**Purpose:** To conduct the overall management and administrative support of the Department.

#### Analysis per sub-programme

##### Sub-programme 1.1: Office of the MEC

to provide administrative, client liaison and support service to the Provincial Minister

##### Sub-programme 1.2: Financial Management Services

to provide the overall financial support service to the Department which includes financial management services to the public entities

##### Sub-programme 1.3: Management Services

to render an administrative support function to the Head of Department by providing an effective communication service and strategic and operational support service which includes a monitoring and evaluation service and the implementation of service delivery improvement initiatives and to make limited provision for maintenance and accommodation needs

### Policy developments

Increasing resource capacity in the Supply Chain Management Unit to best meet the demands of its clients.

Development of departmental Communication Policy.

## Expenditure trends analysis

The decrease in 2010/11 and over the 2012 MTEF is attributed to the shifting of the Human Resource Management Function to the department of the Premier as part of the modernisation process during November 2010. During the 2011/12 financial year the department created the Strategic Operational and Management Support Directorate requiring and internal reprioritisation of R1 million, for the 2012/13 financial year. Once-off branding and signage capital expenditure of R250 000 was provided for in 2012/13 under the Sub-programme: Management Services.

## Strategic goal as per Strategic Plan

### Programme 1: Administration

An effective, efficient, economical administrative service.

## Strategic objectives as per Annual Performance Plan

To manage and render effective and efficient strategic administrative services to the department, including the public entities.

To render secretarial, logistical, administrative/office and parliamentary liaison support.

Institutionalise an effective Financial Management Improvement Programme (FMIP).

Manage and translate policies and priorities into strategies within the Department of Cultural Affairs and Sport.

**Table 6.1 Summary of payments and estimates – Programme 1: Administration**

Sub-programme R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Office of the MEC <sup>a</sup>	6 696	5 447	4 694	5 330	5 330	5 330	6 717	26.02	7 387	8 178
2. Financial Management Service	24 657	24 434	18 873	20 696	20 671	20 671	24 309	17.60	26 659	28 745
3. Management Services	10 339	7 127	12 674	17 332	17 357	17 357	17 321	(0.21)	18 602	19 658
<b>Total payments and estimates</b>	<b>41 692</b>	<b>37 008</b>	<b>36 241</b>	<b>43 358</b>	<b>43 358</b>	<b>43 358</b>	<b>48 347</b>	<b>11.51</b>	<b>52 648</b>	<b>56 581</b>

<sup>a</sup> MEC total remuneration package: R1 652 224 with effect from 1 April 2012.

Note: Sub-programme 1.3: Management Services is additional to the National Treasury budget and programme structure.



**Table 6.1.1 Summary of provincial payments and estimates by economic classification – Programme 1: Administration**

Economic classification R'000	Outcome						Medium-term estimate			
				Main appro- piation	Adjusted appro- piation	Revised estimate	% Change from Revised estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				2013/14	2012/13	2014/15	2015/16
<b>Current payments</b>	37 494	35 104	33 919	43 001	42 999	42 999	<b>48 346</b>	12.44	52 647	56 580
Compensation of employees	26 655	26 030	25 662	29 958	29 954	29 954	<b>35 399</b>	18.18	38 583	41 728
Goods and services	10 839	9 074	8 257	13 043	13 045	13 045	<b>12 947</b>	( 0.75)	14 064	14 852
<b>Transfers and subsidies to</b>	3 487				29	29	<b>1</b>	( 96.55)	1	1
Departmental agencies and accounts	380				25	25	<b>1</b>	( 96.00)	1	1
Non-profit institutions	2 246									
Households	861				4	4		( 100.00)		
<b>Payments for capital assets</b>	611	1 848	2 311	357	330	330		( 100.00)		
Machinery and equipment	604	1 835	2 311	342	315	315		( 100.00)		
Software and other intangible assets	7	13		15	15	15		( 100.00)		
<b>Payments for financial assets</b>	100	56	11							
<b>Total economic classification</b>	41 692	37 008	36 241	43 358	43 358	43 358	<b>48 347</b>	11.51	52 648	56 581

**Details of transfers and subsidies**

Economic classification R'000	Outcome						Medium-term estimate			
				Main appro- piation	Adjusted appro- piation	Revised estimate	% Change from Revised estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				2013/14	2012/13	2014/15	2015/16
<b>Transfers and subsidies to (Current)</b>	3 487				29	29	<b>1</b>	(96.55)	1	1
Departmental agencies and accounts	380				25	25	<b>1</b>	(96.00)	1	1
Entities receiving transfers	380				25	25	<b>1</b>	(96.00)	1	1
SETA	380									
Other					25	25	<b>1</b>	(96.00)	1	1
Non-profit institutions	2 246									
Households	861				4	4		(100.00)		
Other transfers to households	861				4	4		(100.00)		

**Programme 2: Cultural Affairs**

**Purpose:** To provide arts and culture, museums, heritage and language related services to the inhabitants of the Western Cape.

**Analysis per sub-programme****Sub-programme 2.1: Management**

to provide strategic managerial support to Cultural Affairs

### **Sub-programme 2.2: Arts and Culture**

to facilitate the development, preservation and promotion of arts and culture in the Western Cape, through the creation of effective and vibrant functioning arts and culture structures, activities and environments and to support and assist the Western Cape Cultural Commission to execute its legislative mandate

### **Sub-programme 2.3: Museum Services**

to promote and preserve heritage through museum services and organisations, to provide for the conservation, promotion and development of the culture and heritage, and further assist affiliated museums by implementing the Provincial Museum Ordinance, 1975

### **Sub-programme 2.4: Heritage Resource Services**

to provide for the conservation, promotion and development of heritage resources, facilitate processes for the standardisation or changes, where necessary, of geographical names and to facilitate matters related to World Heritage matters in the Western Cape and further assist heritage resource management by implementing the national mandates of the South African Geographical Names Council Act, 1998, the World Heritage Act, 1998 and the South African Heritage Resources Act, 1999

### **Sub-programme 2.5: Language Services**

to promote multilingualism in the Western Cape as part of the building of pride and understanding amongst our people, actively develop the previously marginalised indigenous languages and to facilitate the implementation and monitoring of the Language Policy, and to assist the Western Cape Language Committee (WCLC)

## **Policy developments**

The Department embarked on the revision of the outdated Museum Ordinances. The tabling of the new Bill in the Provincial Parliament, pending the consultation processes, is planned for the 2013/14 financial year. The new provincial museum legislation might affect a number of existing affiliated museums and would require extensive consultation with individual stakeholders and role-players, not only with the current affiliated museums.

The Council of Heritage Western Cape has approved draft regulations pertaining to the rules of order and conduct at meetings of Heritage Western Cape and intends to draft regulations clarifying aspects of Section 38 of the National Heritage Resources Act in the course of the coming year.

## **Changes: policy, structure, service establishment, etc. geographic distribution of services**

Intensify internship programme through facilitating opportunities for youth to work with and shadow established arts practitioners, to strengthen the capacity of district cultural forums and to collaborate with district municipalities to identify, develop and showcase local talent through festivals and other programmes.

A number of affiliated museums will be the focus of a multi-year programme to upgrade and transform their exhibitions to reflect a more inclusive history of the town and its environs. These museums include the Bartolomeu Dias Museum in Mossel Bay, Beaufort West Museum, Worcester Museum, Paarl Museum, Hout Bay Museum, George Museum and the Wheat Industry Museum in Moorreesburg. Various stakeholders will be consulted on the progress of new museums exhibitions business plans.

## Expenditure trends analysis

The growth in the provision for Compensation of Employees is attributed to the Improvement of Conditions of Service. Goods and Services remain static as a result of a once-off R4 million provided for the EPWP in 2011/12 (national conditional grant). The EPWP is sustained in 2012/13 through provision of another R4 million (National conditional grant: R1 million and Provincial Equitable Share: R3 million). Transfer payments to Non-profit Organisations have been increased due to R8.5 million in 2011/12, and carried through into the MTEF (2012/13 and beyond), for the purpose to support Arts and Culture Organisations (Baxter, City Ballet, Philharmonic orchestra, CT opera, Jazzart, WC Choral Association and Dance for All).

## Strategic goal as per Strategic Plan

### Programme 2: Cultural Affairs

The promotion, development and transformation of all cultural activities in the Western Cape in order to contribute towards nation-building, good governance, social and human capital development; and sustainable economic growth and opportunities.

## Strategic objectives as per Annual Performance Plan

To advance artistic disciplines and cultural activities into viable opportunities for communities in the Western Cape.

To provide effective and efficient professional and administrative support to public entities and organs of state which DCAS oversees and to monitor and evaluate the outputs of these institutions.

To accelerate the transformation of the Western Cape's heritage landscape by providing various services to conserve, develop and promote the heritage of the Western Cape through the affiliated museum services and affiliated heritage institutions.

To promote multilingualism, redress past linguistic imbalances and promote the development of the previously marginalised languages as well as South African Sign Language in the Western Cape.

To foster activities that could contribute to social inclusion and social cohesion, promoting nation building and transformation.

**Table 6.2 Summary of payments and estimates – Programme 2: Cultural Affairs**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate 2012/13	2013/14	2014/15	2015/16
1. Management <sup>a</sup>	1 255	1 314	5 876	5 935	5 935	5 935	9 166	54.44	10 872	11 540
2. Arts and Culture	20 326	18 686	24 482	24 657	24 657	24 657	25 877	4.95	27 368	28 704
3. Museum Services	29 511	32 352	35 659	42 389	42 389	42 389	43 464	2.54	46 130	48 407
4. Heritage Resource Services	4 153	3 991	5 357	6 050	6 050	6 050	7 142		7 907	8 813
5. Language Services	3 427	3 190	3 452	3 899	3 899	3 899	4 423	13.44	4 769	5 072
<b>Total payments and estimates</b>	<b>58 672</b>	<b>59 533</b>	<b>74 826</b>	<b>82 930</b>	<b>82 930</b>	<b>82 930</b>	<b>90 072</b>	<b>8.61</b>	<b>97 046</b>	<b>102 536</b>

<sup>a</sup> National conditional grant: Expanded Public Works Programme Integrated Grant for Provinces: R550 000 (2013/14).

**Table 6.2.1 Summary of provincial payments and estimates by economic classification – Programme 2: Cultural Affairs**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	45 718	45 906	53 561	63 218	63 397	63 397	67 456	6.40	72 651	76 872
Compensation of employees	37 110	39 618	42 521	48 089	48 089	48 089	53 744	11.76	57 669	60 974
Goods and services	8 608	6 288	11 040	15 129	15 308	15 308	13 712	( 10.43)	14 982	15 898
Transfers and subsidies to	12 834	12 712	19 535	19 112	19 112	19 112	22 507	17.76	24 395	25 664
Provinces and municipalities							2			
Departmental agencies and accounts	1 883	785	1 892	1 992	1 992	1 992	2 555	28.26	2 686	2 823
Non-profit institutions	10 725	11 446	17 485	17 054	17 054	17 054	19 950	16.98	21 709	22 841
Households	226	481	158	66	66	66		( 100.00)		
Payments for capital assets	107	890	1 725	600	421	421	109	( 74.11)		
Buildings and other fixed structures				60	60	60		( 100.00)		
Machinery and equipment	107	859	1 725	540	349	349	109	( 68.77)		
Software and other intangible assets		31			12	12		( 100.00)		
Payments for financial assets	13	25	5							
Total economic classification	58 672	59 533	74 826	82 930	82 930	82 930	90 072	8.61	97 046	102 536

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	12 834	12 712	19 535	19 112	19 112	19 112	22 507	17.76	24 395	25 664
Provinces and municipalities							2			
Departmental agencies and accounts	1 883	785	1 892	1 992	1 992	1 992	2 555	28.26	2 686	2 823
Entities receiving transfers	1 883	785	1 892	1 992	1 992	1 992	2 555	28.26	2 686	2 823
Western Cape Cultural Commission	595	100	150	200	200	200	250	25.00	263	270
Western Cape Language Committee	263	150	220	190	190	190	210	10.53	221	235
Artscape	125	135	142	150	150	150	669	346.00	698	715
Heritage Western Cape	900	400	1 380	1 452	1 452	1 452	1 423	(2.00)	1 500	1 600
Other							3		4	3
Non-profit institutions	10 725	11 446	17 485	17 054	17 054	17 054	19 950	16.98	21 709	22 841
Households	226	481	158	66	66	66		(100.00)		
Social benefits		470	158	66	66	66		(100.00)		
Other transfers to households	226	11								

## Programme 3: Library and Archives Services

**Purpose:** To provide comprehensive library and archive services in the Western Cape.

### Analysis per sub-programme

#### Sub-programme 3.1: Management

to provide strategic management and support for the components Library and Archive Services

#### Sub-programme 3.2: Library Services

to provide for Library and Information Services in line with relevant applicable legislation and Constitutional mandates

#### Sub-programme 3.3: Archives

to provide archives and records management services in terms of the Provincial Archives and Records Service of the Western Cape Act, 2005 (Act 3 of 2005) and any other relevant legislation

### Policy developments

As part of the proposed micro-structure, a new unit called Municipal Replacement Funding (MRF) has been added to library services and staff was appointed from 2011/12.

Strengthening of the national Community Library Services conditional grant.

### Changes: Policy, structure, service establishment, etc. Geographic distribution of services

Supplement municipal investment and to sustain the future professional delivery and development of library services in Vulnerable B3 Municipalities.

Continue with the funding of additional staff at public libraries through conditional grant funding.

Assist in the implementation of SITA Library Information Management System (SLIMS) at public libraries.

### Expenditure trends analysis

Since the inception of the conditional grant funding in 2007/08, the province has received R187.579 million for the enhancement of library services. This funding has been used for additional staff at public libraries, internet connectivity, wheelie wagons, upgrading and maintenance of libraries and literacy projects. The expenditure has been very well managed with an annual utilisation of almost 100 per cent of the funding. For 2012/13 the allocation for the province is R56.129 million and this represents a 15.3 per cent increase from the 2011/12 allocation of R48.694 million. The grant is augmented by 88.4 per cent in 2014/15 going up to an allocation of R126.3472 million.

The increase in the 2011/12 Adjusted Appropriation from the 2011/12 Main estimate is due to R31.770 million new additional allocation for Vulnerable B3 Municipalities to supplement municipal investment and to sustain the future professional delivery and development of public library services in these Municipalities. The allocation for this purpose for 2012/13 is R45 million, 2013/14: R50 million and 2014/15: R53 million (funded from the provincial equitable share).

The increase in the Sub-programme: Management in 2013/14 is due to the provision of R615 000 for the filling of the Director: Archive Services from 1 July 2013.

## Strategic goal as per Strategic Plan

### Programme 3: Library and Archives Services

The development, transformation and promotion of sustainable Library, Information and Archives Services.

## Strategic objectives as per Annual Performance Plan

To support and enhance library services to all citizens of the Western Cape.

To ensure a proper records management service within governmental bodies.

To preserve and provided access of archival material.

**Table 6.3 Summary of payments and estimates – Programme 3: Library and Archives Services**

Sub-programme R'000	Outcome			Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate	2013/14	2014/15	2015/16
1. Management	861	902	1 098	1 449	1 449	1 449	2 898	100.00	3 677	4 149
2. Library Services <sup>a</sup>	106 321	110 121	147 621	167 898	168 459	168 459	187 841	11.51	254 888	298 831
3. Archives	8 613	7 937	8 944	10 291	10 291	10 291	11 235	9.17	11 668	12 221
<b>Total payments and estimates</b>	<b>115 795</b>	<b>118 960</b>	<b>157 663</b>	<b>179 638</b>	<b>180 199</b>	<b>180 199</b>	<b>201 974</b>	<b>12.08</b>	<b>270 233</b>	<b>315 201</b>

<sup>a</sup> National conditional grant: Community Library Services Grant: R67 058 000 (2013/14), R126 347 000 (2014/15) and R163 815 000 (2015/16).

**Table 6.3.1 Summary of provincial payments and estimates by economic classification – Programme 3: Library and Archives Services**

Economic classification R'000	Outcome			Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate	2013/14	2014/15	2015/16
<b>Current payments</b>	82 739	74 132	81 565	86 544	87 105	87 105	97 155	11.54	103 853	109 577
Compensation of employees	31 662	35 832	38 449	44 394	44 394	44 394	50 131	12.92	53 792	55 992
Goods and services	51 077	38 300	43 116	42 150	42 711	42 711	47 024	10.10	50 061	53 585
<b>Transfers and subsidies to</b>	31 888	43 003	72 672	91 231	91 231	91 231	102 291	12.12	164 439	203 574
Provinces and municipalities	31 452	42 958	72 466	91 221	91 221	91 221	102 291	12.14	164 439	203 574
Non-profit institutions	12	5	5							
Households	424	40	201	10	10	10	( 100.00)			
<b>Payments for capital assets</b>	1 152	1 819	3 420	1 863	1 863	1 863	2 528	35.70	1 941	2 050
Machinery and equipment	1 139	1 819	3 399	1 863	1 863	1 863	2 528	35.70	1 941	2 050
Software and other intangible assets	13		21							
<b>Payments for financial assets</b>	16	6	6							
<b>Total economic classification</b>	<b>115 795</b>	<b>118 960</b>	<b>157 663</b>	<b>179 638</b>	<b>180 199</b>	<b>180 199</b>	<b>201 974</b>	<b>12.08</b>	<b>270 233</b>	<b>315 201</b>

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate 2012/13	2013/14	2014/15	2015/16
<b>Transfers and subsidies to (Current)</b>	31 888	43 003	72 672	83 231	83 231	83 231	<b>102 291</b>	22.90	164 439	203 574
Provinces and municipalities	31 452	42 958	72 466	83 221	83 221	83 221	<b>102 291</b>	22.91	164 439	203 574
Municipalities	31 452	42 958	72 466	83 221	83 221	83 221	<b>102 291</b>	22.91	164 439	203 574
Municipalities	31 452	42 958	72 466	83 221	83 221	83 221	<b>102 291</b>	22.91	164 439	203 574
Non-profit institutions	12	5	5							
Households	424	40	201	10	10	10	(100.00)			
Social benefits		37	201							
Other transfers to households	424	3		10	10	10	(100.00)			
<b>Transfers and subsidies to (Capital)</b>				8 000	8 000	8 000	(100.00)			
Provinces and municipalities				8 000	8 000	8 000	(100.00)			
Municipalities				8 000	8 000	8 000	(100.00)			
Municipalities				8 000	8 000	8 000	(100.00)			

**Programme 4: Sport and Recreation**

**Purpose:** Sport and Recreation, with its four components, namely, School Sport, Recreation, Youth and High Performance Sport, and Major Events and Facilities, has an integrated implementation plan. This integrated implementation plan speaks to various degrees of delivery, namely, Mass Participation Sport, Competitive Sport, High Performance Sport and Career-based Sport. In addition, emanating from these various degrees of delivery are activities such as: in-school activities, code leagues, inter-provincial competitions, the Western Cape Sport School, in-community activities, club leagues, club academies, club development, academy training camps, inter-provincial academies and legacy projects and programmes.

**Analysis per sub-programme****Sub-programme 4.1: Management**

to provide strategic support to the sports and recreation component

**Sub-programme 4.2: Sport**

promote sport to contribute towards the reconciliation and development of the Western Cape community through a provision of equitable, accessible and affordable facilities, programmes and services

**Sub-programme 4.3: Recreation**

to promote recreation activities through sustainable programmes, provide assistance to recreation structures for specific development purposes and to use recreation to promote and encourage an active and healthy lifestyle

**Sub-programme 4.4: School Sport**

to create an enabling, sustainable, effective and efficient environment with regard to mass participation sport, competition-based sport, high performance sport and career-based sport, by investing in the sport education, growth and development of all school sport-related role-players, as well as collaborating and establishing partnerships with all school sport-related stakeholders. Also, to infuse social awareness messaging, e.g. anti-crime and anti-drug awareness programmes, etc. with all school sport activities

#### **Sub-programme 4.5: 2010 FIFA World Cup**

sub-programme was concluded in 2010/11 and is no longer applicable since 2011/12

#### **Policy developments**

Talent identification strategies and processes will be refined.

Introduction by the corporate sport gymnasium's of a manageable contract gym fees system.

#### **Changes: Policy, structure, service establishment, etc. geographic distribution of services**

The MOD Programme will be consolidated.

A greater focus will be placed on School Sport Codes and the accessibility thereof.

Regional sport academies will be initiated.

#### **Expenditure trends analysis**

This conditional grant is augmented each year. Provision is made for the establishment for the Office of the Chief Director: Sport and Recreation with effect from 2008/09 and the Office of the Director: Sport Promotion from 2009/10 through internal funds prioritisation. The budget allocation for the 2010 FIFA World Cup™ sub-programme falls away in 2011/12 due to the conclusion of the 2010 FIFA World Cup™ event.

In the 2012/13 financial year, decrease in Compensation of Employees is attributed to the closure of the 2010/11 World Cup Unit (salaries of 6 contract staff members). Goods and Services has increased as a result of additional funding for the conditional grant as well as a new priority allocation of R3 million to strengthen and further support the role out of the Mass Opportunity and Development (MOD) Centres in the Province.

#### **Strategic goal as per Strategic Plan**

##### **Programme 4: Sport and Recreation**

To initiate and support socially inclusive sport and recreation structures and/or activities.

#### **Strategic objectives as per Annual Performance Plan**

To provide development programmes for sport and recreation.

To provide specialised services for sport and recreation.

To provide client and scientific support for sport and recreation.

To promote recreation activities.

To create access to, and opportunities in sport, for all schools and their learners.



**Table 6.4 Summary of payments and estimates – Programme 4: Sport and Recreation**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Management <sup>a</sup>	1 702	2 399	4 227	3 589	3 589	3 589	10 028	179.41	9 651	10 561
2. Sport <sup>b</sup>	39 199	37 226	37 242	27 566	27 865	27 865	30 741	10.32	32 528	34 151
3. Recreation <sup>b</sup>	12 691	9 476	13 937	14 794	14 495	14 495	16 584	14.41	17 305	18 163
4. School Sport <sup>b</sup>	27 380	26 238	27 752	38 886	39 986	39 986	47 563	18.95	53 209	62 916
5. 2010 FIFA World Cup	4 599	3 183								
<b>Total payments and estimates</b>	<b>85 571</b>	<b>78 522</b>	<b>83 158</b>	<b>84 835</b>	<b>85 935</b>	<b>85 935</b>	<b>104 916</b>	<b>22.09</b>	<b>112 693</b>	<b>125 791</b>

<sup>a</sup> National conditional grant: Social Sector Incentive Grant for Provinces: R1 366 000 (2013/14).

<sup>b</sup> National conditional grant: Mass Participation and Sport Development Grant: R55 570 000 (2013/14), R58 349 000 (2014/15) and R61 266 000 (2015/16).

**Table 6.4.1 Summary of provincial payments and estimates by economic classification – Programme 4: Sport and Recreation**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
<b>Current payments</b>	63 663	59 241	60 795	68 376	72 168	72 168	84 186	16.65	87 483	92 274
Compensation of employees	15 871	16 710	19 068	18 470	20 239	20 239	21 390	5.69	23 047	24 540
Goods and services	47 792	42 531	41 727	49 906	51 929	51 929	62 796	20.93	64 436	67 734
<b>Transfers and subsidies to</b>	18 038	16 865	20 075	16 289	13 531	13 531	20 555	51.91	25 210	33 517
Provinces and municipalities	4 000	2 447	2 000	2 000	2 000	2 000	1 742	( 12.90)	1 812	1 912
Departmental agencies and accounts									1	1
Non-profit institutions	14 038	13 908	18 075	14 289	11 529	11 529	18 813	63.18	23 397	31 604
Households		510			2	2		( 100.00)		
<b>Payments for capital assets</b>	3 813	2 332	2 230	170	236	236	175	( 25.85)		
Machinery and equipment	3 813	2 332	2 230	170	236	236	175	( 25.85)		
<b>Payments for financial assets</b>	57	84	58							
<b>Total economic classification</b>	<b>85 571</b>	<b>78 522</b>	<b>83 158</b>	<b>84 835</b>	<b>85 935</b>	<b>85 935</b>	<b>104 916</b>	<b>22.09</b>	<b>112 693</b>	<b>125 791</b>

## Details of transfers and subsidies

Economic classification R'000	Outcome			Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate 2013/14	2012/13	2014/15	2015/16
<b>Transfers and subsidies to (Current)</b>	14 038	14 418	20 075	14 289	11 531	11 531	20 555	78.26	25 210	33 517
Provinces and municipalities			2 000				1 742		1 812	1 912
Municipalities			2 000				1 742		1 812	1 912
Municipalities			2 000				1 742		1 812	1 912
Departmental agencies and accounts									1	1
Entities receiving transfers									1	1
Other									1	1
Non-profit institutions	14 038	13 908	18 075	14 289	11 529	11 529	18 813	63.18	23 397	31 604
Households		510			2	2		(100.00)		( 100 )
Social benefits		510								
Other transfers to households					2	2		(100.00)		( 100 )
<b>Transfers and subsidies to (Capital)</b>	4 000	2 447		2 000	2 000	2 000		(100.00)		
Provinces and municipalities	4 000	2 447		2 000	2 000	2 000		(100.00)		
Municipalities	4 000	2 447		2 000	2 000	2 000		(100.00)		
Municipalities	4 000	2 447		2 000	2 000	2 000		(100.00)		

## 7. Other programme information

## Personnel numbers and costs

Table 7.1 Personnel numbers and costs

Programme R'000	As at 31 March 2010	As at 31 March 2011	As at 31 March 2012	As at 31 March 2013	As at 31 March 2014	As at 31 March 2015	As at 31 March 2016
1. Administration	114	76	88	104	111	111	111
2. Cultural Affairs	216	244	233	259	249	249	249
3. Library and Archives Services	225	201	214	250	234	234	234
4. Sport and Recreation	64	53	69	59	66	66	66
<b>Total personnel numbers</b>	619	574	604	672	660	660	660
Total personnel cost (R'000)	111 298	118 190	125 700	142 676	160 664	173 091	183 234
Unit cost (R'000)	180	206	208	212	243	262	278

**Table 7.2 Departmental personnel number and cost**

Description	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2009/10	2010/11	2011/12				2013/14	2012/13	2014/15	2015/16
<b>Total for department</b>										
Personnel numbers (head count)	619	574	604	735	672	672	660	(1.79)	660	660
Personnel cost (R'000)	111 298	118 190	125 700	140 911	142 676	142 676	160 664	12.61	173 091	183 234
<i>of which</i>										
<b>Human resources component</b>										
Personnel numbers (head count)	23									
Personnel cost (R'000)	4 793									
Head count as % of total for department	3.72									
Personnel cost as % of total for department	4.31									
<b>Finance component</b>										
Personnel numbers (head count)	45	42	42	51	51	51	58	13.73	58	58
Personnel cost (R'000)	9 810	10 252	12 648	13 483	13 483	13 483	16 482	22.24	18 094	19 374
Head count as % of total for department	7.27	7.32	6.95	6.94	7.59	7.59	8.79		8.79	8.79
Personnel cost as % of total for department	8.81	8.67	10.06	9.57	9.45	9.45	10.26		10.45	10.57
<b>Full time workers</b>										
Personnel numbers (head count)	559	518	550	666	638	638	593	(7.05)	593	593
Personnel cost (R'000)	105 869	112 281	119 415	133 890	135 542	135 542	146 204	7.87	157 513	166 743
Head count as % of total for department	90.31	90.24	91.06	90.61	94.94	94.94	89.85		89.85	89.85
Personnel cost as % of total for department	95.12	95.00	95.00	95.02	95.00	95.00	91.00		91.00	91.00
<b>Part-time workers</b>										
Personnel numbers (head count)										
Personnel cost (R'000)										
Head count as % of total for department										
Personnel cost as % of total for department										
<b>Contract workers</b>										
Personnel numbers (head count)	60	56	54	69	34	34	67	97.06	67	67
Personnel cost (R'000)	5 429	5 909	6 285	7 021	7 134	7 134	14 460	102.69	15 578	16 491
Head count as % of total for department	9.69	9.76	8.94	9.39	5.06	5.06	10.15		10.15	10.15
Personnel cost as % of total for department	4.88	5.00	5.00	4.98	5.00	5.00	9.00		9.00	9.00

## Training

**Table 7.3 Payments on training**

Programme R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
1. Administration	365	287	595	553	592	592	652	10.14	683	716
of which										
Subsistence and travel	20	12	25	27	29	29	25	(13.79)	25	25
Payments on tuition	345	275	570	526	563	563	627	11.37	658	691
2. Cultural Affairs	489	270	562	594	605	605	612	1.16	640	669
of which										
Subsistence and travel	47	27	56	59	60	60	56	(6.67)	56	56
Payments on tuition	442	243	506	535	545	545	556	2.02	584	613
3. Library and Archives Services	109	74	157	263	639	639	170	(73.40)	178	186
of which										
Subsistence and travel	16	9	20	22	51	51	20	(60.78)	20	20
Payments on tuition	93	65	137	241	588	588	150	(74.49)	158	166
4. Sport and Recreation	401	348	812	172	226	226	892	294.69	936	982
of which										
Subsistence and travel	10	6	12	14	18	18	12	(33.33)	12	12
Payments on tuition	391	342	800	158	208	208	880	323.08	924	970
Total payments on training	1 364	979	2 126	1 582	2 062	2 062	2 326	12.80	2 437	2 553

**Table 7.4 Information on training**

Description	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	2009/10	2010/11	2011/12	Main appropriation 2012/13	Adjusted appropriation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Number of staff	619	574	604	735	672	672	660	(1.79)	660	660
Number of personnel trained	300	350	400	400	400	400	400		400	400
<i>of which</i>										
Male	150	175	200	200	200	200	200		200	200
Female	150	175	200	200	200	200	200		200	200
Number of training opportunities	400	450	450	450	450	450	450		450	450
Tertiary	130	150	150	150	150	150	150		150	150
Workshops	70	100	100	100	100	100	100		100	100
Seminars	70	50	50	50	50	50	50		50	50
Other	130	150	150	150	150	150	150		150	150
Number of bursaries offered	30	30	30	30	30	30	30		30	30
Number of interns appointed	30	30	30	30	30	30	35	16.67	35	35
Number of learnerships appointed	80	80	80	80	80	80	80		80	80
Number of days spent on training	905	905	905	905	905	905	905		905	905

## Reconciliation of structural changes

None.

## Annexure A to Vote 13

Table A.1 Specification of receipts

Receipts R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Sales of goods and services other than capital assets	212	226	264	193	193	193	193		193	202
Sales of goods and services produced by department (excluding capital assets)	211	219	241	193	193	193	193		193	202
Sales by market establishments		49	67	52	52	52	52		52	54
Other sales	211	170	174	141	141	141	141		141	147
<i>of which</i>										
Commission on insurance	46	55	59	42	42	42	42		42	44
Rental of buildings, equipment and other services	101	58	36	55	55	55	55		55	58
Sales of goods			13							
Services rendered	58	56	59	42	42	42	42		42	44
Photocopies and faxes	6	1	7	2	2	2	2		2	2
Sales of scrap, waste, arms and other used current goods (excluding capital assets)	1	7	23							
Transfers received from		3 000	4 250							
Other governmental units		3 000	4 250							
Fines, penalties and forfeits	779	1 032	1 461	632	632	632	890	40.82	1 068	1 228
Interest, dividends and rent on land		1	4			1		(100.00)		
Rent on land		1	4			1		(100.00)		
Financial transactions in assets and liabilities	52	137	107			46		(100.00)		
Recovery of previous year's expenditure	39		104			46		(100.00)		
Staff debt		20								
Other	13	117	3							
Total departmental receipts	1 043	4 396	6 086	825	825	872	1 083	24.20	1 261	1 430

## Annexure A to Vote 13

Table A.2 Summary of payments and estimates by economic classification

Economic classification R'000	Outcome			Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
<b>Current payments</b>	229 614	214 383	229 840	261 139	265 669	265 669	297 143	11.85	316 634	335 303
Compensation of employees	111 298	118 190	125 700	140 911	142 676	142 676	160 664	12.61	173 091	183 234
Salaries and wages	76 750	101 258	107 448	121 227	122 690	122 690	140 876	14.82	152 529	161 848
Social contributions	34 548	16 932	18 252	19 684	19 986	19 986	19 788	(0.99)	20 562	21 386
Goods and services	118 316	96 193	104 140	120 228	122 993	122 993	136 479	10.96	143 543	152 069
of which										
Administrative fees	31	172	183	305	158	158	418	164.29	448	477
Advertising	5 256	3 493	2 260	2 287	2 065	2 065	5 419	162.42	5 732	6 106
Assets <R5 000	796	544	879	23 110	23 706	23 706	25 126	5.99	26 619	28 774
Audit cost: External	2 456	3 078	2 611	3 015	2 903	2 903	4 310	48.47	4 787	5 002
Bursaries (employees)		163	184	600	600	600	500	(16.67)	537	570
Catering: Departmental activities	6 011	4 844	5 392	4 552	4 875	4 875	5 909	21.21	6 305	6 622
Communication	4 195	3 881	4 381	4 669	4 914	4 914	6 523	32.74	6 949	7 359
Computer services	4 273	9 648	5 155	4 592	4 595	4 595	4 651	1.22	4 994	5 305
Cons/prof: Business and advisory service	866	1 325	3 725	1 873	1 487	1 487	530	(64.36)	569	604
Cons/prof: Infrastructure & Cons/prof: Legal cost		2		10	10	10		(100.00)		
Contractors	325	245	5	220	280	280	100	(64.29)	107	114
Agency and support/ outsourced services	14 176	7 134	2 648	6 130	5 129	5 129	3 707	(27.72)	3 941	4 165
Entertainment	292	123	83							
Fleet services (including government motor transport)	50	75	30	67	64	64	76	18.75	82	86
Inventory: Food and food supplies	7 012	3 653								
Inventory: Fuel, oil and gas	95	104	56	60	86	86	85	(1.16)	91	97
Inventory: Learner and teacher support material	1			24	4	4	28	600.00	30	32
Inventory: Materials and supplies	37 957	22 031	22 511							
Inventory: Medical supplies	39	122	50	1 231	1 294	1 294	944	(27.05)	951	993
Inventory: Medicine		7	83	22	23	23	10	(56.52)	12	13
Inventory: Other consumables					3	3		(100.00)		
Inventory: Stationery and printing	3 251	4 663	6 017	7 800	7 990	7 990	9 494	18.82	9 852	10 290
Lease payments	3 028	2 450	2 423	6 574	6 643	6 643	6 625	(0.27)	7 105	7 538
Rental and hiring	918	4 037	916	3 498	3 184	3 184	4 275	34.27	4 594	4 826
Property payments					41	41	10	(75.61)	11	11
Transport provided: Departmental activity	1 340	3 374	1 993	1 606	1 920	1 920	2 086	8.65	2 241	2 380
Travel and subsistence	5 543	4 910	5 552	8 372	4 891	4 891	13 856	183.30	14 784	15 228
Training and development	6 634	2 536	13 126	8 031	8 768	8 768	8 806	0.43	9 422	9 995
Operating expenditure	782	1 213	1 990	2 119	2 636	2 636	2 149	(18.47)	2 314	2 440
Venues and facilities	10 358	10 664	20 680	25 450	30 977	30 977	26 190	(15.45)	26 122	27 844
	2 631	1 702	1 095	3 984	3 747	3 747	4 652	24.15	4 944	5 198
<b>Transfers and subsidies to</b>	66 247	72 580	112 282	126 632	123 903	123 903	145 354	17.31	214 045	262 756
Provinces and municipalities	35 452	45 405	74 466	93 221	93 221	93 221	104 035	11.60	166 251	205 486
Municipalities	35 452	45 405	74 466	93 221	93 221	93 221	104 035	11.60	166 251	205 486
Departmental agencies and accounts	2 263	785	1 892	1 992	2 017	2 017	2 556	26.72	2 688	2 825
Entities receiving transfers	2 263	785	1 892	1 992	2 017	2 017	2 556	26.72	2 688	2 825
Western Cape Cultural Commission	595	100	150	200	200	200	250	25.00	263	270
Western Cape Language Committee	263	150	220	190	190	190	210	10.53	221	235
Artscape	125	135	142	150	150	150	669	346.00	698	715
Heritage Western Cape	900	400	1 380	1 452	1 452	1 452	1 423	(2.00)	1 500	1 600
SETA	380									
Other					25	25	4	(84.00)	6	5
Non-profit institutions	27 021	25 359	35 565	31 343	28 583	28 583	38 763	35.62	45 106	54 445
Households	1 511	1 031	359	76	82	82		(100.00)		
Social benefits		1 017	359	66	66	66		(100.00)		
Other transfers to households	1 511	14		10	16	16		(100.00)		
<b>Payments for capital assets</b>	5 683	6 889	9 686	2 990	2 850	2 850	2 812	(1.33)	1 941	2 050
Buildings and other fixed structures				60	60	60		(100.00)		
Other fixed structures				60	60	60		(100.00)		
Machinery and equipment	5 663	6 845	9 665	2 915	2 763	2 763	2 812	1.77	1 941	2 050
Transport equipment		1 316								
Other machinery and equipment	5 663	5 529	9 665	2 915	2 763	2 763	2 812	1.77	1 941	2 050
Software and other intangible assets	20	44	21	15	27	27		(100.00)		
<b>Payments for financial assets</b>	186	171	80							
<b>Total economic classification</b>	301 730	294 023	351 888	390 761	392 422	392 422	445 309	13.48	532 620	600 109

Note: The Economic classifications as taken up in this Budget are in accordance with Version 3 of the Standard Chart of Accounts (SCOA). Version 4, at the time of preparation of this Budget, was still under development. However, it was agreed with National Treasury that for 2013/14, budgets will be captured on SCOA Version 4, except for inventory which will be captured on SCOA Version 3. SCOA Version 4 will be fully implemented from 2014/15.

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Table A.2.1 Payments and estimates by economic classification – Programme 1: Administration

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	37 494	35 104	33 919	43 001	42 999	42 999	48 346	12.44	52 647	56 580
Compensation of employees	26 655	26 030	25 662	29 958	29 954	29 954	35 399	18.18	38 583	41 728
Salaries and wages	17 945	22 863	22 325	26 266	26 262	26 262	31 690	20.67	34 720	37 701
Social contributions	8 710	3 167	3 337	3 692	3 692	3 692	3 709	0.46	3 863	4 027
Goods and services	10 839	9 074	8 257	13 043	13 045	13 045	12 947	(0.75)	14 064	14 852
of which										
Administrative fees	31	35	44	24	44	44	33	(25.00)	35	38
Advertising	642	115	352	180	158	158	772	388.61	830	881
Assets <R5 000	199	142	121	1 214	1 185	1 185	1 123	(5.23)	1 207	1 281
Audit cost: External	2 456	3 078	2 611	3 015	2 903	2 903	4 310	48.47	4 787	5 002
Bursaries (employees)		163	171	600	600	600	500	(16.67)	537	570
Catering: Departmental activities	399	207	336	366	290	290	211	(27.24)	227	241
Communication	976	830	664	795	1 047	1 047	772	(26.27)	829	880
Computer services	63	566	432	602	601	601	624	3.83	670	712
Cons/prof: Business and advisory service	346	433	495	760	674	674	352	(47.77)	378	401
Cons/prof: Legal cost	179			120	215	215	100	(53.49)	107	114
Contractors	394	182	407	59	136	136	58	(57.35)	62	66
Agency and support/outsourced services	217	109	83							
Entertainment	28	51	17	37	35	35	42	20.00	45	47
Fleet services (including government motor transport)	1 428	561								
Inventory: Food and food supplies	55	30	32	15	36	36	3	(91.67)	3	3
Inventory: Materials and supplies	4		17		3	3		(100.00)		
Inventory: Medical supplies					4	4		(100.00)		
Inventory: Other consumables	28	9	25	9	28	28	8	(71.43)	9	10
Inventory: Stationery and printing	698	627	442	651	920	920	531	(42.28)	570	606
Lease payments	187	640	244	549	577	577	1 104	91.33	1 186	1 259
Rental and hiring			18		5	5		(100.00)		
Property payments	25				4	4		(100.00)		
Transport provided: Departmental activity	80	7			11	11		(100.00)		
Travel and subsistence	1 760	949	1 284	1 749	1 576	1 576	1 234	(21.70)	1 325	1 407
Training and development	236	150	121	526	489	489	272	(44.38)	292	310
Operating expenditure	232	140	208	1 722	1 423	1 423	713	(49.89)	766	813
Venues and facilities	176	50	133	50	81	81	185	128.40	199	211
Transfers and subsidies to	3 487				29	29	1	(96.55)	1	1
Departmental agencies and accounts	380				25	25	1	(96.00)	1	1
Entities receiving transfers	380				25	25	1	(96.00)	1	1
SETA	380									
Other					25	25	1	(96.00)	1	1
Non-profit institutions	2 246									
Households	861				4	4		(100.00)		
Other transfers to households	861				4	4		(100.00)		
Payments for capital assets	611	1 848	2 311	357	330	330		(100.00)		
Machinery and equipment	604	1 835	2 311	342	315	315		(100.00)		
Other machinery and equipment	604	1 835	2 311	342	315	315		(100.00)		
Software and other intangible assets	7	13		15	15	15		(100.00)		
Payments for financial assets	100	56	11							
Total economic classification	41 692	37 008	36 241	43 358	43 358	43 358	48 347	11.51	52 648	56 581

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Table A.2.2 Payments and estimates by economic classification – Programme 2: Cultural Affairs

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	45 718	45 906	53 561	63 218	63 397	63 397	67 456	6.40	72 651	76 872
Compensation of employees	37 110	39 618	42 521	48 089	48 089	48 089	53 744	11.76	57 669	60 974
Salaries and wages	26 403	33 302	35 760	40 910	40 910	40 910	46 361	13.32	49 996	52 994
Social contributions	10 707	6 316	6 761	7 179	7 179	7 179	7 383	2.84	7 673	7 980
Goods and services	8 608	6 288	11 040	15 129	15 308	15 308	13 712	(10.43)	14 982	15 898
of which										
Administrative fees		1	7	7	10	10	9	(14.28)	10	10
Advertising	416	217	182	70	90	90	48	(46.67)	51	54
Assets <R5 000	88	28	124	263	291	291	87	(70.10)	94	100
Bursaries (employees)			6							
Catering: Departmental activities	591	356	608	381	437	437	632	44.62	679	723
Communication	864	642	630	712	685	685	744	8.61	795	846
Computer services		22	5				307		329	350
Cons/prof: Business and advisory service	389	346	335	803	803	803	178	(77.83)	191	203
Cons/prof: Infrastructure & planning				10	10	10		(100.00)		
Cons/prof: Legal cost	146	220	5	100	65	65		(100.00)		
Contractors	287	106	578	327	321	321	299	(6.85)	321	341
Agency and support/outsourced services	58									
Entertainment	15	9	7	14	14	14	14		15	16
Fleet services (including government motor transport)	1 618	836								
Inventory: Food and food supplies	8	10	8	43	44	44	78	77.27	84	89
Inventory: Fuel, oil and gas				20			13		13	14
Inventory: Learner and teacher support material	13									
Inventory: Materials and supplies	27	113	17	1 213	1 215	1 215	933	(23.21)	940	981
Inventory: Medical supplies		1	1	4	1	1		(100.00)		
Inventory: Medicine					3	3		(100.00)		
Inventory: Other consumables	116	159	143	186	231	231	399	72.73	379	402
Inventory: Stationery and printing	406	360	418	484	464	464	459	(1.08)	492	523
Lease payments	320	1 002	248	999	679	679	1 015	49.48	1 094	1 163
Rental and hiring			17	27	27	27		(100.00)		
Property payments	1 095	1 090	1 461	1 264	1 515	1 515	1 754	15.78	1 884	2 001
Transport provided: Departmental activity	380	472	1 229	181	181	181	439	142.54	478	505
Travel and subsistence	901	( 131 )	2 246	2 375	2 603	2 603	2 153	(17.29)	2 303	2 447
Training and development	244	112	710	775	797	797	821	3.01	900	945
Operating expenditure	429	286	1 991	4 824	4 776	4 776	3 268	(31.57)	3 861	4 114
Venues and facilities	197	31	64	47	46	46	62	34.78	69	71
Transfers and subsidies to	12 834	12 712	19 535	19 112	19 112	19 112	22 507	17.76	24 395	25 664
Provinces and municipalities							2			
Municipalities							2			
Municipalities							2			
Departmental agencies and accounts	1 883	785	1 892	1 992	1 992	1 992	2 555	28.26	2 686	2 823
Entities receiving transfers	1 883	785	1 892	1 992	1 992	1 992	2 555	28.26	2 686	2 823
Western Cape Cultural Commission	595	100	150	200	200	200	250	25.00	263	270
Western Cape Language Committee	263	150	220	190	190	190	210	10.53	221	235
Artscape	125	135	142	150	150	150	669	346.00	698	715
Heritage Western Cape	900	400	1 380	1 452	1 452	1 452	1 423	(2.00)	1 500	1 600
Other							3		4	3
Non-profit institutions	10 725	11 446	17 485	17 054	17 054	17 054	19 950	16.98	21 709	22 841
Households	226	481	158	66	66	66		(100.00)		
Social benefits		470	158	66	66	66		(100.00)		
Other transfers to households	226	11								
Payments for capital assets	107	890	1 725	600	421	421	109	(74.11)		
Buildings and other fixed structures				60	60	60		(100.00)		
Other fixed structures				60	60	60		(100.00)		
Machinery and equipment	107	859	1 725	540	349	349	109	(68.77)		
Other machinery and equipment	107	859	1 725	540	349	349	109	(68.77)		
Software and other intangible assets		31			12	12		(100.00)		
Payments for financial assets	13	25	5							
Total economic classification	58 672	59 533	74 826	82 930	82 930	82 930	90 072	8.61	97 046	102 536



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Table A.2.3 Payments and estimates by economic classification – Programme 3: Library and Archives Services

Economic classification R'000	Outcome			Main appro- priation	Adjusted appro- priation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	82 739	74 132	81 565	86 544	87 105	87 105	97 155	11.54	103 853	109 577
Compensation of employees	31 662	35 832	38 449	44 394	44 394	44 394	50 131	12.92	53 792	55 992
Salaries and wages	22 608	30 130	32 297	37 910	37 910	37 910	43 570	14.93	46 989	48 930
Social contributions	9 054	5 702	6 152	6 484	6 484	6 484	6 561	1.19	6 803	7 062
Goods and services	51 077	38 300	43 116	42 150	42 711	42 711	47 024	10.10	50 061	53 585
of which										
Administrative fees			19	274	57	57	374	556.14	401	426
Advertising	287	64	30	30	46	46	3	(93.48)	3	3
Assets <R5 000	433	280	555	21 510	22 142	22 142	23 803	7.50	25 196	27 262
Bursaries (employees)			7							
Catering: Departmental activities	162	90	123	283	283	283	508	79.51	545	580
Communication	1 016	1 447	2 161	2 586	2 611	2 611	4 463	70.93	4 741	5 013
Computer services	4 210	9 060	4 718	3 990	3 990	3 990	3 720	(6.77)	3 995	4 243
Cons/prof: Business and advisory service	50		2 891							
Contractors	522	477	497	933	733	733	711	(3.00)	763	815
Entertainment	4	5	5	8	7	7	10	42.86	11	12
Fleet services (including government motor transport)	1 782	866								
Inventory: Food and food supplies		1	2	2	4	4	4		4	5
Inventory: Fuel, oil and gas	1			4	4	4	15	275.00	17	18
Inventory: Learner and teacher support material	37 944	22 031	22 511							
Inventory: Materials and supplies		6	15	18	26	26	11	(57.69)	11	12
Inventory: Medical supplies		4								
Inventory: Other consumables	708	713	1 123	1 407	1 412	1 412	1 452	2.83	1 554	1 647
Inventory: Stationery and printing	1 376	1 065	1 271	5 078	4 961	4 961	5 228	5.38	5 608	5 950
Lease payments	249	1 213	186	1 314	1 315	1 315	1 332	1.29	1 430	1 465
Property payments	220	293	271	342	338	338	332	(1.78)	357	379
Transport provided: Departmental activity		6	5	15	14	14	15	7.14	16	17
Travel and subsistence	729	( 501 )	2 266	2 647	2 515	2 515	2 755	9.54	2 952	3 130
Training and development	123	160	72	241	589	589	383	(34.97)	410	434
Operating expenditure	1 260	1 009	4 380	1 443	1 662	1 662	1 703	2.47	1 830	1 943
Venues and facilities	1	11	8	25	2	2	202	10000.00	217	231
Transfers and subsidies to	31 888	43 003	72 672	91 231	91 231	91 231	102 291	12.12	164 439	203 574
Provinces and municipalities	31 452	42 958	72 466	91 221	91 221	91 221	102 291	12.14	164 439	203 574
Municipalities	31 452	42 958	72 466	91 221	91 221	91 221	102 291	12.14	164 439	203 574
Municipalities	31 452	42 958	72 466	91 221	91 221	91 221	102 291	12.14	164 439	203 574
Non-profit institutions	12	5	5							
Households	424	40	201	10	10	10		(100.00)		
Social benefits		37	201							
Other transfers to households	424	3		10	10	10		(100.00)		
Payments for capital assets	1 152	1 819	3 420	1 863	1 863	1 863	2 528	35.70	1 941	2 050
Machinery and equipment	1 139	1 819	3 399	1 863	1 863	1 863	2 528	35.70	1 941	2 050
Other machinery and equipment	1 139	1 819	3 399	1 863	1 863	1 863	2 528	35.70	1 941	2 050
Software and other intangible assets	13		21							
Payments for financial assets	16	6	6							
Total economic classification	115 795	118 960	157 663	179 638	180 199	180 199	201 974	12.08	270 233	315 201

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Table A.2.4 Payments and estimates by economic classification – Programme 4: Sport and Recreation

Economic classification R'000	Outcome			Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	63 663	59 241	60 795	68 376	72 168	72 168	84 186	16.65	87 483	92 274
Compensation of employees	15 871	16 710	19 068	18 470	20 239	20 239	21 390	5.69	23 047	24 540
Salaries and wages	9 794	14 963	17 066	16 141	17 608	17 608	19 255	9.35	20 824	22 223
Social contributions	6 077	1 747	2 002	2 329	2 631	2 631	2 135	(18.85)	2 223	2 311
Goods and services	47 792	42 531	41 727	49 906	51 929	51 929	62 796	20.93	64 436	67 734
of which										
Administrative fees		136	113		47	47	2	(95.74)	2	3
Advertising	3 911	3 097	1 696	2 007	1 771	1 771	4 596	159.51	4 848	5 168
Assets <R5 000	76	94	79	123	88	88	113	28.41	122	131
Catering: Departmental activities	4 859	4 191	4 325	3 522	3 865	3 865	4 558	17.93	4 854	5 078
Communication	1 339	962	926	576	571	571	544	(4.73)	584	620
Computer services					4	4		(100.00)		
Cons/prof: Business and advisory service	81	546	4	310	10	10		(100.00)		
Cons/prof: Infrastructure & planning		2								
Cons/prof: Legal cost		25								
Contractors	12 973	6 369	1 166	4 811	3 939	3 939	2 639	(33.00)	2 795	2 943
Agency and support/outsourced services	17	14								
Entertainment	3	10	1	8	8	8	10	25.00	11	11
Fleet services (including government motor transport)	2 184	1 390								
Inventory: Food and food supplies	32	63	14		2	2		(100.00)		
Inventory: Materials and supplies	8	3	1		50	50		(100.00)		
Inventory: Medical supplies		2	82	18	18	18	10	(44.44)	12	13
Inventory: Other consumables	2 399	3 782	4 726	6 198	6 319	6 319	7 635	20.83	7 910	8 231
Inventory: Stationery and printing	548	398	292	361	298	298	407	36.58	435	459
Lease payments	162	1 182	238	636	613	613	824	34.42	884	939
Rental and hiring			77		9	9	10	11.11	11	11
Property payments		1 991	261		63	63		(100.00)		
Transport provided: Departmental activity	5 083	4 425	4 318	8 176	4 685	4 685	13 402	186.06	14 290	14 706
Travel and subsistence	3 244	2 219	7 330	1 260	2 074	2 074	2 664	28.45	2 842	3 011
Training and development	179	791	1 087	577	761	761	673	(11.56)	712	751
Operating expenditure	8 437	9 229	14 101	17 461	23 116	23 116	20 506	(11.29)	19 665	20 974
Venues and facilities	2 257	1 610	890	3 862	3 618	3 618	4 203	16.17	4 459	4 685
Transfers and subsidies to	18 038	16 865	20 075	16 289	13 531	13 531	20 555	51.91	25 210	33 517
Provinces and municipalities	4 000	2 447	2 000	2 000	2 000	2 000	1 742	(12.90)	1 812	1 912
Municipalities	4 000	2 447	2 000	2 000	2 000	2 000	1 742	(12.90)	1 812	1 912
Municipalities	4 000	2 447	2 000	2 000	2 000	2 000	1 742	(12.90)	1 812	1 912
Departmental agencies and accounts									1	1
Entities receiving transfers									1	1
Other									1	1
Non-profit institutions	14 038	13 908	18 075	14 289	11 529	11 529	18 813	63.18	23 397	31 604
Households		510			2	2		(100.00)		
Social benefits		510								
Other transfers to households					2	2		(100.00)		
Payments for capital assets	3 813	2 332	2 230	170	236	236	175	(25.85)		
Machinery and equipment	3 813	2 332	2 230	170	236	236	175	(25.85)		
Transport equipment		1 316								
Other machinery and equipment	3 813	1 016	2 230	170	236	236	175	(25.85)		
Payments for financial assets	57	84	58							
Total economic classification	85 571	78 522	83 158	84 835	85 935	85 935	104 916	22.09	112 693	125 791

## Annexure A to Vote 13

Table A.3.1 Details on public entities – Name of Public Entity: Western Cape Cultural Commission

R'000	Outcome			Estimated outcome 2012/13	Medium-term estimate		
	Audited 2009/10	Audited 2010/11	Audited 2011/12		2013/14	2014/15	2015/16
<b>Revenue</b>							
Tax revenue							
Non-tax revenue	2 670	2 371	2 111	2 140	2 123	2 218	2 317
Of which:							
Other non-tax revenue	2 670	2 371	2 111	2 140	2 123	2 218	2 317
Transfers received	1 225	1 011	150	665	250	263	275
<b>Total revenue</b>	<b>3 895</b>	<b>3 382</b>	<b>2 261</b>	<b>2 805</b>	<b>2 373</b>	<b>2 481</b>	<b>2 592</b>
<b>Expenses</b>							
Current expense	3 280	3 581	2 071	2 555	2 123	2 231	2 342
Goods and services	3 276	3 573	2 071	2 555	2 123	2 231	2 342
Depreciation	4	8					
Transfers and subsidies	539	3 255	4 783	250	250	250	250
<b>Total expenses</b>	<b>3 819</b>	<b>6 836</b>	<b>6 854</b>	<b>2 805</b>	<b>2 373</b>	<b>2 481</b>	<b>2 592</b>
<b>Surplus/(Deficit)</b>	<b>76</b>	<b>( 3 454)</b>	<b>( 4 593)</b>	<b>0</b>		<b>( 0)</b>	
<b>Cash flow summary</b>							
Adjustments for:							
<b>Operating surplus/ (deficit) before changes in working capital</b>	<b>76</b>	<b>( 3 454)</b>	<b>( 4 593)</b>	<b>0</b>		<b>( 0)</b>	
Changes in working capital	155						
(Decrease)/increase in accounts payable	150						
Decrease/(increase) in accounts receivable	523						
(Decrease)/increase in provisions	( 518)						
<b>Cash flow from operating activities</b>	<b>231</b>	<b>( 3 454)</b>	<b>( 4 593)</b>	<b>0</b>		<b>( 0)</b>	
Transfers from government	595		150				
: Current	595		150				
<b>Cash flow from investing activities</b>	<b>( 31)</b>						
Acquisition of Assets	( 31)						
<b>Net increase/decrease) in cash and cash equivalents</b>	<b>200</b>	<b>( 3 454)</b>	<b>( 4 593)</b>	<b>0</b>		<b>( 0)</b>	
<b>Balance Sheet Data</b>							
Carrying Value of Assets	31	30					
Cash and Cash Equivalents	13 877	9 759	5 322				
Receivables and Prepayments	549	496	281				
<b>Total Assets</b>	<b>14 457</b>	<b>10 285</b>	<b>5 603</b>				
Capital & Reserves	13 202	13 024	5 340				
Trade and Other Payables	1 381	352	263				
<b>Total Equity and Liabilities</b>	<b>14 583</b>	<b>13 376</b>	<b>5 603</b>				

## Annexure A to Vote 13

Table A.3.2 Details on public entities – Name of Public Entity: Western Cape Language Committee

R'000	Outcome			Estimated outcome 2012/13	Medium-term estimate		
	Audited 2009/10	Audited 2010/11	Audited 2011/12		2013/14	2014/15	2015/16
<b>Revenue</b>							
<b>Non-tax revenue</b>	6	6	68	11	12	12	13
<i>Of which:</i>							
Other non-tax revenue	6	6	68	11	12	12	13
<b>Transfers received</b>	402	150	220	190	210	221	232
<b>Total revenue</b>	408	156	288	201	222	233	244
<b>Expenses</b>							
<b>Current expense</b>	409	168	246	201	222	233	245
Goods and services	409	168	246	201	222	233	245
<b>Total expenses</b>	409	168	246	201	222	233	245
<b>Surplus/(Deficit)</b>	( 1)	( 12)	42		( 0)	( 0)	( 0)
<b>Operating surplus/ deficit) before changes in working capital</b>	( 1)	( 12)	42		( 0)	( 0)	( 0)
Changes in working capital	( 257)	109					
(Decrease)/increase in accounts payable	( 148)	( 1)					
Decrease/(increase) in accounts receivable	( 109)	110					
<b>Cash flow from operating activities</b>	( 258)	97	42		( 0)	( 0)	( 0)
Transfers from government	263	279	220				
: <i>Current</i>	263	279	220				
<b>Net increase/decrease) in cash and cash equivalents</b>	( 258)	97	42		( 0)	( 0)	( 0)
<b>Balance Sheet Data</b>							
<b>Cash and Cash Equivalents</b>		97	131				
<b>Receivables and Prepayments</b>	109		5				
<b>Total Assets</b>	109	97	136				
<b>Capital &amp; Reserves</b>	97	86	133				
<b>Trade and Other Payables</b>	12	11	3				
<b>Total Equity and Liabilities</b>	109	97	136				

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Table A.3.3 Details on public entities – Name of Public Entity: Heritage Western Cape

R'000	Outcome			Estimated outcome 2012/13	Medium-term estimate		
	Audited 2009/10	Audited 2010/2011	Audited 2011/12		2013/14	2014/15	2015/16
<b>Revenue</b>							
Tax revenue							
Non-tax revenue	94	455	122	76	80	84	88
Of which:							
Other non-tax revenue	94	455	122	76	80	84	88
Transfers received	900	400	1 380	1 452	1 423	1 606	1 685
<b>Total revenue</b>	<b>994</b>	<b>855</b>	<b>1 502</b>	<b>1 528</b>	<b>1 503</b>	<b>1 690</b>	<b>1 773</b>
<b>Expenses</b>							
Current expense	1 546	998	914	1 528	1 503	1 580	1 657
Goods and services	1 546	998	914	1 528	1 503	1 580	1 657
<b>Total expenses</b>	<b>1 546</b>	<b>998</b>	<b>914</b>	<b>1 528</b>	<b>1 503</b>	<b>1 580</b>	<b>1 657</b>
<b>Surplus/(Deficit)</b>	<b>( 552)</b>	<b>( 143)</b>	<b>588</b>		<b>( 0)</b>	<b>111</b>	<b>116</b>
<b>Operating surplus/ deficit) before changes in working capital</b>	<b>( 552)</b>	<b>( 143)</b>	<b>588</b>		<b>( 0)</b>	<b>111</b>	<b>116</b>
Changes in working capital	154	( 7)					
(Decrease)/increase in accounts payable	62	( 7)					
Decrease/(increase) in accounts receivable	92						
<b>Cash flow from operating activities</b>	<b>( 398)</b>	<b>( 150)</b>	<b>588</b>		<b>( 0)</b>	<b>111</b>	<b>116</b>
Transfers from government	900	400	1 328				
: Current	900	400	1 328				
<b>Net increase/decrease) in cash and cash equivalents</b>	<b>( 398)</b>	<b>( 150)</b>	<b>588</b>		<b>( 0)</b>	<b>111</b>	<b>116</b>
<b>Balance Sheet Data</b>							
Cash and Cash Equivalents	1 264	714	1 239				
Receivables and Prepayments			31				
<b>Total Assets</b>	<b>1 264</b>	<b>714</b>	<b>1 270</b>				
Capital & Reserves	1 193	653	1 248				
Trade and Other Payables	71	61	22				
<b>Total Equity and Liabilities</b>	<b>1 264</b>	<b>714</b>	<b>1 270</b>				

## Annexure A to Vote 13

Table A.4 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Total departmental transfers/grants										
Category A	19 520	24 267	21 336	24 344	24 344	24 344	24 409	0.27	36 850	29 535
City of Cape Town	19 520	24 267	21 336	24 344	24 344	24 344	24 409	0.27	36 850	29 535
Category B	14 169	20 880	52 828	68 677	68 677	68 677	79 412	15.63	129 389	175 939
Beaufort West	357	279	2 047	3 029	3 029	3 029	3 393	12.02	3 494	3 725
Bergrivier	523	653	3 274	3 640	3 640	3 640	4 423	21.51	4 168	4 452
Bitou	184	350	2 494	4 107	4 107	4 107	5 729	39.49	6 094	6 482
Langeberg	795	775	4 874	6 611	6 611	6 611	8 375	26.68	5 498	9 878
Breede Valley	674	890	936	1 224	1 224	1 224	1 308	6.86	1 351	6 486
Cape Agulhas	401	345	2 639	4 163	4 163	4 163	4 509	8.31	4 800	5 110
Cederberg	271	370	1 289	3 259	3 259	3 259	3 167	(2.82)	7 202	3 398
Drakenstein	898	1 286	5 353	1 488	1 488	1 488	1 786	20.03	1 838	2 022
George	783	1 193	1 100	1 364	1 364	1 364	1 602	17.45	6 509	1 660
Kannaland	266	180	1 145	1 236	1 236	1 236	1 374	11.17	1 465	1 563
Knysna	360	711	538	592	592	592	2 532	327.70	844	928
Laingsburg	63	81	303	587	587	587	763	29.98	691	737
Hessequa	389	475	2 167	3 973	3 973	3 973	4 531	14.04	4 709	5 023
Matzikama	381	2 356	2 835	3 015	3 015	3 015	3 492	15.82	3 607	3 854
Mossel Bay	799	801	843	6 927	6 927	6 927	3 271	(52.78)	1 145	1 260
Oudtshoorn	588	568	1 597	751	751	751	788	4.93	812	893
Overstrand	556	608	640	704	704	704	905	28.55	776	4 854
Prince Albert	205	110	528	724	724	724	1 035	42.96	897	964
Saldanha Bay	1 386	5 631	2 664	730	730	730	653	(10.55)	718	790
Stellenbosch	750	1 077	1 133	1 246	1 246	1 246	1 463	17.42	1 263	6 389
Swartland	1 404	585	3 823	4 700	4 700	4 700	5 264	12.00	5 333	5 690
Swellendam	243	300	1 825	3 385	3 385	3 385	3 685	8.86	3 864	4 108
Theewaterskloof	491	678	4 234	5 815	5 815	5 815	6 361	9.39	6 536	6 970
Witzenberg	1 402	578	4 547	5 407	5 407	5 407	9 003	66.51	8 149	6 551
Other									47 626	82 152
Category C	1 763	258	302	200	200	200	200			
Cape Winelands							200			
Central Karoo	83	50	53	200	200	200		(100.00)		
Eden	590	104	140							
Overberg	1 000									
West Coast	90	104	109							
Total transfers to local government	35 452	45 405	74 466	93 221	93 221	93 221	104 021	11.59	166 239	205 474

## Annexure A to Vote 13

Table A.4.1 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Development of Sport and Recreation Facilities	4 000	2 447	2 000	2 000	2 000	2 000	1 730	(13.50)	1 800	1 900
Category A				874	874	874		(100.00)		
City of Cape Town				874	874	874		(100.00)		
Category B	2 500	2 447	2 000	926	926	926	1 530	65.23	1 800	1 900
Bergrivier		100					405			
Bitou				200	200	200		(100.00)		
Langeberg							500			
Breede Valley				194	194	194		(100.00)		
Cederberg		70		94	94	94	75	(20.21)		
George		147								
Knysna		200								
Matzikama		1 930								
Oudtshoorn			1 000	94	94	94	50	(46.81)		
Overstrand							100			
Prince Albert							200			
Saldanha Bay	1 000		1 000							
Stellenbosch							50			
Swartland	500			200	200	200	150	(25.00)		
Theewaterskloof				144	144	144		(100.00)		
Witzenberg	1 000									
Other									1 800	1 900
Category C	1 500			200	200	200	200			
Cape Winelands							200			
Central Karoo				200	200	200		(100.00)		
Eden	500									
Overberg	1 000									

## Annexure A to Vote 13

Table A.4.2 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Library Services (conditional grant)	31 452	42 958	41 198	47 818	47 818	47 818	54 028	12.99	113 289	149 363
Category A	19 520	24 267	21 336	23 470	23 470	23 470	24 409	4.00	36 850	29 535
City of Cape Town	19 520	24 267	21 336	23 470	23 470	23 470	24 409	4.00	36 850	29 535
Category B	11 669	18 433	19 560	24 348	24 348	24 348	29 619	21.65	76 439	119 828
Beaufort West	357	279	353	447	447	447	617	38.03	552	607
Bergrivier	523	553	642	706	706	706	908	28.61	872	959
Bitou	184	350	425	468	468	468	525	12.18	578	636
Langeberg	795	775	875	2 963	2 963	2 963	3 863	30.37	1 246	5 371
Breedee Valley	674	890	936	1 030	1 030	1 030	1 308	26.99	1 351	6 486
Cape Agulhas	401	345	363	399	399	399	520	30.33	572	629
Cederberg	271	300	316	377	377	377	165	(56.23)	4 100	110
Drakenstein	898	1 286	5 353	1 488	1 488	1 488	1 786	20.03	1 838	2 022
George	783	1 046	1 100	1 364	1 364	1 364	1 602	17.45	6 509	1 660
Kannaland	266	180	189	208	208	208	244	17.31	268	295
Knysna	360	511	538	592	592	592	2 532	327.70	844	928
Laingsburg	63	81	85	94	94	94	221	135.11	117	129
Hessequa	389	475	560	616	616	616	839	36.20	796	876
Matzikama	381	426	448	583	583	583	801	37.39	755	831
Mossel Bay	799	801	843	6 927	6 927	6 927	3 271	(52.78)	1 145	1 260
Oudtshoorn	588	568	597	657	657	657	738	12.33	812	893
Overstrand	556	608	640	704	704	704	805	14.35	776	4 854
Prince Albert	205	110	248	273	273	273	321	17.58	353	388
Saldanha Bay	386	5 631	1 664	730	730	730	653	(10.55)	718	790
Stellenbosch	750	1 077	1 133	1 246	1 246	1 246	1 413	13.40	1 263	6 389
Swartland	904	585	615	676	676	676	981	45.12	953	1 048
Swellendam	243	300	316	347	347	347	344	(0.86)	323	355
Theewaterskloof	491	678	713	784	784	784	1 181	50.64	1 046	1 151
Witzenberg	402	578	608	669	669	669	3 981	495.07	2 826	909
Other									45 826	80 252
Category C	263	258	302							
Central Karoo	83	50	53							
Eden	90	104	140							
West Coast	90	104	109							



## Annexure A to Vote 13

Table A.4.3 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome						Medium-term estimate			
				Main appro- priation	Adjusted appro- priation	Revised estimate	% Change from Revised estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				2013/14	2012/13	2014/15	2015/16
<b>Library Service Replacement funding for most vulnerable B3 municipalities</b>			31 268	43 403	43 403	43 403	<b>48 263</b>	11.20	51 150	54 211
<b>Category B</b>			31 268	43 403	43 403	43 403	<b>48 263</b>	11.20	51 150	54 211
Beaufort West			1 694	2 582	2 582	2 582	<b>2 776</b>	7.51	2 942	3 118
Bergrivier			2 632	2 934	2 934	2 934	<b>3 110</b>	6.00	3 296	3 493
Bitou			2 069	3 439	3 439	3 439	<b>5 204</b>	51.32	5 516	5 846
Langeberg			3 999	3 648	3 648	3 648	<b>4 012</b>	9.98	4 252	4 507
Cape Agulhas			2 276	3 764	3 764	3 764	<b>3 989</b>	5.98	4 228	4 481
Cederberg			973	2 788	2 788	2 788	<b>2 927</b>	4.99	3 102	3 288
Kannaland			956	1 028	1 028	1 028	<b>1 130</b>	9.92	1 197	1 268
Laingsburg			218	493	493	493	<b>542</b>	9.94	574	608
Hessequa			1 607	3 357	3 357	3 357	<b>3 692</b>	9.98	3 913	4 147
Matzikama			2 387	2 432	2 432	2 432	<b>2 691</b>	10.65	2 852	3 023
Prince Albert			280	451	451	451	<b>514</b>	13.97	544	576
Swartland			3 208	3 824	3 824	3 824	<b>4 133</b>	8.08	4 380	4 642
Swellendam			1 509	3 038	3 038	3 038	<b>3 341</b>	9.97	3 541	3 753
Theewaterskloof			3 521	4 887	4 887	4 887	<b>5 180</b>	6.00	5 490	5 819
Witzenberg			3 939	4 738	4 738	4 738	<b>5 022</b>	5.99	5 323	5 642

## Annexure A to Vote 13

Table A.5 Provincial payments and estimates by district and local municipality

Municipalities R'000	Outcome						Medium-term estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	% Change from Revised estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				2013/14	2012/13	2014/15	2015/16
<b>Cape Town Metro</b>	285 798	272 885	298 758	323 007	324 668	324 668	<b>312 702</b>	(3.69)	395 002	447 898
<b>West Coast Municipalities</b>	4 055	9 699	13 994	14 738	14 738	14 738	<b>16 924</b>	14.83	21 028	18 184
Matzikama	381	2 356	2 835	3 463	3 463	3 463	<b>3 492</b>	0.84	3 607	3 854
Cederberg	271	370	1 289	1 700	1 700	1 700	<b>3 092</b>	81.88	7 202	3 398
Bergrivier	523	653	3 274	4 060	4 060	4 060	<b>4 423</b>	8.94	4 168	4 452
Saldanha Bay	1 386	5 631	2 664	730	730	730	<b>653</b>	(10.55)	718	790
Swartland	1 404	585	3 823	4 785	4 785	4 785	<b>5 264</b>	10.01	5 333	5 690
Across wards and municipal projects	90	104	109							
<b>Cape Winelands Municipalities</b>	4 519	4 606	16 843	17 550	17 550	17 550	<b>21 935</b>	24.99	18 099	31 326
Witzenberg	402	578	4 547	5 802	5 802	5 802	<b>9 003</b>	55.17	8 149	6 551
Drakenstein	1 398	1 286	5 353	1 488	1 488	1 488	<b>1 786</b>	20.03	1 838	2 022
Stellenbosch	1 250	1 077	1 133	1 246	1 246	1 246	<b>1 463</b>	17.42	1 263	6 389
Breede Valley	674	890	936	1 030	1 030	1 030	<b>1 308</b>	26.99	1 351	6 486
Langeberg	795	775	4 874	7 984	7 984	7 984	<b>8 375</b>	4.90	5 498	9 878
<b>Overberg Municipalities</b>	2 691	1 931	9 338	12 742	12 742	12 742	<b>15 460</b>	21.33	15 976	21 042
Theewaterskloof	1 491	678	4 234	5 515	5 515	5 515	<b>6 361</b>	15.34	6 536	6 970
Overstrand	556	608	640	704	704	704	<b>905</b>	28.55	776	4 854
Cape Agulhas	401	345	2 639	4 067	4 067	4 067	<b>4 509</b>	10.87	4 800	5 110
Swellendam	243	300	1 825	2 456	2 456	2 456	<b>3 685</b>	50.04	3 864	4 108
<b>Eden Municipalities</b>	3 959	4 382	10 024	18 394	18 394	18 394	<b>19 902</b>	8.20	21 578	17 809
Kannaland	266	180	1 145	1 246	1 246	1 246	<b>1 374</b>	10.27	1 465	1 563
Hessequa	389	475	2 167	3 356	3 356	3 356	<b>4 531</b>	35.01	4 709	5 023
Mossel Bay	799	801	843	6 927	6 927	6 927	<b>3 271</b>	(52.78)	1 145	1 260
George	783	1 193	1 100	1 364	1 364	1 364	<b>1 602</b>	17.45	6 509	1 660
Oudtshoorn	588	568	1 597	657	657	657	<b>788</b>	19.94	812	893
Bitou	184	350	2 494	4 252	4 252	4 252	<b>5 804</b>	36.50	6 094	6 482
Knysna	360	711	538	592	592	592	<b>2 532</b>	327.70	844	928
Across wards and municipal projects	590	104	140							
<b>Central Karoo Municipalities</b>	708	520	2 931	4 330	4 330	4 330	<b>5 191</b>	19.88	5 082	5 426
Laingsburg	63	81	303	552	552	552	<b>763</b>	38.22	691	737
Prince Albert	205	110	528	632	632	632	<b>1 035</b>	63.77	897	964
Beaufort West	357	279	2 047	3 146	3 146	3 146	<b>3 393</b>	7.85	3 494	3 725
Across wards and municipal projects	83	50	53							
Other							<b>53 195</b>		55 855	58 424
<b>Total provincial expenditure by district and local municipality</b>	<b>301 730</b>	<b>294 023</b>	<b>351 888</b>	<b>390 761</b>	<b>392 422</b>	<b>392 422</b>	<b>445 309</b>	<b>13.48</b>	<b>532 620</b>	<b>600 109</b>

# Vote 14

## Department of Local Government

	2013/14 To be appropriated	2014/15	2015/16
<b>MTEF allocations</b>	<b>R 173 289 000</b>	<b>R 184 204 000</b>	<b>R 194 458 000</b>
Responsible MEC	Provincial Minister of Local Government, Environmental Affairs and Development Planning		
Administering Department	Department of Local Government		
Accounting Officer	Head of Department, Local Government		

### 1. Overview

#### Core functions and responsibilities

The core functions and responsibilities of the Department are:

- To support municipalities with the development of legislation and legislative compliance;
- To intervene where there is non-fulfillment of legislative, executive and or financial obligation;
- To support and strengthen the capacity of municipalities;
- To monitor and support local government;
- To regulate the performance of municipalities in terms of their functions listed in Schedules 4 and 5 of the Constitution;
- To increase the number of people with access to government services & opportunities;
- To promote developmental local government; and
- To coordinate effective disaster management in the Province.

#### Vision

Developmental and well-governed municipalities with integrated, sustainable and empowered communities.

## **Mission**

The mission of the Department of Local Government is:

- To capacitate municipalities to deliver quality services to communities;
- To promote participative, integrated and sustainable communities;
- To ensure municipal plans reflect national, provincial and local priorities and resources through sound intergovernmental relations;
- To be the first port of call of municipalities for advice and support; and
- To facilitate delivery through sound administration and the engagement of all spheres of government and social partners.

## **Values**

The Department's values are the same as the five provincial values, namely:

- Caring
- Competence
- Accountability
- Integrity
- Responsiveness

## **Main services**

- Guide, advise and support local government legislation.
- Formulate appropriate provincial legislation on local government.
- Review and advise on all aspects of municipal Integrated Development Plans (IDPs).
- Co-ordinate provincial disaster management.
- Monitoring and evaluate municipal performance.
- Support to municipalities to strengthen public participation through effective communication between municipalities and communities.
- Support municipalities through capacity building and training initiatives.
- Implement and maintain inter-governmental structures for good governance, co-operation and co-ordination.
- Promote developmental local government.
- Facilitate access to government services.
- Facilitate and monitor infrastructure development.

## Acts, Rules and Regulations

### Constitutional Mandates

The Constitution of the Republic of South Africa, 1996 provides the national overarching framework for the work of all government departments in South Africa. Chapter 7 outlines the objectives and mandates in respect of local government. The following mandates for the Department of Local Government can be extracted from this:

- To establish municipalities consistent with national legislation;
- To support and strengthen the capacity of municipalities;
- To regulate the performance of municipalities in terms of their functions listed in schedules 4 and 5 of the Constitution;
- To intervene where there is non-fulfillment of legislative, executive or financial obligations; and
- To promote developmental local government.

### Legislative Mandates

The White Paper on Local Government (1998) and the subsequent package of related legislation provides the national context for local governance across the country.

#### **a) Local Government: Municipal Demarcation Act, 1998 (Act 27 of 1998)**

This Act aims to provide for criteria and procedures for the determination of municipal boundaries by an independent authority.

#### **b) Local Government: Municipal Structures Act, 1998 & Local Government: Municipal Systems Act, 2000 (Act 32 of 2000)**

Together these acts describe the political decision-making systems which apply to different categories of municipalities. They define the powers and duties of various role players, regulate the delegation of powers and provide a code of conduct to govern both councillors and officials. In so doing, they provide the benchmark against which Provincial Government needs to regulate, monitor, support and co-ordinate municipalities under its jurisdiction.

#### **c) Local Government: Municipal Finance Management Act, 2003 (Act 56 of 2003) (MFMA)**

This Act aims to secure sound and sustainable management of the financial affairs of municipalities as well as to establish norms and standards against which the financial affairs can be monitored and measured.

#### **d) Local Government: Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA)**

This Act aims to regulate the power of a municipality to impose rates on property, excludes certain properties from rating in the national interest, makes provision for municipalities to implement a transparent and fair system of exemptions, reduces and rebates through their rating policies, makes provision for fair and equitable valuation methods of properties, makes provision for an objections and appeals process, amends the Local Government: Municipal Systems Act, 2000, to make further provision for the serving of documents by municipalities, and amends or repeals certain legislation.

**e) Disaster Management Act, 2002 (Act 57 of 2002)**

This Act provides for integrated and co-ordinated disaster management focused on rapid and effective response to, and recovery of disasters, as well as the reduction of disaster risk. It also provides for the establishment of provincial and municipal disaster management centres. The Act provides a framework under which the Provincial Disaster Management Centre operates and liaises with municipalities and relevant stakeholders on disaster related matters.

**f) Intergovernmental Relations Framework Act, 2005 (Act 13 of 2005)**

This Act aims to establish a framework for national government as well as provincial governments and municipalities to promote and facilitate inter-governmental relationships and to provide mechanisms and procedures to facilitate the settlement of intergovernmental disputes.

**Other Local Government Legislation**

In addition to the constitutional mandate, local government is guided by other pieces of legislation namely:

Fire Brigade Services Act, 1987 (Act 99 of 1987);  
National Veld and Forest Fire Act, 1998 (Act 101 of 1998);  
Development Facilitation Act, 1995 (Act 65 of 1995);  
Local Government Laws Amendment Act, 2008 (Act 19 of 2008);  
Land Use Planning Ordinance, 1985 (Ord. 15 of 1985);  
Less Formal Township Establishment Act, 1991 (Act 113 of 1991);  
Western Cape (WC) Less Formal Township Establishment Amendment Act, 2007 (Act 6 of 2007);  
Western Cape Determination of Types of Municipalities Act, 2000 (Act 9 of 2000);  
Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998);  
Western Cape Privileges and Immunities of Councillors Act (Act 2 of 2011); and  
Consumer Protection Act, 2008 (Act 68 of 2008).

**Transversal Legislation**

A series of transversal administrative requirements impact on the work of the department across all its various functions, namely:

Public Service Act, 1994 (Act 103 of 1994) and Public Service Regulations of 2000;  
Public Finance Management Act, 1999 (Act 1 of 1999) and National Treasury Regulations;  
Annual Division of Revenue Act;  
Skills Development Act, 1998 (Act 97 of 1998);  
Skills Levy Act, 1999 (Act 9 of 1999);  
Employment Equity Act, 1998 (Act 55 of 1998);  
Labour Relations Act, 1995 (Act 66 of 1995);  
Basic Conditions of Employment Act, 1997 (Act 75 of 1997);  
Occupational Health and Safety Act, 1993 (Act 85 of 1993);

Municipal Electoral Act, 2000 (Act 27 of 2000);  
Promotion of Access to Information Act, 2000 (Act 2 of 2000);  
Promotion of Equality and Prevention of Unfair Discrimination Act, 2000 (Act 4 of 2000);  
Promotion of Administrative Justice Act, 2000 (Act 3 of 2000);  
National Archives and Record Service of South Africa Act, 1996 (Act 43 of 1996); and  
Provincial Archives and Records Service of the Western Cape Act, 2005 (Act 3 of 2005).

### **Local Government Policy Mandates**

The following provides the policy framework for Local Government:

White Paper on Local Government, 1998;  
National Local Government Turn Around Strategy, 2009;  
Local Government Anti-Corruption Strategy, 2006;  
Free Basic Services, 2000/01; and  
National Public Participation Framework, 2007.

### **Other policy mandates**

The work of Local Government is also affected by the following policy mandates:

Provincial Strategic Objective 10: Integrating Service Delivery for Maximum Impact;  
Provincial Disaster Management Framework, 2010;  
Batho Pele principles;  
Policy Framework for Government-Wide Monitoring and Evaluation (M&E) System, 2007;  
Framework for Managing Programme Performance Information, 2007 (FMPPI);  
South African Statistical Quality Assurance Framework, 2007;  
National Spatial Development Perspective, 2002 (NSDP);  
Provincial Spatial Development Framework, 2009 (PSDF);  
Provincial Disaster Management Framework, 2010;  
National Development Plan (Vision 2030);  
National CDW Master Plan; and  
Provincial CDW Master Plan.

### **Budget decisions**

Owing to budget pressures, the Department was unable to provide capital funding to the construction of Thusong Centres. In addition, Municipalities have been asked to co-fund programmes from which they benefit, such as organisational design support.

## Aligning departmental budgets to achieve government's prescribed outcomes

The table below illustrate the alignment of Departmental plans with National and Provincial priorities.

National Outcome 9 Outputs	PSO 10 Outcomes	Department's 5 year Strategic Goals
Implement a differentiated approach to Municipal Financing, Planning and Support	Not applicable: National Responsibility	Not applicable: National Responsibility
Implement the Community Work Programme and Cooperatives Supported	Improved citizen access to and satisfaction with government services	Unlocked opportunities for communities through improved access and active community participation
Deepen Democracy through a refined Ward Committee Model		
Actions supportive of Human Settlement Outcomes	Municipalities that are capacitated to deliver on their constitutional mandate	Well maintained municipal infrastructure
Improved access to basic services		
Improved Municipal Financial and Administrative Capability	Coordinated provincial support to municipalities	Compliant and accountable municipalities underpinned by good governance
Single Window of Coordination	Reduced reporting burden for municipalities	Effective monitoring of local government
		Effective Intergovernmental Relations
	Aligned provincial and municipal priorities & programmes	Effective Integrated Development Planning by all spheres of government that accelerates service delivery within municipal areas

## 2. Review 2012/13

Census 2011 shows that the population of the Western Cape increased by 28.7 per cent between 2001 and 2011. At the same time, access to water, sanitation, electricity and refuse removal increased. Remarkably, this means that in spite of the significant increase in the Province's population, service levels have kept up with this increase and in fact have improved.

This demonstrates the success of the various municipal infrastructure programmes that have been implemented since 2001. However, there are other implications: as new infrastructure is built, the responsibility on municipalities to maintain that infrastructure increases. This has resulted in increased financial pressure on municipalities.

In addition, municipalities continue to experience challenges relating to shortage of skills and resources necessary for infrastructure planning, development and management. The Department will continue to assist municipalities to implement programmes for upgrading and financing their infrastructure. Over the past 5 financial years the Province had an excellent expenditure trend on Municipal Infrastructure Grant, obtaining 99.1 per cent MIG expenditure for the 2011/12 financial year.



Key to good governance is communities that are informed and involved in the decision-making in their municipalities. The Department has launched Guidelines for Municipalities in the Implementation of an Effective and Functional Ward Committee System, which gives guidance to municipalities on the development and review of municipal ward committee processes and policies.

In further strengthening ward committees, the Department will be supporting municipalities through the following programmes:

- Community-Based Planning (CBP) training which is linked to municipal IDP processes;

- The "Know Your Ward Committee" Awareness Campaigns;

- Ward Committee Summits; and

- Development and implementation of Ward Operational Plans.

District Public Participation and Communication Forums have proven to be key platforms for collaborative planning. Targeted support to municipalities is required to ensure the functionality of District Public Participation and Communication Forums.

Based on direct requests from municipalities, the Department utilised its Pool of Expertise to review organisational structures and to assist with the appointment of key senior officials. The success achieved through this initiative resulted in the Department being inundated with further requests for support of this nature.

The Department's capacity support programme has taken cognisance of these requests and will provide on-going support in this regard. These cross-cutting projects, in conjunction with other programmes, will positively improve systems and structures and impact on governance. These projects include the following:

- A dedicated municipal bursary programme for youth in the rural areas of the Province;

- The implementation of shared services;

- The assessment of Municipal Rates Policies; and

- The development, implementation and monitoring of Municipal Support and Recovery Plans.

Section 105 of the Local Government Municipal Systems Act, 2000 (Act 32 of 2000) requires that a Provincial Department of Local Government establish mechanisms, processes and procedures to monitor municipalities in the Province in managing their own affairs and performing their functions.

In fulfilling this mandate, the Department developed a Monitoring, Evaluation & Reporting Framework, which is aimed at guiding the provision of support to municipalities by various components within the Department. This framework is implemented by way of the Regional Management Teams that compile quarterly reports on Municipal Performance.

In addition, the Department compiles an Annual Municipal Performance Report which is required by Section 47 of the Municipal Systems Act.

The Department is also responsible for ensuring cooperative governance through provincial intergovernmental meetings. The Premier's Co-ordinating Forum (PCF) is coordinated in close partnership with the Department of the Premier (DotP). Consultative engagements with municipalities are coordinated through the MinMay (Forum of Provincial Minister of Local Government and Executive Mayors) and MinMayTech (Forum of the Head of Department: Local Government and Municipal Managers). District Co-ordinating Forums (DCFs) and District Co-ordinating Forum Technical Committee (DCFTechs) are supported to ensure that referrals between national, provincial and local government are addressed and resolved.

Poverty remains the biggest challenge facing the Province. Due to lack of information, many communities in these areas are often unaware of what assistance they can receive from government. In many cases they have no means to get to where government services are allocated.

The CDW programme is an information gateway for communities. The primary objective is to work in partnership with government stakeholders to make government services more accessible to communities. CDWs are located within most municipalities across the Province.

The Department will continue to enhance the Community Development Worker Programme (CDW). CDWs work on various community projects such as youth empowerment, training of ward committee members on the Batho Pele principles, applications for Identity Documents and food gardens.

The Community Development Programme complements the Thusong Programme, through which the Department commits to working proactively with the public sector and other partners to ensure that communities can access a wide range of public services. The Thusong Plans developed for municipalities in the Province are intended to ensure seamless access to services through Thusong Service Centres, Outreach Programmes (Thusong Mobile or Extension), or the clustering of services in the form of a Thusong Zone. Currently the programme reaches approximately 83 per cent of citizens.

The Department has supported municipalities to establish Thusong Service Centres; seven have already been opened while four are under construction. The basket of services offered at these centres is continuously being expanded with new partners such as Cape Access, National Youth Commission, IEC and the Surveyor-General. The majority of Centre managers have successfully attended the junior management course offered by the Provincial Training Institute (PTI) and new training needs will be identified to strengthen continuously the Thusong Centres.

Disasters and major incidents such as fires, floods, drought, and communicable diseases continue to disrupt the lives and livelihoods of vulnerable communities. Currently, the disaster risk profile indicates a wide range of hazards (human-induced and/or natural) which could cause disasters or major emergencies in the Western Cape Province. Besides understanding the impact of climate change and global warming and its direct impact on the nature of disaster management, the key challenges in managing disasters are:

- Limited emphasis on disaster risk reduction measures by local, provincial and national government as well as the private sector; and

- Limited human capacity and resources at municipal level to implement Disaster Risk Reduction as well as Disaster Operations activities.

Disaster Management will be focusing on reducing the risk of the identified hazards and promoting a culture of risk avoidance and reduction.

Municipal Integrated Development Plans are critical planning instruments that are used to tackle challenges faced by communities within municipal areas. This requires high-level cooperation between all three spheres of government to ensure alignment in setting of priorities, resource allocation and planning. The recent finalisation of the National Development Plan and the finalisation of other provincial strategies will have an impact on the review of municipal IDPs.

The IDP Indaba remains one of the core deliverables for the Department to realise its vision of being the single window of coordination. Strategic partnerships with key sector departments and parastatals continue to gain momentum. In addition the Department is providing training and hands-on support to municipalities on IDPs. The Department is also assisting municipalities to implement Neighbourhood Development Planning to make IDPs a reality in communities.

### **3. Outlook for 2013/14**

The Department is on track with respect to its 5-year Strategic Plan, and the programmes for the coming year will broaden and deepen existing initiatives.

The Municipal Infrastructure Programme will continue to provide intensive support to municipalities on the Municipal Infrastructure Grant Programme, as sound planning forms the basis for efficient and cost-effective service delivery. In addition, support will be provided on large bulk services projects in five municipalities. The Department is also assisting municipalities with issues related to infrastructure, such as water conservation, "unaccounted for water" (which may be lost through distribution or inadequate billing practices), and operations and maintenance. The Department has received an additional allocation of R2.5 million to pay for the additional contract engineers on staff.

The Thusong Programme has gone from strength to strength, and the coming year will see more Centres becoming sustainable and fully effective. This will be achieved through further training of Thusong staff and assistance in developing business plans and concluding lease agreements. The Thusong Outreach Programme will continue to reach residents in remote locations through Mobiles and Extensions. They will be supported by Community Development Workers, who will also provide information to residents on an on-going basis.

The Public Participation team will continue to support all municipalities with ward committees and assess ward committee functionality on a quarterly basis, but will, in addition to that, provide dedicated support in the development of ward operational plans. The IDP team will provide support to the same wards on neighbourhood development plans and will also assess the progress of IDP implementation.

The "pool of experts" concept will continue, with specialists contracted to assist municipalities with organisational design initiatives. The Municipal Support team will also support the existing shared services initiatives and assist in starting new ones. For the first time, the Department will provide support to municipalities on ICT issues such as ICT governance and shared services with an ear-marked allocation of R1.7 million.

The Disaster Management Centre will continue with its upgrading process, which will allow further data to be displayed on its new video wall. The Fire Brigade Services team will be partnering with the Community Work Programme to train residents in fire and life safety in informal settlements at high risk of fire. It has also received an ear-marked allocation of R2 million to provide a high level of aerial fire-fighting support in the Province.

## 4. Receipts and financing

### Summary of receipts

Table 4.1 hereunder gives the sources of funding for the vote.

**Table 4.1 Summary of receipts**

Receipts R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Treasury funding										
Equitable share	81 121	106 160	128 115	147 178	150 878	150 860	173 239	14.83	184 154	194 408
Financing		3 836	873	8 000	8 882	8 882		( 100.00)		
Provincial Revenue Fund		3 836	873	8 000	8 882	8 882		( 100.00)		
Total Treasury funding	81 121	109 996	128 988	155 178	159 760	159 742	173 239	8.45	184 154	194 408
Sales of goods and services other than capital assets		49	54	37	37	43	37	( 13.95)	37	37
Transfers received		50								
Interest, dividends and rent on land		12	3	13	13	7	13	85.71	13	13
Financial transactions in assets and liabilities		582	780		1 298	1 316		( 100.00)		
Total departmental receipts		693	837	50	1 348	1 366	50	( 96.34)	50	50
Total receipts	81 121	110 689	129 825	155 228	161 108	161 108	173 289	7.56	184 204	194 458

### Summary of receipts:

Total receipts increase by R12.181 million or 7.6 per cent from the revised estimate of R161.108 million in 2012/13 to R173.289 million in 2013/14.

Equitable share funding is the main contributor to total receipts. Funding from this source increases by 14.83 per cent from the revised estimate of R150.860 million in 2012/13 to R173.239 million in 2013/14.

Departmental receipts remains unchanged at R50 000 per annum over the MTEF period.

### Donor funding (excluded from vote appropriation)

None.

## 5. Payment summary

### Key assumptions

National and Provincial Government's priorities are reflected. Provincial and municipal development strategies and budgets are aligned.

Salary adjustments are based on wage agreements.

Adjustments on inflation related items are based on the CPIX projections.

## National priorities and challenges

The department's plan is aligned to National Outcome 9: "A responsive, accountable, effective and efficient local government system, which contains the following seven outputs:

- Output 1: Implement a differentiated approach to municipal financing, planning and support;
- Output 2: Improve access to basic services;
- Output 3: Implement the Community work Programme;
- Output 4: Actions supportive of human settlements outcomes;
- Output 5: Deepen democracy through a refined Ward Committee model;
- Output 6: Improve municipal financial and administrative capability; and
- Output 7: Single window of coordination.

## Provincial priorities

The Western Cape Provincial Government crafted the Provincial Transversal Management System (PTMS) which will be operationalised through Provincial Strategic Objectives (PSOs). The Department of Local Government will be leading PSO 10: Integrating Service Delivery for Maximum Impact which contains four outcomes, namely:

- Outcome 1: Integrated planning and budgeting;
- Outcome 2: Coordinated provincial support to municipalities;
- Outcome 3: Integrated service delivery; and
- Outcome 4: Coordinated intergovernmental reporting and engagement.

## Programme summary

Table 5.1 below shows the budget or estimated expenditure per programme and Table 5.2 per economic classification (in summary). Details of the Government Financial Statistics (GFS) economic classifications are attached as an annexure to this vote.

**Table 5.1 Summary of payments and estimates**

Programme R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	% Change from Revised estimate
				2013/14	2012/13	2014/15				2015/16
1. Administration <sup>Note</sup>		11 905	16 480	21 025	21 634	21 634	32 928	52.20	34 080	35 944
2. Local Governance	68 589	77 714	89 603	95 108	100 860	100 860	98 736	( 2.11)	105 107	110 962
3. Development and Planning	12 532	21 070	23 742	39 094	38 613	38 613	41 624	7.80	45 016	47 551
4. Traditional Institutional Management				1	1	1	1		1	1
Total payments and estimates	81 121	110 689	129 825	155 228	161 108	161 108	173 289	7.56	184 204	194 458

Note: MEC salary is provided for under Vote 9: Environmental Affairs and Development Planning.

## Summary by economic classification

**Table 5.2 Summary of provincial payments and estimates by economic classification**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	72 987	91 859	116 675	140 249	145 472	144 077	159 682	10.83	174 387	184 360
Compensation of employees	57 243	72 807	84 262	98 227	102 922	102 922	124 031	20.51	134 388	142 572
Goods and services	15 663	19 024	32 386	42 022	42 550	41 155	35 651	( 13.37)	39 999	41 788
Interest and rent on land	81	28	27							
Transfers and subsidies to	8 120	15 476	8 984	14 254	13 461	13 501	9 527	( 29.43)	5 684	5 812
Provinces and municipalities	6 949	14 686	5 886	13 583	12 563	12 563	8 789	( 30.04)	4 902	4 994
Departmental agencies and accounts	775	300	1 365		336	336	369	9.82	391	409
Non-profit institutions	335	389	1 665	671	435	435	369	( 15.17)	391	409
Households	61	101	68		127	167		( 100.00)		
Payments for capital assets	14	3 352	3 964	725	2 175	3 530	1 081	( 69.38)	1 133	1 186
Machinery and equipment	14	3 352	3 795	725	2 175	3 530	1 071	( 69.66)	1 122	1 175
Software and other intangible assets			169				10		11	11
Payments for financial assets		2	202				2 999		3 000	3 100
Total economic classification	81 121	110 689	129 825	155 228	161 108	161 108	173 289	7.56	184 204	194 458

### Transfers to public entities

None.

### Transfers to development corporations

None.

## Transfers to local government

**Table 5.3 Summary of departmental transfers to local government by category**

Departmental transfers R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Category A	500	1 335		500	500	500		(100.00)		
Category B	4 631	4 162	5 860	8 551	11 430	11 430		(100.00)		
Category C	1 818	9 189	26	162	633	633		(100.00)		
Other				4 370			8 789		4 902	4 994
<b>Total departmental transfers to local government</b>	6 949	14 686	5 886	13 583	12 563	12 563	8 789	(30.04)	4 902	4 994

## Departmental Public Private Partnership (PPP) projects

None.

## 6. Programme description

### Programme 1: Administration

**Purpose:** To provide overall management in the Department in accordance with all applicable acts and policies.

#### Analysis per sub-programme

##### Sub-programme 1.1: Office of the MEC

to provide for the functioning of the Office of the MEC (Provided for in Vote 9: Environmental Affairs and Development Planning)

##### Sub-programme 1.2: Corporate Services

to provide corporate support to the department

to make limited provision for maintenance and accommodation needs

#### Policy developments

None.

#### Changes: Policy, structure, service establishment, etc. Geographic distribution of services

The Internal Control and Financial Accounting components will be established in the CFO office, which have been provided on an agency basis.

## Expenditure trends analysis

The programme's allocation increased by 52.20 per cent from the 2012/13 financial year. This is due to further shifts from the Department of Human Settlements in respect of administrative expenditure and an additional allocation to make provision for the establishment of a CFO structure. Provision was made for normal inflationary adjustments over the MTEF.

## Strategic objectives as per Annual Performance Plan

To provide strategic support, strategic planning, integration and co-ordination.

To render financial management support and advisory services.

**Table 6.1 Summary of payments and estimates – Programme 1: Administration**

Sub-programme R'000	Outcome			Main appro- priation Adjusted appro- priation Revised estimate			Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				2013/14	2012/13	2014/15	2015/16			
1. Office of the MEC				1	230	230	250	8.70	270	287
2. Corporate Services		11 905	16 480	21 024	21 404	21 404	32 678	52.67	33 810	35 657
Total payments and estimates		11 905	16 480	21 025	21 634	21 634	32 928	52.20	34 080	35 944

**Table 6.1.1 Summary of provincial payments and estimates by economic classification – Programme 1: Administration**

Economic classification R'000	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Current payments		9 033	13 142	20 510	20 817	19 601	28 950	47.70	30 053	31 770
Compensation of employees		6 107	7 134	14 632	11 668	11 668	20 275	73.77	22 066	23 467
Goods and services		2 921	6 000	5 878	9 149	7 933	8 675	9.35	7 987	8 303
Interest and rent on land		5	8							
Transfers and subsidies to		1	50		127	143		( 100.00)		
Departmental agencies and accounts			50							
Households		1			127	143		( 100.00)		
Payments for capital assets		2 869	3 086	515	690	1 890	979	( 48.20)	1 027	1 074
Machinery and equipment		2 869	2 917	515	690	1 890	979	( 48.20)	1 027	1 074
Software and other intangible assets			169							
Payments for financial assets		2	202				2 999		3 000	3 100
Total economic classification		11 905	16 480	21 025	21 634	21 634	32 928	52.20	34 080	35 944



**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation	Adjusted appro- priation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)		1	50		127	143		(100.00)		
Departmental agencies and accounts			50							
Social security funds			50							
Households		1			127	143		(100.00)		
Social benefits						16		(100.00)		
Other transfers to households		1			127	127		(100.00)		

**Programme 2: Local Governance**

**Purpose:** To promote and facilitate viable and sustainable developmental local governance, to promote integrated and sustainable planning and to enhance community participation in the processes.

**Analysis per sub-programme****Sub-programme 2.1: Municipal Administration**

to provide management and support services to local government within a regulatory framework

**Sub-programme 2.2: Public Participation**

to enhance community participation and delivery at local level and to strengthen relations between local government and the community

**Sub-programme 2.3: Capacity Development**

to capacitate municipalities to deliver effective services

**Sub-programme 2.4: Municipal Performance, Monitoring, Reporting and Evaluation**

to monitor and evaluate municipal performance

**Sub-programme 2.5: Service Delivery Integration**

to manage the Thusong programme and support co-operative governance between the three spheres of government

**Sub-programme 2.6: Community Development Worker Programme**

to provide information to communities to access government services and to facilitate community access to socio-economic opportunities

**Expenditure trends analysis**

The allocation from 2012/13 to 2013/14 has been reduced due to the reduction in transfers to municipalities. The allocation for ward committee training was reduced as training was in the process of completion. Provision was made for normal inflationary adjustments over the MTEF.

## Strategic objectives as per Annual Performance Plan

### Sub-programme 2.1: Municipal Administration

To develop legislation in response to the needs of municipalities.

To support municipalities with legislative compliance.

To promote good governance.

To manage interventions at municipalities experiencing serious governance issues.

### Sub-programme 2.2: Public Participation

To strengthen public participation through effective communication between municipalities and communities.

### Sub-programme 2.3: Capacity Development

To provide support and advisory services to municipalities.

### Sub-programme 2.4: Municipal Performance, Monitoring, Reporting and Evaluation

To monitor and evaluate municipal performance.

### Sub-programme 2.5: Service Delivery Integration

To develop management model for Thusong Centre Programme.

To support co-operative governance between the three spheres of government.

### Sub-programme 2.6: Community Development Worker Programme

To provide information to communities to access government services.

To facilitate community access to socio-economic opportunities.

**Table 6.2 Summary of payments and estimates – Programme 2: Local Governance**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Municipal Administration	18 240	16 474	19 528	8 484	8 677	8 677	9 103	4.91	9 326	9 913
2. Public Participation	40 535	44 169	49 485	8 361	7 848	7 848	6 335	(19.28)	6 755	7 161
3. Capacity Development	9 814	17 071	20 590	13 922	15 191	15 191	14 547	(4.24)	15 405	16 258
4. Municipal Performance, Monitoring, reporting and evaluation				5 995	5 530	5 530	6 708	21.30	7 182	7 640
5. Service Delivery Integration				16 925	16 990	16 990	11 422	(32.77)	12 126	12 793
6. Community Development Worker Programme				41 421	46 624	46 624	50 621	8.57	54 313	57 197
<b>Total payments and estimates</b>	68 589	77 714	89 603	95 108	100 860	100 860	98 736	(2.11)	105 107	110 962

**Table 6.2.1 Summary of provincial payments and estimates by economic classification – Programme 2: Local Governance**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Current payments	62 906	64 861	81 176	81 370	89 097	88 918	89 896	1.10	100 152	105 912
Compensation of employees	52 841	56 687	64 746	63 869	70 326	70 326	77 582	10.32	83 521	88 515
Goods and services	9 985	8 151	16 411	17 501	18 771	18 592	12 314	( 33.77)	16 631	17 397
Interest and rent on land	80	23	19							
Transfers and subsidies to	5 669	12 375	8 251	13 583	11 663	11 687	8 789	( 24.80)	4 902	4 994
Provinces and municipalities	5 049	12 186	5 886	13 583	11 663	11 663	8 789	( 24.64)	4 902	4 994
Departmental agencies and accounts	500		1 000							
Non-profit institutions	60	89	1 350							
Households	60	100	15			24		( 100.00)		
Payments for capital assets	14	478	176	155	100	255	51	( 80.00)	53	56
Machinery and equipment	14	478	176	155	100	255	51	( 80.00)	53	56
Total economic classification	68 589	77 714	89 603	95 108	100 860	100 860	98 736	( 2.11)	105 107	110 962

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Transfers and subsidies to (Current)	5 669	12 375	3 886	8 083	6 163	6 163	8 789	42.61	4 902	4 994
Provinces and municipalities	5 049	12 186	2 886	8 083	6 163	6 163	8 789	42.61	4 902	4 994
Municipalities	5 049	12 186	2 886	8 083	6 163	6 163	8 789	42.61	4 902	4 994
Municipalities	5 049	12 186	2 886	8 083	6 163	6 163	8 789	42.61	4 902	4 994
Departmental agencies and accounts	500		1 000							
Entities receiving transfers	500		1 000							
Other	500		1 000							
Non-profit institutions	60	89								
Households	60	100								
Social benefits	60	100								
Transfers and subsidies to (Capital)			4 365	5 500	5 500	5 524		(100.00)		
Provinces and municipalities			3 000	5 500	5 500	5 500		(100.00)		
Provinces			3 000							
Provincial agencies and funds			3 000							
Municipalities				5 500	5 500	5 500		(100.00)		
Municipalities				5 500	5 500	5 500		(100.00)		
Non-profit institutions			1 350							
Households			15			24		(100.00)		
Social benefits						24		(100.00)		
Other transfers to households			15							

## **Programme 3: Development and Planning**

**Purpose:** To promote and facilitate effective disaster management practices, ensure well maintained municipal infrastructure, and promote integrated planning.

### **Analysis per sub-programme**

#### **Sub-programme 3.1: Municipal Infrastructure**

to facilitate and monitor infrastructure development within municipalities to ensure sustainable municipal infrastructure development

#### **Sub-programme 3.2: Disaster Management**

to manage disaster management at provincial and local level to ensure the establishment of effective and efficient disaster management mechanisms

#### **Sub-programme 3.3: Integrated Development Planning Coordination**

to strengthen intergovernmental planning and budgeting through establishment of IDP as the single coordinating plan of Government

### **Policy developments**

None.

### **Changes: Policy, structure, service establishment, etc. Geographic distribution of services**

None.

### **Expenditure trends analysis**

The increased allocation from 2012/13 to 2013/14 is due to the Provincial priority funding received to the Departments' baseline for fire services and municipal infrastructure. Provision was made for normal inflationary adjustments over the MTEF.

### **Strategic objectives as per Annual Performance Plan**

#### **Sub-programme 3.1: Municipal Infrastructure**

To support municipalities with potential solutions to Bulk Infrastructure.

To ensure efficient and effective expenditure of MIG funds.

#### **Sub-programme 3.2: Disaster Management**

To coordinate effective preparedness and rapid response to any potential incident/disaster.

To coordinate disaster rehabilitation, reconstruction and relief.

To facilitate and coordinate the reduction of potential risks posed by hazards.

To ensure effective and economical fire services.

#### **Sub-programme 3.3: Integrated Development Planning Coordination**

To improve the quality of IDPs to give effect to service delivery.

To strengthen intergovernmental planning and budgeting through establishment of IDP as the single coordinating plan of Government.

**Table 6.3 Summary of payments and estimates – Programme 3: Development and Planning**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Municipal Infrastructure		5 793	5 839	12 844	10 313	10 313	11 907	15.46	13 408	14 169
2. Disaster Management	12 532	15 277	17 903	19 575	20 609	20 609	22 034	6.91	23 426	24 732
3. Integrated Development Planning Coordination				6 675	7 691	7 691	7 683	(0.10)	8 182	8 650
<b>Total payments and estimates</b>	12 532	21 070	23 742	39 094	38 613	38 613	41 624	7.80	45 016	47 551

**Table 6.3.1 Summary of provincial payments and estimates by economic classification – Programme 3: Development and Planning**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2012/13				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
<b>Current payments</b>	10 081	17 965	22 357	38 368	35 557	35 557	40 835	14.84	44 181	46 677
Compensation of employees	4 402	10 013	12 382	19 725	20 927	20 927	26 173	25.07	28 800	30 589
Goods and services	5 678	7 952	9 975	18 643	14 630	14 630	14 662	0.22	15 381	16 088
Interest and rent on land	1									
<b>Transfers and subsidies to</b>	2 451	3 100	683	671	1 671	1 671	738	( 55.83)	782	818
Provinces and municipalities	1 900	2 500			900	900		( 100.00)		
Departmental agencies and accounts	275	300	315		336	336	369	9.82	391	409
Non-profit institutions	275	300	315	671	435	435	369	( 15.17)	391	409
Households	1		53							
<b>Payments for capital assets</b>		5	702	55	1 385	1 385	51	( 96.32)	53	56
Machinery and equipment		5	702	55	1 385	1 385	41	( 97.04)	42	45
Software and other intangible assets							10		11	11
<b>Total economic classification</b>	12 532	21 070	23 742	39 094	38 613	38 613	41 624	7.80	45 016	47 551

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate 2013/14	2012/13	2014/15	2015/16
<b>Transfers and subsidies to (Current)</b>	2 451	3 100	683	671	1 671	1 671	738	(55.83)	782	818
Provinces and municipalities	1 900	2 500			900	900		(100.00)		
Municipalities	1 900	2 500			900	900		(100.00)		
Municipalities	1 900	2 500			900	900		(100.00)		
Departmental agencies and accounts	275	300	315		336	336	369	9.82	391	409
Entities receiving transfers	275	300	315		336	336	369	9.82	391	409
Other	275	300	315		336	336	369	9.82	391	409
Non-profit institutions	275	300	315	671	435	435	369	(15.17)	391	409
Households	1		53							
Social benefits	1									
Other transfers to households			53							

**Programme 4: Traditional Institutional Management**

**Purpose:** To manage the institutions of traditional leadership in line with legislation.

**Analysis per sub-programme****Sub-programme 4.1: Traditional Institutional Administration**

to co-ordinate the implementation of the National Traditional Affairs Bill, 2011 (NTAB)

**Policy developments**

The Bill still needs to go through the Parliamentary process.

**Changes: Policy, structure, service establishment, etc. Geographic distribution of services**

This new function formed part of the Department's new budget structure for 2012/13.

**Expenditure trends analysis**

None.

**Strategic objectives as per Annual Performance Plan**

None.

**Table 6.4 Summary of payments and estimates – Programme 4: Traditional Institutional Management**

Sub-programme R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
1. Traditional Institutional Administration				1	1	1	1		1	1
Total payments and estimates				1	1	1	1		1	1

**Table 6.4.1 Summary of provincial payments and estimates by economic classification – Programme 4: Traditional Institutional Management**

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments				1	1	1	1		1	1
Compensation of employees				1	1	1	1		1	1
Total economic classification				1	1	1	1		1	1

**Details of transfers and subsidies**

None.

**7. Other programme information****Personnel numbers and costs****Table 7.1 Personnel numbers and costs**

Programme R'000	As at 31 March 2010	As at 31 March 2011	As at 31 March 2012	As at 31 March 2013	As at 31 March 2014	As at 31 March 2015	As at 31 March 2016
1. Administration	7	16	34	43	63	63	63
2. Local Governance	261	260	264	271	271	271	271
3. Development and Planning	17	30	47	56	59	59	59
4. Traditional Institutional Management							
<b>Total personnel numbers</b>	285	306	345	370	393	393	393
Total personnel cost (R'000)	57 243	72 807	84 262	102 922	124 031	134 388	142 572
Unit cost (R'000)	201	238	244	278	316	342	363

**Table 7.2 Departmental personnel number and cost**

Description	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12	Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
<b>Total for department</b>										
Personnel numbers (head count)	285	306	345	370	370	370	393	6.22	393	393
Personnel cost (R'000)	57 243	72 807	84 262	98 227	102 922	102 922	124 031	20.51	134 388	142 572
<i>of which</i>										
<b>Human resources component</b>										
Personnel numbers (head count)										
Personnel cost (R'000)										
Head count as % of total for department										
Personnel cost as % of total for department										
<b>Finance</b>										
Personnel numbers (head count)			11	25	13	13	35	169.23	35	35
Personnel cost (R'000)			1 560	5 434	3 471	3 471	9 599	176.55	10 573	11 247
Head count as % of total for department			3.19	6.76	3.51	3.51	8.91		8.91	8.91
Personnel cost as % of total for department			1.85	5.53	3.37	3.37	7.74		7.87	7.89
<b>Full time workers</b>										
Personnel numbers (head count)	285	306	321	316	348	348	393	12.93	393	393
Personnel cost (R'000)	57 243	72 807	82 021	94 104	101 602	101 602	124 031	22.08	134 388	142 572
Head count as % of total for department	100.00	100.00	93.04	85.41	94.05	94.05	100.00		100.00	100.00
Personnel cost as % of total for department	100.00	100.00	97.34	95.80	98.72	98.72	100.00		100.00	100.00
<b>Part-time workers</b>										
Personnel numbers (head count)				30	15	15		(100.00)		
Personnel cost (R'000)				540	460	460		(100.00)		
Head count as % of total for department				8.11	4.05	4.05				
Personnel cost as % of total for department				0.55	0.45	0.45				
<b>Contract workers</b>										
Personnel numbers (head count)			24	24	7	7		(100.00)		
Personnel cost (R'000)			2 241	3 583	860	860		(100.00)		
Head count as % of total for department			6.96	6.49	1.89	1.89				
Personnel cost as % of total for department			2.66	3.65	0.84	0.84				



## Training

**Table 7.3 Payments on training**

Programme R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
1. Administration		84	172	189	758	758	976	28.76	1 023	1 070
<i>of which</i>										
Payments on tuition			152	164	70	70	110	57.14	115	120
Other		84	20	25	688	688	866	25.87	908	950
2. Local Governance	28	147	179	185	19	19		(100.00)		
<i>of which</i>										
Other	28	147	179	185	19	19		(100.00)		
3. Development and Planning	20	4	34	40	51	51		(100.00)		
<i>of which</i>										
Other	20	4	34	40	51	51		(100.00)		
Total payments on training	48	235	385	414	828	828	976	17.87	1 023	1 070

**Table 7.4 Information on training**

Description	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	2009/10	2010/11	2011/12	2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16
Number of staff	285	306	345	370	370	370	393	6.22	393	393
Number of personnel trained <sup>a</sup>	115	138	242	250	250	250	300	20.00	300	300
<i>of which</i>										
Male	55	57	95	100	100	100	120	20.00	120	120
Female	60	81	147	150	150	150	180	20.00	180	180
Number of training opportunities <sup>b</sup>	165	170	262	275	275	275	275		275	275
<i>of which</i>										
Tertiary	30	40	12	20	20	20	20		20	20
Workshops	20	30	36	40	40	40	40		40	40
Other	115	100	214	215	215	215	215		215	215
Number of bursaries offered	29	12	12	16	16	16	16		16	16
Number of interns appointed	9	19	16	24	22	22		(100.00 )		
Number of days spent on training <sup>c</sup>	2.5	2.5	2.5	2.5	2.5	2.5	2.5		2.5	2.5

<sup>a</sup> Training interventions.

<sup>b</sup> Days per official per year.

<sup>c</sup> Training interventions by DotP included in the above

## Reconciliation of structural changes

None.

## Annexure A to Vote 14

Table A.1 Specification of receipts

Receipts R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Sales of goods and services other than capital assets		49	54	37	37	43	37	(13.95)	37	37
Sales of goods and services produced by department (excluding capital assets)		49	54	37	37	43	37	(13.95)	37	37
Other sales		49	54	37	37	43	37	(13.95)	37	37
of which										
Commission on insurance				37	37	43	37	(13.95)	37	37
Other		49	54							
Transfers received from		50								
Other governmental units		50								
Interest, dividends and rent on land		12	3	13	13	7	13	85.71	13	13
Interest		12	3	13	13	7	13	85.71	13	13
Financial transactions in assets and liabilities		582	780		1 298	1 316		(100.00)		
Other		582	780		1 298	1 316		(100.00)		
Total departmental receipts		693	837	50	1 348	1 366	50	(96.34)	50	50

## Annexure A to Vote 14

Table A.2 Summary of payments and estimates by economic classification

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
<b>Current payments</b>	72 987	91 859	116 675	140 249	145 472	144 077	159 682	10.83	174 387	184 360
Compensation of employees	57 243	72 807	84 262	98 227	102 922	102 922	124 031	20.51	134 388	142 572
Salaries and wages	48 958	62 163	84 262	80 653	88 663	88 663	106 827	20.49	116 032	123 387
Social contributions	8 285	10 644		17 574	14 259	14 259	17 204	20.65	18 356	19 185
Goods and services	15 663	19 024	32 386	42 022	42 550	41 155	35 651	(13.37)	39 999	41 788
of which										
Administrative fees	36	46	13	44	65	66	137	107.58	144	151
Advertising	203	202	59	226	304	304	380	25.00	399	417
Assets <R5 000	49	451	630	707	729	728	414	(43.13)	436	455
Audit cost: External	1 508	3 161	5 626	1 000	1 796	1 796	1 725	(3.95)	1 809	1 893
Bursaries (employees)		60	154	164	70	120	110	(8.33)	115	120
Catering: Departmental activities	375	369	1 226	1 704	2 107	2 105	2 759	31.07	2 894	3 028
Communication	4 699	2 113	1 393	883	1 786	1 741	2 050	17.75	2 150	2 250
Computer services		93	474	193	220	222	1 355	510.36	1 421	1 486
Cons/prof: Business and advisory services	2 862	2 574	6 717	19 057	15 913	13 813	6 039	(56.28)	9 738	10 133
Cons/prof: Infrastructure & planning		280		2 250			1 264		1 326	1 387
Cons/prof: Legal costs	588	552	1 951	166	355	370	500	35.14	524	549
Contractors	399	3 833	5 393	4 460	4 971	6 384	6 845	7.22	6 505	6 803
Agency and support/outsourced services	1	130	158	100	260	269	440	63.57	461	483
Entertainment	20	33	37	50	57	57	72	26.32	75	79
Inventory: Food and food supplies					12	12	122	916.67	127	135
Inventory: Fuel, oil and gas	8									
Inventory: Learner and teacher support material			4							
Inventory: Materials and supplies	25	95	3	107	221	221	335	51.58	352	367
Inventory: Medical supplies			22	10			1		1	1
Inventory: Other consumables	2	43	11	111	38	44	389	784.09	419	437
Inventory: Stationery and printing	133	917	1 458	1 170	2 040	1 837	2 152	17.15	2 266	2 370
Lease payments	1 127	622	667	805	826	1 095	734	(32.97)	732	765
Rental and hiring			118			71	187	163.38	196	205
Property payments	11	1	88	2 000		79		(100.00)		
Transport provided: Departmental activity			109	345	480	557	396	(28.90)	415	435
Travel and subsistence	2 655	2 754	4 154	3 992	6 177	5 159	3 802	(26.30)	3 988	4 171
Training and development	232	235	227	250	758	963	866	(10.07)	908	950
Operating expenditure	104	200	1 265	601	1 801	1 729	954	(44.82)	896	938
Venues and facilities	626	260	429	1 627	1 564	1 413	1 623	14.86	1 702	1 780
Interest and rent on land	81	28	27							
Interest	81	28	27							
<b>Transfers and subsidies to</b>	8 120	15 476	8 984	14 254	13 461	13 501	9 527	(29.43)	5 684	5 812
Provinces and municipalities	6 949	14 686	5 886	13 583	12 563	12 563	8 789	(30.04)	4 902	4 994
Provinces			3 000							
Provincial agencies and funds			3 000							
Municipalities	6 949	14 686	2 886	13 583	12 563	12 563	8 789	(30.04)	4 902	4 994
Municipalities	6 949	14 686	2 886	13 583	12 563	12 563	8 789	(30.04)	4 902	4 994
Departmental agencies and accounts	775	300	1 365		336	336	369	9.82	391	409
Social security funds			50							
Entities receiving transfers	775	300	1 315		336	336	369	9.82	391	409
Other	775	300	1 315		336	336	369	9.82	391	409
Non-profit institutions	335	389	1 665	671	435	435	369	(15.17)	391	409
Households	61	101	68		127	167		(100.00)		
Social benefits	61	100				40		(100.00)		
Other transfers to households		1	68		127	127		(100.00)		
<b>Payments for capital assets</b>	14	3 352	3 964	725	2 175	3 530	1 081	(69.38)	1 133	1 186
Machinery and equipment	14	3 352	3 795	725	2 175	3 530	1 071	(69.66)	1 122	1 175
Transport equipment		2 030								
Other machinery and equipment	14	1 322	3 795	725	2 175	3 530	1 071	(69.66)	1 122	1 175
Specialised military assets			169				10		11	11
<b>Payments for financial assets</b>		2	202				2 999		3 000	3 100
<b>Total economic classification</b>	81 121	110 689	129 825	155 228	161 108	161 108	173 289	7.56	184 204	194 458

Note: The Economic classifications as taken up in this Budget are in accordance with Version 3 of the Standard Chart of Accounts (SCOA). Version 4, at the time of preparation of this Budget, was still under development. However, it was agreed with National Treasury that for 2013/14, budgets will be captured on SCOA Version 4, except for inventory which will be captured on SCOA Version 3. SCOA Version 4 will be fully implemented from 2014/15.

## Annexure A to Vote 14

Table A.2.1 Payments and estimates by economic classification – Programme 1: Administration

Economic classification R'000	Outcome			Main appro- piation  Adjusted appro- piation  Revised estimate			Medium-term estimate			
	Audited  2009/10	Audited  2010/11	Audited  2011/12				% Change from Revised estimate			
				2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16
Current payments		9 033	13 142	20 510	20 817	19 601	28 950	47.70	30 053	31 770
Compensation of employees		6 107	7 134	14 632	11 668	11 668	20 275	73.77	22 066	23 467
Salaries and wages		5 086	7 134	12 583	10 352	10 352	17 290	67.02	18 827	20 072
Social contributions		1 021		2 049	1 316	1 316	2 985	126.82	3 239	3 395
Goods and services		2 921	6 000	5 878	9 149	7 933	8 675	9.35	7 987	8 303
of which										
Administrative fees		13	13	17	18	18	22	22.22	23	24
Advertising		90	28	153	198	198	380	91.92	399	417
Assets <R5 000		180	494	233	303	303	141	(53.47)	148	155
Audit cost: External		564	2 233	1 000	1 796	1 796	1 725	(3.95)	1 809	1 893
Bursaries (employees)		60	154	164	70	120	110	(8.33)	115	120
Catering: Departmental activities		36	43	94	112	112	209	86.61	219	229
Communication		572	824	72	924	924	977	5.74	1 025	1 072
Computer services		93	461	50	220	220	355	61.36	372	389
Cons/prof: Business and advisory services		139	11	487	495	495	463	(6.46)	155	110
Cons/prof: Legal costs			27	10						
Contractors		9	117	9	73	64	1 219	1804.69	602	629
Agency and support/outourced services		80	64		10	19	51	168.42	53	56
Entertainment		11	15	9	11	11	23	109.09	24	25
Inventory: Food and food supplies					6	6	16	166.67	17	18
Inventory: Materials and supplies		88	2	1	7	7	5	(28.57)	6	6
Inventory: Medical supplies							1		1	1
Inventory: Other consumables		1	2	20	4	10	1	(90.00)	2	2
Inventory: Stationery and printing		605	949	750	934	928	897	(3.34)	941	984
Lease payments		124	134	195	252	252	268	6.35	281	294
Rental and hiring			1							
Property payments			88	2 000		79		(100.00)		
Transport provided: Departmental activity			1	30	15	15	20	33.33	21	22
Travel and subsistence		109	209	285	1 483	283	317	12.01	332	348
Training and development		84	34	25	688	638	866	35.74	908	950
Operating expenditure		16	93	144	1 425	1 330	360	(72.93)	273	286
Venues and facilities		47	3	130	105	105	249	137.14	261	273
Interest and rent on land		5	8							
Interest		5	8							
Transfers and subsidies to		1	50		127	143		(100.00)		
Departmental agencies and accounts			50							
Social security funds			50							
Households		1			127	143		(100.00)		
Social benefits						16		(100.00)		
Other transfers to households		1			127	127		(100.00)		
Payments for capital assets		2 869	3 086	515	690	1 890	979	(48.20)	1 027	1 074
Machinery and equipment		2 869	2 917	515	690	1 890	979	(48.20)	1 027	1 074
Transport equipment		2 030								
Other machinery and equipment		839	2 917	515	690	1 890	979	(48.20)	1 027	1 074
Software and other intangible assets			169							
Payments for financial assets		2	202				2 999		3 000	3 100
Total economic classification		11 905	16 480	21 025	21 634	21 634	32 928	52.20	34 080	35 944

## Annexure A to Vote 14

Table A.2.2 Payments and estimates by economic classification – Programme 2: Local Governance

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	62 906	64 861	81 176	81 370	89 097	88 918	89 896	1.10	100 152	105 912
Compensation of employees	52 841	56 687	64 746	63 869	70 326	70 326	77 582	10.32	83 521	88 515
Salaries and wages	45 120	48 168	64 746	50 888	59 726	59 726	66 263	10.94	71 655	76 141
Social contributions	7 721	8 519		12 981	10 600	10 600	11 319	6.78	11 866	12 371
Goods and services	9 985	8 151	16 411	17 501	18 771	18 592	12 314	(33.77)	16 631	17 397
of which										
Administrative fees	25	21		15	29	30	84	180.00	89	93
Advertising	41	11	31	57	89	89		(100.00)		
Assets <R5 000	49	120	113	198	253	252	167	(33.73)	176	184
Audit cost: External	1 508	2 597	3 393							
Catering: Departmental activities	286	233	1 008	743	1 204	1 204	1 376	14.29	1 443	1 510
Communication	206	316	490	661	697	657	836	27.25	877	917
Cons/prof: Business and advisory services	2 370	975	3 585	10 411	10 273	9 267	3 631	(60.82)	7 542	7 889
Cons/prof: Infrastructure & planning		85								
Cons/prof: Legal costs	588	552	1 924	156	355	370	500	35.14	524	549
Contractors	353	56	40	35	28	50	126	152.00	133	139
Agency and support/outourced services			94	100	250	250	389	55.60	408	427
Entertainment	16	19	16	19	20	20	26	30.00	28	29
Inventory: Food and food supplies					2	2	101	4950.00	105	111
Inventory: Materials and supplies	24	4	1	7	8	8	12	50.00	12	13
Inventory: Medical supplies			22	10						
Inventory: Other consumables	2	7	8	3	5	5	356	7020.00	353	369
Inventory: Stationery and printing	95	270	440	350	629	629	843	34.02	884	925
Lease payments	1 038	342	384	450	316	563	313	(44.40)	328	343
Rental and hiring			117			70	175	150.00	183	192
Property payments	1	1								
Transport provided: Departmental activity			108	315	465	542	205	(62.18)	215	225
Travel and subsistence	2 425	2 028	3 168	2 655	2 973	3 154	2 399	(23.94)	2 517	2 632
Training and development	232	147	148	185	19	204		(100.00)		
Operating expenditure	103	170	994	447	367	368	31	(91.58)	33	34
Venues and facilities	623	197	327	684	789	858	744	(13.29)	781	816
Interest and rent on land	80	23	19							
Interest	80	23	19							
Transfers and subsidies to	5 669	12 375	8 251	13 583	11 663	11 687	8 789	(24.80)	4 902	4 994
Provinces and municipalities	5 049	12 186	5 886	13 583	11 663	11 663	8 789	(24.64)	4 902	4 994
Provinces			3 000							
Provincial agencies and funds			3 000							
Municipalities	5 049	12 186	2 886	13 583	11 663	11 663	8 789	(24.64)	4 902	4 994
Municipalities	5 049	12 186	2 886	13 583	11 663	11 663	8 789	(24.64)	4 902	4 994
Departmental agencies and accounts	500		1 000							
Entities receiving transfers	500		1 000							
Other	500		1 000							
Non-profit institutions	60	89	1 350							
Households	60	100	15			24		(100.00)		
Social benefits	60	100				24		(100.00)		
Other transfers to households			15							
Payments for capital assets	14	478	176	155	100	255	51	(80.00)	53	56
Machinery and equipment	14	478	176	155	100	255	51	(80.00)	53	56
Other machinery and equipment	14	478	176	155	100	255	51	(80.00)	53	56
Total economic classification	68 589	77 714	89 603	95 108	100 860	100 860	98 736	(2.11)	105 107	110 962

## Annexure A to Vote 14

Table A.2.3 Payments and estimates by economic classification – Programme 3: Development and Planning

Economic classification R'000	Outcome			Main appro- piation	Adjusted appro- piation	Revised estimate	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments	10 081	17 965	22 357	38 368	35 557	35 557	40 835	14.84	44 181	46 677
Compensation of employees	4 402	10 013	12 382	19 725	20 927	20 927	26 173	25.07	28 800	30 589
Salaries and wages	3 838	8 909	12 382	17 181	18 584	18 584	23 273	25.23	25 549	27 173
Social contributions	564	1 104		2 544	2 343	2 343	2 900	23.77	3 251	3 416
Goods and services	5 678	7 952	9 975	18 643	14 630	14 630	14 662	0.22	15 381	16 088
of which										
Administrative fees	11	12		12	18	18	31	72.22	32	34
Advertising	162	101		16	17	17		(100.00)		
Assets <R5 000		151	23	276	173	173	106	(38.73)	112	116
Catering: Departmental activities	89	100	175	867	791	789	1 174	48.80	1 232	1 289
Communication	4 493	1 225	79	150	165	160	237	48.13	248	261
Computer services			13	143		2	1 000	49900.00	1 049	1 097
Cons/prof: Business and advisory services	492	1 460	3 121	8 159	5 145	4 051	1 945	(51.99)	2 041	2 134
Cons/prof: Infrastructure & planning		195		2 250			1 264		1 326	1 387
Contractors	46	3 768	5 236	4 416	4 870	6 270	5 500	(12.28)	5 770	6 035
Agency and support/outsourced services	1	50								
Entertainment	4	3	6	22	26	26	23	(11.54)	23	25
Inventory: Food and food supplies					4	4	5	25.00	5	6
Inventory: Fuel, oil and gas	8									
Inventory: Learner and teacher support material			4							
Inventory: Materials and supplies	1	3		99	206	206	318	54.37	334	348
Inventory: Other consumables		35	1	88	29	29	32	10.34	64	66
Inventory: Stationery and printing	38	42	69	70	477	280	412	47.14	441	461
Lease payments	89	156	149	160	258	280	153	(45.36)	123	128
Rental and hiring						1	12	1100.00	13	13
Property payments	10									
Transport provided: Departmental activity							171		179	188
Travel and subsistence	230	617	777	1 052	1 721	1 722	1 086	(36.93)	1 139	1 191
Training and development		4	45	40	51	121		(100.00)		
Operating expenditure	1	14	178	10	9	31	563	1716.13	590	618
Venues and facilities	3	16	99	813	670	450	630	40.00	660	691
Interest and rent on land	1									
Interest	1									
Transfers and subsidies to	2 451	3 100	683	671	1 671	1 671	738	(55.83)	782	818
Provinces and municipalities	1 900	2 500			900	900		(100.00)		
Municipalities	1 900	2 500			900	900		(100.00)		
Municipalities	1 900	2 500			900	900		(100.00)		
Departmental agencies and accounts	275	300	315		336	336	369	9.82	391	409
Entities receiving transfers	275	300	315		336	336	369	9.82	391	409
Other	275	300	315		336	336	369	9.82	391	409
Non-profit institutions	275	300	315	671	435	435	369	(15.17)	391	409
Households	1		53							
Social benefits	1									
Other transfers to households			53							
Payments for capital assets		5	702	55	1 385	1 385	51	(96.32)	53	56
Machinery and equipment		5	702	55	1 385	1 385	41	(97.04)	42	45
Other machinery and equipment		5	702	55	1 385	1 385	41	(97.04)	42	45
Software and other intangible assets							10		11	11
Total economic classification	12 532	21 070	23 742	39 094	38 613	38 613	41 624	7.80	45 016	47 551

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Table A.2.4 Payments and estimates by economic classification – Programme 4: Traditional Institutional Management

Economic classification R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
							2013/14	2012/13	2014/15	2015/16
Current payments				1	1	1	1		1	1
Compensation of employees				1	1	1	1		1	1
Salaries and wages				1	1	1	1		1	1
Total economic classification				1	1	1	1		1	1

Table A.3 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome			appro- 2012/13	appro- 2012/13	estimate 2012/13	Medium-term estimate			
	2009/10	2010/11	2011/12				2013/14	2012/13	2014/15	2015/16
<b>Total departmental transfers/grants</b>										
<b>Category A</b>	500	1 335		500	500	500		(100.00)		
City of Cape Town	500	1 335		500	500	500		(100.00)		
<b>Category B</b>	4 631	4 162	5 860	8 551	11 430	11 430		(100.00)		
Beaufort West	240	399	312	324	760	760		(100.00)		
Bergervier	48	100	78	2 081	54	54		(100.00)		
Bitou	397	75	52	54	272	272		(100.00)		
Langeberg		98			250	250		(100.00)		
Breede Valley	670	225	182	189	189	189		(100.00)		
Cape Agulhas	48	50	2 578	581	608	608		(100.00)		
Cederberg	396	425	234	270	696	696		(100.00)		
Drakenstein		343	182	189	189	189		(100.00)		
George	72	149	156	162	271	271		(100.00)		
Kannaland	168	175	156	662	2 662	2 662		(100.00)		
Knysna	350	74	78	81	105	105		(100.00)		
Laingsburg	120	625	130	135	353	353		(100.00)		
Hessequa	278	50		27	218	218		(100.00)		
Matzikama	192	200	286	297	297	297		(100.00)		
Mossel Bay	370	125	104	108	108	108		(100.00)		
Oudtshoorn	72	75	104	108	326	326		(100.00)		
Overstrand	96	100	78	81	299	299		(100.00)		
Prince Albert	96	100	104	108	326	326		(100.00)		
Saldanha Bay	72	75	78	81	190	190		(100.00)		
Stellenbosch	120	125	78	81	81	81		(100.00)		
Swartland	298	74	526	27	245	245		(100.00)		
Swellendam	96	100								
Theewaterskloof	216	175	156	2 689	2 715	2 715		(100.00)		
Witzenberg	216	225	208	216	216	216		(100.00)		
<b>Category C</b>	1 818	9 189	26	162	633	633		(100.00)		
Cape Winelands	280	1 858	26	81	133	133		(100.00)		
Central Karoo	376	3 433		81	500	500		(100.00)		
Eden	280	2 133								
Overberg	280	333								
West Coast	602	1 432								
<b>Other</b>				4 370			8 789		4 902	4 994
<b>Total transfers to local government</b>	6 949	14 686	5 886	13 583	12 563	12 563	8 789	(30.04)	4 902	4 994

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Table A.3.1 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Fire-Fighting Assistance	1 900	2 000								
Category A	500	335								
City of Cape Town	500	335								
Category C	1 400	1 665								
Cape Winelands	280	333								
Central Karoo	280	333								
Eden	280	333								
Overberg	280	333								
West Coast	280	333								

Table A.3.2 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- piation 2012/13	Adjusted appro- piation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Provincial Management Support Grant	2 289	2 600								
Category B	2 039	600								
Beaufort West		100								
Bitou	325									
Breede Valley	454									
Cederberg	180									
Knysna	350									
Laingsburg		500								
Hessequa	230									
Mossel Bay	250									
Swartland	250									
Category C	250	2 000								
Central Karoo		1 000								
West Coast	250	1 000								



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Table A.3.3 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	2009/10	2010/11	2011/12				2013/14	2012/13	2014/15	2015/16
<b>Thusong Service Centres Grant (Sustainability: Operational Support Grant)</b>		6 000	3 000	10 370	8 398	8 398	1 886	(77.54)	1 999	2 091
<b>Category A</b>		1 000		500	500	500		(100.00)		
City of Cape Town		1 000		500	500	500		(100.00)		
<b>Category B</b>			3 000	5 500	7 898	7 898		(100.00)		
Beaufort West					436	436		(100.00)		
Bergviver				2 000						
Bitou					218	218		(100.00)		
Langeberg					218	218		(100.00)		
Cape Agulhas			2 500	500	500	500		(100.00)		
George					109	109		(100.00)		
Kannaland				500	2 500	2 500		(100.00)		
Laingsburg					218	218		(100.00)		
Hessequa					218	218		(100.00)		
Oudtshoorn					218	218		(100.00)		
Overstrand					218	218		(100.00)		
Prince Albert					218	218		(100.00)		
Saldanha Bay					109	109		(100.00)		
Swartland			500		218	218		(100.00)		
Theewaterskloof				2 500	2 500	2 500		(100.00)		
<b>Category C</b>		5 000								
Cape Winelands		1 500								
Central Karoo		2 000								
Eden		1 500								

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Table A.3.4 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Community Development Worker	2 760	3 586	2 886	3 213	3 265	3 265	2 903	(11.09)	2 903	2 903
Operational Support Grant										
Category B	2 592	3 362	2 860	3 051	3 132	3 132	(100.00)			
Beaufort West	240	299	312	324	324	324	(100.00)			
Bergrivier	48	100	78	81	54	54	(100.00)			
Bitou	72	75	52	54	54	54	(100.00)			
Langeberg		98			32	32	(100.00)			
Breede Valley	216	225	182	189	189	189	(100.00)			
Cape Agulhas	48	50	78	81	108	108	(100.00)			
Cederberg	216	225	234	270	296	296	(100.00)			
Drakenstein		343	182	189	189	189	(100.00)			
George	72	149	156	162	162	162	(100.00)			
Kannaland	168	175	156	162	162	162	(100.00)			
Knysna		74	78	81	105	105	(100.00)			
Laingsburg	120	125	130	135	135	135	(100.00)			
Hessequa	48	50		27			(100.00)			
Matzikama	192	200	286	297	297	297	(100.00)			
Mossel Bay	120	125	104	108	108	108	(100.00)			
Oudtshoorn	72	75	104	108	108	108	(100.00)			
Overstrand	96	100	78	81	81	81	(100.00)			
Prince Albert	96	100	104	108	108	108	(100.00)			
Saldanha Bay	72	75	78	81	81	81	(100.00)			
Stellenbosch	120	125	78	81	81	81	(100.00)			
Swartland	48	74	26	27	27	27	(100.00)			
Swellendam	96	100					(100.00)			
Theewaterskloof	216	175	156	189	215	215	(100.00)			
Witzenberg	216	225	208	216	216	216	(100.00)			
Category C	168	224	26	162	133	133	(100.00)			
Cape Winelands		25	26	81	133	133	(100.00)			
Central Karoo	96	100		81			(100.00)			
West Coast	72	99					(100.00)			
Other							2 903		2 903	2 903

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Table A.3.5 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
IDP hands on support					900	900		(100.00)		
Category B					400	400		(100.00)		
Cederberg					400	400		(100.00)		
Category C					500	500		(100.00)		
Central Karoo					500	500		(100.00)		

Table A.3.6 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	2013/14	2012/13	2014/15	2015/16
Local Government Master Planning Allocation		200								
Category B		200								
Cederberg		200								

Table A.3.7 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome						Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
				Main appro- priation	Adjusted appro- priation	Revised estimate	2013/14	2012/13	2014/15	2015/16
				2012/13	2012/13	2012/13				
Local Government Bulk Water and Waste Water Infrastructure Planning Grant		300								
Category C		300								
Eden		300								

Table A.3.8 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	Audited	Audited	Audited	Main appro- priation	Adjusted appro- priation	Revised estimate	2013/14	2012/13	2014/15	2015/16
	2009/10	2010/11	2011/12	2012/13	2012/13	2012/13				
Western Cape Management Support Grant (Governance Support)							4 000			
Other							4 000			

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Table A.4 Provincial payments and estimates by district and local municipality

Municipalities R'000	Outcome			Main appro- priation 2012/13	Adjusted appro- priation 2012/13	Revised estimate 2012/13	Medium-term estimate			
	Audited 2009/10	Audited 2010/11	Audited 2011/12				% Change from Revised estimate			
	2009/10	2010/11	2011/12	2012/13	2012/13	2012/13	2013/14	2012/13	2014/15	2015/16
<b>Cape Town Metro</b>	74 672	97 338	123 783	146 515	149 045	149 045	173 289	16.27	184 204	194 458
<b>West Coast Municipalities</b>	1 608	2 306	1 228	2 729	1 482	1 482		(100.00)		
Matzikama	192	200	286	297	297	297		(100.00)		
Cederberg	396	425	260	270	696	696		(100.00)		
Bergrivier	48	100	78	2 054	54	54		(100.00)		
Saldanha Bay	72	75	78	81	190	190		(100.00)		
Swartland	298	74	526	27	245	245		(100.00)		
Across wards and municipal projects	602	1 432								
<b>Cape Winelands Municipalities</b>	1 286	2 874	676	783	1 058	1 058		(100.00)		
Witzenberg	216	225	208	216	216	216		(100.00)		
Drakenstein		343	182	189	189	189		(100.00)		
Stellenbosch	120	125	78	108	81	81		(100.00)		
Breede Valley	670	225	182	189	189	189		(100.00)		
Langeberg		98			250	250		(100.00)		
Across wards and municipal projects	280	1 858	26	81	133	133		(100.00)		
<b>Overberg Municipalities</b>	736	758	2 942	3 459	3 622	3 622		(100.00)		
Theewaterskloof	216	175	182	2 689	2 715	2 715		(100.00)		
Overstrand	96	100	78	81	299	299		(100.00)		
Cape Agulhas	48	50	2 578	581	608	608		(100.00)		
Swellendam	96	100	104	108						
Across wards and municipal projects	280	333								
<b>Eden Municipalities</b>	1 987	2 856	650	1 175	3 962	3 962		(100.00)		
Kannaland	168	175	156	662	2 662	2 662		(100.00)		
Hessequa	278	50			218	218		(100.00)		
Mossel Bay	370	125	104	108	108	108		(100.00)		
George	72	149	156	162	271	271		(100.00)		
Oudtshoorn	72	75	104	108	326	326		(100.00)		
Bitou	397	75	52	54	272	272		(100.00)		
Knysna	350	74	78	81	105	105		(100.00)		
Across wards and municipal projects	280	2 133								
<b>Central Karoo Municipalities</b>	832	4 557	546	567	1 939	1 939		(100.00)		
Laingsburg	120	625	130	135	353	353		(100.00)		
Prince Albert	96	100	104	108	326	326		(100.00)		
Beaufort West	240	399	312	324	760	760		(100.00)		
Across wards and municipal projects	376	3 433			500	500		(100.00)		
<b>Total provincial expenditure by district and local municipality</b>	81 121	110 689	129 825	155 228	161 108	161 108	173 289	7.56	184 204	194 458